Columbus project: Europe's bold bid for space, Page 2

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D 8523 A Wednesday December 16 1987

Ugandan clash

World News

with Kenya expected spreads

Kenya began moving thousands of Ugandan refugees from its border area with Uganda as fighting between Ugandan soldiers and Kenyan security forces spread along their closed frontier for the second successive day.

Kenyan sources, fearing raids on the refugee camps, said the clashes had extended from Busia to a second border crossing. to a second border crossing.

The Polish Government announced that food prices would rise by an average 40 per cent next year, following the Government's failure to win public support in a referendum last month for more sweeping austerity measures. Page 20

Tanker abandoned The crew of a Greek tanker abandoned ship in the southern abandoned stup in the southern Gulf after it was machine-gun-ned by Iranian gunboats then attacked by an Iranian frigate which opened fire with a five-

East-West spy swap West Germany would hand over three convicted East German

exchange for a significantly higher number of West German agents held by the communists, Bonn government sources said. Soviet workers' demo -Workers at a car plant in Yaros-lavl, north-east of Moscow, won concessions from their manage-ment after staging a protest against working extra shifts.

SDI split 'remains'

The Soviet Union confirmed that fundamental differences remained between Moscow and Washington over the develop-ment of space-based defence systems. Page 4; Gorbachev's Nicaragus offer, Page 20

Greek general strike mestic and foreign airline 22,846.73 in slightly hig

Domestic and foreign airline flights were cancelled, schools and some banks were closed and public services were disrupted as hundreds of thousands of Greeks staged a 24-hour general strike for higher pay and a shorter working week. Page 2

22,846.73 in slightly higher volume of 512m shares compared with 326m the previous day. Advances led declines by 452 to 427, with 155 issues unchanged. Page 40

DOLLAR closed in New York at DM 1 6315: FFR5 5295:

Storm leaves 22 dead A vicious storm raked the Mid-western United States yesterday, leaving at least 22 dead. Airports and schools were closed and power lines torn down in blind-

ing snow driven by winds gust-Peach fraud suspects

Italian police arrested 11 people in the Naples area on suspicion of fraudulently trying to obtain EC subsidies for processed

Trade barrier plan The West German Government drew up a six-month plan to dismantle more than two dozen barriers to free trade in the European Community. Page 3

Athens fights pollution Cars will be banned from Ath-

cars will be harned from An-ens' centre, buses will have spe-cial exhausts and the number of taxis will be halved to reduce-pollution in Athens, regarded as one of the most smog-ridden cap-itals in the world, the government announced.

Explosives chief quits

Guy-Jean Bernardy, head of France's state-owned SNPE explosives company, resigned after allegations that the company sold more than 1,000 tonnes of its products to Iran.

Reindeer toll

Norway's Lapps must this Christ-mas destroy about 8,000 reindeer contaminated with radioactivity from the Chernobyl nuclear disaster in May 1986, researchers said.

Business Summary Record UK bank loss at Midland

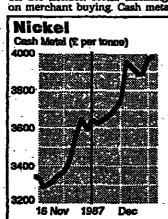
MIDLAND BANK's financial results for 1987 will show what is expected to be the largest loss ever suffered by a UK clearing bank. The figure will stem from an about-turn, announced yester-day, in the bank's proposed treatment of its provisions for doubtful Third World loans.

In July the bank said it planned to exclude the \$916m (\$1,676m) Poles lift prices

The Polish Government announced that food prices to accusations that Midland was would rise by an average 40 per artificially inflating its profits by cent next year, following the Government's feiture to win rub.

TEXACO, US oil group which sought refuge in the bankruptcy courts from a \$10.3bn jury awards of damages to Pennzoil, may be forced to dispose of assets and open itself to takeover as the result of a \$5bn plan to lead the company out of bankruptcy. Page 21

NICKEL prices continued to rise on the London Metal Exchange on merchant buying Cash metal valley were on alert yesterday amid reports of fighting between Israeli troops and Moslem guer-rillas barely two miles to the



gained \$5 to finish at \$3,985 (\$7,292) a tonne, following Monday's \$81 gain. Commodities,

WALL STREET: The Dow Jones industrial average closed up 8.62 at 1941.48. Page 40

Bangladeshis freed

Bangladesh freed more political traded blue chips took heart detainees and lifted a ban on railies on the eve of a public holistest to lead London equities day in an effort to mollify opposition campaigners trying to form the opening. The topple President Ershad.

LONDON: Internationally traded blue chips took heart from overnight strength on Wall-lies to lead London equities higher from the opening. The topple President Ershad.

TOKYO: The Nikkei average fell 79.55 points from Monday to

DOLLAR closed in New York at DM 1.6315; FFR5.5295; SFr1.3300; Y127.65. It closed in London at DM1.6310 (unchanged); FFr5.5275 (FFr5.5300); SFr1.3280 (Sfr1.3275) and Y127.55 (Y127.95). Page 29

STERLING lost ground in very thin trading yesterday. It closed in New York at \$1.8300. It closed in London at \$1.8310 (\$1.8365); DM2.9875 (DM2.9950); FFr 10.12 (FFr10.1550); SFr2.4325 (SFr2.4375) and Y233.50 (Y235.0) Page 29

MEXICO is using cheaper imports, or the threat of them, as the cornerstone of its fight against inflation, now running, officially at 144 per cent annually. Page 4

MITSURISHI CORPORATION, Japan's largest trading company, Increased group net earnings by 7.2 per cent in the half year to September to Y16.045bn (\$125m), or Y10.31 a share, from Y14.968bn, or Y10.30 a share, a year earlier. Sales rose by 3.1 per cent to Y6,377bn. Page 22

USX, Pittsburgh-based industrial group, which is the largest US steel producer, said it was launching a campaign to capture export markets for steel products opened up by the tumbling dollar and lower production costs. Page 21

WARDLEY THOMSON, one of Hong Kong's leading futures brokers, which is a joint venture between Wardley, the Hong Bank subsidiary, and Thomson McKinnon of the US, lost at least HK\$00m (US\$11.6m) following the near-collapse of the local futures exchange in October. Page 22

Japan unveils \$2bn Asean aid package

JAPAN yesterday unveiled details of a \$2bn aid package for Japan's deepening commitment the Association of South East to South-East Asia and reaffirms Asian Nations at the conclusion of the organisation's first summit nant economic power in the for 10 years, Roger Matthews and Richard Gourlay in

and Richard Gourlay in Manila write.

Mr Noburo Takeshita, the Japanese Prime Minister, told the leaders of six Assan countries—
Thailand, Malaysia, the Philippines, Indonesia, Brunei and Singapore—the three-year loan fund would be aimed at promoting private-sector joint ventures between Japanese companies and companies in Assan countries. More than half the loans would be in the form of overseas would be in the form of overseas development assistance.

SYRIAN forces in the Lebanese town of Mashgarah in the Bekaa

south.

Both the Israelis and Syrians, however, appeared anxious to avoid a direct conflict in the area, which is deep inside southern Lebanon and north of the Israeli security zone, amid from that a clash could escaleta

fears that a clash could escalate into war.

The Israeli troops were said to have engaged in a fierce clash

following an armoured thrust

northwards towards the Bekaa valley, which is controlled by

Syrian forces.
In the face of eyewitness

reports of engagements in Leba-non, however, Israeli army spo-kesmen were still insisting last night that the events in the area

These denials notwithstanding,

there was speculation that after

there was speculation that after days of mock raids, Israel might have begun the long-threatened retailation for the Palestinian guerrilla attack on an Israeli army base three weeks ago — in which six soldiers were killed. In apparent preparation, an emergency call-up of a class of Israeli reservists, to report to the Lebanon border area, is understood to have taken place on Sunday night.

INTERNATIONAL condem-nation of Israel over its handling of the continuing violent disturbances in the

occupied territories grew

yesterday, as troops shot dead at least two more Pal-estinian demonstrators in the Gaza Strip, our Jerusa-lem Correspondent writes. Reports from Gaza said

Sunday night.

launch an investment fund for all six countries in the region, including oil-rich Brunei and experts group to be chaired by Singapore, but most of the funds would, in practice, go to the four gested the impetus for further lauter and possible possible. larger and needler countries, progress would have to come The fund will supplement from the Asean countries. The fund will supplement existing bilateral assistance with interest rates similar to those applied to ordinary Japanese ald. In some cases, however, the rate officials did not rule out financis will be 0.5 per cent below the ing for large industrial projects.

Mr Takeshita's first visit

Israel denies raid on

_ębanon)

.Gotan

Jordan

Bank

Lebenese security officials said the targets of the Israeli incur-

sion appeared to be a trio of large, widely-separated villages in the southern part of the

These were named as Meidoun,

KfarHouneh and Ein al-Tineh, about 14 miles due north of the

As panicky reports spread throughout southern Lebanon that a fresh lexaeli invasion was

underway, hundreds of Iranian-backed Hezbollah guerrillas and

dents, bringing the Palestin-lan death toll in the past week to 12.

Scores of others have received bullet wounds.

Government sensitivity to the chorus of foreign criti-cism, led by the US and France, is becoming increas-

ngly evident. Mr Yitzhak Shamir, the

Prime Minister, publicly

International condemnation

of Gaza violence increases

Strip

Lebanon as Syrian

troops go on alert

The aid package underscores
Japan's deepening commitment
to South-East Asia and reaffirms
Tokyo's position as the predominant economic power in the region.

Mr Takeshita said Japan would hanch an investment fund for

members of the pro-Syrian Amal

militia were mobilised.

Residents of the Bekaa valley

said the area was calm later after clashes. It was from the southern

Bekaa, a stronghold of the Hez-bollah organisation, that four

motorised hang-gliders manned by radical Palestinian fighters

took off on November 25 in an

audacious night-time raid

against Israel.
The success of the attack has

been cited by Israeli leaders as one of the causes of the wave of

hang glider attack against targets identified with Syria.

Israeli policymakers were placed in a difficult position this

week by the public acknowledgement of General Mustafa Tlas, the Syrian Defence Minister, that Damascus had indeed been

turbances, and reportedly discussed with other politi-cians the possibility of ban-ning foreign journalists from covering the distur-

In the midst of the worst disturbances for many years in the West Bank and Gaza, Army Radio – which has a wide circle of listen-

behind the incident.

gesture of support for President Corazon Aquino of the Philip-pines whose domestic opponents had been threatening to torpedo had been threatening to torpedo the summit to embarrass her. His presence was particularly appreciated by the leaders of the six Asean nations, most of whom came to Manila against the advice of their security chiefs.

Although the aid deal eclipsed much of the summit, the Asean leaders, in their only formal. leaders in their only formal-joint session - approved modest measures to improve economic co-operation which had been

greed earlier by officials. Over the next five years, the Continued on Page 20 Joint ventures, Page 5



Ford discusses joint ventures in Soviet Union

BY ANATOLE KALETSKY IN NEW YORK

FORD the largest US car manufacturer, has been approached by the Soviet Union to discuss a "large range of possibilities" for automotive joint ventures.

Ford said yesterday that the discussions had reached only "a very preliminary stage."

A company official added, however, that joint venture commercial relations between

however, that joint venture opportunities in the Soviet Union could become increasingly serious if there were signs of a continuing improvement in rela-tions between the two countries

one of the causes of the wave of disturbances during the last week in the West Bank and Gaza, which have already claimed more than a dozen lives and show no sign of abating.

Israel had been urged strongly by the US and other foreign governments not to retalizate for the hang-dider attack against targets.

which interrupted nearly all commercial relations between the two countries after the Soviet invasion of Afghanistan. Ford has not been involved in joint venture discussions with

the Soviet Union since the late after last week's Washington 1960s. Negotiations then broke summit. Mr Harold Poling Ford's vice that Ford take payment on its chairman, said in Detroit that share of the project in the form the Soviets had expressed interest in setting up joint ventures to assemble cars and also to manufacturer, has entered a contest also on the straight of the soviet instance. facture components. a no-contest plea on criminal Ford officials believe that charges of tampering with the small cars, possibly based on the odometers (mileometers) on European Fiesta, as well as medium-sized cars similar to the Scorpio, might be suitable for the Soviet market.

Texaco plan may force assets sale

oening the incident.

Any Israeli military thrust into
Lebanon, where israel and Syria:
have long competed for paramountcy, would almost certainly
have to have been cleared
beforehand with Washington. TEXACO, the US oil group ing for the deal and operate the Violence sweeps 'forgotten' Gaza, Page 4 which sought refuge in the bankruptcy courts from a \$10.3bn
jury award of damages to Pennzoil, may have to sell assets and
face a takeover following a \$5bn
borrowings and finances the plan to lead the company out ofbankruptcy.

The plan, agreed late on Monday between Texaco's creditors and several big stockholders, includes a \$3bn cash payment by the end of March to settle the four-year dispute with Pennzoll.

However, Texaco has attacked provisions of the plan which severely restrict its manage-ment's freedom to decide financ-

Pennzoil payment through the sale of assets, including its Cana-dian subsidiary. The sharehold-ers committee is also demanding a big minority of seats on the large a sense of new directionard and a lifting of anti-takeover provisions.

group, which was found guilty in

more choice

Gary Hart re-enters race for the White House

By Lionel Barber in Washington

MR GARY Hart, the former Colorado Senator forced out of the 1988 US presidential campaign by a sex scandal seven months ago, re-entered the Democratic race for the White House yesterday

Mr Hart's long-shot comeback ar hart's long-snot conteach caused consternation among his supporters and opponents as well as political pundits, who said his campaign debts and lack of national organisation would make a successful bid for the presidency impossible.

Some commentators said Mr Hart's re-entry would further fragment a Democratic race where no clear favourite has



Gary Hart: 'New ideas' emerged among the six candi-

However, Mr Hart, 51, told chanting supporters in Concord, New Hampshire: "I believe I rep-resent a brand of leadership that draws its strength from Indepen-

Mr Hart has been searching for a public role since May when, five days after a newspaper reported he had spent the night alone with a 29-year-old model, Donna Rice, he withdrew from

the Democratic race.

Mr Hart was the front-runner for the Democrats until his with-drawal. He was helped by his successful "New Ideas" campaign in 1984 when he almost beat Mr Walter Mondale, former vice-president to Mr Jimmy Carter, for the party's nomina-

Mr Hart said he was re-enter ing the campaign because none of the Democrat candidates had taken up his ideas or emerged as a clear leader.
"I have a sense of new direc-

our country needs and that no-our country needs and that no-one else represents," he said. the Texas courts of interfering with a Pennzoil contract to buy part of Getty Oil, says it still Continued on Page 20

Mr Hart said his wife, Lee, and his childen - all present in New Hampshire yesterday - supported his decision and he acknowl-Continued on Page 20

that as many as four youths may have been killed yes-terday in separate inciers – yesterday led its main evening news programme Continued on Page 20 defended the use of live ammunition to quell the dis-Oil prices hit lowest levels as markets weigh Opec accord

BY RICHARD JOHNS IN VIENNA AND LUCY KELLAWAY IN LONDON

ment.
They had hoped that divisions between the Arab members would not have proved so deep as to prevent Iraq from joining the output pact. One trader described the new quota, which put a 15.06m b/d ceiling on the output of the other 12 members, as 'the status quo with window dressing'.

Market participants are anx-

OIL PRICES fell to their lowest could occur at the beginning of bility of about 2.7m barrels a

rates.
Although the agreement lasts shared between them, as part of until June, Opec's five-man pricting committee has been instructed to call an extraordinary conference if 'they observe agreement whereby the two any significant change in market prices that would affect the price stability."

Members also expressed hope that I ran might ent its produc-ment conflicted with reports that

dressing.

that Iraq might cut its production ment conflicted with reports that tion, which has recently been the arangement had been phased ious that a sharp fall in prices

Oil PRICES fell to their lowest levels for nine months yesterday as the oil markets weighed the consequences of Monday's effective agreement by the Organisation of Petroleum Exporting Countries on quotas and prices. In London the price of Brent crude fell by 70 cents to \$16.05 a barrel, representing a fall of about \$1.50 cents since the agreement was reached. Oil traders agreed that the meeting, which agreed to extend production quotas and to maintain the reference price at \$18 a barrel, had been a disappointment. They had hoped that divisions between the Arab members restricted agreement last between the Arab members was levels could occur at the beginning of next year, unless production can be constrained to match a fall in the constrained to match a fall in the constrained to match a fall in demand to about 17.5m barrels a day. Sheikh Ali Khalifa al Sabah, Kuwait's Minister of Oil, said yesterday before his departure from a typically bruising meeting. However, some traders said yesterday before his departure from a typically bruising meeting. I however, I hope they (the Iraq's chief delegate, Mr Issam Abdul-Rahim al Chalabi, is understood to have given the conservative Arab producers of the Gulf an indication that it would do so. A major flaw in the agreement would or so. A major flaw in the agreement output from the Neutral Zone, shared between them, as part of their quotas. Although the agreement lasts the beginning of mext year, unless production can be constrained to match a fall in few day. Sheikh Ali Khalifa al Sabah, Kuwait's Minister of Oil, said day. Sheikh Ali Khalifa al Sabah, Kuwait of Minister of Oil, said day. Sheikh Ali Khalifa al Sabah, Kuwait of Minister of Oil, said day. Sheikh Ali Khalifa al Sabah, Kuwait of Minister of Oil, said day. Sheikh Ali Khalifa al Sabah, Kuwait of Minister of Oil, said day. Sheikh Ali Khalifa al Sabah, Kuwait of Minister of Oil, said day. Sheikh Ali Khalifa al Sabah, Kuwait of Minister of Oil, said day. Sheikh Ali Khalifa al Sabah, Kuwait of Minister of Oil,

Paraguay: Where the hint of corruption is a fact of life

and the second s

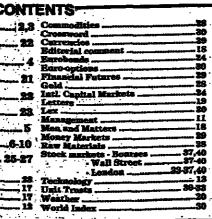
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PROTESTS <u>AS BONN</u> CALLS MEDIA TO HEEL

Franz Josef Strauss, leader of the conservative CSU, is at the centre of the media controversy, Page 2

Trade: US-Israeli deal starts to show South Kores: A nation on the brink of giants' grasp ... Turkish banking: Survey Section III

Channel Islands: Survey Section IV

UK shuns Europe's starry-eyed space plans

tion European Space Agency to spend some \$13bn (\$7.1bn) by the end of the century on an ambitious series of manned

space venicles.

The programme is strongly supported by France, West Germany and Italy, which are Western Europe's three biggest spenders on space science and technology, but has been shunned, at least for the time being, by Britain.

The UK argument is that

manned space projects make lit-tle sense commercially and are driven largely by prestige. British officials appear, however, to ish officials appear, however, to have been surprised by the degree to which the UK has been isolated from the other main European countries.

One outcome of the UK Government's decision to stay on the

sidelines of the new programme is that Britain's aerospace industry will be barred from all but the most minor contracts related to the manned projects.

This is because under ESA

rules contracts are awarded to companies in specific countries

THE DANISH Government yes-

terday renewed its commitment, going back to 1982, to prevent real increases in public expenditure. This follows a deal with the opposition last week to facilitate

the passage of the 1988 Finance Bill. The deal will increase

expenditure next year by DKr2.4bn (\$208m), mainly in the form of increased old age pen- a modest DKr2.5bn, or 0.3 per

experiments, which is one of the three big manned projects to go ahead after the ESA decision.

As a result of the government backing, MBB will become the lead contractor for the laboratory, which is due to plug in to a US-led international space station planned for the 1990s.

Work on the \$4bn Columbus is due to begin in the new year.

due to begin in the new year, with up to 100 serospace companies around Europe employed on the project as subcontractors to

scheme to build Hermes, a mini bluen space shuttle to service Columbus, and to spend \$4bn on an improved version of its existing 1991.

"EUROPE expects to be on top in industry and so it needs to invest industry and so it needs to invest in technology. The alternative is an agriculture economy."

It is with these sentiments that Mr Sami Gazey, a sentior manager at Messerschmitt-Boelkow-Blohm, the West German aerospace company, greeted last month's decision by the 13-nation is government is supporting the particular protocology also. You may have to wait 100 years for an invention to become useful."

Eventually, however, Mr Gazey the work on the improved Ariance launcher, to be called Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the work on the improved Ariance for Hermes and is also likely to take the lion's share of the work on the improved Ariance

ticals, semiconductors and metal-working. Another possible narrow an approach to space spin-off is snapshots of the Earth technology. Hermes is the first

One outcome of the decision to stay on the sidelines is that Britain's aerospace industry will be barred from all but the most minor contracts

sions and higher unemployment benefits.

These are one-off increases. It is essential to continue the policy of previous years - an unchanged level of expenditure, said the Ministry of Finance annual budget survey.

The 1988 budget deficit will be a modest DKr2.5bn, or 0.3 per text of the gross domestic product, compared with a predicted the competitiveness of export industry by 8-9 per cent next inclusively by 8-9 per cent next industry by 8-9 per cent for export industry. The shortfall in revenue will be ished and employers liability to partially made up by imposing a pay sickness benefits will be about DKr 283bn, compared with a predicted the competitiveness of export industry by 8-9 per cent next industry by 8-9 per cent for export industry. The shortfall in revenue will be ished and employers' liability to payments are to be abolished and employers' liability to payments will be cut. This, according to the Government, will reduce wage costs by 5 per cent for export industry. The shortfall in revenue will be reduced from the first one week of illness, and employers' contributions to a accident insurance will be cut. This, according to the Government, will reduce wage costs by 5 per cent for export industry. The shortfall in revenue will be reduced from the first one week of illness, and employers' contributions to accident insurance will be cut. This, according to the Government, will reduce wage costs by 5 per cent for export industry. The shortfall in revenue will be including interest on the industry by 8-9 per cent next. The shortfall in revenue will be including interest on the industry by 8-9 per cent next. The shortfall in revenue will be industry by 8-9 per cent next. The shortfall in revenue will be industry by 8-9 per cent next. The shortfall in revenue will be industry. The shortfall in revenue will be industry by 8-9 per cent next. The shortfall in revenue will be continued by 8-9 per cent next. The shortfall in revenue will be including interest on the industry by 8-9 per cent next. The shortfa

nies around Europe employed on the project as subcontractors to MBB.

Mr Gazey, head of MBB's Columbus division, expects his company to receive about \$550m worth of ESA contracts directly and also be responsible for managing further contracts worth about four times this figure.

In addition to Columbus, the MBB will be to secure the jobs of 150 people at the company which expects to be heavily involved in computer in computer.

Danish Government to hold the line on spending

ESA is about to start a \$5bn, for the past five years, on initial scheme to build Hermes, a mini blueprints for the laboratory. Mr space shuttle to service Columbus, and to spend \$4bn on an more people for the project by that work in space will ultimately "have a significant

future in the satellite launch market in the 1990s.

The UK may also join Columbus, assuming a satisfactory agreement can be worked out between ESA and the US over European participation in the international space station. This agreement was due to have been signed several months ago, but negotiations on the issue are still bogged down over basic ques-tions such as how the station

should be managed once in orbit.
For the UK's aerospace industry, the lack of decisions means a prolonged period of nail-biting while it waits to see if its exclusion from the main manned ESA contracts will be permament. Mr Bill Barbone, a director of Space Ventures, an umbrella group for UK space companies, says he is "a bit disappointed" at

Britain's decision not to back any of the manned space Mr Peter Conchie, business development manager at British Aerospace, Britain's biggest space company, says he still hopes Britain will decide to par-

bus, and to spend \$4bn on an improved version of its existing Ariane rocket, which will carry Hermes into orbit.

Mr Gazey believes that Europe should take a long-term approach to space developments. "You can't always see the commercial objectives straightaway. But this applies in other areas of 'of the existing versions of Ariane to spend \$4bn on an more people for the project by that work in space will ultimately "have a significant in purely terrestrial activities, including robotics, including robotics, including robotics, including robotics, including robotics, and to spend \$4bn on an more people for the project by that work in space will ultimately "have a significant in purely terrestrial activities, including robotics, including robotics, including robotics, in activities, including robotics, activities, including robotics, activities, including robotics, in activities, including robotics, and activities, including robotics, and

Show of strength by Greek unions

By Andriana lerodiaconou in Attens

DOMESTIC and foreign air line flights were cancelled yesterday, schools and a number of banks closed, and public services, includ ing transport and the post office, were disrupted as hundreds of thousands of Greek private and public sector workers staged a 24-hour general strike for

higher pay and a shorter working week.

The threat of extensive strike action at the end of November led the Greek Socialist Government to revoke its announced incomes policy for 1988, designed to continue a stabilisation programme based on wage restraint launched

on wage restraint immonent two years earlier. Yesterday's general strike signalled to both govern-ment and private sector employers that the wage policy concessions granted so far are not considered sufficient by unions and will not ensure against

labour unrest.

Additional trade union demands include a reduction of the 40 hour working week to 371/2 hours, full week to 3772 hours, lair compensation for an esti-mated 12 per cent loss in real pay during 1986 and 1987 as a result of the eco-nomic stabilisation pro-gramme, and full index link-ing of wages.

Portugal to raise taxes by 1%

THE Portuguese Finance Minister, Mr Miguel Cadilhe, confidently opened yesterday's debate in parhament on the 1983 budget of the majority Social Democrat government with the presentation of a document he claimed was "neither expansionist nor restrictive".

Mr Cadilhe sald it was ignorant to call the budget restrictive.

The Government is adding per cent to the 1988 tax burden, raising the average VAT rate from 16 per cent to 17 per cent, and heavily ncressing VAT on elec tronic appliances in an attempt to curb overheated, private consumption. In 1987 this increased by 6 percent against a government forecast of 3 percent. Production grew by 4.5 percent

For 1988, Mr Cadilhe forecasts 3 per cent growth in consumption, 8 per cent growth in investment compared with 15 per cent this rear, and 1 per cent growth

Inflation, he insists, will be 6.5 per cent in 1988. It is ending 1987 at about 9.7 per cent. The Government's resolve to peg wage increases to its forecast has led to some tensions with sceptical trade unions. The sceptical trade unions. The unions are already in dis-pute with the administra-tion over proposed labour-law changes, making it eas-ier to sack employees.

If Cadilhe forecasts that

imports, because of cooler investment next year, will grow 6 per cent, against export growth of 5.75 per cent. Under pressure from imports from the European Community - notably from Spain with which Portugal has a \$700m deficit - and costlier energy imports, the trade balance has slid deep into the red with a deficit of \$2.42bn at the end of September, compared with \$1.2bm in September 1986. Strong invisibles have kept the current account in

mept the current account in the black, however. At the end of September it showed a surplus of \$690m. Budget spending in 1988 will be Es2.17 tril-lion(\$15.9bn), with a fore-cast deficit of Es476bn - 8.3 per cent of GDP. Most of the deficit is incurred by servicing the enormous accumulated public debt, which is now Es4 trillion. Cuts in allocations to local authorities have produced. authorities have produced angry protests in hard-pressed regions.

be tougher in tax collection after an Es40bn VAT short-fall due to evasion.

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David Marsh reports on two cases of political interference with West German television coverage which have sparked controversy in the last week and underlined a subtle influence exerted by the

Government



West Germany

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Protests as Bonn calls media to heel

TWO cases of political interference in West German television news programmes over the East-West missiles accord have sparked controversy in Bonn and underlined the subtle influence over the media exerted by the West German Government.

tanonal relevision channel.

The interviewer was to have been Mr Klaus Bresser, who is due to take over next April as editor-in-chief of ZDF. He was shunted aside after Mr Strauss took issue with comments made.

The two examples highlight how news editors on both the national channels, the ARD and ZDF, have become progressively less ready to stand up to political pressure in recent years, in spite of clauses in the statutes of both institutions which are supposed to guarantee them freedom from political intrusion.

The Government also exerted

The Government also exerted sporadic pressure on television during the previous SPD-led administration. But there is general agreement that interference

underlined the subtle influence over the media exerted by the West German Government.

A government declaration by Chancellor Helmut Kohl on the arms deal during peak-time television news last week was branded by the Opposition Social Democratic Party (SPD) as an East German-style example of political harnessing of the media.

The affair followed on the heels of the last-minute substitution on Monday night of a top television journalist due to interview Mr Franz Josef Strauss, leader of the conservative Bavarian Christian Social Union, on ZDF, the second German national television channel.

The interviewer was to have been Mr Klaus Bresser, who is due to take over next April as editor-in-chief of ZDF. He was ended to spark an extraction Mr Eviderich Ziments of the spark an editor-in-chief of ZDF. He was enough to spark an entry of the content of the

This was enough to spark an angry reaction Mr Friedrich Zimtook issue with comments made are mermann, the CSU Interior Minister in the Bonn coalition, prepassivity towards politicians in general and the CSU in particular.

Mr Werner Rudolf, chairman Mr Werner Rudolf, chairman

of both channels as a breach of media independence.

Mr Hans-Jochen Vogel, the SPD chairman, claimed he was prevented from speaking on television about the disarmament eral agreement that interference of the carried out in an indirect deal as a result of pressure from the Chancellor's office. Mr Freitvated appointments and journalistic self-censorship — has the episode marked the first time increased since Mr Kohl's goven that West German television had ended the style of journalism by declaration as seen on East ing politicians on television are

Hungary takes tough line with loss-makers

BY LESLIE COLITT IN BERLIN

bankrupt is to be split into seven on January 1 under a tougher government policy toward loss

naking enterprise Ganz Mavag, producer of locomotives, oil rigs and other engi-neering products has accumu-lated debt of Forints II.5bn

(\$134m). As many as 1,500 workers are expected to be made redundant, the company said. It is the second Hungarian engineering company in a month to be reorganised by the Finance of the economy.

The Government had decided stock division which ran up the that in the future it could not stock division which ran up the

ONE OF Hungary's largest engities problems. The management neering companies which is was reorganised and the earnings of the new ten top executives were directly linked to financial results.

Hungary's Deputy Finance Minister, Mr Laszlo Bekesi, said recently that 156 companies and co-operatives had run up more than Forints 8bn in losses in the first three quarters of the year.

Progress in settling their debts
was very slow, he said, and acted
as a break on the restructuring
of the economy.

stock division which ran up the largest losses is to come under grant loans to insolvent compagovernment "supervision" while the successor companies will fail to foreclose on unpaid corponate with flungarian banks.

Lang Engineering Works in liquidation procedures are ments with Hungarian banks.

Lang Engineering Works in Budapest said last month that it begun. Commercial banks, he would be refloated with the help of Forints 104m from the Government to pay some of its Forints 900m debts. Lang has been given three years to solve

40kg

Sancti

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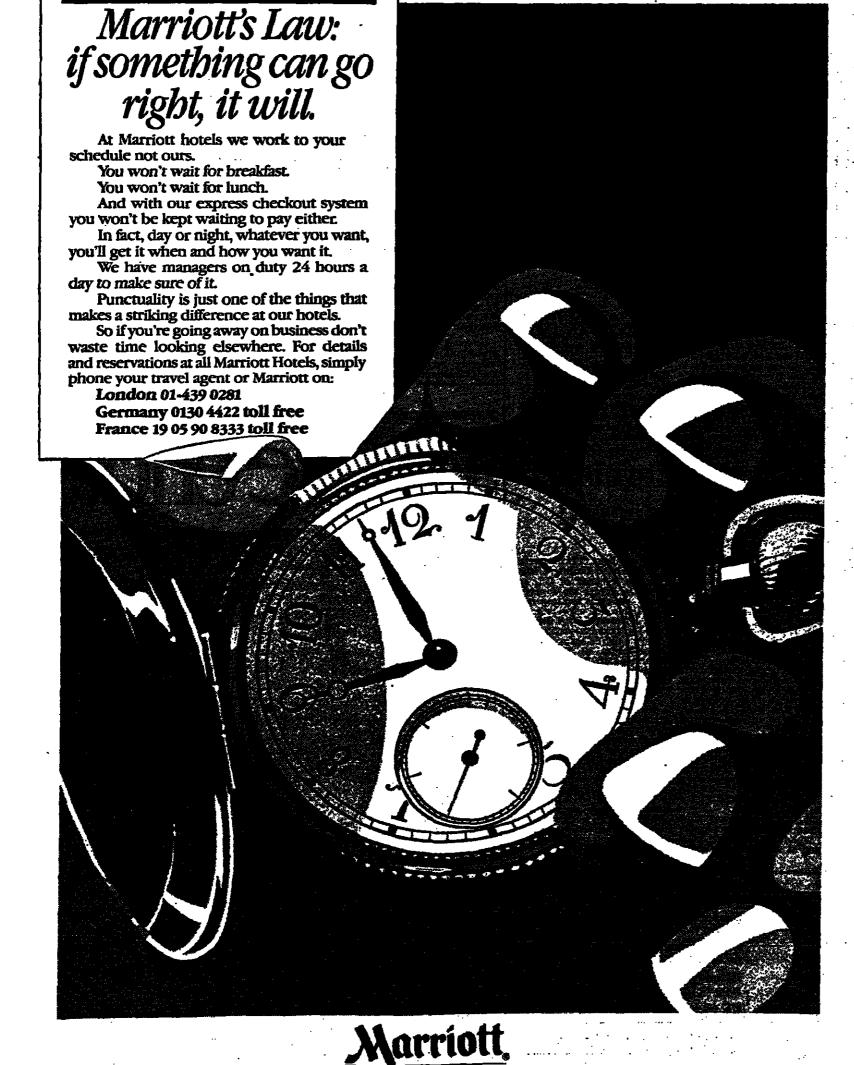
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Chirac postpones debate on Renault status

debate on the future status of Renault, the state-owned car group, until next month. The move came in the face of fierce obstruction from the Communist party in an attempt to halt the Renault bill.

The Government now plans to push the legislation through the National Assembly at an extraor-dinary session which is also due to approve new political party of the depart of the depart

Yugoslavia

to seek

IMF aid

on debt

The state of the s

THE Yugoslav Government has

decided to seek International Monetary Fund assistance to help repay its \$20bn foreign debt. The decision has been

taken in line with the govern-ment's programme to curb inflation and stabilise the economy, and reflects the posi-

tion of the country's main Western creditors expressed in

Yugoslavia is expected to ask the IMF for new loans, accepting the conditions that are cer-tain to be attached to them.

The move comes barely a year after the country had rejected IMF supervision of its econ-

omy.
Officials in Belgrade said that the government had obtained the federal parlia-

ment's approval to negotiate concrete terms with the IMF.

They added that the most likely outcome would be a

standby agreement for one-year followed by a three-year extended fund facility arrange.

ment. The standby credit is likely to amount to \$500m

with a one-year grace period-and repayment over 3-5 years, while the extended fund facil-

ity loan would exceed \$10n, with a 3-4 year grace period and repayment over six years. In May 1986 the new Yugo-

slav government of Prime Min-ister Branko Mikulic ended six and a half years of standby arrangements, which many Yugoslavs rejected as interfer-

ence" in the country's econ-

In addition to the IMF help. Yugoslavia hepes to obtain in 1988 a total of \$600m from the World Bank, including a new

\$200-\$350m over two years and a \$100-\$150m tranche of

loans for export oriented proj-

tors until a rescheduling agree-ment was signed, that being conditional on the IMF giving the green light. The standstill is still in force and may be

until well into 1988.
Last year Yugoslavia repaid,
and partly prepaid \$1.5bn, and
so far this year another \$700m.

so far this year another \$700m. It was warned by international financial institutions that this would create a \$1bn gap in its curent account this year but believed it would get some new money from various quarters, mainly from promised access to financial markets, which did not restorately

which did not materialise.

EC-ACP talks

THE EC has agreed in principle to meet representatives of the 66 African, Caribbean and Pacific (ACP) states to discuss possible sanctions against South Africa,

on sanctions

preliminary consultations.

However, the Communists successfully obstructed the debate by tabling 3,500 amendments, making passage of the bill impossible in the time available.

A number of cabinet ministers, including Mr Alain Madelin, the Industry Minister, and Mr Raymond Levy, chairman of Renault, had expressed alarm during the past 48 hours about the risks of the Renault bill being shelved indefinitely.

Mr Levy argued last Sunday that the bill and the balance sheet.

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The bill will change Renault from a privileged state-owned regie into an ordinary state-controlled company. But, coupled with this change in legal status,

disrupting the company at a deli-cate moment in its financial and industrial turnaround.

After losing FFr27bn during the past three years, Renault is

THE French Conservative Government decided yesterday to postpone the parliamentary debate on the future status of Renault, the state-owned car group, until next month. The group came in the fear status of the guillotine to speed this month of the current parliamentary approval of legislation.

A number of cabinet ministers, including Mr Alain Madelin, the state-owned described by the Government has agreed to report net profits of write off FFr12bn(\$1.2bn) worth of Renault debts to restructure despite this recovery, the fruit of the company's debt-burdened balance sheet.

Mr Levy argued last Sunday debt establing nearly EFr40bn major restructuring during the past few years, the balance sheet will still be weighed down by debts totalling nearly FFr40bn even after the Government's FFri2bn write-off.

FFri2bn write-off.

The Communists have sought to turn the debate into a political showdown with the Government. The party has also always regarded the car group as a key symbol of state industry in France and one of the traditional bestiers of the procommunist.

MOVES to counter the depressing phenomenon of football hooliganism were discussed by the Italian football authorities and Mr Amintore Fanfani, the Minister of the Interior, yesterday following a serious incident on Sunday at the game between Milan and Rome.

Early in the second half, two explosive fireworks were thrown at the Rome goalkeeper, Franco Tancredi, whose shock was so severe that he suffered a cardiac arrest requiring instant heart bastions of the pro-Communist arrest requiring instant heart massage. This was the third case of fireworks and other missiles

being thrown on to a football field in only 11 days, but it is only a part of a much broader spectrum of football violence. But the attack on Tancredi But the attack on Tancredi may force the authorities to focus on a problem which, until now, has received a largely nelsonian blind eye. Stabbings and battles between rival fans are a not infrequent feature of the football calendar, but Italians have wanted to believe that such enormities are an aberration and rather distant from the problems which have plagued the British

Italians

move on

football

However, the incident at San Siro in Milan is raising just the same questions about crowd con-trol and social behaviour which trol and social behaviour which have been endlessly debated in the UK. They have an even sharper relevance in Italy because of the huge sums of money needed to sustain the national game and because Italy is hosting the World Cup in 1990.

After Tancredi was felled, some 40,000 people are estimated to have walked out of the Milan stadium, partly in disgust and partly because the result became a foregeone conclusion.

Tancredi has made a swift recovery and police have man-aged to find the 23-year old unemployed man who threw the fireworks at him.

Bonn campaigns to scrap EC internal market barriers hooligans

THE West German Government ment and are ripe for formal

THE West German Government has drawn up an ambitious sixmonth campaign to dismantle more than two dozen barriers to free trade in the European Community, or make progress towards scrapping them.

Bonn has instructed its EC representatives to exert maximum pressure on their counterparts from member states to agree on a range of free internal market measures during the first half of next year. That is when West Germany takes over as President of the Council of Ministers, the member states' main decision—

member states' main decision-making body.

The campaign is seen in Brus-sels as the last chance for at least a year for the Council to catch up on a worrying backlog of leg-islation aimed at meeting the EC's 1992 deadline for ending internal market barriers.

West Germany hands over the presidency to Greece next summer, followed by Spain at the start of next year. As small and start of next year. As small and relatively new member states they have less power to force through internal market decisions that often touch on national sensitivities. Bonn has prepared a punishing schedule of five internal market council sessions for the EC's 12 trade and industry ministers, including one industry ministers, including one with their counterparts in the European Free Trade Associa-

European Free Trade Association, said German officials.

West Germany is pushing for agreement or significant progress on proposals for common EC standards for engineering machinery, building products and toys, open procurement for public supplies and construction work, Community-wide recognition of professional diplomas and an EC patent law, among other measures.

Bonn's chances of making a market are

THE European Parliament

THE European Parliament yesterday blocked a trade protocol with Turkey in protest at Ankara's recent jailing of two Communist leaders on their return from exile, AP reports from Strasbourg.

Using its newly acquired powers over the European Economic Community's foreign policy, the parliament refused to vote on a resolution updating the EC's trade agreements with Turkey Instead, it referred the matter back to the external matter back to the external relations committee.

internal market programme. So far, the Commission has put forward just over 200 proposals for dismantling trade restrictions, of

Bonn's chances of making a liberalise procurement in telemark on the internal market are communications. The Brussels helped by the fact that many of authorities are aiming to the proposals have been through the lengthy process of consultation with the European Parlia-

French industrialists report better year

FRENCH industrialists reporting improved results this year outnumber those reporting worse results by two to one, according to a year-end poll conducted for the Figaro newspaper. The proportion of businessmen expressing support for the policies of Mr Jacques Chirac's government is an overwhelming 80 per cent. But the business community shows much less optimism about next year.

Meanwhile, an opinion poll of the general public confirms once more that Mr Francois Mitter-rand remains the favourite for results by two to one, according to a year-end poll conducted for the Figaro newspaper. The proportion of businessmen expressing support for the policies of Mr Barre.

In the industrialists' poll, 46 per cent that it would be between 0 and 1 per cent that party would be defeated by Mr Barre.

In the industrialists' poll, 46 per cent that it would be latest poll reverses their rating per cent claimed that their compared with 28 per cent that it would be latest poll reverses their rating over two thirds (67 per cent). As imilar cent thought the franc to be adjusted downwards inside the European compared with 28 per cent registering a worse result. Some 41 per cent claimed that their cent thought the franc would investment had gone up this leave the EMS. Surprisingly, 73 per cent expected the stock market to rise slightly in 1938.

But the business community compared with 28 per cent registering a worse result. Some 41 per cent claimed that their cent thought the franc would investment had gone up this leave the EMS. Surprisingly, 73 per cent expected the stock market to rise slightly in 1938.

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But the provide the provide per cent claimed that their cent thought the franc would investment had gone up this leaves the EMS. Surprisingly, 73 per cent expected the franc would investment to be adjusted downwards inside the European downwards inside the European the most favoured by business per cent expected the franc would investment the

He warned that the undervalu- and credible levels.

beginning to have recessionary effects, causing export difficul

ties for the economies of a num-ber of countries, as well as creat-

ing inflationary pressures in the US. He called for the stabilisa-

France abandons money supply target

BY GEORGE GRAHAM IN PARIS

FRANCE has finally abandoned one of its two monetary goals in the face of a shift of savings patterns which have pushed money supply growth far beyond the target band.

Mr Jacques de Larosiere, governor of the Bank of France, yesterday announced that no target would be set for M3, the broader of the two money supply measures, in 1988. For M2, the narrower and slower-growing aggregate, the same 4-6 per cent growth target has been retained.

By the end of October, M3 had

omy.

A return to the IMF umbrella is psychologically difficult and the government has had to swallow its pride, one Western diplomat said.

By the end of October, M3 had grown by an annual rate of 9.9 of June, the Bank of France said. grown by an annual rate of 9.9 per cent since the last quarter of 1986, compared with a target band of 3.5 per cent. M2 had grown by 4.2 per cent, at the lower end of its band.

Mr de Larosiere said the overshooting of this year's M3 target sector from the point of view of was largely explained by a shift of savings from long-term investments not counted as money,

of June, the Bank of France said. Total bank lending has risen by 14 per cent in the same period.

Mr de Larosiere said the overshooting of this year's M3 target sector from the point of view of consumption and of the trade balance.

The governor said the domes

Grin and bear it, says

Goria as strikes bite BY JOHN WYLES IN ROME

loans for export oriented projects.
Official creditors will be requested marginally to increase their loans, from \$1bn.\$1.5bn, to less than \$2bn. Commercial banks should also provide some fresh money.
Yugoslavia defaulted on payment of some \$250m last June and July, and agreed a standstill on principal repayments with commercial bank creditors until a rescheduling agree-

ITALIANS were yesterday urged by their Prime Minister, Mr Giovanni Goria, 'to grit your teeth' in the face of damaging transport strikes which the official trade unions have been poweriess to control.

Before leaving for the US on a government flight untroubled by a lightening strike of ground staff at Rome's Fiumicino airport, Mr Goria suggested that the strikes were the price to be paid for maintaining an anti-inflation pay policy and the cohesion of the trade union movement.

In reality, both were looking pretty second-hand yesterday. The second successive day of airport strikes was clearly a protest at the pay and hours deal negotiated by union leaders over the weekend, which Alitalia is insisting can suffer no further amendment.

The Transport and Labour Ministers who mediated the negotiations claim that the Prime Ministers who mediated the negotiations who mediated the ing can suffer no further amendment.

The stoppages suggest that for the moment, the three union confederations have little authority over their 24,000 ground staff members and therefore, diminishing credibility as negotiating partners with Alitalia.

The weekend agreement is reckoned to be worth a 25-26 per cent pay rise by early 1991—considerably in excess of Mr Gor-

Lange hits out at France

African, Caribbean and Pacific (ACP) states to discuss possible sanctions against South Africa, despite strong opposition from Britain.

But the accord falls well short of ACP demands for an urgent meeting with all EC foreign ministers. Member states have refused to set a firm date or a venue for discussing possible joint sanctions and would only agree to a much smaller scale for.

BY DAI HAYWARD IN WELLINGTON

THE New Zealand Prime Minister, Mr David Lange, made a fresh attack on France yesterday for flying the secret service agent Alain Mafart, convicted for his part in sinking the Greenpeace vessel Rainbow Warrior, back to Paris.

He suggested France had gone back on a promise to the United Nations by bringing back Mafart transferred from jail in New Zealand to serve three years at the Hao military base.

Bordeaux wine exports decline

BY NICHOLAS FAITH IN PARIS

EXPORTS OF Bordeaux wines fell by 3 per cent in volume to 1.589m hectolities and by 14 per cent in value to FFr3.227bm (\$322m) in the year to the end of August.

Sales to the US were par-ticularly badly affected, dropping by 35 per cent to 147,251 hl, representing a mere 9 per cent of exports, the lowest proportion for a decade. Not surprisingly, stocks are at a record level of 6,727m hl, enough to fill 900m bottles and represent

ing approximately two years' total sales.

These figures were annumeed yesterday at the annumeed yesterday at the annual press conference of the trade's governing body, the Conseil Inter Professionel du Vin de Bordeaux. The stocks would have been much greater if the 1987 harvest had been bigger. As it is, the estimated total is 44m hl, a reduction of more than a fifth from last year's than a fifth from last year's

The quality of the 1987 harvest was very mixed, with the Merlot variety planted in Saint Emilion being more successful than the Cabernet Sauvignon which predominates in the

Medoc. Mr Hubert Bouteiller, president of the CIVB, was at pains to minimise the extent of the increasing outside investment in the Bordeaux vineyards. "I am quite happy and relaxed about it," he said, claiming that only a thousand hectres, less than I per cent of the total vineyard area. of the total vineyard area, changed hands last year.

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coins, which contain half an ounce (15.55 grms), a quarter of an ounce (7.78 grms), and one tenth of an ounce (3.11grms) of gold.

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Andrew Whitley on the outburst of resistance to Israeli occupation

Epidemic of violence sweeps through 'forgotten' Gaza

"THAT POOL' said the United Nations official, gesturing towards a dank, lifeless pond of grey sludge fed by a fetid stream "is famous throughout the

As he spoke, a fresh crackle of gunfire broke out a few hundred yards away. The wail of ambulance sirens could be heard in the distance. The Jabaliya refugee camp, previously known – at the distance. The Jabaliya refugee camp, previously known - at least in the development world - for its notorious lack of sanitation and abysmal living conditions, was fast acquiring a new reputation as a hotbed of resistance to the Israeli occupation.

A teenager from the sprawling camp, said to have lobbed a Molotov cocktail at a passing

Molotov cocktail at a passing army patrol, had been shot dead that morning; one day last week, many others were injured. At least 12 Palestinians, among them children as young as 11 years old, have been killed in the epidemic of violence which has swept through Gaza and the West Bank over the past week.

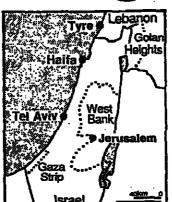
They are the victims of Israeli oldiers who, in the mechanical, ritualistic jargon of the military spokesman, are said to have found themselves in life-threat-Their deaths have inflamed

sions throughout the occupied territories. But to Prime Minister Yitzhak Shamir and the Israeli right, the latest disturbances are simply another wave bances are simply another wave of externally fomented unrest which, with proper firm handling, will die away naturally.

To the liberal press and part of the Labour Party, they have been a cause for much predictable hand-wringing and bewailing of Israel's fate if it does not quickly act to remove "this demographic time-bomb." A recent Civil Administration report forecast that Gaza's population could top Im by the year in a series of the such as the collapse of the traditional citrus industry — is did in July, that Gaza is part of the straditional citrus industry — is did in July, that Gaza is part of Eretz Israel, the Biblical "Land of Israel," and is "not negotiable." King Hussein of Jordan may be as is customarily presented by the surface grime, there is an occasional sparkle of elegance from husbanded traditional family wealth; a reminder that Gaza earlier this year in a series of City, for all its contemporary air bloody clashes with Israeli security forces, mainly in Gaza, may lation could top Im by the year stateless and in a strange limbo which has even

report forecast that Gaza's population could top 1m by the year 2000.

Praising Mr Shimon Peres, Labour's leader, for his courage spent nearly 40 years strenuously trying to consign to the about Israel's unhappy relationship with Gaza, the Ha'aretz newspaper roundity denounced the cavilling and indeption of the course of t



bungling, uncertain and apologetic as in the case of our struggle to survive as a Jewish state," the august daily concluded.

The Gaza Strip, tagged onto the West Bank almost as if it were an afterthought, in many ways can lay greater claim than its better known partner in wedlock to being the authentic heart

lock to being the authentic heart of the Palestinian question. Its boundaries determined by the 1948 and 1967 armistice lines, the scrap of sandy Mediterra-nean coastline known as the Gaza Strip is the only remaining part of long-departed Ottoman Palestine to be formally claimed by no other country.

the cavilling and indecision of on "security grounds," is made most Israeli politicians on the subject. "Never has an issue so of internationally acceptable

identity documents. With few publicity and do not aspire to exceptions travel to Israel is permitted only for the purpose of modity in shortest supply in daytime labour. At night the Gaza – but they are one of the

A majority of the Strip Arab residents classify themselves, or are classified by the United Nations, as refugees from need to be a superscript of the future.

On the other hand, by opting out of any political role at the present time, Gaza's businessmen are aggravating the description. residents classified by the United are classified by the United Mations, as refugees from present time, Gaza's businessment classified by the United men are aggravating the dearth of local leadership. The best of the generation which grew up time, fully 80 per cent of that after 1948 have long gone and an enormous gulf has grown up between the older traditional leaders and the young people in this new generation, which has known nothing other.

It is this new generation, which has known nothing other than Israeli military rule and has no hope of an improvement in its situation, which is beginning crucial to the country's future their forbears, but seething with been handled in a manner so bungling, uncertain and apologetic as in the case of our seed of the ondary school and university students have begun to take to the streets in increasingly bold confrontations with Israeli

As if the overcrowding were Jewish settlers occupying nearly 30 per cent of the available land. The settlers' presence has been a constant source of friction.

In reality, the social and economic situation in Gaza — grim though it may look from indicators such as the collapse of the

1986. A handful of young PalesJihad comes from the way it has
tinian entrepreneurs, acting as served as an example, and inspisub-contractors to Israeli factories, are doing well out of a budof previously quiescent Palestinding re-export trade. They shun ian youth.

The spark for the latest wave f disturbances may have been the deaths a week ago of four workers returning from Israel by car, crushed by an army articu-lated truck at the entry check-point to the Strip. But the tinder was already dry

Following his appointment as Defence Minister in October 1984, Mr Yitzhak Rabin has proved to be one of the toughest As if the overcrowding were ritories have known. During his not already bad enough, thrust tenure, the rate of deportations into the Gazans' midst, like a to Jordan of Palestinian activists painful thorn into an animal's and troublesome figures such as side, are some 2,500 militant newspaper editors has increased and troubescare rightes such as newspaper editors has increased sharply. So too has resort to administrative measures such as detention without trial and the

Two prominent, but very dif-ferent, activists currently facing deportation are Mr Mubarak Awad, a Palestinian American

that country's feaders. Behind the surface grime, there is an occasional sparkle of elegance from husbanded traditional family wealth; a reminder that Gaza City, for all its contemporary air of Third World squalor, used to be one of the jewels of British Mandate Palestine.

One source of new prosperity is business with israel, responsible for over 90 per cent of the yallow propers of the property of the property of the property is imports — \$375m in the real threat from Islamic 1988. A handful of young Pales-



An Israeli soldier patrols the rooftop of Trade Minister Ariel Sharon's controversial new house in predominantly Arab old Jerusalem, passing a large Jewish candelabra used to mark the Hanukka festival which starts today

US criticises Israeli attacks

tests, seen by some analysts as a popular revolt by Palestinians made desperate by 20 years of Israeli occupation, Reuter renove

Reuter reports.

The Emir of Kuwait has urged all Islamic countries to support Palestinians while the Arab League, at an emergency session yesterday, condemned what it said were Israeli massacres of Arabs and Palestinians.

Israeli massacres of Araba and Palestinians.
France, China and the UN have joined the Arab World in condemning Israel's policies and Yugoslavia, which gives material and moral support to the PLO, criticised "violence against Palestinians by Israeli military and police ordans." police organs."

The facts about the Gaza Strip and West Bank, occupied by Israel since their cap-

WEST BANK
POPULATION: 750,000 Palestinians, about half of them
POPULATION: 650,000 Pales-

ture from Egypt and Jordan in the June 1967 Middle East

THE US and other countries refugees from wars in 1948 tinians, about half of them have criticised israel's handling of the anti-faraeli protests, seen by some analysts who have settled there over the last 20 years.

refugees from wars in 1948 tinians, about half of them and 1967, and 2,500 Jews who tests, seen by some analysts the last 20 years. AREA: 5,878 square km (2,270 square miles) on the West Bank of the Jordan

ECONOMY: The majority of the work force are farmers. Palestinians say more than 95,000 workers in the West Bank depend on largel for their employment. MODERN HISTORY: The

West Bank was annexed by Jordan in 1948 when British mandatory rule ended over Palestine. It was captured by Palestine. It was captured by Israel in 1967. Yasser Arafat's Palestine Liberation Organisation (PLO), outlawed by Israel, is said by local activists to be the leading political force. Israeli military authorities rule by a combination of army orders and former Jordanian law.

EELIGION: Most of the population is Sunni Moslem, with sizeable Christian minorities in the towns of Bethlehem

the towns of Bethlehem

AREA: 363 square km (140 square miles) on the Mediterranean coast between Israel and the Egyptian Sinai Des

ECONOMY: About half the 120,000 labour force work in Israel. Many local residents are farmers and fishermen. About 4,000 Palestinians work for the United Nations Belief and Works Agency (UNRWA) for Palestinian ref-

MODERN HISTORY: The Gaza Strip was administered by Egypt from the end of Brit-ish rale in 1948 and captured by Israel in the 1967 Middle East War. The PLO is said by local activists to be the leading political force, although membership of Islamic fundamentalist groups is on the rise. The area is ruled by Israeli military orders and former Egyptian law.

RELIGION: Most of the pop-

S Korean voters hold their breath

By Maggie Ford in Secul

ALL-NIGHT party preparations were in full swing yesterday as South Korean voters prepared to watch the result of their first democratic presidential

election for 16 years.

Hotels were fully booked by groups planning to monitor television reporting of the television reporting of the count, and telephone whres were buzzing with last minute family discussions about the vote. Younger family members, especially those in the educated middle class, made last ditch efforts to persuade their more conservative parents to your for one of the opposition vote for one of the opposition

Rumours of military intervention and threats to stability and economic growth if the government candidate was not government canditate was not elected have stirred fears about the risks of democracy, and practically no-one in South Korea was yesterday prepared to predict the result.

Three main candidates are standing - Mr Roh Tae Woo, of the ruling party, and two men for the opposition, Mr Kim Young Sam and Mr Kim Dae Jung The vote is expected to be extremely close.

Election fever easily eclipsed interest in the arrival at Seoul airport of an Asian woman suspected of being involved in the disappearance of a Korean Air jet last month. North Korean terrorism is thought to be linked to the possible crash of the airliner, still uncon-

Around 50,000 police and 80,000 student volunteers are to be deployed around polling booths today to prevent violence and to watch out for election fraud. Opposition candidates have claimed that brib-ery and corruption have already tainted the election, but at least in urban areas, vot-ing is expected to be conducted

fairly.

Calculations about the winner yesterday focused on the two opposition candidates, both standing on a platform of end-ing military rule. The ruling party candidate, a former gen-eral, has promised a more democratic society in the wake of

the demonstrations in June.

Mr Kim Young Sam was thought
to be slightly ahead of Mr Kim Dae Jung, with Mr Roh running third.

The influence of the educated likely to be crucial, as it was in the June demonstrations which led to today's election. Yesterday, the middle classes appeared to be standing firm in their plans both to vote for the opposition and to happily accept either Kim as president, but were worried that their parents' conservatism would surface in the voting booth. The winner was anybody's guess.

Arab League accuses Israel of repression

wage agreement

with unions

BY DAVID GARDNER IN MEXICO CITY

THE MEXICAN Government yes-

terday slotted into place a third element in the radical anti-infla-

tion package it is unveiling by stages, when trade unions accepted a wage offer they had earlier rejected.

remaining ingredients in the pro-gramme, which until midday, yesterday consisted of Monday's 22 per cent devaluation, comple-mented by the sheating formula.

mented by the slashing of tariffs on imports by more than half from yesterday morning.

include the closure of public sector companies such as Aeromexico, the flag airline, and even

ministries - complemented by a revenue increase equal to 2 to 3 per cent of GDP, mainly through

big one-off price increases on goods such as fuel.

The Government is also expec-

ted to fix the exchange rate at its new level until March, and to

announce a system of voluntary

These two measures would be

the quid pro quo for the official trade unions, which had threat-ened to launch a general strike this Friday unless their demand

for an emergency 46 per cent

Instead, they are getting 15 per cent now, and 20 per cent in

January, when the quarterly wage round begins From March,

however, after the economy has

had time to absorb these shock

measures, wages will be indexed to inflation, union and government officials say.

A system of forward indexation will be used, whereby the plan's success.

out with the private sector.

wage increase was met.

This clears the way for the

THE ARAB LEAGUE yesterday condemned what it said were condemned what it said the list weeks, super camp in northern Israel three the most damaging Palestinian camp in the list weeks, super camp in northern Israel three condemned what it said the list weeks, super camp in northern Israel three condemned what it said the list weeks, super camp in northern Israel three weeks, super camp in northern Israel three camp in northe the Israeli occui reports from Tunis.

Israeli forces, which have killed at least 10 Palestinians during riots in the West Bank and Gaza Strip, attacked hospi-tals and fired on unarmed crowds after hemming them in with tanks, a communique from the four-hour emergency session

yesterday said.

PLO leaders have called for UN intervention to halt the viotests, Israel had practised all lence by means of an international force or observers.

The meeting of the 21-member Arab League, which was requested by the Palestine Liber-ation Organisation (PLO), made

an urgent call to the United Nations to protect Palestinians in areas occupied by Israel since the 1967 Middle East War.

lead indicator is the expected

rate of inflation for each month.

Measures announced earlier include the opening of trade frontiers to a degree unprece-dented in Mexico's modern his-

tory, with import duty more

in liberalising far more quickly

and extensively than planned, the Government is using cheaper imports, or the threat of them, as

a key element in its increasingly

desperate fight against inflation,

which is now running at 144 per cent annually, according to offi-

cent surcharge levied on imports has been abolished.

cials say, is to achieve a

weighted average tariff of 12 per cent next year. This is substan-tially below the tariff reductions Mexico is committed to by virtue of its entry into the General

Agreement on Tariffs and Trade (Gatt).

A budget adjustment of the magnitude envisaged by the Government would more or less

take care of what is defined both

by the Government and the IMF

as the "adjusted operational bud-get delicit." This is what remains

once the purely inflation-caused portion of interest payments on domestic debt is discounted.

The "nominal" deficit, which takes full regard of inflation and

interest payments equivalent to 60 per cent of the budget or 21 per cent of GDP, is running at

about 18 per cent of GDP, offi-

ebanon sortie raises risk of further escalation

about what he described as a new atmosphere favouring peace between Arabs and Israelis. Ten years ago, we were her-metically sealed in on all our borders," he said. "Today...peace is not a dirty word any more." That may be true, but yester-day's attack illustrates the con-

the troops had finally pulled ing loss of Israeli lives in the the attack - claimed by Mr back to their self-declared "secu- area. This year, Israeli forces and Ahmad Jibril's PFLP-GC, an rity zone in southern Lebanon, Israel's coalition Government, then led by Mr Shimon Peres, was widely congratulated for extricating the country from its traumatic Lebanese adventure. Today, things are almost back to

recourse to terrorism and crowds ONLY A couple of hours before from most of Lebanon has done hang-glider raid on an army Israelis. In the first place, it was retalisation in recent weeks, espe-

Second, as Mr Yitzhak Shamir, gone home, Israel's hands have area. This year, israeli forces and their proxies who patrol the security zone, Col Antolne Lahad's South Lebanon Army, have had to cope with a series of increasingly effective attacks from militant Shi'ite groups operating close to the Israeli security.

Animad Jibril's PFLP-GG, an extremist splinter group - bore the imprint of direct Syrian assistance. Both the Israelis and the Syrians have generally been operating close to the Israeli forces and Animad Jibril's PFLP-GG, an extremist splinter group - bore the imprint of direct Syrian assistance. Both the Israelis and the Syrians have generally been operating close to the Israeli forces and Animad Jibril's PFLP-GG, an extremist splinter group - bore the imprint of direct Syrian assistance. Both the Israelis and the Syrians have generally been operating close to the Israelis and the Syrian specific properties and the Syrian spec

thruing volatility of the situation square one.

Ines.

Third, Israel has come under the Israelis on Israel's northern border. They also show that the hard-won terday's operation was provided withdrawal by Israeli troops by the audacious Palestinian mas of a different order for the friends to abstain from punitive deal with.

Now that Mr Gorbachev has

point. All the indications vester day were that the Israeli thrust was limited in scope, and that the Syrian troops dug in only two miles away from the fight ing were keeping a low profile. But there remains a risk of fur

ther escalation, and it is one that the Israelis, with memories fresh from the earlier Lebanon deba-cle, are singularly ill-equipped to

US trade deficit

a record

THE DEFICIT in the broadest measure of US foreign trade swelled to a record \$43.4bn for July through September this year, pushing the country deeper into debt, AP reports from

Washington.
The Commerce Department said yesterday that the imbalance in the nation's current account rose 5.3 per cent from the \$41.2bn imbalance recorded from April through June, the from April through June, the

previous record.

The current account is considered the most important trade figure because it measures not only trade in merchandise but also trade in services, primarily investment flows between coun-

worsen in succeeding quarters as the US has to pay more and more to service the growing tide of foreign investments.

Air Canada strike nears resolution

By David Owen in Toronto

AMERICAN NEWS SDI split Conflicting views of US economic future Mexico secures

say Soviets

remains,

THE SOVIET Union confirmed yesterday that fundamental dif-ferences remained between

Moscow and Washington over the development of space-based defence systems in spite of the joint statement on the subject issued after the US-Soviet sum-

Mr Boris Pyadyshev, the Soviet Foreign Ministry spokesman, said the statement agreed by Mr Mikhail Gorbachev, the Soviet leader, and President Ronald Reagan in Washington would bar the so-called "broad" interpreta-tion of the 1972 Anti-Ballistic

The broad interpretation, advanced by the US Administration would permit space testing of the Strategic Defence Initiative (SDI). Moscow says this is prohibited under the ABM The next stage of the plan, which officials said would be announced last night, is expected to detail budget cuts equivalent to 1 per cent of gross domestic product — and which could include the alease of cut is now running at 144 per cent annually, according to official figures.

The top tariff rate has been cut from 40 per cent to 20 per cent and, in addition, the 5 per cent surcharge levied on imports treaty.

Mr Pyadyshev noted that a had specified that the two sides treaty "as signed in 1972" while conducting research, testing and deployment. However, US offi-cials stressed that the statement allowed testing "as required".

Mr Pyadyshev said: "This means the two sides have recog-nised that the ABM treaty must be enforced ... in the form in which it was signed in 1972, and not in the way it is currently

being interpreted in the broad sense by some American inter-preters of the treaty." The wording of the joint state-ment had been seen earlier as an indication that the two sides had "agreed to disagree" on the issue of SDI testing which has frus-trated previous efforts to reach

accord on long-range nuclear Mr Reagan has made clear BUSINESS economists are more ness economists surveyed by pessimistic about the prospects their own national association growing until 1989. They expect the larger size of the National for the US economy than are expect a recession to begin durthe recession, when it comes, to Association of Business Economists

The business group appears to have been much more impressed with the potential economic results of the stock market crash of October 19 than the indepen-

independent economic forecasting 1988, according to results ers, according to the latest released yesterday. In Septemsoundings of both groups.

The business group appears to ciation held its annual confer-

The business group appears to ciation held its annual confer-have been much more impressed with the potential economic results of the stock market crash of October 19 than the independent. Both, however, have proved persistently over-pessimistic in earlier soundings over the last 15 months.

Half of a sample of 200 busi-

growth with continuous high unemployment. These extreme pessimists are balanced by an equal number of robust opti-

be brief, lasting perhaps two quarters.
Only 13 per cent believe there is any risk of a depression – defined as two years of negative reflect the experience of the growth with continuous high

them. In September, when more than half were expecting a recession by 1989, a three-to-one majority reported a sharp equal number of robust upon equal number of robust upon mists, who are not expecting a majority reported a mists, who are not expecting a majority reported a mists, who are not expecting a majority reported a mist in activity and order books in their own companions.

Tim Coone on a country where smuggling has become a way of life

Contraband keeps Paraguay afloat

sner is appropriately named, the Paraguayan economy. A gov-Located close to the borders with ernment report produced in June goods a year,

Paraguay, with a per capita corruption and contraband have income of \$1,000 a year, has the made up for the falling value of dubious merit of being one of the world's biggest importers of Scotch whisky and branded perfumes. Only a small proportion stays in Paraguay. Most ends up on tourist coaches or light aircraft, or is simply loaded into trucks or boats and shipped over the frontier into Brazil, where an the frontier into Brazil, where an eager consumer market awaits se of high duties on registered imports

From dawn until dusk streams

since the summit that he does its crowded, littered streets, not intend to compromise on SDI strewn with discarded whisky development, and analysts said the Soviet position as enunciated yesterday could lead to a resurgence of the chief obstacle to a strategic arms treaty (Start).

Strewn with discarded whisky packing cases and cardboard boxes, is only part of a much wider economic malaise.

With the end of the boom years during the construction of

Located close to the borders with both Brazil and Argentina, it is a symbol of the ageing Paraguayan wages in the private sector had dictatorship — a shabby, gaudy bazaar, which serves as a freeport and contraband centre for an estimated \$1bn worth of than half the official minimum wages For those with any nower. wage. For those with any power, public sector salaries. Traditional exports such as soya, cotton, cattle and timber have become important contra-

band items, alipping both ways across the frontier with Brazil. Open any Paraguayan newspa-per and in the classified ads it is possible to find an almost brand new Ford or Volkswagen from Brazil of a Peugeot from Argen-tina for about \$2,000. They are



talked about as openly as the proposals for change. weather. It is one of the ways political patronage is exercised over public sector employees and the armed forces.

reserves, helping to fuel a fiscal deficit estimated at 7 per cent of gross domestic product and creating severe distortions to the economy.
Foreign currency reserves have fallen from \$800m five years ago to just over \$300m at the end of last year, forcing Par-aguay to suspend some interest payments on its debt this year.

Moreover, says Mr Tito Sca-Moreover, says Mr Tito Scavone, the president of Feprinco, Paraguay's private sector federation, "there is no economic plan and no reliable figures on which to base a plan. The Government doesn't talk with us. Our communication is by letters or statements in the press and we ments in the press and we receive no official replies to our

quez, a prominent Paraguayan economist: For the first time in Paraguay's history the business sector has united with the oppo-

According to Dr Roberto Rodri-

tries.
In a sign of how the country's international fortunes have dwindled, the Government reported that the country paid out more to foreigners on their US holdings than Americans earned on their overseas investments. While it was only a small imbalance of \$600m, it marked the first time that American investments had failed to be in surplus in 29 years.

Analysts said this trend would Analysts said this trend would

THE LABOUR dispute which has grounded Air Canada since November 27 appeared a step From dawn until dusk streams of coaches, cars and tourists on cars new means passed of coaches, cars and tourists on foot cross the bridge linking the appropriate fee to the right officer in the affect of the appropriate fee to the right officer in the appropriate fee to the right officer.

A senior military officer in the appropriate fee to the right officer in the appropriate fee to the right officer.

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Call for

Singa MY EARINES IN

Asean nations agree to boost joint ventures

Thailand, the Philippines and Brunei agreed to reduce the list of items that are excluded from per cent.

the Preferential Trading Tariffs for the Asean Industrial Arrangement (PTA) and on which, as a result, full tariffs are the rates charged on competing

no more than 10 per cent of joint ventures, items traded and no more than The Asean

Mr Jose Concepcion, the Philippine trade minister, said he hoped the measures would increase intra-regional commerce from 19 per cent of all trade to 50 per cent by the end of the century.

take up to 60 per cent of the equity against the previous 49

Asean aims over the next five the first four years of products are to be no lower for the first four years of products goods excluded from the PTA to draw up a list of products are to be no lower for the first four years of products are the first four years of products are the first four years of products are The Asean leaders said they

At present there are about ment in the region will come from Asean countries by the end over 50 per cent of all regional trade by value.

My lose Concension the Phil European capital

Finally, in a bid to build regional capital markets, the leaders endorsed an Asean Reinvestment Corporation to be set up in mid-1988 with an initial paid-up capital of \$3m.

Austria keeps open EC membership option BY WILLIAM DULLFORCE IN GENEVA

He was speaking at the end of a two-day meeting of the European Free Trade Association at which ministers from the six which ministers from the six two blocs. Such barriers con-

AUSTRIA is keeping open the colleagues in Brussels on Februoption of applying for membership of the European Community, Mr Alois Mock, its Vice-Chancellor, said yesterday.

He was speaking at the end of

member states co-ordinated policy towards the EC's plan to eliminate its internal trade barri-The Efta ministers will discuss lectual and industrial property the Community's move towards rights, they said in a communitation of the said in a communit

US, Moscow banks in export finance deal

Finance (Europe), an arm of the obliged to put up additional Los Angeles based bank, has security or arrange an ECGD joined forces with Moscow insurance policy to back up the Narodny Bank to offer a new finance factoring service to finance UK Mr Sen

ments which will allow UK exporters to receive immediate payment on their sales. They aim to cover around 15 per cent or \$80m of total UK exports. the Soviet Union within a year.
The scheme involves finance
being made available through

being made available through Security Pacific in return for an assignation by the exporter of his right to receive payment for the sale. Moseow Narodny will guarantee payment by the Soviet importer and organise collection. It will compete with similar schemes operated by UK clearing banks and the Export Credits.

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SECURITY Pacific Business pler since exporters will not be Finance (Europe), an arm of the obliged to put up additional

factoring service to finance UK
exports to the Soviet Union.
In a deal believed to be the
first of its kind between a US

In the scheme also responded to new niches that have opened

arrangements had not only involved bringing new players into Soviet trade; coupled with the joint ventures it had also introduced a new concept of commercial risk into Soviet trade financing which was still unfa-miliar to Western banks and exporters, he said.

In porter and organise conection.

It will compete with similar schemes operated by UK clearing banks and the Export Credits exporters, but the scheme will Guarantee Department, but is also be available to cover sales regarded by its promoters as sim-

Call for law changes on investment in Poland

BY CHRISTOPHER BOBINSKI IN POLAND

Poland, is demanding that the sector be treated on a par with joint ventures with Western cap-ital whose conditions are to be liberalised next year.
Interpolcom has also suggested

that foreign investment in Poland should be regulated by one law. So far a mere handful of joint ventures have been established under present strict tax and hard currency profit transfer provisions. The lack of enthusiam in the

West can be explained by the treatment meted out to the wholly western-owned Interpol-com sector which employs some 60,000 and produces I per cent of

Hardline opposition to these companies meant that the ori-gional 50 per cent of tax on prof-its was raised to 80 per cent and hard currency regulations were tightened for the sector. As a its was raised to 80 per cent and hard currency regulations were tightened for the sector. As a mere 5 per cent of total sales result, the number of companies while hard currency sales were has slipped from 695 at the end of 1986 to the present 660. In chases stood at \$33.5m.

INTERPOLCOM, an association 1983, before the new draconian representing about 660 small taxes were imposed, 225 compa-Western-owned companies in nies were set up while 18 closed.

Last year a mere 26 were established and 41 liquidated. Meanwhile, the Foreign Trade Ministry has unveiled its proposals for liberalising last year's joint venture law. These include joint venture law. These includes a drop in profit tax from 50 per cent and a lower level to favour exporters. No longer will a Pole have to be the head of a joint venture, and majority shareholding by the foreign participant is envisaged.

Interpolcom for its part wants a tay on profits to be set at a

a tax on profits to be set at a general rate of 65 per cent, with general rate of 65 per cent, with concessions, bringing the rate down to 30 or 40 per cent to encourage companies to increase exports or invest in high technology. Hard currency transfer restrictions would also have to be eased if the sector is not to shrink further.

Exports last year by the Inter-

Danish line sells ships to Singapore affiliate

BY HILARY BARNES IN COPENHAGEN

THE A.P. Moller Maersk Liner shipping group has sold four container vessels to its Singapore affiliate, Maersk Company of Singapore, causing speculation that the sale is intended to place pressure on the Folketing (Danish parliament) to improve conditions for vessels sailing under the Danish flag.

Moller, however, said that the sale was made for purely companies on the barbard of the biggest private was some of the biggest private was sels in the world and by far the biggest Danish fleet.

The Folketing is expected to complete legislation this week to set up a Danish International Ships Register.

The measure is intended to compare the biggest Danish set up a Danish international ships Register.

Moller, however, said that the counter the transfer of flags on sale was made for purely commercial reasons and had no conmercial reasons and had no conmerc nection with flag problems. merchant fleet is currently sail-The Maersk fleet of about 120 ing under non-Danish flags,

Nancy Dunne in Washington looks at the impact of a ground-breaking bilateral agreement

US-Israeli free trade deal starts to show returns

pass all goods.

It also broke ground in that both sides promised to open their markets to each other's services and committed themselves to THE Association of South East
Asian Nations yesterday agreed
Asian Nations yesterday agreed
steps to boost intra-regional
trade and to stimulate joint ventures in the six-country bloc.
The moves were announced at
the end of the first Asean summit in 10 years. The leaders of
Singapore, Indonesia, Malaysia,
Thailand, the Philippines and
Take up to 60 per cent of the
Take up to 60 per their
Take up to 60 per their
Take up to 60 per their
Take up to 50 per their
Take up to 60 per their
T

was also designed to send a warning that the US would resort, if necessary, to two-way free trade agreements. "Other countries have realised," Mr Clayton Yeutter, the US Trade Representative says, "that if they want to continue to have access to the world's largest market, they had better get serious about improving the Gatt."

Another regresse the US honed

Another message the US hoped to send - about the wonders of ree trade - became garbled by Israel, in an ultimately success-

TWO YEARS ago the US and Israel announced a free trade agreement which set some impressive precedents. It was the first such agreement ever signed by the US and for the Israelis it was the first such pact to encompass all goods.

It also broke ground in that both sides promised to open their markets to each other's services and committed themselves to clarifying complex laws and regulations affecting services.

full effort to slash inflation, tied the shekel to the dollar, which was sinking steadily. The US market became increasingly less profitable for Israeli exporters, who seemed, in any case, more comfortable with their long-standing ties to Europe.

The first full effort to slash inflation, tied the shekel to the dollar, which was sinking steadily. The US market became increasingly less profitable for Israeli exporters, who seemed, in any case, more comfortable with their long-standing ties to Europe.

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The first full effort to slash inflation, tied the shekel to the dollar, which was sinking steadily. The US market became increasingly less profitable for Israeli exporters, who seemed, in any case, more comfortable with US exports sliding from \$2.5 bn (\$2.4 bn) in 1985 to \$2.2 bn last of the shekel to the dollar, which was sinking steadily. The US market became increasingly less profitable for Israeli exporters, who seemed, in any case, more comfortable with US exports and the shekel to the

modest upturn for the year, from \$1.7bn to \$1.8bn, but the increase was largely the result of movements of industrial dia-monds rather than new trade. The outlook for 1987 is better. In the first six months, two-way

conference in Washington were optimistic. Operation Independence, non-profit organisation in the US, Israel and Europe, which aims to help israel achieve economic self-sufficiency, has set up task forces with prominent busi-

trade rose from \$2.3bn to \$2.7bn and businessmen and trade offi-cials at a recent US-Israeli trade

Clayton Yeutter: warning products, defence equipment, software and household hard-

A newly established Delaware A newly established Delaware trading company will, for exam-ple, begin marketing Israeli choc-olates and gourmet frozen foods this month. Another trading company will distribute Israelimade spectacles.

Mr Howard Cohen, a vice-pres-

ident of Operation Independence, says the group is not some estimates as much as breadth of the bureaucracy with looking for handouts from Amer. \$500m a year over the next no champion." ican Jews. Israeli products are competitive, he says. "It's got to be tachlis (business)." In addition Israel has become, from U

decade.

But the Israeli Government is facing widespread complaints from US business. Mr Clarence Brown, the US Deputy Secretary of Commerce, put it bluntly: are solved.

The company is planning to build another \$100m factory, Mr Periman says, but it will not be in Israel unless the problems encountered at its first factory of Commerce, put it bluntly: are solved. according to General Mica Paz, a Brown, the US Deputy Secretary encountered at its first factory consultant, "the combat laboratory of the world." Many US companies with defence contracts are taking on Israeli partners in research and development.

The US Deputy Secretary encountered at its first factory of Commerce, put it bluntly: are solved.

New laws are passed rather frequently. Some laws have been W.R. Grace & Co, a chemicals made retroactive to investment and natural resources company, agreements that have already and Teva Pharmaceuticals illusteen signed. Various agreets of trates what leave have to offer 115. agreements that have already been signed. Various aspects of

ment.

Another Israeli selling point for joint ventures is its duty-free access to the European Community and the trade benefits it receives as a "developing country" in other European markets, Canada, Australia and New Zealand. But these advantages will fade as its Middle Eastern neighbours become increasingly productive in agriculture and manufacturing.

The US supplies about \$3bn in economic and military aid a year to Israel and if it is to be removed from the US welfare rolls it must achieve among other things export-led growth.

To do so, Israel must autract military in the individual enterprises as they are not inclined to play as an intrusive a role in development priced US companies out of its range. Eventually a company secretary brought Teva to the Israel bureaucracy. The companies and investor in Israel, drew a vivid picture of the frustration encountered in dealing with the Israeli bureaucracy. The companies and tory outside Jerusalem has been operationally "an incredible success," he says. But laws have tracitionally changed and they are also tenged. Warlous aspects of the according to old laws are also changed. "What is needed, according to Other, is a change in "the Mr Cohen, is a change in "the Mr Cohen, is a change in "the Mr Cohen, is a change in "the US market, searched unsuccessfully for a pharmaceutical company partnership, but the costs of research and development priced US companies out of its range. Eventually a company secretary brought Teva to the Israeli bureaucracy. The companies out of its according to the US welfare investor in Israel, drew a vivid picture of the frustration encountered in dealing with the Israeli bureaucracy. The companies out of the world's top drugs. Grace invested picture of the frustration encountered in dealing with the Israeli bureaucracy. The companies out of the world's top drugs. Secretary brought Teva to the world's top drugs. Secretary brought the usual trace what Israel has to effect use of research and level use of research and level use of research a

and Teva Pharmaceuticals illus-trates what Israel has to offer US

US-Canada free trade pact faces rough ride in Congress

BY DAVID OWEN IN WASHINGTON

THE US-Canada free trade agreement faces a tough ride in Con-gress, despite the removal from the definitive legal text of a transportation provision which had incurred the wrath of the US maritime shipping lobby. This became clear during an informal Congressional hearing on Monday, which marked the pact's hesitant emergence into the post-summit media spotlight

Political horse-trading now appears to pose the most serious threat. The pact's proponents are worried that Congress may use its approval as a bargaining chip appears to pose the most serious threat. The pact's proponents are into US sovereignty, and that the worried that Congress may use its approval as a bargaining chip to secure Administration concessions on the omnibus Trade Bill now dominating much of the Washington political agenda.

There are concerns that some Congressmen may still feel that tutes an unacceptable inroad into US sovereignty, and that the desislation. Restrictions outlined in the Jones Act currently confine the shipment of goods between US ports to US wield enough clout to pose a significant problem.

Under the terms of the preliminary transcript but in the main the definitive version merely

the proposed binational disputes settlement mechanism constitutes an unacceptable inroad

vessels in any future changes to US maritime legislation. Restric-tions outlined in the Jones Act currently confine the shipment

would have secured the right to restates and amplifies the pre-be treated as favourably as US liminary text. reviewed by a five-member bina-tional panel with a mandate to On dispute settlement, the definitive text provides for the creation of an additional three-

Under the terms of the agree-ment, trade disputes will be Congress amending it.

strong binational panel of former

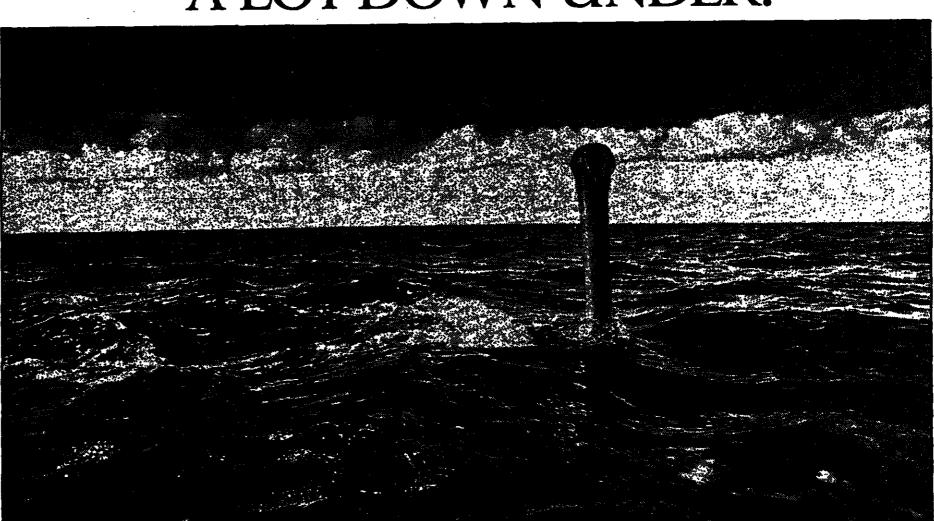
judge whether trade actions taken by either side are in accor-

dance with existing law.

President Reagan and Canada's judges to rule on any complaints
regarding a decision made by the
original disputes settlement tribunal.

Prime Minister Brian Mulroney
are scheduled to sign the agreement on January 2 to permit it
to be dealt with under the fast-

ONE SCOTTISH PRODUCT POPS UP A LOT DOWN UNDER.



In 1888, Professor Barr, Professor of Engineering at Glasgow University and his colleague Professor Stroud, Professor of Mathematics and Physics, saw a War Office advertisement inviting tenders for the design of an infantry rangefinder. By combining their talents they designed and patented a revolutionary rangefinder which inspired the formation of Barr and Stroud. This distinguished company has continued to pioneer major technological advances in optoelectronics. Their work in fibre optics and lasers is applied in laser surgery and safer traffic lights, tank sights and periscopes. Barr and Stroud, from their headquarters in Glasgow, lead the world in thermal imaging and currently command 30% of the market in periscopes. So when the subject of periscopes came up for the Australian Navy they naturally looked to Glasgow and placed a £30m order. In Scotland, research scientists and industrialists are working hand-in-hand to create revolutionary new products for markets throughout the world. For in depth information on how the dynamic climate of innovation in Scotland can help your business call Jim Reid on Freefone Scotland or write to the Scottish Development Agency at the Scottish Centre, 17 Cockspur Street, London, SWIY 5BL.

SCOTLAND. LAND OF OPPORTUNITY.

SCOTTISH DEVELOPMENT AGENCY, HEAD OFFICE, 120 BOTHWELL STREET, GLASGOW, G2 7JP. TELEPHONE 041-248 2700.

UK NEWS

Losing a leg but keeping a bit of the dishwasher

tation.

Among the results from its study of 12,500 households, the report finds:

The typical household in 1985 consisted of 2.56 persons and 0.06 of a dishwasher. Telephones are owned by 31 per cent of households while 31 per cent own videos. Home computer ownership increased from 9 per cent under 16 years. In the Pakistani or Bangladeshi group, 48 per cent in 1984 to 13 per cent in 1985.

The proportion of households owning their homes - but lum-

owning their homes - but lumbered with a mortgage - has risen from 27 per cent in 1971 to 37 per cent in 1985. The percentage owning their houses outright to the source from 22 per cent to 24 per cent in the same period.

Signs that Britain may be getting over a long bout of hypochondria are apparent in the section on health.

The survey reports the proportion of the population reporting long-standing illnesses fell from 32 per cent in 1988 to 30 per cent cent in the same period.

Almost 70 per cent of households had central heating by

● Council house tenants fell from 34 per cent of households

THE AVERAGE size of a British household fell by 0.35 of a person, or about an arm and a leg, in the 14 years to 1985, a Government survey reveals today.

The General Household Survey, compiled by the Office of Population Censuses and Surveys, meticulously pulls apart life's rich tapestry to provide multifarious statistics on social trends.

The 200-page report covers population, race, employment, housing education and health. Researchers also peered under Britain's bedclothes to study trends in marriage and co-habitation.

Among the results from its study of 12,500 households, the report finds:

The typical household in 1985 consisted of 2.56 persons and 0.06 of a dishwasher. Telephones are owned by 81 per cent.

Among whites 1 household in 1985 consisted of 2.56 persons and 0.06 of a dishwasher. Telephones are owned by 81 per cent.

Among whites 1 household in 1985 consisted of 2.56 persons and 0.06 of a dishwasher. Telephones are owned by 81 per cent.

Among whites 1 per cent in 1985 constitution of a per cent of the population, race, employment, housing education and health vary according to expectations and perceptions of what is regarded as illness.

The statisticians add that it is cover live alone. Among over 1985 to early to conclude that the recent of women aged to took the total finds 95 per cent of the population are white, the proposition of the proposition of

The survey reports the propor-tion of the population reporting long-standing lilnesses fell from 32 per cent in 1983 to 30 per cent in 1985. That slight drop follows a con-

tinuous rise since 1972. However, Government statisticians warn

The survey finds 68 per cent of women in the 18 to 49 age group were legally married. Among unmarried women in the same group, 16 per cent were co-habiting, according to the official definition, compared with 14 per

wisely, interviewers did not ask similar probing questions of men and the women they lived with. An awkward discrepancy could, after all, have proved

1985. HMSO £10.70 Population projection: Page

Fifth TV channel gets green light

BY RAYMOND SHODDY

THE Government is expected to press shead with a fifth television channel following the findings of an engineering committee set up by the Department of Trade and Industry that an extra channel is technically families.

nel is likely to be included in the second of two broad-casting bills planned by the

probably be 1991-1992 before such a channel could be launched.

Mrs Margaret Thatcher. believed to be an enthusias-tic supporter of an advertis-ing-financed fifth channel to put pressure on the broadcasting unious and break the television adver-

The aim would almost cer-tainly be to let the channel as a national, as opposed to local, franchise to new com-mercial entrants to broad-

The engineering commit-tee, which includes senior broadcasting engineers from the BBC and the Inde-pendent Broadcasting Authority, argues in a report now being finalised that between 60 and 70 per cent of the UK population could be resched by a new fifth channel in addition to the UK's existing four national channels.

The engineers also believe there is capacity for a sixth television channel which could reach 50 per cent of

the population.

The committee found that using spare capacity on Britain's 44 UHF channels in their present configura-tion would be impractical.

NHS row prompts angry exchange

THE growing political row over the National Health Service yes-terday erupted into one of the angriest and noisiest exchanges in the House of Commons since the live corarel election.

the June general election.

These came ahead of the announcement later today by the Government of increases in spending aimed at the most hard-pressed health authorities. These will be in the form of allo-These will be in the form of allocations to regional health authorities and a revised distri-bution formula between parts of

the country.

The increases will be from the additional \$700m already announced for hospitals and the community health service in England in 1988-89. There is also pressure to make additional provision from the contingency reserve next spring to halt bed closures and to finance the restructuring of nurses' pay.

In the Commons yesterday, Mrs Margaret Thatcher, the Prime Minister, defended her NHS record in detail, while Mr Neil Kinnock, the Labour leader pressed the Government to pro-

ed the Government to pro-

pressed the Government to provide more funds.

Ministers and senior Tories recognise that the Government has become politically vulnerable on the issue in face not only of effective opposition pressure but also the daily calls for action

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of effective opposition present of the but also the daily calls for action from leading members of the medical profession.

Yesterday a petition signed by 1,200 doctors calling for an immediate cash injection was handed in at Downing Street by five leading consultants and a Tory backbencher.

The extent of Tory concern was reflected in a statement last night from Mr John Biffen, the former leader of the Commons. He said the public could hardly believe "the imposing statistics of health care when they see around them hospital and ward closures." He urged a reassessment of the NHS, leading to a closer partnership between the private and state sectors, with private and state sectors, with growing private health insur-

nce. Mr Biffen argued, however, that, until the new policy direc-tions are charted, there had to be "more public funds, and the lon-ger those funds are witheld the more serious will be both the

short and long-term problems."
In the Commons, the Speaker repeatedly had to call for order, accusing MPs of behaving in 'a disgraceful way as Conservative and Labour members shouled the chamber. As is her practice, Mrs Thatcher gave detailed fingres of increase spending and patient care.

making a fool of herself by hid-ing behind statistics and showing a complete determination not to respond to what the highest authorities and most expert opinion is calling the crisis in the health service. He pressed for more resources to bring beds back into use, fund pay awards and to stop the rot in the NHS.

 A new scheme to offer nurses in London 100 per cent mortgages, repayable at only two-thirds of the normal interest rate, was yesterday unveiled by Nationwide-Anglia Building Soci-Details, Page 10



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FINANCIAL TIMES

Travelling on **Business in Portugal?**

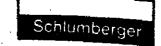
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FINANCIAL TIMES



New York, New York, December 10 — Schlumberger Limited announced today that the Board of Directors authorized a new stock million shares, on the open market. The purchase may be made from time to time, depending on sparket conditions.

The Board declared a quarterly dividend of 30 cents per share on outstanding stock. The dividend is payable on January 15, 1988 to

POTTING THE YOUNG ON THE RIGHT ROAD MORE BRIGHT SPARKS THAN THE AVERAGE FAMILY AND A REAL COMMUNITY SPIRIT SURPRISINGLY EXTENSIVE FAMILY ASSETS Where 70% OF Our Components Go AT HEART GIVES SOLID SUPPORT FOR BRITAIN Ellesmere Port. West Germany. Vauxhali World of Children' Play Centre Spain. Southampton Luton Town Football Sponsorship. Australia GM Vauxhall Conference France. Vauxhall-Opel Football Leagues Sweden

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FULL PLANNING permission to build a new town beside the M40 in Oxfordshire is to be sought by Consortium Developments, which consists of the nine largest housebuilders. An outline planning application has been submitted to South Oxfordshire District Council District Council

This is the fourth proposal considered by the consortium for a so-called new country town. The planning application for one proposed at Tillingham Hall, Essex, was refused in February after a public inquiry.

The consortium is awaiting the start of a public inquiry - expected next June - into its proposal for a country town at Foxley Wood, Bramshill, Hants, south of Reading and six miles from the

The consortium has not sub-mitted a planning application for its proposed country town south of Wilburton, Cambs.

of Wilburton, Cambs.

The latest proposal is for a town with a 15,000 population, to be built on agricultural land seven miles east of Oxford. The consortium wants to build 6,000 homes between the villages of Great Haseley, Milton Common and Tetsworth, south-east of the M40's junction seven.

Yesterday it said the site was outside the Oxford green belt and Chiltern area of outstanding natural beauty and would be called Stone Bassett.

The consortium Developments consists of Barretts, Beazer, Bovis, Ideal Homes, John Laing, Y. J. Lovell, Tarmac, Wilcon and Wimpey.

The Erostin group of Milton Keynes, with the Richard Wood Partnership of chartered Wood Partnership of chartered wown planners, has proposed a water-side village, at Framley, near Lichfield, Staffs.

It would be called Framley Hythe and be on a 100-acre site, around a purpose-built canal linked with water-basins and a marina. Total investment is estimated at \$30m.

proposal for a new country town as conforming to the spirit of the Oxfordshire structure plan which proposes the concentra-tion of new development in

country towns as a way of meet-ing housing pressures."

Mr Andrew Bennett, consor-tium executive director, said all evidence pointed to a shortfall in housing provision in Oxfordshire between 1991 and 2001, possibly by up to 40,000 homes. If the need for new homes was to be met, more land would be met, more land would be required for housing in the

county than was envisaged.

The proposal includes development of a 300-acre country park on the western part of the 1,210-

The consortium wants immediate talks with local and statutory authorities. Detailed proposals will be submitted after the consultation process. Consortium Developments con-

Population | Drug that leads race against AIDS

WELLCOME, the UK drug manufacturer, looks likely to have a virtual monopoly over AIDS treatments for at least the next. 18 months, according to observ-ers in the phormaceuticals indus-

Beyond this, the future for Retrovir, the formulation in question, is virtually impossible to forecast; there are uncertainties over how the killer disease will develop and how much possible competition there will be for the product.

Retrovir has hit the headlines because it is the only available

Wellcome based its initial price

THE UK population, 56.5m in 1985, is likely to reach 60m by the year 2025, according to projections issued yesterday by the Office of Population Censuses and Surveys. because it is the only available medication for the disease and because of its high price. On the second point, Wellcome acted on Monday to forestall

This growth rate is slightly higher than the previous projections, based on the 1983 population figures. growing criticism that it was likely to make excessive profits from the medication. It reduced The growth is expected to occur in the populations of England and Northern Irefrom the medication. It reduced the price of the drug by a fifth, lowering the cost of a year's treatment to about \$4,000 in Britain, one of 37 countries where Retrovir is available.

The company said the move was designed to pass savings in manufacturing the drug on the company the company the company the company that the company the company the company that the com land, projected to rise by 8 per cent and 13 per cent respectively.

By contrast, a 1 per cent drop in the Weish popula-tion and a fall of 8 per cent in Scotland are expected. was designed to pass savings in manufacturing the drug on to customers. Retrovir became available on prescription in April and is being used by roughly 19,000 AIDS sufferers, most of them in the US. By the year 2025, people aged 60 and above - cur-

aged 60 and above — cur-rently 20 per cent of the population — will form 25 per cent. The growth in the elderly population will have extensive implications for health care and social serfor the drug on the high cost-about \$50m - of bringing Retro-vir into production. Sales in the year to August were about \$16m,

of 60m

forecast for

year 2025

The figures show that between 1983 and 1985 the number of British citizens making a minimal contribution to pre-tax profits. Taking into account the price change, industry observers expect sales in the current year to be \$100m to \$200m with likely profits of \$200m to \$500m to \$500m to \$500m. leaving the country fell. Population projections 1985-2025 (Series PP2, No. 15). HMSO. £10.20

this are difficult to judge.

More than 60,000 people around the world are known to have contracted AIDS, though there are probably many thousands of further cases where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has been most highly publicised. Of those, about half have proved fatal.

Speculation about the extent to which the disease will develop which will obviously affect the potential market for Retrovirare largely informed guesswork. According to the most gloomy projections, roughly 270,000 people in the US will have contracted AIDS by 1991 tracted AIDS by 1991.

Another uncertainty is potential competitors for Retrovir.
According to a recent study by the US Pharmaceutical Manufac-

Peter Marsh examines efforts to find a cure for the killer disease.

Although it appears that no other drug will compete with Retrovir until at least mid-1989, prospects for the drug beyond this are difficult to judge.

More than 60,000 people around the world are known to have contracted AIDS, though there are probably many thousands of further cases where the disease has not been confirmed. The figure includes about 40,000 identified cases of the disease has not been confirmed if the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases of the illness in the US, where the disease has not been confirmed. The figure includes about 40,000 identified cases in the disease has not been confirmed. The figure includes about 40,000 identified cases in the disease has not been confirmed. The figure includes about 40,000 identified cases in the disease has not been confirmed. The figure includes about 40,000 identified cases in the disease has not been confirmed. The figure includes about 40,000 identified cases in the disease has not been confirmed. Th

Although some of these drugs show promise, all have still to run through the full gamut of AIDS and waited for him to die," show promise, all have still to he said. "Now at least we can true through the full gamut of run through the full gamut of runs better occurs."

Dr Charles Farthing, an AIDS specialist at St Stephen's Hospital in London, said Retrovir had shown "dramatic results in terms of patient improvement - but we definitely need something better".

Exectly what a better AIDS for the immediate future.

Exactly what a better AIDS for the immediate future.

drug may be is a matter for speculation. Retrovir is based on a chemical that binds on to parts of the AIDS virus, blocking a vital site for further reactions and stopping the virus replicating.

lenged in anti-AIDS medications for the immediate future.

Ms Lindsay Jenkins, an analyst at the London office of Morgan Stanley, the US bank, said a new AIDS drug was more likely to we was more likely to yet to reach the stage of clinical trials.

According to a recent study by the US Pharmaceutical Manufacturers' Association, at least 60 AIDS-related medications are under development in the US alone.

Mr lan White, a drugs industry analyst at Greenwell Montagu, a London stockbroker, says attempting to predict a drug to compete with Retrovir is "about as risky as betting on the Grand National".

Retrovir's competitive position is the less strong because the

Government loses round in spy book battle

THE GOVERNMENT has lost the latest round in its legal battle to prevent publication of Spy-catcher, the memoirs of Mr Peter Wright, the former MI5 officer.

A court in New Zealand yester-day rejected the Government's request for a permanent injunc-tion to stop The Dominion news-paper in Wellington publishing

extracts from the book The decision was given in a written judgment from the High Court in Wellington.

An official at 10 Downing Street said: "There is a right of appeal but we shall be studying he judgment before making a

The Dominion had argued that

it should have the right to pub-lish extracts from the book pecause it was of public interest. Mr Geoffrey Baylis, the news-paper's editor, said the paper wanted to publish extracts of Spycatcher because Sir Roger Hollis, the former head of Mi5, the security services in New Zealand and Australia.

He hailed the judgment as a victory for free speech and said his paper would resume printing extracts from the book tomor-

Spycatcher has already been published in the US, Ireland and

Low investment 'is threat to growth'

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"We recognise that the recent performance of the UK economy has been good, especially so when compared with the disaptement on next year's Budget.

The ratio of the UK economy has been good, especially so when compared with the disaptement on next year's Budget.

The ratio of spending on plant, machinery and research to consumption is "alarming", the submission says. The ratio is lower in the UK than among its major in the UK than among its major industrial competitors and, in terms of gross fixed capital formation to consumption, is half that of larger that of Japan.

The federation, which has 5,000 member companies in engi-neering and allied sectors, is seeking changes in corporation

The recercitor 4.0 per cent to 4.0 per cent at an interest rate of 10 per cent a year, the submission argues.

At an interest rate of 15 per

other forms of expenditure.

At the very least, investment in plant and machinery should be written down for tax purposes in no more than form and machinery should be written down for tax purposes increase since 1983 in the ratio

What concerns us is that without increased investment training and research and devel-

plant and machinery investment from 7.5 per cent to 4.5 per cent;

It says 100 per cent relief should be available for all investment spending to put the tax treatment of investment on the same footing as the treatment of other forms of expenditure.

in no more than four annual of gross fixed capital formation instalments, with full inflation to consumption but it remains adjustment for unrelieved expenlower than in most other com-

Stephen i evitéronimuel le - lead this sector."

OTHER FIXED INTEREST STOCKS

Kenneth Inglis remains well ahead "in this sector."

UK EQUITY MARKET - GENERAL COMMENTS, FORECASTING AND STRATEGY

Bill Martin's lead

UK ECONOMY - GENERAL COMMENTS AND FORECASTING

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worry aerospace groups BY MICHAEL DONNE, AEROSPACE CORRESPONDENT AEROSPACE and defence com-This is also worrying electron-

Copyright bill clauses

AEROSPACE and detence companies are expressing concern over clauses in the copyright bill, now before parliament, which they fear could damage electronic components in aircraft long-term rights over their inventions in aircraft, engines, missiles and spacecraft, losing them income from sales and royalties.

This is also worrying electronics companies because many of the success of British-built. He success of British-built and spacecraft. Another area causing concern is clause 51 in part one of the bill, which specifies that it will not be an infringement of copy-

long-term rights over their inventions in aircraft, engines, missiles and spacecraft, losing them income from sales and royalties.

The Society of British Aerospace Companies is expected to lobby for changes during the bill's committee stages.

The clause in the Copyright, Designs and Patents Bill causing most concern is no. 195 in part three, which specifies that "design rights" in an engineering product will expire 15 years after the first manufacture of it.

This is interpreted in the aerospace industry is not about clauses 220-223 in part three, which in effect gives the Crown, notably so far as aerospace industry of Defence, much wider powers than hitherto to use inventions and other products without infringing original copyrights.

Aerospace commanies point out

ment.

Aerospace companies point out that they make their profits from selling spare parts over many years – sometimes more than 30 years – from the entry into service of an aircraft or engine.

without infringing original copyrights:

For example, clause 220 gives the Grown the right to dispose of articles no longer required "without infringing original copyrights:

The aerospace industry savs or engine.

than 30 years — from the entry into service of an aircraft or engine.

They say this clause could mean unique parts being legally in other countries, which have spent nothing on -research and development.

out the licence of the design right owner.

The aerospace industry says many clauses are so loosely phrased that they could be taken to refer to almost any kind of manufactured product. The aerospace industry will lobby to have these and other clauses rephrased.

Data protection fine BY RICHARD EVANS

month.

It obliges all personal files kept tactic was to approach companies on computer by companies, organisations, public bodies and individuals to be registered, out why they were not registered.

These are now available for tered.

THE FIRST case of failure to register under the Data Protection Act has been brought before the courts. A garage in Bedfordshire has been fined \$500 at Bedford magistrates court.

Mr Eric Howe, Data Protection Registrar, said yesterday that the garage was one of several companies investigated for non-registration under the act, which came into full operation last month.

It oblises all personal files kept inspection, on payment of a fee, by individuals who think the data might be incorrect.

So far only about 150,000 organisations have registered out of between 200,000 and 250,000 considered eligible. The Crown Prosecution Service is investigating further cases that might be brought before the courts.

Mr Howe said it was not intended to bring more prosecutions than were necessary. The tactic was to approach compa-

Trade

deficit

widens

to £3bn

THE DETERIORATION in

THE DETERIORATION in Britain's balance of payments was underscored yesterday by official figures which show a widening in the current account deficit to a seasonally adjusted \$1.2bm in first nine months of

British Gas urged to be more open over pricing

BY MAX WILKINSON, RESOURCES EDITOR

BRITISH GAS should be encourproducers and traders would be aged to be more open about its interested in coming into the pricing policy towards industrial market. Producers could make customers so that potential comsignificantly more money by the monopolies of the monopolies commission. pricing policy towards industrial customers so that potential competitors would have a better chance, Mr James McKinnon, director general of the Office of Gas Supply, said yesterday.

Mr McKinnon was introducing a study by Ofgas which says that direct competition to British Gas as the competition was the commercial direct competition to British Gas competition was the commercial direct competition to British Gas seriety which surrounded British Gas's pricing policy. It meant years' time when new North Sea gas fields come on stream.

Oftas has no power to inter-

of gas has no power to interfere with British Gas's price policy in the industrial market, but it does have a duty to promote competition where possible.

Mr McKinnon said he was convinced, after talking to more than 100 companies, that many consumers would like to see the development of alternative suppliers of natural gas, and several would have to take "a leap in the dark."

Mr McKinnon said he believed the recently announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability in supplying to domestic users as well as pricing and profits in the industrial market. Greater transparency in pricing would help domestic prices. This allows British Gas's profitability announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability announced Monopolies Commission investigation into the industrial gas market would need to include an analysis of British Gas's profitability announced Monop

inquiry would need to discover that British Gas was cross-subsidising its industrial business from the profits made from domestic consumers. He said that he would also need to keep a yearly check on the profits made in the domestic gas business so that a proper review could be made at the appropriate time of the formula which governs

domestic prices.

This allows British Gas to pass on the cost of its purchases from the North Sea, but requires its prices to reflect a 2 per cent per annum reduction in its other

Costs.
Competition in Gas Supply,
Ofgas, 105 Victoria Street, Lon-

Late tackle angers Maxwell

"foul" yesterday after the Foot-ball League demanded he restrict son Kevin is chairman. his soccer interests to just one club. The committee was not only incompetent, it could not be trusted, he said last night.

The league did seem to have delivered something of a late delivered something of a late tackle. Its management committee threw out a compromise reached 10 days ago by Mr Maxwell and Mr Philip Carter, the league's president. That allowed Mr Maxwell's printing group, BPCC, to buy Elton John's controlling interest in Watford in

MR ROBERT MAXWELL cried return for him selling his inter- January 19, with any decision "foul" yesterday after the Foot- ests in Oxford United, where his having retrospective effect.

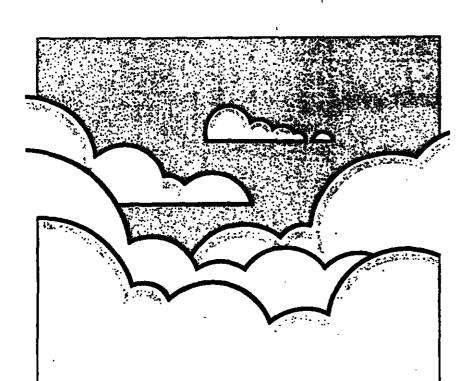
ests in Oxford United, where his son Kevin is chairman.

However, the committee now wants Mr Maxwell to sell his shares in Derby County and Reading as well, and concentrate on Watford. Mr Maxwell has had interests in Oxford, Derby and Reading for some years without any action being taken by the league.

Battle lines have been drawn.

Meanwhile, Mr Maxwell unleashed a fusillade of rhetoric at his opponents. He said: "The Football League is now being run by small men with even weeks, they have shown the impartiality, wisdom and farsightedness of a committee of Pakistani umpires. Unless the clubs and their supporters stand up against these incompetents. Battle lines have been drawn.

The league will seek to tighten the rules at an extraordinary is doomed to debt, disarray and meeting of its club chairmen on destruction."



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BREATH OF FRE	AIR CANADA

Union maintains bonus rates

THE COLLAPSE in stock markets worldwide over the past few weeks and the lowering of interest rates in the UK has not affected bonuses for investors holding with-profit life and pension contracts with Commercial Union Assurance, one of Britain's leading insurance com-

posite groups.

The company yesterday announced unchanged reversion-ary and terminal bonus rates and is repeating last year's special 10 per cent bonus payments.

Bonus declarations on with-profit contracts take the form of additions to the ultimate benefits naid on a contract.

The reversionary bonus is declared every year and reflects roughly the investment income received by the underlying fund. The terminal bonus is added when the contract becomes a claim and reflects the underlying unrealised capital appreciation on equities and property invest-

Very few life companies have cut reversionary bonus rates in the past 40 years. However, the recent fall in interest rates is putting pressure on life company actuaries to do just that. Many admit that the investment return from new money is not suffi cient to support current rever-sionary rates and that the short-fall is coming from reserves.

The recent stock market fall is likewise putting pressure on actuaries to cut terminal bonus rates especially for those compa-nies which increased rates dur-

In addition, life companies have incurred a heavy financial strain by putting large amounts of new business on their books, a further factor putting pressure on accuracies for a bonus cut. The net effect of CU's

closed in a Commons written unacceptable to the autanswer tomorrow, will show that chairmen and there are Mr Ridley has stuck firmly by his own proposals for privatisation what tion and has not heeded the scheduled to start at the points made from within the 1989 and go on into 1990. unchanged rates is to push up pay-outs to investors with maturing policies Today, Norwich Union is also expected to announce unchanged bonus rates.

Moss Bros sells shop

site for £23m By Maggle Uny

MOSS BROS, famous for hiring toppers and tails to Ascot-goers, has sold its London flagship

store for \$23m.
The freehold site, valued at \$1.5m in the company's books, was bought by Kumagai Gumi UK, a subsidiary of the Japanese construction group.

The site, on the corner of King

Street and Bedford Street in Cov ent Garden, will be redeveloped for retail, office and residential use. Moss Bros will have a store within the complex.

Mr Wilfred Cass, chairman of Moss Bros, said yesterday the price was better by \$3m to \$5m

than he had expected.
Moss Bros will receive the bulk
of the \$23m in February 1989
and plans to use it for expanding its new chain, Suit Co, and its wedding dress business. It will also buy freeholds and keep part

also buy freeholds and keep part of the proceeds in cash.

The \$23m compares with net assets of \$5m for the group as a whole at January 31. Moss Bros shares gained 160p to 890p yesterday, where the company is capitalised at \$27.1m. MR MICHAEL CHECKLAND, director-general of the BBC, yesterday welcomed the comprehensive agreement resched on Monday night with independent producers and said it would allow the corporation to bring greater diversity to schedules.

The BBC and the Independent produced programmes by 1991.

Ms Sophie Balhetchet, chairman of the independent Progresser diversity to schedules.

The BBC and the Independent of the agreement offered a set of practical and flexible guide-

Morgan chief for Rothschild

By Cive Wolmen

The BBC and the Independent Access Steering Committee have agreed terms of trade covering the New York commercial bank, is to take over as chief operating officer of N. M. Rothschild, the merchant bank, from Mr Evelyn de Rothschild, who will remain chairman and chief executive.

The appointment will take effect from mid-January: It is only the second time in recent years that a senior position at the private bank has been filled from outside.

The BBC and the Independent access to fraction of trade covering committee have agreed terms of trade covering committee have agreed terms of trade covering everything from the commission-ing process to copyright ownership, programme distribution and exploitation.

The agreement offered 'a set of practical and flexible guide-lines that provide the independent sector with both a fair deal and a real opportunity to become a major force in UK television between the Government's gave the Independent Broadcasting Authority permission to advertise new Independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the independent sector with both a fair deal lines that provide the indepe

Commercial London health workers offered low-interest 100% mortgages

A SCHEME to provide nurses and other National Health Ser-vice workers in London with cheap mortgages to help them buy their own homes was launched yesterday by Nation-wide Anglia, the third-largest building society.
Under it health workers will be eligible for 100 per cent mort-

be eligible for 100 per cent mort-gages at two-thirds the usual interest rates. In return, the soci-ety expects to keep up to half the profits when a home is resold.

The society said monthly repayments on a \$60,000 loan would reduce after the utility

the Department of the Environ-

ment will confirm that Mr Nicholas Ridley, the Environ-

ment Secretary, plans to set up a National Rivers Authority to

take over all regulatory func-tions and some operational aspects of the industry, against the advice of most water author-

ity chiefs.
The full plan, due to be dis-

products. The computers will be assembled at Apricot's plant in



MINISTERS face an angry response today from water authority chairmen when proposals for the privatisation of the industry are outlined.

Although the Water Authority ties to have the statutory response solility for these services—sents all 10 authorities due to be which include land drainage and floating are outlined.

Ministers and officials from facilitate the early floatation of the full statutory response to the statutory resp

sents all 10 authorities due to be privatised in England and Wales, said yesterday it would work to facilitate the early flotation of the industry, the failure of min-isters to take its views on board

is certain to create difficulties.
The Government is keen to

keep the NRA as small as possi-ble and plans to discharge much of its management and opera-tional work to the privatised

authorities on short-term con-

However, this is likely to be unacceptable to the authority chairmen and there are hints that conflict on this issue could

delay privatisation which is scheduled to start at the end of

The association is arguing either for the privatised authori-

rather than sequentially, and are claimed to provide power at up to a tenth of the price of conven-

tional computing.

The addition of the machines

The five-year deal will give computing costs. Sequent computing costs. Sequent computing costs. Sequent computing costs in increprotechnology in the UK while in cessors that work in parallel key overseas markets it will be rather than sequentially, and are able to sell the computer as part claimed to provide power at up of its investment management to a tenth of the price of convengence.

BBC-independents deal

rates, could still not afford to buy homes on their own.
The National Union of Public The National Union of Public Employees said the proposals were no substitute for a living wage. Nupe represents 80,000 nurses, 160,000 hospital ancilliary workers and 12,000 ambulance staff.

Mr Hector Mackenzie, general secretary of Cohse, the health care union, said: "Nurses in the capital will still have to club together to be able to afford a

ether to be able to afford a mortgage for nothing more than

£1.2bn in first nine months of this year.

The detailed figures released by the Central Statistical Office showed that Britain's trade deficit grew to £3bn in the third quarter, compared with £2.4bn and £1bn in the second and first quarters of this year.

The trade gap was only partly offset by earnings from tourism and investments abroad. The extent of these earnings over the past nine months was written

flood protection, pollution con-trol, havigation and fisheries -or long-term contracts covering the full 25 years of the privatised

The Government's short term

contract approach would, accord-ing to the association, confuse lines of responsibility and

The Government will be repre-

The Government will be represented at today's meeting at the association's headquarters in London by Lord Belstead, the minister in charge of the water industry; Mr Colin Moynihan, junior minister at the DoE; Sir Terence Heiser, permanent secretary at the DoE; and Mr John Gunn, in charge of the department's water directorate.

authorities licences.

extent of these earnings over the past nine months was written down by the CSO after it revised earlier figures.

The UK's trading position is important for the level of exchange and interest rates. The current strength of the domestic economy combined with the deterioration in the balance of payments will create problems for Whitehall if it continues.

Many City analysts believe the trading position will worsen next year and that the Government will either have to raise interest rates to defend the pound or intervene in foreign exchange markets to prop it up. Water proposals face hostility

markets to prop it up.

The Treasury expects a \$2.5bn current account deficit for the year and a further deterioration to \$3.5bn in 1988. It forecasts a decline in oil revenues and expects non-oil imports to remain strong compared with exports because of the buoyancy of Britain's economy relative to

its main trading partners.
However, many independent forecasters believe the forecast is optimistic and estimate next year's deficit at about \$4bn.

Preliminary figures showed that invisible earnings, which consist of earnings derived from services, interest, and profits and services, interest, and profits and dividends on investments abroad, were overestimated by \$100m during the first quarter and underestimated by \$102m in the third quarter. For the second quarter, however, a downwards revision of \$484m was made after incorporating new data. after incorporating new data.
UK direct investment in for-

eign manufacturing and service industries amounted to \$5.5bn in the third quarter against \$4.9bn in the second quarter, while UK in the second quarter, write of investors in foreign shares and government bonds reduced their holdings by \$200m compared with a \$800m reduction previ-

Foreign investment in UK manufacturing and services amounted to \$24bh in the third

Waste flaw Apricot agrees deal to in fusion sell Sequent machine BY TERRY DODSWORTH, INDUSTRIAL EDITOR reactors APRICOT COMPUTERS, the Birmingham-based company which has bounced back to strong profitability this year, is emering the fast-expanding market for departmental computers with a machine designed by Sequent of miques have been developing rankly as a means of reducing By David Fishlock, Science Editor

NUCLEAR FUSION reactors, if ever developed, would produce substantial quantities of radioactive waste, according to a study published today by the Government's watchdog on public expo sure to radiation.

of nuclear energy who say nuclear fisaion technology should be abandoned, and research refocused on the clean technology of controlled thermo nuclear fusion — the H-bomb

assembled at Apricot's plant in Glenrothes, Fife.

Two years ago, Apricot was hit to Apricot's range means that it now covers a wide spectrum of by a financial crisis brought on by over-hasty expansion in the US. Since then the company has moved its product range up market away from personal computers towards a broad range of desktop and now departmental machines.

The addition of the machines to Apricot's range means that it now covers a wide spectrum of the market, with the exception of large mainframes. Mr Roger Foster, group chief executive, said yesterday that Apricot's fourier product range was likely to include a mixture of equipment developed in-house and bought in from outside suppliers. The National Radiological Pro-tection Board's study concludes that a fusion reactor would make hundreds of tonnes of nuclear vaste a year and a nuclear fusion programme to meet pres-ent demand for electricity could produce 100,000 tonnes of waste

in the ranking of the 70 countries produce 100,000 tonnes of waste annually.

The report, partly funded by the Consultancy's cost surveys. These are based on international differences in the price of a shopping-baset of essential consumer and household-durable goods.

The most expensive country is haterials were damaged by than the UK. It is followed by intense radiation. The weakened parts would need to be replaced parts would need to be replaced way, in all of which consumer regularly and some parts would be an intensely irradiated that they would be categorised as high-level radioactive wastes.

A recent appraisal of Britain's publicly-funded energy research and development programmes, which awarded up to four stars for the cost-effectiveness of the research being done, gave none to nuclear fusion, which it rated unpromising economically.

Radiological aspects of the management of solid wastes from the operation of D-7 em Europe as a whole and well and G. M. Smith, NRPB-R210. countries.

The study answers some critics

Britain's living costs 'cheaper than most' By Michael Dixon

IT IS now cheaper to live in the UK than in most of the world's commercially-active countries, according to figures published yesterday by Employment Conditions Abroad, a consultancy which advises multinational companies on pay and living costs in different lands.

Britain is this year placed 57th in the ranking of the 70 countries covered by the consultan-

Industrial output figures buttress post-crash optimism

OFFICIAL optimism that position during the first nine

per cent above the previous in 1974.

three months and about 6.5 per
cent higher than a year earlier.

up to October, the latest statiscent higher than a year earlier.
Government statisticians believe the 6.5 per cent increase represents the underlying annual rate of growth, marking an acceleration from the 5 per cent to 5.5 per cent seen earlier in the year.

City economists and about 6.5 per unit of per cent seen earlier in the year.

City economists and about 6.5 per unit of per cent seen earlier in the year. per cent seen earlier in the year.
City economists said, however, that if the figures suggested fears of a recession next year had been overstated they also fuelled concern about the risk of a revival of inflationary pressures.
Those fears were strengthened by separate statistics also out yesterday showing a significant deterioration in Britain's trade

OFFICIAL optimism that position during the first nine Britain's economy may escape months of this year.

The last time there was a fastered from the stock-market crash was ter expansion in manufacturing reinforced yesterday by figures was in 1973, when output was showing manufacturing output growing faster than at any time since 1973.

Office the position during the first nine position during the first nine position during the first nine during the first nine position during the first nine p The Central Statistical Office above the last cyclical peak seen said manufacturing output in the in 1979 although still 2.5 per three months to October was 2 cent below the record level seen

1986, most sectors of manufac-turing have shown strong growth over the past 18 months. Recently the most buoyant sec-tors have been motor vehicles, where a surge in production dur-ing September pushed the increase during the latest three

months, compared with a year earlier, to more than 17 per cent.
Over the same period, metals production was 11.1 per cent higher and the plastics and rubber products industries recorded similar growth Output of electric similar growth. Output of electrical and instrument engineering equipment, which includes computers, rose almost 7.5 per cent. In contrast, and despite a relatively strong performance in the past three months. past three months, output of the man-made fibres industry stag-nated compared with a year

The index of manufacturing output stood at 113.1 in October (1980=100) compared with 1120 in September, while the inchestrial production index was at

More jobs created in worst-off areas

BRITAIN'S most depre

the most significant falls in the numbers of long-term unemployed, figures pub-lished yesterday by the Manpower Services Commis-sion show.

The figures support minis-terial claims that some of the areas benefiting most from the fall in the jobless total have been those parts of the country where anemployment — especially long-term unemployment – has been highest.

has been migness.
The MSC statistics, published in its quarterly labour Market Report, Labour Market Report, show that every region of Britain saw unemployment fall in the year to September 1987, with areas of the north and Wales seeing drops higher than the national average.

Consett, for instance, in north-west England - badly hit by the closure of its

steel works in the early 1980s - has seen a higher percentage fall in long-term unemployment than a highly prosperous town such as Winchester, in the

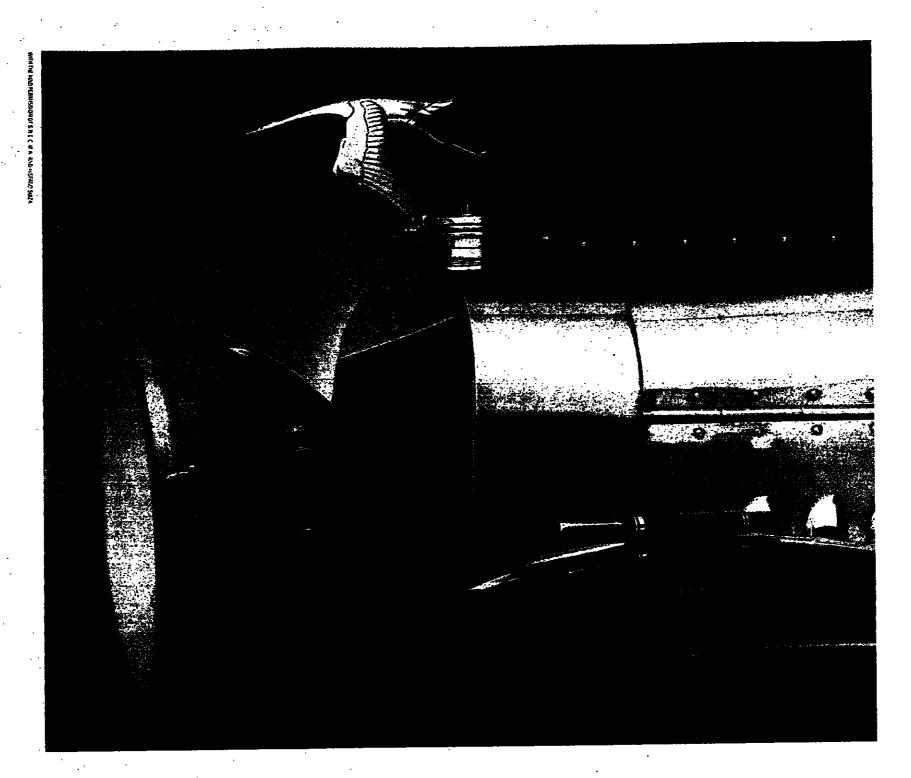
Towns such as Sunderland and Hartlepeol in the and distriction in the north-west, have seen among the highest falls in youth long-term anemploy-

A further fall in overall unemployment totals is expected tomorrow when the Government publishes its monthly national labour market statistics

On local labour

market statistics
On local labour markets, the MSC cautions against taking the trends in its report as conclusive proof of the effectiveness of the Government's policies.

However, it says its study "does indicate that those areas where the most effort is being focused are begin ing to reap the benefit."



Little wonder they don't build cars like they used to. Building a pen is difficult enough.

Oh, the elegant lines of the 1925 Hispano Suiza. Oh, the elegant lines of the 1927 Parker Duofold.

The car may no longer be available, but our approaching centenary has provided a suitable excuse for the return of this favourite Parker pen design.

Like today's top cars the Duofold Centennial's working parts are state-of-the-art.

But unlike them, its workmanship is somewhat old fashioned.

Rather than mould the cap and barrel 'en masse,' we machine them as we did in the old days, from a solid block.

Rather than cut the nib from some modern metal, we stay true to gold.

Rather than slit the nib on some new fangled contraption, we still do the job by hand, using a blade no thicker than a human hair.

And just as Hispano Suiza road tested its cars thoroughly after manufacture, each Duofold Centennial is examined by a white gloved inspector. If deemed perfect, it is filled, written with and cleaned before being released for sale.

It is an exhausting way to produce a pen. But, as with the Hispano Suiza, the looks and handling provide ample reward.



PARKER _

major cities in Britain.

Part of Gwent's attraction is that it's so accessible. Just over the Welsh border and right on the M4, it's within easy reach of all the

This county offers outstanding opportunities for business and commerce. Rents are competitive, help for newcomers is readily available, and so is a willing workforce. Housing prices are sensible, the countryside is

glorious and there's a wealth of benefits for the whole family that you just won't find anywhere else. Find out more about the advantages of Gwent by ringing the Industrial Development team on (0633) 838867. Or write to: Gwent County Council, County Hall, Cwmbran, Gwent, NP44 2XF.

And you'll receive a package filled with attractions.



Row could hold up **Dartford** bridge plan

By Peter Riddell, Political Editor and Andrew Taylor

and Andrew Taylor

THE legislation to permit the construction by Trafalgar House of a bridge over the Thames between Dartiord in Kent and Thurrock in Essex has run into political problems at Westminster which could delay construction and add to the cost.

A row is now likely between a number of Tory MPs and the Government over the recommendations of a special select committee investigating the bill.

Yesterday, as expected, the committee reported in favour of amending the measure to include a special wind shield on the bridge for safety reasons. This was by a 5-to-1 margin, with two Tory MPs voting in favour of the change (Mr Terry Dicks and Mr Speaker (Mr Bernard Weather). The fierce and often disorderly exchanges dominated Prime dinisters are trying to wrap round their health service cuts. The fierce and often disorderly exchanges dominated Prime dinisters are trying to wrap round their health service cuts. The fierce and often disorderly exchanges dominated Prime dinisters are trying to wrap round their health service cuts. The fierce and often disorderly exchanges dominated Prime did so her Labour critics pointed to a number of gloomy-faced to a number of

Ministers have indicated that after considering the report, they may seek to override the com-mittee's recommendation on the wind shield during the bill's

report stage.

This view has angered members of the committee, including senior Tories, who feel that the Department of Transport mishandled its evidence and repre-

sentations.
These MPs say that it would be wrong for the wind shield proposals to be voted down in the Commons and that the proper course would be for the Government to put its case afresh to the Lords special select committee which will consider the project.

cial institutions which have invested in the scheme.

invested in the scheme.

The addition of a wind shield would increase construction costs by between £13m and £19m, The extra cost would mean higher tolls and possibly a delay in returning the bridge to public ownership.

The company said its professional advisers had carefully considered likely wind condi-tions on the bridge and had con-cluded that windshielding was not justified.

Trafalgar House, a strong sup-porter of government plans to use private money to pay for major infrastructure projects, is critical of the committee's attempts to change at such a late stage the project's guidelines - a move which might deter other private investors from pursuing similar ventures.

The committee criticises the way the Department of Transport's presented its case and records the considerable difficulties faced by a committee mainly of laymen in assessing highly technical points made by expert witnesses who disagreed with

each other.

In Iace of the opposing views
of the Dartford and Thurrock
councils, the committee decided that the crossing should be known as the Dartford Bridge, as it is already commonly known.

More telecoms competition in EC urged

By Terry Dodsworth, Industrial Editor

tions policy produced by the EC in a green paper earlier this year.

But it goes further than the EC document, recommending that more of the market should be exposed to competitive pressures.

The Lords committee suggests it should be the "ultimate objective for monopoly services to be eliminated from all EC countries," and for most subscribers is sent the end of the debate on the clause, in which only one Conservative spoke in support of the servative spoke in support of the servative spoke in support of the "It is wildly optimistic to suppose that the dog wardens would be able to clean up the dog mess, it should be the "ultimate objective for monopoly services to be eliminated from all EC countries," and for most subscribers

vidual MPs should have been allowed to express their view.

It is no reason why EC countries should not follow the UK and abandon the requirement by 286 votes to 229, with a number of Tories abstaining and by a higher dog licence fee.

The committee argues that other countries should be rented from the system operator.

The committee argues that other countries should consider establishing regulatory bodies—such as Oftel in the UK—which are independent of the system operators, and contends that there is no convincing justification for limitations on the resale of spare capacity on leased lines.

Vidual MPs should have been allowed to express their view.

Mr Rooker said his proposal the government's case, argued that the laws and by laws for dog control were worthless without the resources to enforce them, which would be provided by a higher dog licence fee.

Mr Tony Banks (Lab, North), Mr Rosei (Horn-sey and Wood Green), Miss fookes—who voted against the bill on its second (Cheltenham) and Mr Jerry against the bill on its second freading over the dog licence fee.

Mr Tony Banks (Lab, North), Mr Bosei (Horn-sey and Wood Green), Miss Fookes—who voted against the bill on its second freading over the dog licence fee.

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Mr Tony Banks (Lab, North), Mr Bosei (Horn-sey and Wood Green), Miss Fookes—who voted against the bill on its second freading over the dog licence fee.

Mr Tony Banks (Lab, North), Mr

Fresh challenge to PM on NHS

lenges about the state of the National Health Service in the Commons yesterday Mrs Margaret Thatcher, the Prime Minister, infuriated the Opposition benches by again citing a string of statistics to back her claim that it is expanding and is not in crisis.

Top buttress his attack, he seized on the petition signed by 1,200 doctors calling for an immediate cash injection for the NHS which had been handed in at 10 Downbenches by again citing a string of statistics to back her claim that it is expanding and is not in its reference to the fact that serious reductions in the NHS wave.

RESPONDING to further chaldivides the two front benches.

product had already been met taken into account. For every since the proportion of GNP three hip replacement operations devoted to it had now reached carried out in 1978 there were 5.5 per cent compared with 4.8 per cent under the last Labour operations, there were now Government.

have done better than they will continue to expand."

requested."
Mr Kinnock reminded her that Sir George Godber, formerly the Government's chief medical offi-cer, had stated that it was use-less to recite statistics about past expenditure when what mat-tered was the volume of services not being provided, or which were too long delayed.

The Labour leader pressed for an assurance that funds would

an assurance that funds would be provided to bring back into service the hospital beds which had been withdrawn, finance pay awards for the nurses, and to stop the rot in the NHS, Mrs Thatcher retorted that the Mrs Thatcher retorted that the Covernment had already "That is what Mr Kinnock does"

Government had aiready announced that for next year some £700m would be made available in England alone for hospitals and community health

growth in the gross national patients which needed to be

To cheers from her supporters, the Prime Minister said: "We expanding health service and it

while the Prime Minister had referred to \$700m it had already been established that area health.

Over 30 Conservative back-Mr Kinnock contended that referred to £700m it had already authorities needed a larger sum to meet known commitments, including a further \$48m result-ing from the increase in electricity prices planned by the Gov-

Mrs Thatcher continued to posals to make the charge more fair by banding the payments in proportion to ability to pay.

The Speaker will announce enabling it to be provided with more and better-paid doctors and nurses.

not like," she said. When Mrs Thatcher quoted a former Labour Health Minister's recognition that demands on the health service were infinite, Mr Kinnock told her that most gov-

Lords -such as the former Mr Nicholas Edwards and the for-

Poll tax critics step up protests

domestic rates with the universal community charge or poll tax yesterday intensified their pro-tests ahead of the start this after-

benchers, including two former Cabinet ministers, Mr Michael Heseltine and Mr John Biffen, have now signed a motion instructing the standing commit-tee on the bill to consider pro-

can the unusua motion, out the expectation last night was that he would decide against. Nevertheless, the largest Tory backbench revolt so far this parlia-

bench revolt so far this parliament is expected on the main second reading vote.

Mr Jeff Rooker, Labour's local government spokesman, yesterday published an analysis of the impact of the proposals on his Perry Rar constituency in Ris. Perry Barr constituency in Bir-mingham, showing large num-

mingham, showing large numbers of losers, notably among owners of cheaper inner-city housing. He said there would be a redistribution in favour of the city's wealthier suburbs.

A pamphlet published this morning by the Tory Reform Group, a body of traditional mainstream Conservatives, says the charge would fail to achieve the desired accountability and showed every sign of being an showed every sign of being an administrative nightmare.

Viscount Younger of Leckie, he will have to decide whether to leave the Commons or to renounce. But he had a majority of only 182 in Ayr last June and the Tories will not want a The group has already urged the retention of a property tax, at a much lower level, and the introduction of a local income tax. As interim measures the pamphlet (Reform of rates: Getting the Government off the hook) proposes the abolition of the 20 per cent charge payable by-election there.

A possible stop-gap would be to appoint one of the former Cabinet members now in the by people on income support, the abandonment of the uniform Nicholas Edwards and the former Sir Humphrey Atkins.
All these choices pose problems – which is why in the short term Mrs Thatcher no doubt wants to put off any change, at least until next summer and autumn. And Lord Whitelaw himself is never to be underrated. After all, earlier this autumn, he helped to block the appointment of Lord Young, the Trade and Industry Secretary, as Conservative Party chairman, and was mainly responsible for business rate and the examina-tion of the case for a banded community charge related to

Extended time for drinkers-up

DRINKING-UP time in pubs extended from 10 to 20 min-utes is planned as the result of an opposition amendment accepted by the Government yesterday in preference to a Tory backbench proposal to allow 30 minutes for drinkers

to finish their drinks.
During today's standing committee stage of the Licensing Bill, Mr Douglas Hogg, a junior Home Office Minister eed that a would help to reduce closing-

Chamber in such a "disgraceful way." Reading the report to interested parties yesterday, Mr Chapman said the majority had accepted the case for a wind shield put, among others, by Essex County Council, was sufficient to compensate for the delay and any increased cost. The Government, which opposes the change, has estimated that it may add between one and three years to the time of construction and cost an additional \$15m. Moreover, the proposed Moreover, the proposed amendment could create proce and any increase involving invol

LORD WHITELAW yesterday appeared to be recovering from his mini-stroke — to the universal relief of his many friends at relief of his many friends at westminster. Yet, however fully lengthy further debate on a measure which is already hybrid since it affects particular rather than general interests.

he had suffered no permanent damage and was in good spirits, receiving a series of visitors, including Mrs Thatcher for 20 minutes, as well as several fellow peers, and even enjoying a glass of champagne.
Lord Whitelaw will remain in

hospital until next week and should be back at home in the borders for Christmas. The three-week parliamentary recess will give him time to recover and the Government line yesterday was that there was no reason why he should not return full-time. Any talk of his replacement was naturally, and firmly,

and the Cabinet's chief conciliator, Lord Whitelaw has been Industry Secretary, has ambi-

white paper next year on its pro-posals to reform section 2 of the Official Secrets Act, the catch-all and much-criticised clause which

munication of official informa-

Mr Douglas Hurd, the Home Secretary, announced in a parlia-

mentary written answer yester-day that work on finding effec-

tive, enforceable and reasonable provisions to replace section 2 was continuing and the Government intended to bring it to a

ment intended to bring it to a conclusion later this session.

"When the work is complete, we shall lay before parliament a white paper setting out the Government's proposals for reform of the present law, with a view to early legislation," Mr Hurd added.

Ministers paralled last manth

White paper planned on

THE Government is to publish a and the promise of early legisla-

Tories stage revolt over

THE GOVERNMENT'S majority said the "nonsense" of the exist-fell to 57 last night when a num-ber of Tories defied a three-line among MPs and critics of its abo-whip ministers had imposed on litton were far from unanimous

dog licence abolition

secrets law next year

Moreover, he faces an exceptionally heavy load in the Lords next spring with the rates reform, education, housing and health bills likely to tax the Government whips abilities to the full. It will not be an easy time tives — Sir Geoffrey mowe, but George Younger, or one of the former Cabinet members who have recently been ennobled after retiring from the Commons last June.

Sir Geoffrey would be the figure with the greatest political

Following his mild stroke on Monday, Lord Whitelaw is reported to be recovering and no permanent

successor is yet to be sought. PETER RIDDELL assesses the consquences of his illness for Mrs Thatcher and the Government

for whoever leads the Lords and weight. But even before Lord Lord Whitelaw has already Whitelaw's illness, he was firmly

why he should not return Lord Whitelaw has already warned that the Government faces defeat on cartain measures, ment was naturally, and firmly, motably over aspects of the education bill.

Mrs Thatcher obviously wants already been talking about retirement at some stage to the thing parliament. The House of Lord Whitelaw to stay on if he feels up to it after Christmas.

Nevertheless, there has inevitable been talk about a possible replacement. Lord Belstead, the replacement. Lord Belstead, the caretaker while Lord Whitelaw to stay on if he departure of Lord Chancellor.

Nevertheless, there has inevitable been talk about a possible replacement. Lord Belstead, the replacement. Lord Belstead, the caretaker while Lord Whitelaw is away, but is an unlikely best described as concerned to the ballongters and the Cabinet's chief conciliawhich will consider the project.

Dartford River Crossing, the company established by Trafalgar House to run the crossing, said last night that its financial arrangements would have to be reviewed if it was to include a windshield on the bridge. This could mean the company having to resubmit proposals to financial be the caretaker while Lord Whitelaw, who is 69, has already been talking about retirement at some stage in this parliament. The House of Lords is no longer a part-time job feels up to it after Christmas. Nevertheless, there has inevitably been talk about a possible replacement. Lord Belstead, the which Disraeli went as Lord Beaver the caretaker while Lord Whitelaw to stay on if he feels up to it after Christmas. Nevertheless, there has inevitably been talk about a possible replacement. Lord Belstead, the which Disraeli went as Lord Beaver the caretaker while Lord Whitelaw to stay on if he feels up to it after Christmas. Nevertheless, there has inevitably been talk about a possible replacement. Lord Belstead, the which Disraeli went as Lord Beaver the caretaker while Lord Whitelaw to stay on if he feels up to it after Christmas. Nevertheless, there has inevitably been talk about a possible replacement. Lord Beaver the caretaker while Lord Whitelaw to stay on if he feels up to it after Christmas. Nevertheless, there has inevitably been talk about a possible replacement and the company having the company ha

tion is partly a reaction to the private member's measure spon-

sored by the Conservative back-bencher, Mr Richard Shepherd.

His Protection of Official Infor-

mation Bill proposes a more radi-cal reform of the law to encour-

age greater openness and to limit protection to more narrowly defined official information.

Mrs Thatcher has, however, said she does not believe a back-bencher should put forward such a measure and has refused talks.

The measure's sponsors see Mr Hurd's announcement as merely

Lord Young, the Trade and avoid an early reshuffle. departure would create a large, ndustry Secretary, has ambi-

Backbench move on benefit

TORY backbenchers joined with MPs on the Opposition benches in the Commons last night in a tactical exercise to de to the Government the wide spread support for preserving child benefit and ensuring that it at least retains its value in real

They combined to provide a 214 majority (234-20) for Sir Brandon Rhys Williams (C. Kensington) when he sought member's bill designed to

a device to deter potential Tory supporters, and they intend to press ahead, arguing that no detail has been given of what the member's bill designed to achieve this objective.

Its provisions — unlikely to reach the statute book — would require the Chancellor of the Exchequer to consider child benefit as well as personal tax allowances for annual uprating in line with any increase in the retail price index over the previous 12 months. Government intends to do.

The bill has attracted wideadded. spread cross-party support.
Ministers revealed last month including that of a number of that such work was under way, prominent ex-ministers.

months.
Two of Sir Brandon's leading supporters, Mr Frank Field (Lab,Birkenhead) and Mr Tony Marlow (C, Northampton N) forced a division in a bid to flush out the relatively few Government supporters willing to be out the relatively few Government supporters willing to be identified as being prepared to back the official party line that it would be wrong to bind the Government to such a formula. Sir Brandon recalled that Mr Nigel Lawson, the Chancellor of the Exchequer, played a leading part in introducing the indexation formula embodied in the bill when the defeat of the last when the defeat of the last Labour Government in a Finance

The Child Benefit (Uprating) Bill would also make future increases a charge on the National Insurance Fund.
Sir Brandon stressed the importance of child benefit, currently \$7-\$25 per week, in providing assistance for 7m families with children without involving any means test.

any means test.

Bill committee resulted in the so-called Rooker, Wise, Lawson amendment becoming law.

He said between 15m and 16m people were dependent, in one way or another, on means tested benefits and many of them saw no purpose in working or saving when they took account of the consequential effects.

Sir Brandon calculated that the introduction of the commuthe introduction of the commu-nity charge or poll tax could result in a further 2m people being ineligible to apply for means-tested benefits.

He said: "This country cannot continue if we have an inexora-bly rising number of people obliged to apply for means-tested benefits."

Bank of Scotland Scotplan and Scotmaster Accounts

With effect from 21/12/87 the rate of interest charged on Scotplan and Scotmaster accounts will be 1.50% per month (APR 19.50%).

From the same date the creditor rate of interest on Scotplan accounts will be 0.42% per month net of basic rate income tax, equivalent to a compounded annual rate of 5.29% gross of income tax.



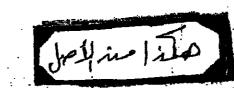
Prudential Realty Securities III, Inc.

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RUDGHTIAL REALTY SECURITIES III, INC. The Chine Mentaliad Bark (Nighania A-as feed Acar's



MANAGEMENT

THE LESSON which ESAB of Sweden, the world's leading welding equipment manufacturer, might wish to teach to others about how to dominate the European market would have to be this - buy up as many of your competitors as possible and shut down surplus capacity, but keep the acquired brand names and sales forces.

sales forces.

This philosophy was born of necessity at a time when Esab necessity at a time when Esab and its competitors were embroiled in a tough battle for market share. They were operating in a mature industry which was suffering from overcapacity and which in the late 1970s was being affected by the consequences of high oil prices.

The main problem was the decline in steel and shipbuilding, two of ESAB's main markets not only for welding machines but also for "consumables" such as electrodes and welding rods. As oil prices rose, ESAB experienced a 10 per cent drop per year in demand for electrodes. The group believed the downturn

group believed the downturn was temporary, but by 1977 it was in bad shape – and stayed in the red for the next three years (1977-79), with losses exceeding SKr50m in 1978.

The board's reaction was to

The board's reaction was to start closing down factories and selling stocks. The effect of this was limited; but the company broke even in 1980. What ESAB needed was a new management

It was provided by Bengt Eskilson, who joined as managing director and chief executive officer in 1980 and who decided that ESAB's survival depended on it becoming the market leader in

Western Europe.
Eskilson is someone who finds
it impossible to conceal his enthusiasm for such problem-solving. He is also what could be solving He is also what could be described as an "Electrolux Man" acquisitions:

— even though he never worked in 1980, ESAB Varios-Fathere. He had in fact previously worked in competition against between in the Netherlands (factory subsequently closed) and Sweden's white goods giant than he was at a company called Asea Cylinda, and had seen how Electrolux tackled the problems of expanding in a mature market.

ed time

kers-m

Furthermore, he was not afraid to asks questions directly of Goesta Bystedt (then the managing director of Electrolius) on how to overcome ESAB's diffi-

The answer was to buy up loss-making companies cheaply and then reorganise them in such a way that the customer is not disturbed, he says. This means keeping the same brand names, products, sales force and service, while trying to improve the "behind the scenes" picture so that ESAB benefits from scale in production, buying distribu-tion and lower administration

The acquired companies many of them substantial loss-makers - have boosted group turnover from about SKr1 5bn in



europe

ESAB: a strategy to reshape an industry

Acquisitions are crucial for the Swedish welding group. Sara Webb reports

factory closures wherever ESAB found it necessary to cut produc-tion. They include the following

ESAB

GKN (factory closed);

In 1983, Werner Eichholzer AG in Switzerland, BOC Welding Division UK, and Arcos SPA in Spain:

• in 1984, IIG Welding Divison in

ireland in 1985, Philips Welding Industries Europe (closed factories in Sweden, the UK and in the process of closing one in the Nether-

lands).
In the last five years alone, ESAB has closed 15 electrode factories, three wire factories and five machine factories. It has proved expensive, and the fall in oil prices in 1986 meant a further setback as the offshore sector faced a new "shipyard crisis"; the positive effects have taken time to show up in ESAB's Germany and the UK.

ESAB, the world's leading welding equipment group, showed profits (after financial items) in 1986 of SKr150m (£13.8m) on involced sales of SKr3.96bn (£364m).

Its main business areas • welding consumables such

as electrodes, solid wire, and flux-cored wire, which last year accounted for SKr1.95bn (or 49 per cent) of invoiced sales;
• welding machines, includ-

ing standard, semi-auto-matic, and automatic machines which account for 39 per cent of group sales,

takes to negotiate with the unions. "It's impossible to lay off people in Spain," complains Eskilson, adding that France and Italy are also difficult, and in the Netherlands "there are very rigid rules on how to do it, and it is time-consuming and expensive".

Today the group produces its standard welding and automated turnover from about SKr1.5bn in Laying off staff is costly and in Today the group produces its 1980 to SKr4bn in 1985 and 1986, and have been accompanied by, and have been accompanied by,

or SKr1.528bn last year; • cutting machines, using gas, plasma, lasers and water jets, acrount for 8 per cent of sales, or SKr329m in invoiced sales;

o gas welding equipment made at a joint venture between ESAB and Aga of Sweden; showed involced sales of SKr153m (or 4 per cent of the group total). ESAB's main competitors

in the welding equipment sector include Lincoln Electric of the US, and Air Liq-nide of France in the French, Italian, Spanish and Belgian markets.

storp), while the general electrodes are produced in the UK, have to design products to meet West Germany, France, Spain, different market needs, says and Italy Flux-cored wire is produced at Waltham Cross near

acquired market share by retain-ing the multi-brand identity and welding equipment. Different serving the customers with the local standards, such as for

same products with the same people as before, says Eskilson. ESAB is now a multi-brand company offering at least two and usually three - separate brands in each country. In the UK, it offers seven different brands (ESAB, Murex, Arcos/ Lincoln, Brinal, Hancock, Big and Filare), following the acquisition there of the welding activities of BOC, the industrial gases group, the welding division of the GKN engineering group and the welding operations of the

Dutch Philips group.

The BOC deal helped to wider ESAB's product range and the group decided it would be more efficient to centre the development and production of flux-cored wire for the group in Waltham Cross where the BOC. while its cutting machines are operations had been established.

made in West Germany. It has its

For a welding company, one of
two stick electrode factories in
the main problems is standardiSweden (Gothenburg and Persation as different countries

With stick electrodes some London and at Utrecht, in the Metherlands.

"It is essential to maintain the and clearly in an AC country

safety, mean it is extremely diffi-

safety, mean it is extremely difficult to standardise products.
There are also what one might
call the cultural differences. For
example, in West Germany, customers require a much higher
performance than in Italy, where
customers actually expect equipment to be less durable.
ESAB says that when moving
into a market it has to follow the
market leader as far as design
goes. "The market leader sets the
standard," says Eskilson. So if
the market leader in Germany
produces cooling equipment with

the market leader in Germany produces cooling equipment with big wheels, ESAB has to do so too, until it is in a dominant enough position to start introducing different models.

The welding industry (especially electrodes and to a lesser extent, welding machines) is also characterised by great brand loyalty. Customer loyalty is akin to that in the consumer market. that in the consumer market, claims Eskilson. Customers have strong preferences for different colours of coated electrodes and even for the different smells dur-

even for the different smells during welding
Management in the other
European countries is nearly
always predominantly local.
ESAB has recently embarked on
an extensive training programme
for its sales staff which it hopes
will make them "more useful
when it comes to solving the cus-

will make them "more userul when it comes to solving the customers' problems, and not just good at selling the products," according to Jan Lindberg, head of information.

As part of the training, they have had to learn a lot more about the products and mechanisation processes so that they can advise on the choice of cutting and welding process equipment. and welding process equipment.

The group is also working on

developing a system for trim-ming inventory and organising the way products are transported to ESAB's subsidiaries. This was considered particularly important because the carrying cost for inventory was calculated to be about 1 per cent of inventory value per week held. However, it

is taking time to introduce and continue developing the system.

When asked if he would have tackled ESAB's problems and growth in another way – given the benefit of hindsight – Eskillers was a steel the system. son says he would have acted faster and put in more management so that he had people busy penetrating the market as well as restrictivities.

as restructuring.
Esab intends to continue its strategy of buying market shares, particularly in central European countries. It is already strong in Scandinavia, the UK and the Netherlands, but wants to strengthen its position further in Italy, France and West Ger-many. Indeed, this week it announced the purchase for an undisclosed sum of Held, a German maker of lasers for welding and cutting and a world leader in its sector. The company will be called Esab Held.

Previous articles in this series appeared on October 14, 21, 28, November 2, 13, 18, 25, December 2 and 7.

The chief executives who are just wild about their products

ONE the many stories told about the legendary Akio Morita, co-founder of Sony, is that he has special poacher pockets fitted in his well-cut suits so he can carry the Japanese company's latest electrosic stockets around the tronic gadgets around the world with him. He is not a closet smuggler - it's just that he likes to show Sony's wares off at the New York dinner table, or on the Lon-don conference platform.

America, too, has bosses who are proud of their products - one of them, the ubiq-uitous Victor Kiam, grins out of the television screen almost every Christmas, pro-claiming that he liked Remington shavers so much that "I bought the company".

In Britain, most top-level manufacturers are reticent about their wares. For every Sir John Egan, promoting Jag-uar cars like crazy, there are a thousand chief executives who either don't know about their products, or don't care. Out of 30 companies visited by a researcher from Kings-ton Polytechnic two years ago, only three cared enough even to put pictures of their products in their boardrooms.

Such myopia is not just careless, but potentially fatal, warns "Winning Ways", a compendium of lessons about how winning companies create the products we all want to buy". For if top management fails to care - or fails to broadcast its commitment - why should its employees bother to help design and make things well? And if the bosses have no direct contact with the way customers use the product (or why they don't), then what chance does their company have of suc-

"Care about your products" is one of a dozen themes collected by the book's author, James Pilditch, from his long experience as the owner of a once-thriving design consul-tancy, and from his subsequent experience as chairman of a National Economic Development Office working party on design and commercial

In the latter capacity, and again in the book, Pilditch drew on a wide range of material from other writers, much of it familiar to readers of this page. The authors he quotes most extensively much of the book is almost self-consciously derivative - range from Peters and Water-man ("In Search of Excel-lence") to Kenichi Ohmae ("Triad Power") and even (to declare an interest) my own writings ("The Design Dimen-sion").

This degree of sourcing may This degree of sourcing may deter the best-read executive, but even such a paragon will admire the way Pilditch has pulled together, into 250 elegantly-written, personal pages, such topics as visionary leadership, competitive analysis market research analysis, market research. corporate organisation, the role of engineers, the value of inter-disciplinary teamwork, and even the importance of

employee training. For the regular business book reader who is familiar with all that, the most interesting chapter is the one on corporate culture ("create the

climate for success, as Pil-ditch puts it). Here he allows his own direct experience freer rein, especially when he gives his view of why the motivation and performance of his consultancy declined after he relinquished executive power; the company was eventually sold to a competitor.

Returning to the importance to manufacturers of the pri-macy of the product, he quotes Sir Christopher Hogg, the chairman of the Courtaulds chemical and textile group, as saying that "if you want to influence a whole organisation, your actions are more important than your words. If you want the company to do the right things, you'd better darned well do the right things in the cen-

For Hogg, like Morita and Egan, that includes taking a strong interest in one's company's products. In the past when Hogg visited one of Courtaulds many plants he would just walk around the factory floor. Now he asks first to see its products.

As Hogg himself puts it: "I have been shifted a consider-

able distance in the spectrum away from (an) administra-tion orientation, in which it is all too easy to forget that a company exists only by reason of its ability to satisfy customers and markets - and towards (a) market, customer and product orientation."
*Harper & Row (UK) £12.95.

Christopher Lorenz

The Russian city Volgodonsk, some 90 miles south west of Volgograd (the old Stalingrad) between the Caspian and Black Sea, had something of a problem. The sewers needed to be completely renovated. But that would mean total confusion in the city centre. What's more, some of the underground areas had become completely inaccessible.

In the Dutch city of Delft; a company called Zegwaard had an idea: Sewer renovation without breaking open streets or ploughing up parks. By recovering the walls of the pipes. On the inside. Technically possible, too. But where on earth do you find a material that is pliable, which hardens at relatively low temperatures, and which is resistant to chemicals, changes of temperature, pressure, impact, and torsion?

In another Dutch city, Heerlen, one of Europe's largest chemical concerns started working on a solution. Some of the 1500 research specialists and scientists at DSM developed a special resin which was ideal for a unique method of renovating sewers and pipes. A durable layer was applied to the inside of the pipes in the form of a sheath. High quality polyester, epoxy, and polyurethane resins have also been developed for a wide range of other applications.

DSM 😥

If we don't have a solution, we find one.



The sewers in Russia have been redecorated.

Diamond insurance must be paid

EURO-DIAM LTD v BATHURST

Court of Appeal (Lord Justice Kerr, Lord Justice Russell and Sir Denys Buckley): December 8

AN UNDERSTATED invoice sent with sale or return goods to a foreign country at the to a foreign country at the recipient's request does not avoid the sender's insurance on the goods on public policy grounds if, though he realised it would probably be used to diminish foreign tax, he was not a party to any conspiracy of to man it and any potential so to use it and any potential benefit to himself was negli-

The Court of Appeal so held when dismissing an appeal by the representative underwriter of two Lloyd's syndicates from Mr Justice Staughton's decision ([1986] 2 FTLR 639) that they were liable under an insurance claim by Euro-Diam Ltd.

LORD JUSTICE KERR said that Euro-Diam were diamond mer-chants carrying on business in London. Their managing director was a Mr Laub.

Their insurance covered diamonds and stones. It was monds and stones. It was extended to cover confiscation other than by the government of the sender. Clause 3 of the extension provided: "(a) Warranted that the assured comply... with the laws ... of any country within whose jurisdiction the property may be. (b) Should failure to comply with the above warranties prejudice the insurance to the extent of a loss. no

warranties prejudice the historians ance to the extent of a loss, no liability shall attach hereunder."

A Mr Bonim, an Israeli diamond dealer, was introduced to Mr Laub in London because he wanted diamonds for sale in West Germany. He did not have German residence or work permits, but had a working relationship with a German firm of dealers known as Verena. He dealt, with Mr Laub on the basis that

a consignment of diamonds to

The relevant principles to the
Verena on sale or return. It was defence of ex turpi cousa non

correctly invoiced.

Another consignment was sent sale or return in February 1982.
It was correctly recorded by Mr (1) The defence ultimately rested consisted of 39 diamonds total-than the courts would not assist a plaintiff who had been guilty of consisted of 39 diamonds totalling about 181 carats at \$223,416.
The invoice showed the correct number of carats but, at Mr Bonim's request, it showed an understated price of only \$131,411.

The invoice showed the correct illegal or immoral conduct of which they would take notice.

It applied if n all the circumbiants register and the correct stances it would be an affront to the public conscience to grant in those circumstances the stances of the public conscience to grant in those circumstances the stances of the public conscience of picts diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the insurers, since the true value of the diamonds covered by EuroDiam's policy. Also, it invoived no deception of the diamonds cove

the February consignment and a prima facie succeed. The main small residue from the Novemones were: ber consignment, disappeared from Verena's premises. Those diamonds were then still Euro-

dation and their participants left
West Germany.
Euro-Diam established a loss
by theft of \$142,173 under the
policy. Mr Justice Staughton
held that they were entitled to
recover the value of the diamonds. The main ground of
defence was that Euro-Diam, at
their customer's request had

their customer's request, had issued the understated invoice. Mr Justice Staughton concluded that Mr Laub must have realised that the probable object was to deceive the West German was to deceive the west German customs, but he did not accept that Euro-Diam had conspired to commit any offence. He held that Euro-Diam had committed an ofence under West German law, but concluded that on a balance of probability a court in illegality.
that country would not have
ordered confiscation.
The judge

ment, but all were subsequently the light of the authorities.

dishonoured. (2) The authorities showed that A few days later a package, in a number of situations the ex-containing about 95 carats from turpi causa defence would

(i) where the plaintiff sought. or was forced to found his claim diamonds were then still Euro on an illegal contract or to plead Diam's property. Shortly after its illegality in order to support the disappearance of the diamonds, Verena went into liquidation and their participants left west Germany duct; (iii) where, though neither (i) nor (ii) was applicable, the situation was residually covered by the general principle in (i)

> carry and with caution, depending on the circumstances. That is applied particularly to cases which, at first sight, appeared to fall within (2)(1) or (11) above.
>
> (4) Most of the situations and authorities in (1) to (3) had no direct application between Euro-Diam against Verena. Mr Bonim would be treated as having acted on Verena's behalf in asking for the invoice, and Verena as having ratified his conduct when they used it to deceive the West German customs. Diam and the insurers, because

reprehensible, but he did not invoiced at less than the true issue it for his own or Euro- price in order to deceive Persian oritur actio [an action does not Diam's purposes. He issued it at Mr Bonim's request.

The understated invoice had no bearing on the loss of the diamonds covered by Euro-

stances it would be an affront to the public conscience to grant the resulting benefit to Verena was a reduction of \$11,960 in Turnover Equalisation Tax, levied at 13 per cent on imports into West Germany.

In May 1982, Verena sent seven post-dated cheques totaling \$70,000 to Euro-Diam in purported payment of the consignment, but all were subsequently stances it would be an affront to the public conscience to grant the relief sought, because the could be no question of affront to the public conscience if Euro-Diam's claim were upheld. Public policy did not require the encourage others in similar acts.

The problem was not only to rejected in timine on the basis of apply the principle, but also to the exturpicausa defence.

(B) The matters referred to in the light of the authorities. Euro-Diam did not have to rely

on the invoice to establish their claim, since the policy provided that the basis of valuation should be "as per register", and the register contained a correct

record of the value.

(C) Equally the matters referred to in (2)(ii) were not applicable. Euro-Diam derived no tangible benefit from the understated invoice. The possible goodwill advantage of having acceded to Mr Bonim's request was so shadowy as to be virtually negligible.

(D) With regard to the position between Euro-Diam and Verena, it was difficult to see how Ver-(3) The ex tuspi causa defence ena could successfully rely on ex must be approached pragmatitus causa in any claim by cally and with caution, depending on the circumstances. That Bonim would be treated as hav-

(E) The mere fact that the the insurers were obviously understated invoice might prove entirely innocent throughout, an embarrassment to the insur-and because the insurance con-tract itself was unaffected by ings could not in itself be suffince of probability a court in illegality.

cient to tip the scales of public policy in their favour.

The judge concluded that the extention of the present appeal the turpi causa defence failed. He gous to Pye v BG Trans-

would be treated as consigned to issue was whether Euro-Diam's was right for the following reaverena on sale or return.

As a result of his visit, in barred because of the false (A) Mr Laub's Issue of the underNovember 1981 Euro-Diam sent invoice.

Stated invoice was undoubtedly be shipped to Persia would be customs authorities. The goods were stolen in the UK while in the custody of defendant carri-

ers. The ex turpi causa defence

The suggestion that that case was wrongly decided was not

since the true value of the cuamonds was recorded in EuroDiam's register and the correct
premium was paid.

In Geisman [1978] Up 300
the plaintiff's house was burgled
and insured goods were stolen.
The defendant insurers declined to pay for jewellery imported illegally. Their reliance on ex

turpi causa was upheld.

The case was correctly decided. The plaintiff's position there was very different from that of Euro-Diam who did not smuggle the diamonds into West Germany and did not make use of the understated invoice.

The ex turpi causa defence

of the understated invoice.

The ex turpi causa defence failed. The insurers submitted that the policy was subject to a warranty implied by law to the same effect as section 41 of the Marine Insurance Act - viz that the adventure insured was lawful manner.

The exturpi causa defence manager (administration); Mr Roy Betteridge, who is appointed actuary; Mr Mike Smith, who becomes general manager (marketing); and Mr Frank Webster, who is protein and must be carried out in a lawful manner.

lawful manner.

The judge rightly rejected the submission. This was not a marine policy and did not insure any adventure. No implication of warranty by statute could arise. Nor was there any basis for the implication of such a warranty at Common Law.

The appeal was dismissed.

Lord Justice Russell and Sir Denys Buckley agreed.

For Euro-Diam: Jeffrey Gruder For the insurers: Julian Malins (Clyde & Co).

By Rachel Davies Barrister

text of the judgments. For subscription details contact Kluwer Law Publishing, Africa House, 68 Kingsway, London WC2B 6BD. Telephone 01-831-0391.

Board changes at Refuge

REFUGE GROUP and Refuge Assurance have made a number of board changes and appointments from January 1. Mr Tom Booth takes over as chairman of Refuge Group following the retirement of Mr Paddy Smith. He relinquishes his post as chair-man of Refuge Assurance. Mr Gerald Ramsden becomes deputy chairman of Refuge Group, and chairman of Refuge Assur-ance, relinquishing his post as managing director of Refuge Assurance. Mr John Cadworth becomes deputy chief executive of Refuge Group. He moves to head office in Manchester from the company's London office where he was investment secre-tary. The new managing director of Refuge Assurance is Mr. Nor-man Peterson, who has been actuary and general manager (administration). Four new directors join the board of Ref. directors join the board of Refuge Assurance: Mr Rex Wool-stencroft, who becomes general

THAMES TELEVISION has appointed Mr Ewart Needham as director of production, succeeding Mr Fred Atkinson who retires in March. Mr John White Jones will continue to be production director at Tedding-ton and will deputise for Mr Needham. Mr Dave Cottrell will be promoted to production director, Euston, responsible for technical operations and the film department

ment director of P-E international, has been elected chair-THESE REPORTS are published man of the MANAGEMENT in volume form with the full CONSULTANICES ASSOCIAris of Peat Marwick McLintock Management Consultants is to be vice chairman.



Mr Ian Swan, managing direc-tor, GRE Personal Financial

appointed managing director of GRE PERSONAL FINANCIAL MANAGEMENT - Guardian Royal Exchange's direct sales arm. He was marketing director. Mr Martyn Baker has been named the first managing direc-tor of GRE PROPERTIES, set up to manage GRE's property port-

Mr Michael M. Walter, deputy managing director, Aquascutum Group, has been appointed man-aging director of AQUASCUTUM LTD. He will continue to be responsible for sales and market-

THE HAISTE GROUP has appointed Mr Brian Evans as appointed Mr Brian Evans as eastern regional director, Peter-borough, succeeding Mr Steven Day who is transferring to Leeds as northern regional director. Mr Evans was director of Haiste Mechanical and Electrical.

Mr Jim Donaldson, develop- MARINEX PETROLEUM has appointed Mr Michael Seymour as managing director for the new merged group of oil exploration companies which involves Teredo Oils. Mr John Cornish continues as chairman, and there are four new directors: Mr Crispian Hotson, Mr Jim Palmer,

Mr Angus Mackenzie and Mr Fred Wellhauser. Mr Jules Poscente, the president of Can-ada Northwest Energy the lar-gest shareholder in the Marinex group (27.25 percent) - remains on the Marinex board as a director, as does Mr Dan Williams, one of the founders of Marinex Petroleum. Me Charmian John son becomes an executive director and company secretary. Mr Dennis Paterson is exploration manager.

Mr Alan Gaynor has been appointed managing director of UNDERWOODS (CASH CHEM-ISTS), retail subsidiary of Under-woods. He joins from Do-lt-All, W.H. Smith's DIY chant, where he was operations director.

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The following

MORGAN GRENFELL UNIT TRUST MANAGERS, a new com-pany formed to take the Morgan Grenfell Group into the unit trust market, has made the fol-lowing appointments. Mr Tony Fraher has become managing director. He was head of invest-ment, Britain, for Allied Irish Bank, and managing director of Grofund. Mr Simon Ballard has been appointed marketing direcbeen appointed marketing director. He was marketing director of Oppenheimer Trust Manage-ment. Mr Paul Hyde, formerly sales director of Oppenheimer sales director of Opperhelmer.
Trust Management, has been appointed sales director. Mr James Fox will be chairman. Mr Martin R. Wade joins MORGAN GRENFELL INCORPORATED as managing director on January 1 to direct North American corporate finance and mergers and acquisitions advisory activities. The company is the ers and acquisitions activities. The company is the New York-based North American investment banking subsidiary of the Morgan Grenfell Group. Mr Wade comes from Shearson Lehman Brothers where he was a senior vice president responsi-ble for divestiture activities for

Mr Hugh Bryden has been appointed resident director in Saudi Arabia of COLT INTERNA-

A FINANCIAL TIMES SURVEY **U.K INDUSTRIAL PROSPECTS**

MONDAY JANUARY 4TH, 1988

The Financial Times proposes to publish a Survey on the above. The aim of this Survey is to assess the prospects for a number of key industries in the coming year. The main emphasis will be on the U.K. but the international context will be fully explored. Important trends affecting each business sector will be analysed and described.

The Survey will review: International and Domestic Economics, Industrial Investment. Corporate Structure, High Fliers, Companies to Watch and Industrial Sectors.

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We advised United AgriSeeds, Inc. on the acquisition

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December 2, 1987

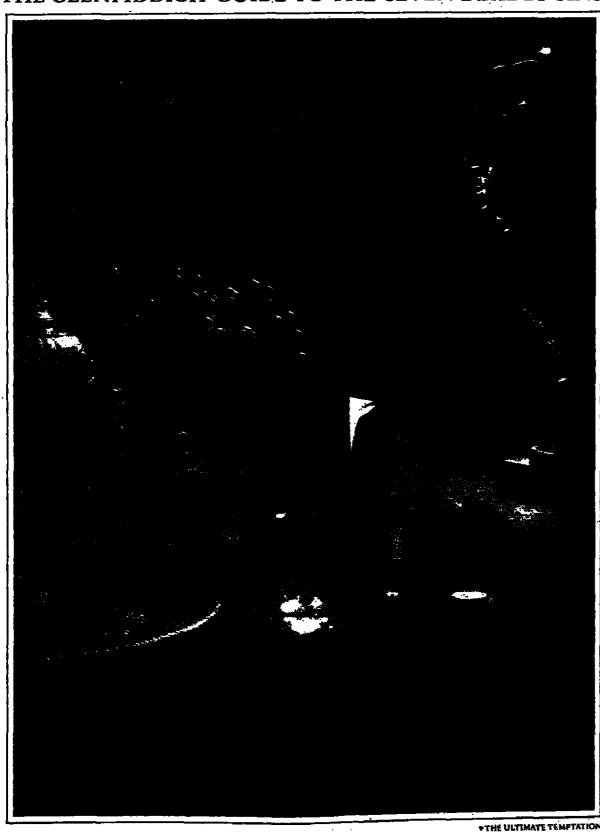
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THE GLENFIDDICH*GUIDE TO THE SEVEN DEADLY SINS.



TECHNOLOGY

New wave ovens put idiot cooks in picture

Jane Rippeteau examines innovations in the UK microwave market and how this is forcing a rethink in food products

PLANNING to buy a microwave oven for Christmas? Stop!
If you buy too soon, you will miss New Year's coming attraction: the Japanese company Brother Microwave is planning to introduce for UK consumers what must be the most idiot-proof oven

In an advance on similar electronically-equipped devices from Toshiba, Sharp, Hitachi, Philips and others, the machine will have a keypad on the front with six pictures: a cake, a roast of beef, a chicken and so on. Say you have a chicken. You just pop it in the oven, press the keypad with the chicken picture and touch the start button.

The oven does the rest. Decked out with a bank of microprocessor-based sensors, it measures the volume of food, its temperature, and how long it will take to cook at the necessary heat. Out comes a browned roast, done to medium. "It will be the most advanced oven on the market," claims Mel Tomlinson, northern area sales manager for Brother. The oven, says John Reardon, buying manager in the electrical depart-ment of Selfridges the Oxford Street store, will think for itself. It's a leap

Of course, at £459 you might not be tempted by such a feature-rich device. Microwave ovens can now be purchased for around a quarter of that price. South Korean manufacturers have swept into the low end of the market, under-pricing Japanese makers and sup-plying such UK High Street mass-market outlets as Boots and Dixons.

Until recently, Boots carried a basic microwave oven made by Samsung for 589.99, according to Maureen Middlemiss, housewares supervisor at Boots in Regent Street. She will soon join other branches in carrying Boots' own brand

Such choice, from bare bones versions to pricey high-end entries with combi-nation microwave and convection ovens replete with electronic controls, has

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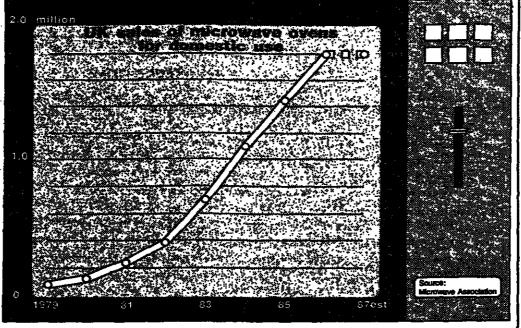
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helped propel this market from barely 100,000 in domestic unit sales eight years ago to about 1.8m annually today, according to Jane Facey, senior consultant for the Microwave Association.

The rate of growth flattened this year for the first time in the UK domestic market. Even so, the business is now worth about \$400m a year, and by the end of 1987 one-third of UK households will have a microwave oven, says

The situation has not been lost on food manufacturers. "The food companies initially thought this was going to be another flash in the pan," says Facey. Now, she adds, "they are helping to stimulate the market.

Tardy participants in the new cooking technology, food suppliers were initially content just to label their products with microwave cooking instructions. Unilev-

split second fault in timing will ruin the product. You get defrosted ice cream, he says.

That product is unusual. Until now, manufacturers have taken the lead by manufacturers have taken the lead by adapting their machines to get around the effects of microwave cooking rather than waiting for food suppliers to adapt their products. For instance, the initial disenchantment of grey roasts was over-come by adding a grill or conventional convection oven to the microwave in a

combination unit offering the advan-tage of both cooking methods.

Today, combination ovens are captur-ing sales from plain microwaves; they allow a user to brown meats by conventional convection while also gaining the convenience and speed of the micro-

Also, strides are being made in developing cookware for microwaves that

The challenge facing food suppliers is like that detergent makers faced once automatic washing machines arrived

er's Birds Eye division, for instance, began such labelling in 1978, according to marketing manager David Elmer. Now, food suppliers are waking up to the need for products especially developed for the ovens. Because microwaves

cook essentially by boiling or steaming food, their effect on the food product is totally different from that of a conventional oven. Raoul Pinnell, general marketing manager at Findus Frozen Foods, which this autumn unveiled a specially-developed frozen pizza for microwave cooking, points to an interesting American product a hot fudge sundae. The sundae takes advantage of the microwave's ten-

dency to heat the chocolate fudge sauce

before it melts the ice cream, he says, adding that the only trouble is that a

counteracts what users see as their negative cooking effects. Microwaves, for instance, do not do well with such pastry products as pies, pizzas, or even French-fried potatoes. That is because under microwave 'boiling' the crusts or fries get soggy, not crisp. To the rescue has come a new

patented material developed in the US. The British company John Waddington has secured UK and European rights for marketing the material, called receptor or susceptor. Usually in the form of a tray, the material heats to a much higher temperature and cooks whatever is on it at a much higher temperature than the boiling-point ambient heat of normal microwave cooking. So, a pastry or pie crust on a receptor tray will develop a crisp crust, while the rest of

the food in the oven cooks at the micro-

wave's boiling temperature.

McCain Foods of Scarborough recently ut the material to another use. Its new "Microchips" French-fried potato prod-uct is packed in a small box lined with the receptor material. The fries themselves were developed in a proprietary process to work properly with this cooking method, according to the company. "You can't just put ordinary food into a receptor box and get satisfactory results," says McCain

McCain, Birds Eye, Findus Frozen Foods and others are now coming out with frozen pizzas using the receptor trays; the pie rests on a tray so the crust will crisp. Still, to Pinnell of Findus, these products are compromises rather than new-technology food items. To Pinnell, the crisping pan, while successful, is a way of getting around the microwave's cooking method rather than using it to advantage.

"It's very important to recognise that this new thing in people's kitchens does perform in a different way," he says. "We have to respond to that with prod-ucts that are different." Manufacturers in the frozen food sector are particularly at risk, he notes, because a high percentage of people who eat frozen foods also use microwave ovens. We need products that use the way

microwave cooks, rather than trying to

get around it," he says. "It's not easy." He likens the technical challenge facing food suppliers to the one that faced clothes detergent manufacturers after automatic washing machines came out. At the time, it was quickly discovered that conventional washing detergents could not be used in automatic machines. Completely new detergents, producing fewer suds but equipped with powerful cleaning agents, had to be

developed.
"We face a similar challenge," says

Belgian brilliance lights the darkness

HORIZON of Schoten, a new Belgian company, is introducing its Lumllight plastic sheeting into the UK via KWR Chemicals of Waltham

Cross, Hertfordshire.
The material, based on zinc sulphide, is able to store incident light and release it, with gradually decreasing brilliance, over periods of three hours or more.

Thus, in safety applications, doorways or signs incorporating Lumilight will give a greenish-yellow glow in the darkness following a lighting system failure. Horizon also foresees

marine safety applications (the material is not affected by water) and use on air-craft. Young persons' cloth-ing and toys are also a target market (the material is not radioactive or toxic). Although the properties of zinc sulphide are well known, the achievement of Horizon lies in encapsulating the fragile crystalline substance in polypropylene. This protection, together with special production processes and additives, are said to give Lumilight its high efficiency and emission time, while preventing deg-radation of the zinc sulphide in either electric light or

daylight.
The material costs about £60 per square metre in the UK.

Australian visions of digital clarity

NEXT YEAR, television programmes about life at subzero temperatures will be sent digitally from Davis Base in Antarctica to an earth station at Ceduna in Southern Australia Digital transmission was

necessary because the chan-nels available on the Vista Intelsat satellite are not technically suitable for the normal broadcast TV analogue bandwidth.
But in addition, transmis-

sion will be relatively cheap, as the compressed digital transmission used will reduce the bandwidth and therefore the cost. GEC Video Systems in the

UK is supplying the codecs (digital coding and decoding) equipment at both ends of the transmission service. Codecs turn a TV picture into a digit stream from which "redundant" information digits are removed, reducing the transmission

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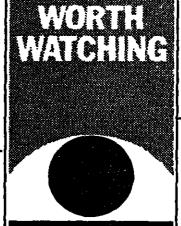
MAERT IN THE BOLDEN RECTANIELE

bit rate. For example, when one TV frame differs only a little from the previous one, only the changed data is

The systems are mainly simed at industry and com-merce for videoconferencing, in which a number of executives, a few miles or thousands of miles apart, can conduct a conference without travelling to one location or the other.

Some loss of picture quality, particularly during motion within the picture, can be evident at lower digi-

tal transmission rates. When the necessary digital channels become generally available over the ISDNs (integrated services digital networks) that the world's telephone companies are planning, such conferences could become commonplace. At the moment, however, special links are usually



Edited by Geoffrey Charlish

Rotting remedy for plastic waste

A BIO-DEGRADABLE polymer called poly-3-hydroxy-buterate (PHB), produced from components that are not derived from petroleum is available in small research quantities from Goodfellow Metals of Cam-bridge, UK. Bio-degradable plastics, unlike the normal variety, decompose with time in the environment. Likely applications are in packaging and in medicine.

The PHB product is synthesised by many strains of bacteria when they are exposed to unfavourable growth conditions.

MARKETPULSE Wirsthe Z best news the 4

French keep things cool in the tropics

LOW-COST refrigeration for the poorer, tropical parts of the world where there is no electrical power and mainte-nance can be difficult, has been developed by French company Brissonneau et Lotz Marine (BLM).

There are no moving parts, minimising maintenance. The system is based on 25 litres of methanol and activated carbon micro-granules in a panel exposed to the

The black particles are very efficient at absorbing heat which vapourises the methnol and sends it through a refrigeration cycle based on the cooling

effect of evaporation.
The cool of the night liquifies any vapour left in the panel and the reduced pressure draws the system's methanol back, to be re-absorbed by the carbon.

Personal power readily at hand

A HAND-HELD computer terminal weighing only 650gms, and claimed to have the power of a personal computer, is offered by Victor Micronic (UK) of Tring, Hertfordshire.

With one megabyte (1m characters) of memory, the new M1000 is aimed at the retail, stock control, health, utilities and maintenance markets. It can record large volumes of data, using either the keyboard or a bar code reader that can be plugged in.

The M1000 communicates with its mainframe com-puter base over a phone line, via an infra-red connector, and costs about £1,250.

Victor Micronic (UK), part of the Swedish company Datronic, claims 36 per cent of the UK hand-held market and a user base including Cadbury-Schweppes, Uni-chem and British Gas.

CONTACTS: KWR Chemicals: UK, 0992 768686. GEC Video Systems: UK, 0734 884490. Goodlellow Metals: UK, 0223 68671. BLM: France, 40 301050. Victor Micronic: UK, 044282 6634.

Company Notices

BOND TRUST OF THE WORLD

(Mutual Fund organized under the laws of the Grand-Duchy of Luxembourg)

NOTICE OF DIVIDEND ON TYPE "A" SHARES

Pursuant to article 17 of the management regulations of the Fund, the board of directors of World Bond Trust Management Company, on December 10, 1987, decided to distribute, for the fiscal year ended on September 30, 1987, a dividend to be paid out of the net distributable income (which comprises the net investment income of the Fund and the net investment income prorated on the net issues and repurchases of Fund shares during the accounting year of the Fund) and of the net realized capital gains of the Fund.

This dividend was fixed at U.S.\$ 1,50 per share and will be paid, on and after December 21, 1987 to holders of type "A"shares of the Fund issued and outstanding as of noon (Luxembourg time) on December 16, 1987 which constitutes ex-dividend and record date.

This dividend will be paid:

1. to holders of type "A" theres in registered form and to holders of confirmations of type "A" shares not physically created, through the principal paying agent by transfer or cheque pursuant to the instructions given to him by holders of such certificates or confirmations, and 2. to holders of type "A" shares to bearer, against coupon a 6.

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REGISTRATION OF ORDER OF COURT AND MINUTE REDUCTION OF SHARE CAPITAL

NOTICE is hereby given that the Creditors of the above-nistied Company, which is being voluntarily wound up, are required, on or before the third day of February 1988 to send in their full Christien and Burnames, their advises and descriptions, fall perticulars of their deltas or chalcas, and the names and activeness of their Soficiators (if any) to the underlayers of Strike Soficiators (if any) to the underlayers of Strike Soficiators (if any) to the underlayers of Strike House, So New Broad Street, London EC2M 1NH, the Liquidator of the said Company, and, if so required by notion in writing from the said Liquidator, are, personally or by their Soficiators, to come in any prove their deltas or claims at such times and place as easil be specified in such notice, or to deltask thereof they will be excluded from the benefit of any distribution made before such disbits are proved.

DATED Was third

S K ŠINGLA, FČA Liquidator



CERTIFICATE OF ADVERTISEMENT OF APPOINTMENT OF ADMINISTRATIVÉ RECEIVÉR ADRIAN RICHARD STANWAY of Cork Guly, Scottish Life House, 14 New Road, Southserpton, Hampetine, S09 12G was appointed administrative receiver of SOFTLY, SOFTLY (DISTRIBUTION) LIM-TED (registered number 2070/559) by National Westminster Bank pic on 4

Whereas FRAM EUROPE LIMITED having by Special Resolution reduced its capital as confirmed by an Order of the High Court of Justice, Chancery Division dated the 16TH NOVEMBER 1987.

Now therefore I hereby cartify that the said Order and a Minute approved by the Court were registered pursuant to section 198 of the Companies Act 1985 on the 19TH NOVEMBER 1987.

Gister under the head as Court in 1971. ure 1911 NOVEMBER 1987
Given under my hand at Cardill the STH
DECEMBER 1987
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A most distinguished panel of speakers from the airlines, the international banking and financial community and the major aerospace manufacturers will lead the debate.

The Conference has been timed to precede the Asian Aerospace '88 Exhibition to be held at Singapore Changi Airport, 27-31 January, 1988.

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the Liquidator of the seld Company, and, if so required by notice in writing from the self Liquidator, are personally or by their Tollouters, to contre in and prove their Celebrary, claims at such time and place as shell be appealed in such rotics, or in details thereof they will be anothed from the benefit of any distribution made before such debts are proved. DATED this thirded day of November 1987 SK SINGLA, FCA Liquidator.

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NOTICE is hisrably given that the Creditors of the above-nested Company, which is being voluntarily wound up, are required, on or before the thirteeth day of January 1958 to send in their full Christian and Surmatives, their addressess and descriptions, the perilibrary of their deletes of their Solicitors (# mm) to the understyned SURJET (SARAR SINGLA, FCA of Single & Company, Chartered Accionators, of New Broad Street, London ECZM 1951, the Liquidacor of the said Company, and, if so regulated by notice in writing from

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Japanese | What today's young hopefuls want from work

BY MICHAEL DIXON

would have been ranked top by
the 907 undergraduates, all at
cambridge, covered by the
earlier study. It would have been
an opportunity to contribute
beneficially to society. But that

beneficially to society. But that was 18 years ago.
In those days profit-making in practice only 44 per cent was in such bad odour with half of the 907 undergraduates by an industrial concern. The said they would even consider joining a business company. Their most prized aspiration was to go on to a research degree tuniversity until they were dead, if not longer. Those with little career were largely aiming to

answers.

First on their list, by a long at Christ Church, Oxford OXI way, was enjoyment. Next came 1DP – shows that the proportion good pay. Third, just behind was who "might like" to enter the intellectual challenge.

good pay. Third, just behind was intellectual challenge.

The young people taking part in the survey named those three blessings far more often than they mentioned any other wishes. The also-rans included, ranking fourth to seventh respectively, the opportunity to do something one is good at promotion prospects, travel, and opportunity to make a worth while contribution to society.

The list shows how attitudes have changed since the previous time I saw a survey of the career hopes of British university cases after gaining experience in structured to be survey three said that, if they had a choice promotion prospects, travel, and opportunity to make a worth while contribution to society.

The list shows how attitudes have changed since the previous they would like eventually to set up their own business, in most cases after gaining experience in survey of the career stablished company.

by shortcomings such as meagre status and, still more decisive, low salary.

So it would seem that, by comparison with the Cambridge undergraduate generation of about two decades before, today's Oxbridge students are long on materialism and short on ideals. That, however, is perhaps not altogether without its

Mercies.

Although I was one of the numerous people who admired the 1969 generation's concern to do good for their fellow beings, I had certain misgivings about the way some of them proposed to go about doing it. For instance, high on their priority list was the revolutionary elimination of, among a good many others, the lackeys who work for the lackeys who work for the capitalist press.

Nevertheless, while today's Oxbridge students may be less idealistic than their predecessors of the late 1960s, it is doubtful that their prime career aims are fully realistic. For one thing, although work can be enjoyable, my experience is that enjoyment

is for the most part only a by-product of the job. It is usually felt after the day's tasks are done. The best you can hope to gain consistently when you are actually doing them is surely estifaction. are actually doing them is surely satisfaction.

What's more, in emphasising their desire to be confronted by intellectual challenge, the students may be overlooking the fact that many if not most of the important challenges at work are of a different kind. They are

WHAT are the things you most want to get out of working life? or, at the worst, a nationalised when that question was put recently to 339 students at Oxford and Cambridge, they were largely agreed on the answers.

First on their list, by a long First on their list, by a long way, was enjoyment. Next came 10P - shows that the proportion of the survey report of the

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important challenges at work are of a different kind. They are particularly so in the case of managers whose lives are often blighted by goings-on which no rational person would expect.

My favourite example is the one cited by Alfred Sloan, chief executive of General Motors from 1923 to 1946. "You may find 50 men sitting on a roof somewhere because of a mix-up," He said".

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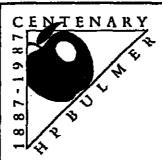
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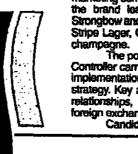
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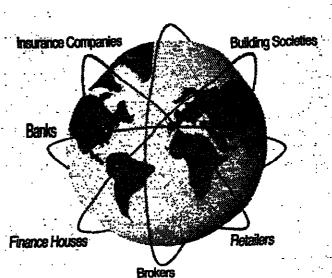
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The Rurel Bank is the single largest lender to the primary sector and markets tinancial services to farming, horticulture, fishing, processing and related service industries.
The Commenu's restructuring will make processing and related service industries. The Company's restructuring will make exciting new opportunities available to meet client needs by providing a wide range of quality innovative products which will be market leaders in the financial services sector. Servicing of rural industry needs will continue to be a high priority. The location is in the Capital City, Wellington, New Zealand. REQUIREMENTS:

- First class managerial skills and a proven track record of successful general
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- change.
 A thorough knowledge of recent advances in banking and financial services and associated technology. REWARDS:

The remuneration package will be internationally competitive and negotiable to attract high level candidat APPLICATIONS:

Strictly confidential. Please apply in writing, enclosing a full curriculum vites and mentioning Position RB2877 to:

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professor of project management

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 Expertise in at least one of the major academic disciplines relevant to the management of major and complex projects.

Broad practical experience in the management of major and complex

Capacity to stimulate, carry out and supervise teaching and research in this field.

 Good personal contacts at an international level with other professionals and researchers in this field.

- Publications in a relevant field would be appreciated.

A knowledge of or willingness to learn the Dutch language would be an advantage, but teaching etc. can be carried out in English. The salary will be to a maximum of Dfls. 9.621, - per month. (by full time

Further information can be obtained from: the chairman of the selection committee Prof. Dr. A.R.T. Williams (work: Netherlands 010-4081359,

home: UK 01-878-0668) or Ir. H. Nie (work: Netherlands 076-291891, bome: Netherlands 078-131263).

Those who wish to apply are invited to send their application together with a curriculum vitae, a list of relevant publications and the names of referees, within three weeks to Prof. Dr. A.P.J. Abrahamse, Dean of the Faculty of Economics, Erasmus University, Postbus 1738, 3000 DR Rotterdam,

Those who wish to suggest possible candidates are also invited to contact the Dean at the above address

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Television/Christopher Dunkley

Government hackles raised again

For the BBC, 1987 began with a bang and looked as though it might end with a whimper. The bang was the noise of Special Branch going into Broadcasting House, Glasgow, to remove the Secret Society series. The whimper, at the end of November, was the carefully muffled sound of the Government admitting that, all but one of the programmes having been returned earlier, the last, devoted to the Zircon spy satellite, had now been restored to the BBC and — despite all the sound and fury in the spring — nobody was to be prosecuted.

Oposition MPs accused the Government of sneaky and disreputable tactics for making this admission as stealthily as possible: in a written reply, on a Friday afternoon when most MPs were on their way to their con-

ble: in a written reply, on a Friday afternoon when most MPs were on their way to their constituencies. But the year did not end there. Within the week even the faint echoes of that whimper had been drowned by another bang. This time it was the noise of the Government beating on the door of the judiciary to demand a gagging writ to prevent BBC Radio broadcasting a series called My Country Right Or Wrong. Or Wrong.
In both instances the subject

was national security. In the current case (on which some sort of decision is expected today) the Government appears to have been particularly worried because of possible connections with the "Spycatcher" business, over which they have made themselves, in many people's eyes, look increasingly ridiculous. As the FT's legal commentator, Justinian, pointed out last

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week:
"The secret service officers'
duty of confidentiality extends only to total silence about the information they acquired during their service. It does not cover a discussion about the constitutional role of a secret service in a democratic society." And that, so far as one can tell at this stage, is precisely the form that the radio series takes.

the radio series takes.

However, it is not the content of the programmes which concerns me here, but the implications of these cases so far as broadcasting is concerned. There is, first of all, the matter of the BBC and the way it is seen by its own staff and by the public. The appointment within the last 13 months of Duke Hussey as chairman of the BBC, Michael Checkland as Director-General, and land as Director-General, and John Birt as his deputy in charge of news and current affairs, has been widely interpreted as a series of moves which, if not engineered by the Government,

engineered by the Government, has the Government's approval.

These were the men, it was said, who would sort out the awkward squad at the BBC, drag out the reds from under the beds, put the cry-baby liberals in their places, and re-impose the firm smack of authority.

The Zircon affair did not distort this nicture because that



duced under the new regime, it was initiated by John Birt himself, and everything known in self, and everything known in the self, and the self, and everything known in the self, and everything known in the self, and the s

The Royal Opera takes a bullish view

coal merchant himself. Many of them launched into newspapers as a way of opposing govern-ment malpractices, and the fight for the freedom of the Press— against stamp tax, ludicrous libel against scamp tax, indicrois libel laws, exclusion from Parliament — was won slowly and at the cost of dreadful hardship.

The freedom of television (and, incidentally, radio) has never been fought for and never won. Commercial television can constate only under license and

operate only under licence, and the licences are issued by the IBA. The members of the IBA are IBA. The members of the IBA are government appointers. The government also appoints the governors of the BBC and controls the BBC licence fee. When Mrs Thatcher was asked last month about her attitude towards the proposal which MPs are expected to debate again in the new year — the televising of proceedings in the House of Commons — she said "I do not think that televising this House would enhance its ing this House would enhance its reputation: precisely the argu-ment used to exclude newspa-pers throughout the 18th cen-

hole in the corner affairs, often little more than pamphlets and John Birt: champion of free speech?

John Birt: champion of free speech?

John Birt: champion of free speech?

I cooking anything but unified. It new row over My Country: Right: has, already, injected considerable undertaking, usually organised by grandees who identified with the Establishment. Writing of the government in his able esprit de corps into the Strike of 1926, John Reith, the radio staff who seldom feel duced under the new regime, it themselves to represent the cutting edge of the mass media in self, and everything known this age of television.

The Zircon affair did not distort this picture because that series had been initiated under the old regime, leaving the new corganisation whose factions were coal merchant and a one time committed racists.

Thus, this latest Government tation.

Many of these men had humber that one day this may prove be origins. Cobbett was the son initiated under cing unity of purpose to an of a labourer, Walter the son of a who are convinced he is merely coal merchant and a one time "one of us."

\$196,000 and Fidelio \$180,000.

contributed \$1.37m.

Ian McKellen Acting Shakespeare/Playhouse

Michael Coveney

Lighthouse, due to open next May.

He takes to a bare stage, furnished with a single chair and, mercifully, no lectern or glass of water, in a shiny, baggy-smart designer suit. He haunches into "All the world's a stage," but all resemblance to Gielgud's Ages of Man solo turn is knocked on the head in a casual shrug of why he's never been in As You.

"Never really fancied it." When faced with Hamlet, he asked the Cambridge don, George Rylands, what he should do with that solilouy. "Cut it" was the crisp response.

animated one-way conversation in which the actor struggles to in which the actor struggles to understand Shakespeare's genius by performing his work and throwing around nuggets of lore and practice, the odd biographical detail. The work itself is at the core, as when he sits on the edge of the stage, as though he were Danny Kaye at the Palladium, and takes us through the images of time and pulsating rhythms of Macbeth's "Tomorrow" sneech.

row speech.

He then wraps that up in a riveting distillation of the entire play, rekindling memories of his RSC intimate triumph with Judi Dench, but carving afresh a mov-ing statue of jumping, retching,

Well, it's better than Girlfriends. Ian McKellen takes proper possision of this lovely theatre on the Embankment, following that musical failure with a few secrets of his success in acting Shakespeare.

McKellen has peddled this one man show for a decade in Europe and America. He breaks a self-imposed rule not to perform it on home ground in order to raise funds for an excellent cause, the first hospice and support of enthusiasm will be donated to the London Lighthouse, due to open next May.

He takes to a bare stage, furnished with a single chair and, morefully, no lectern or glass of water, in a shirty, baggy-smart designer suit. He ksunches into "All the world's a stage," but all resemblance to Gielgui's Ages of Man solo turn is knocked on the "Cord in the london the world's a stage," but all resemblance to Gielgui's Ages of Man solo turn is knocked on the "Cord on



Ian McKellen

Scottish National Orchestra/Barbican Hall

Max Loppert

The fickleness and timidity of firmly straitjacketed.

The fickleness and timidity of London concert audiences are a special trial for visiting orchestras from the regions, who — with the shining exception of Simon Rattle's City of Birmingham Symphony — daren't bring to the metropolis the more adventurous fare they are able to offer at home, and who then quite often fail to draw the crowds with their safe, popular offerings. Monday's Barbican concert by the Scottish National the SNO-Bamert combination drilled ensemble, of a distinctive, characterful response to the music — the performance began, went on, and came to an end without actually saying anything the first small detail was instructive challed the music. (One small detail was instructi

heard little sign, beyond well-drilled ensemble, of a distinctive, much more consistently. characterful response to the

Royal Philharmonic/Festival Hall

Andrew Clements

Vaughan Williams was one of strongly sinewed at the climax not have been so convincingly ily sumptuous or lachrymose, but never strongly characterised the specialities of Andre Previn's and terraced with careful years with the London Symdynamics, preserved the freshphony Orchestra; with that ness; the RPO string section, orchestra he recorded a cycle of arguably the best to be heard in the symphonies and sundry London at present, offered other pieces. Clearly it was no quickly responsive, finely bal-

The Royal Opera House, Covent' the music director Bernard HaiGarden, is taking a bullish view to be annual report on 1986-87 published yesterday. Its new chairman, Sir view that there is a great period ahead for the Opera House.

The much discussed deficit on the current year has been cut from \$1.2m to \$2700,000, mainly through an increase in seat prices, and the 15 per cent tise in seat prices, and the 15 per cent tise in seat the newly created the will have the taken of marketing director. Mr and the 15 per cent tise in seat the newly created the newly created the view that there is a great period and in Munich 73 per cent.

A subject of much interest is the cost of new productions. The most popular operas that of Mr John Paine, an account director at J. Walter through an increase in seat prices, and the 15 per cent rise in the newly created the view that a stating a bullish view to his a new appointment, and the 15 per cent to 1986-87 was 89 per tent of budget, in Paine, an succeed Sir John Tooley as gentite manual report the Opera House that the average in the summer Mr John Paine, an passing interest, for Vaughan the tite of the appropriate tite compares this with rival opera through and reveals that manual report the Opera House.

In 1987-88 the grant should contribute 46 per cent. In the Report it compares this with rival opera through and reveals that manual report the Opera House. In the sepratus of the Sprinkers, finely balloance of the Cost of Previous tite compares this with rival opera throws at the Royal Philharmonic Orchestra at the Festival Hall – fine performances of both the Fifth Symmances of both the the Festival Hall - fine performances of both the Fifth Symbony and the Fantasia on a Theme by Thomas Tallis.

A spell away from a work as bred in the bone of an English music critic as the Tallis Fantasia is bracingly worthwhile. Important in this work where Over-familiarity deprives it of its they etch the surfaces as elofeeling of originality, takes for quently as in anything by the granted the historical context - work's dedicatee Sibehius, went without the slightest hitch. Frevin tended to play down the Edwardian England wot to write dramatic tension in the scherzo in a language derived from and finale; one could imagine in a language derived from and finale; one could imagine either Brahms or Wagner! Prev- some sections urged forward Antony Thorncroft in's treatment, never sentiment more effectively, though problems of integration might then

solved.

The RPO and its Principal but never strongly characterised but never strongly characterise

Saleroom/Antony Thorncroft

Banking on reputations

A series of letters written by Newton Fowell, a midshipman on the first convict fleet to Botany Bay in 1787-88, to his parents, with descriptions of aboriginals and kangaroos sold for \$105,500 to Maggs at Sotheby's has established two auction records for porcelain of \$105,500 to Maggs at Sotheby's has established two auction records for porcelain of suction records for porcelain of this period in the past month, first in Hong Kong and then in New York when a dish made scripts by some of our leading contemporary writers were offered for the first time at auction yesterday in a sale at Sotheby's organised to benefit PEN, the organisation which defends the estimate, and another early persecuted writers throughout scroll around the well of the dish. The price was almost doublet the estimate reflecting the current interest in early Ming. Sotheby's has established two auction records for porcelain of this period in the past month, first in Hong Kong and then in New York when a dish made \$602,575.

A Hong Kong private buyer buyer buyer offered for the first time at auction records for porcelain of this period in the past month, first in Hong Kong and then in New York when a dish made \$602,575.

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of Oscar Wilde, one by Frank Harris the other by G.B.Shaw, made £17,050. The autograph book of Mrs Constance Wilde containing a poem and maxim by Oscar sold for £14,300. A large collection of papers relat-ing to the striptease artists, Josephine Baker, made £7,480.

persecuted writers throughout the world. This is a speculative Chang, the dealer, acquired field: who knows which reputations will survive?

Roald Dahl attracted a surprise the surprise of \$20.00 feetbern the surprise of \$ ingly high price of \$2,420 for the Japanese department store, autograph draft of his screen secured another early Ming blue version of the James Bond story and white dish for \$66,000.

Very only live twice while Sec.

Phillips of some good prices

version of the James Bond story
You only live twice while Seamus Heaney's working papers
for his poem Remembering Malibute did even better at \$2,640.
Tom Stoppard's screen play The
Human Factor based on the
Sl,980 and the typed draft of
P.D.James's A Taste of Death
sold for \$1,320. Quarritch bought
Alan Ayckbourn's typescript of A
Small Family Business for \$386,
while Lady Antonia Fraser's
typescript for her thriller Your
Royal Hostage sold for \$220.

In the auction of English literature and history, two memoirs
of Oscar Wilde one by Frank

and white dish for \$566,000.

Phillips got some good prices
from British pictures, most notafrom Stoppard's screen play The
depictures, the stick of the \$1,500 paid by a telephone bidder for a set of four
painting by James Pollard
depicting the Northhampton
Grand Steeplechase of 1833: the
top estimate hist for \$66,000.

Phillips got some good prices
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depictures, the stick of the \$1,500 paid by a telephone bidder for a set of four
paintings by James Pollard
depicting the Northhampton
Grand Steeplechase of 1833: the
top estimate dish for \$566,000. four views of Tapley Park in north Devon by William Tomkins for \$33,000 and the same sum was paid for Escape, a racehorse owned by the Prince of Wales in 1791 and painted by John Sartorius.

At Christie's watercolour sale a cock phessant painted by Archibald Thorburn sold for \$6,820 Sotheby's had an excellent sale of Chinese ceramics and works of art yesterday which totalled of art yesterday which totalled sesigns for plates for a book on \$1,544,225 with a modest 12 per medieval architecture by Sir Top price was the \$473,200 maid by the London dealer Eskenazi for an early Ming blue and white dish of the 14th century. It has some original features, notably a pomegranate realised \$428. rian diversion of drawing and

Arts Guide

the Arts Council's grant over the next three years should ensure that Covent Garden gets a decent that Covent Garden gets a decent gain more cash through the Minimprovement in grant, coupled with the security of a rolling three year committment.

Will have the task of maximizing the task of maximizing the revenue of the Opera House. He will head the team seeking to gain more cash through the Minimprovement in grant, coupled interest of the Arts' recently announced Incentive Funding three year committment.

Theatre

LONDON

The Bover (Mermaid). Jeremy froms roisters into town in the RSC's Swan production by John Beaton of Aphra Behn's rollicking comedy. It plays in repenture with the Chernobyl play, Surcophagus, an urgent but chunsily crafted hospital chama set to a terminal radiation clinic as the first victims of the disaster are wheeled in. (226 5568/w 538 5891).

disaster are wheeled in. (225 5005/6 638 5891).

A Max For All Seasons (Savoy). Chariton Heston begs no favourable comparison with Paul Scotield as Sir Thomas More in a leaden production of a play best left to amateurs and schoolchildren. (636 5888)

8888).
Antony and Cleopatra (Olivier).
Peter Hall's best production for the
National Theatre he leaves in 1988
brings this great but notoriously
difficult play to thrilling life. Judi
Dench and Anthony Hopkins are

battle-scarred lovers on the brink of old age. Dench is angry, witty and altimately moving. (928 2252). The Phantom of the Opera (Her

The optimism is built round died such key accounts as Kelper cent of its income of the new team at Covent Garden. loggs, Roler, and the RAF. At \$27.755m from its grant, as As well as Sir John Sainsbury, Covent Garden he will front six against 53.9 per cent in 1985-86.

The Phantom of the Opera (Her Majesty's). Spectacular and emotionally accurating new musical by Andrew Lloyd Webber emphasising the romance in Leroux's 19:11 novel. Happens in a wonderful Paris Opera amblence designed by Maria Bjornson. Dave Willetts has succeeded Michael Crawford as the Phantom. (839 2344, CC379 8131/240 7200).

240 7200).

The Balcony (Barbican). Sadly dated and heavy-handed opening to the RSC's Genet retrospective, not helping to fight suspicious that the RSC, certainly in London, is stretched way beyond its creative capacities. Terry Hands directs, Farrah's set looks like a cheap plack brothel, and the actors, a dull lot, chusp around an high boots in hig bulging costumes (628 8795).

Follies (Shaftesbury). Stunning revival, directed by Mike Ockrent and designed by Maris Bjornson, of Sondheim's 1971 musical in which poisoned marriages nearly under-

mine an old burlesque reunion in a doomed thestre. Four new songs, improved book by James Geltiman. Cast led by Dolores Gray, Julia-McKenzie, Diana Rigg, Daniel Mas-sey, All good. (379 5339).

did better at 69 per cent. Covent Garden secured 47.2

Meloa (Haymarket). Alan' Bates pre-dictably good in new Simon Gray, clumsily directed by Christopher Morahan, about a jealous publisher viewed in flashhack from a psychi-stric ward after a breakdown. Not wintner Gray (2003) 28729. victage Gray. (936 9832).

vinings Gray. (638 6032). Serious Momey (Wyndham's). Transfer from Royal Court of Caryl Churchill's slick City comedy for champagne-swilling yappies: how the hig Bang led to class tumult and barrow-boy dealings on the Stock Exchangs. Hot and livid, but new cast deemed less good. (836 3028, GC 379 6085).

A Small Family Business (Olivier). Brilliant new Alan Ayckbourn play about Britain on the fiddle ingreedy times, selling out to foreigners and keeping it simultaneously, in the family. A comedy thriller on the large scale, (1223 2252).

Travelling on Business in the Netherlands?

Enjoy reading your complimentary copy of the Financial Times when you're staying in Retterdam at the um at the American Hotel, Hotel Apollo, Garden Hotel, Hilton Hotel, Mariott Hotel, Sonesta Hotel, Victoria Hotel, Doelon Crest Hotel, . . . in Schewale the Kurhaus Hotel

> **FINANCIAL TIMES** Enrope's Business Newspaper

son, with a 56 per cent average \$196,000 and Fidetio \$180,000.

The total costs of new productions and major refurbishments france, the new Finnish opera, was \$2.33m of which sponsors.

The Woolgatherer (Garden hotel theatre). Lord Greystoke Productions presents a modern comedy by William Mastrodumone directed by John Hartnett. (64 21 21).

NEW YORK

Femces (46th Street). August Wilson hit is home-run, this year's Pulitzer Prize, with James Earle Jones taking the powerful lead role of an old basehall player raising a family in an industrial city in the 1850, trying to improve their lot but dogged by his own failings. (221-221).

Cats (Winter Garden). Still a seliout. Trevor Num's production of T.S. Eliot's children poetry set to trendy mask: is visually startling and choreographically felline, but chastic only in the sense of a rather staid and over-blown idea of theat-realt and over-blown idea of theat-realt and over-blown idea of theat-realty. (289 6220).

42 Ma Street (Majestic). An immodest celebration of the heyday of Broad-way in the 1930s incorporates gents from the original film, files Shuffle Off To Buffalo, with the appropriatel leady in the 1930s incorporates gents from the original film, files Shuffle Off To Buffalo, with the appropriately british (1947 0635).

4 Cherra Line (Shibert). The longest running musical ever in American has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its bearings story in which the songs are andictons rather than emotions. (228 6200).

La Cage awar Fellies (Palace). The Majestic of the Mose Hart comedy with the song are andictons rather than emotions. (228 6200).

La Cage awar Fellies (Palace). The Majestic of the Mose Hart comedy of Missing value with its some tumeful Jerry Herman song, Harvey Fierstein's adaptation of the French film manages barely to capture the feel of the sweet and hilaritous original between high-ticking and gandy chorus numbers. (175 2223).

Fin Not Engagener (Booth). The comedy have the comedy and charactery of Missing the production of the prescription of the pressent of the production of the pressent of the production of the pressent of the production of the pressent of

December 11-17

one's view of the play. That such a rethinking should be occasioned by a production in iapanese is nothing short of miraculous. Not only has Yukio Ninagawa transposed the play from medieval Scotland into the world of the Japanese samurai, but he has brought to it an oriental sensitivity and sense of pictorial values that transcends all language barriers. With its blood-red sun and falling cherry blossoms, this is indeed one of the most achingly beautiful theatrical experiences of our time. Following its triumph at the National Theatre, London, this revival in Tokyo is an unforgettable experience. Ends Dec 28, (201 7777). Kabaki (Kabuki-za). At 4pm a "new" revival in Tokyo is an unforgettable experience. Ends Dec 28. (2017777)

Kabaki (Kabuki-za). At 4pm a "new" play incorporating elements from existing dramas and based on the story of the 47 loyal retainers adapted, directed by and starring Kabuki's greatest showman, Enosuke, a specialist in spectacular stunts and quick-change routines. Excellent English earphone commentary. At I lam a potpourni of short items. For those with little time at their disposal tickets are aviishle (on the day only) for a single act, but buy an English programme because the earphone commentary does not apply. Ends Dec 25 (541 3131).

Bannaku (National Theatre). The puppet theatre is one of Japan's most refined art forms. Each doll has three operators who remain in sight of the andience throughout the performance. Their presence is soon forgotten, however, as the narrator at the side of the stage unfolds the story to the accompani-

rator at the side of the stage unfolds the story to the accompaniment of the shamisen, a stringed instrument. The bunraku company is based in Osaka and visits Tokyo only twice a year. This month's performance includes Kiichihogen Sanryaku-kan, a play about a warrior who betrays his master and commits ritual suicide. Earphone commentary in English. (265 7411). Ends Dec 20.

cent unsold. It just shows how buyers are after quality. At Christie's on Monday a very routine sale was left with 36 per cent bought in. The big dealers and Louise, Marchioness of were saving their money for the finer items. finer items,

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4 P4BY Telegrams: Finantimo, London PS4. Telex: 8954871 Telephone: 01-248 8000

Wednesday December 16 1987

A tax that lacks support

NO AMOUNT of bluster from Mr Nicholas Ridley, the UK Envi-Nicholas Ridley, the UK Environment Secretary, can obscure the fact that the proposed community charge or poll tax is highly unpopular even within the Conservative Party. Between 25 and 50 Tory backbench MPs may rebel tomorrow night at the end of the bill's second Commons reading. A revolt on this scale will not, regretably, derail the bill but it will lay down an important marker for the real battle, which will be joined next year when the legislation reaches the House of Lords.

At the heart of the Govern-

At the heart of the Government's case for the poll tax is the argument that it is needed in order to increase the accountability of local authorities. Some council have differed with Whitehall in their assessment of Whitehall in their asses local spending needs; and minis-ters have been unhappy that the ensuing bills have not been spread equally among members of the local communities. In par-ticular, the poorer residents have spending without the fear of a corresponding rise in taxation.

This fundamental argument prompts various responses. The first is that there is nothing wrong in different local commuwrong in the text to the text of the text ought not to want to impose its ought not to want to impose its views on each sub-sector of the country. Having said that, it is reasonable to expect high-spending local authorities to finance locally a high proportion of their additional expenditure.

Local democracy

This, however, is in no sense an argument for a poll tax. At the national level, nobody argues that government is unaccountable because its expenditure is lineaged by a range of taxes all financed by a range of taxes all of which are related to people's ability to pay. Nobody suggests that spending priorities are distorted because the unemployed and those on supplementary beneffit can vote for higher central of sense as an adjunct to taxes government expenditure even though they are in no position to finance it. What is so special collect and economically of the state of finance it. What is so special collect and economically effiabout local democracy that cient if local authorities are ever makes it invalid unless backed by a flat rate levy universally property-based levies might need to be supplemented by local fit the Government's interest in local democracy were genuine it would not be seeking to impose a poll tax. It would instead be striving to ensure that a much limitation when Britain's housing market is already tax-privileged and inflation. striving to ensure that a much and inflation-prone.

larger proportion of local spend-ing is locally financed, and in a fair and efficient manner. Yet on present plans, the proportion of spending financed locally will decline from 44 per cent to 25 per cent - largely because the community charge will be accompanied by a centrally-administered uniform business rate. Local government is thus being made accountable to Whitehall, not local electorates.

Poverty trap

The poll tax, therefore, does not address the real issue of accountability. At the same time its flaws are manifest. The concept of levying a local tax at the same rate on road-sweepers and millionaires is offensive to many: and also transfer resources from inner cities to the rich shires.

Rebates for the very poor will, not remove the inequity but they will worsen the poverty trap and enmesh new sections of the electorate in the social security sys-tem. Central government will be doling out cash to meet bills that cannot be paid and which would not be demanded but for its enforced lowering of local tax thresholds. The whole exercise will be extremely costly - the community charge may in some areas cost four times as much to collect as the rates. Attempts to keep poll tax registers up-to-date, which will require cross-checking with electoral registers, may well lead to some voluntary dis-

The "banding" of the commu nity charge favoured by Tory rebels represents a marginal improvement on Mr Ridley's plans. It would introduce a welcome, if crude, link between charge and ability to pay but it is really no more than tinkering and does not address the underlying problems of local authority finance. A long-run solution awaits acceptance that property-based taxes actually make a lot of sense as an adjunct to taxes

Opec's loss of credibility

they were delighted to be proved

After the Organisation of Petroleum Exporting Countries long and exhausting meeting in Geneva last December, the market enjoyed an apparent period of stability with crude at about \$18 or a little above.

The sudden fall in prices in the last two days to nearer \$16 demonstrates that this stability was fragile and in one important respect an illusion. The fact that oil is priced in dollars obscured a decline in the cost of crude oil to most countries other than the US. The price of spot crude in non-dollar terms is 23 per cent below that of the turn of the year. More than half that fall is attributable to the erosion of the dollar's value. The rest represents the sharp loss of confidence in the oil markets at the end of the most recent OPEC

meeting in Vienna.

The meeting showed that the agreements of the past year have become strained to near breaking point, with the bitter politics of the Gulf war constantly rumbling in the background.

Immediate benefits

they would be forced back into 2.6m barrels a day and exporting through its new pipeline to the Mediterranean, has steadfastly refused to join the other 12 members in limiting production. Attempts by Saudi Arabia and other 'moderate' states to bring Iraq into the agreement by offering it a production quota equal of the states to bring it a production quota equal of the states to bring it a production quota equal of the states to bring it a production quota equal of the states to bring it a production quota equal of the states to bring it a production quota equal of they would be forced back into the green able to master both tongues. Spitsels' opposite number in the Flemish-speaking socialist party (the SP) is Karel van Miert, a relaxed 45-year-old whose friendly informality has been able to master both tongues. Spitsels' opposite number in the Flemish-speaking socialist party (the SP) is Karel van Miert, a relaxed 45-year-old whose friendly informality has been able to some sort of accord. Fear of Iran and respect for Saudi Arabia are meanwhile two forces preventing such a collapse.

For the West, some further weakening of oil prices could help economic growth. However, the immediate benefits of lower of the states to bring the states to be states to bring the states to be states to be states to bring the states to bri Iraq, which is producing some 2.6m barrels a day and exporting through its new pipeline to the Mediterranean, has steadfastly ing it a production quota equal prices must be set against the Kinnock to that of its enemy iran falled. to that of its enemy iran failed.

The Iranian minister went off in a huff at the end of the meeting, and develop oil fields to minimate the group's output to 15.06m b/d considered from the group's considered from the g (excluding Iraq) is not generally some time in the next decade,

Cheating by individual countries, particularly Abu Dhabi, has been so persistent in the past year that it is hard to see why it should stop now, whatever was should stop now, whatever was said at the conference table. The close to what it is likely to the forefore did little to deliver.

fields are running down. The last of the strong shift to long-run marginal cost of new oil In spite of the strong shift to long-run marginal cost of new oil In spite of the strong shift to long-run marginal cost of new oil In spite of the strong shift to long-run marginal cost of new oil In spite of the strong shift to should shape to long-run marginal cost of new oil In spite of the strong shift to should shape to long-run marginal cost of new oil In spite of the strong shift to should shape to long-run marginal cost of new oil In spite of the strong shift to should shape to long-run marginal cost of new oil In spite of the strong shift to should shape to long-run marginal cost of new oil In spite of the strong shift to shape to should stop now, whatever was should stop now. Cheating by individual counmeeting therefore, did little to deliver.
change the arithmetic of the change the arithmetic of the world oil markets. Opec, includ-stitute for market equilibrium, that Wilfried Martens, prime ing iraq, is now producing just but it is the only one available. minister for most of the period,

AT THE beginning of this year most of the the oil industry was predicting wide if not violent swings in the price of crude, and the price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the first three months of 1988 is expected to be a price of crude in the price of cr The oil market is now telling the cartel that if individual

members are not prepared to make sacrifices by curbing production, they will all suffer from a fall in the price to substantially less than their \$18 per barrel tar-

Conference table On the other hand, the recent attempts of several major oil

companies to buy up their smaller competitors appear to be giving the opposite signal. If the oil companies thought the bottom was about to fall out of the oil companies thought the bottom was about to fall out of the market they would be foolish to be caught on a buying spree for oil assets. They hardly need reminding that if Opec lost control of the market, the price of crude could easily fall below \$10 as it did 18 months ago. Indeed, since potential supply of oil is now at least 10m b/d greater than demand, prices might in theory fall to the marginal cost of production, which is nearer \$5 per barrel. Hardly anybody in the oil industry now believes such a collapse is possible, even inquisitic shortcomings could rule him out for the top job since as a monoglot French speaker he consequences for Opec members

when North Sea and Alaskan accomplished amateur musician fields are running down. The and conductor.

long-run marginal cost of new oil In spite of the strong shift to

Maggie Ford on today's South Korean elections, intended to end 40 years of authoritarian rule

DEMOCRACY, say the people of South Korea, is compelling. For months they have been reveiling in campaign rallies and watching rival politicians vie to reveal facts never previously known. They have been exploiting to the full the freedom to express their full the freedom to express their opinions openly for the first time

in many years.

Today - election day - the carnival is over and votes are what count. No matter who wins, the future will be no picnic. The three main candidates have fought for election to the presi-dency of a country that has been ruled by authoritarian govern-ments since independence in 1948. Election campaigns leading 1948. Election campaigns leading to a civilian democracy are one thing; the tricky business of enacting that democracy after the elections will be quite another. Inevitably, there will be many frustrated supporters and aspirations on the losing side; the behaviour of a few key military leaders behind the scenes or in front - will be crucial in a country where military intervencountry where military interven-tion has never commanded the broad support of the army but has depended on a few vitally placed generals.

placed generals.

South Koreans have as much to lose as they have to gain today if the enthusiasm for free elections cannot be translated into patience and tolerance of the inevitable imperfections of

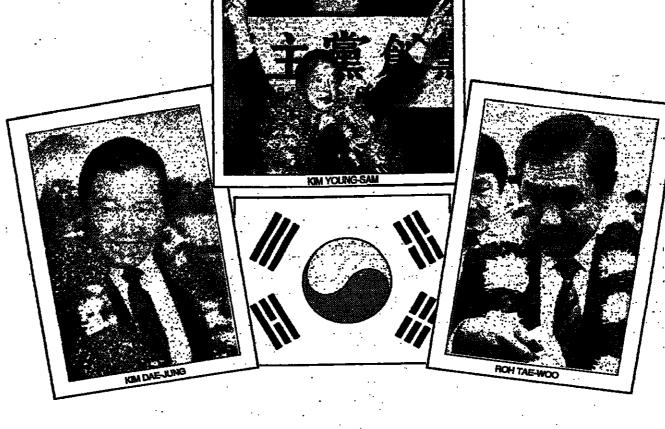
lemocracy. One of the principal candidates is the heir to the current regime of President Chun Doo Hwan, same rate on road-sweepers and millionaires is offensive to many: 60 per cent even of Tory voters oppose the community charge. Rebel Tory MPs such as Sir Philip Goodhart point out that it will redistribute cash away from the poorest constituency wards and also transfer resources from the poorest constituency wards and also transfer resources from the poorest constituency wards and also transfer resources from the poorest constituency wards and also transfer resources from the poorest call between all these making the size of support three, making the size of support for minor candidates more than

usually interesting.

The candidates are united in their determination to end miliwhich underpinned the mass demonstrations in June whose pressure ultimately led the Gov-ernment to capitulate over direct

All the candidates, including Mr Roh Tae Woo, the former general who stands for the ruling general who stands for the ruling party, claim that they are the best qualified to unpick the web of military rule. As a military man, Mr Rob says he knows how to get the military to go along with democratic change, change that he himself put into motion continuity to go. earlier in the year.
But Mr Roh's credentials in

this area have been severely dented by revelations during the campaign of the events of December 12 1979 when he



On the brink of democracy

deaths of at least 200, and perhaps 1000 people in the city of Kwangju in south western Cholla province, Mr Kim's home area. The full facts remain unknown, but the bitterness over the incident and over general discrimination against Cholla people runs deep. Mr Kim's supporters are the most fervently anti-government and the most strongly loyal of all.

The second major issue relates

The calculation about stability has been complicated by the emergence of what is called the "twin veto" theory which fore-sees military intervention what ever the outcome. According to the theory, Mr Roh is the worst candidate, because his victory would induce massive demonstrations by workers and students, perhaps resulting in another military crackdown.

The calculation about stability has been complicated by the emergence of what is called the "twin veto" theory which fore-were the outcome. According to the theory, Mr Roh is the worst candidate, because his victory would induce massive demonstrations by workers and students, perhaps resulting in another military crackdown.

The candidates are united in their

December 12 1979 when he helped President Chun take power. Because of press censorship, South Koreans had not previously been sure that a military coup had actually taken place, nor of the role of Mr Roh.

Now that they know that a coup did take place in which Mr ress. There is no point, voters Roh played a principal role, he appears to have lost support, especially to Mr Kim Young Sam. There is no point, voters Roh played a principal role, he appears to have lost support, especially to Mr Kim Young Sam. There is no point, voters Roh played a principal role, he appears to have lost support, especially to Mr Kim Young Sam. There is no point, voters have focused is the desire for a truly free society, where especially to Mr Kim Young Sam. The third issue on which voters have focused is the desire for a truly free society, where especially to Mr Kim Young Sam. There is no point, voters have focused is the desire for a truly free society, where dom of the press, speech and tary rule his main campaign the revenge his supporters might exact for the Kwangiu episode. Mr Kim Young Sam, regarded by many as the "safe" candidate in this area, has also attracted some fears of a military veto problem since the former general joined his party. The third issue on which voters have focused is the desire for a truly free society, where dom of the press, speech and assembly is the norm and all elements of authoritarianism are removed. A thirst has grown in the much more free atmosphere business elite and others reasonably happy with the status quo is found. The two Kims can be supported. ably happy with the status quo Mr Kim Dae Jung the third seem likely to favour Mr Roh on

narrowly escaping execution regions. Many voters appear to during his fight for democracy want a much more equal society, and human rights, he also represents the people who have suffered most from the present Gov-tarianism towards middle manernment. agement as well as labour, an
The imposition of martial law end to corruption and more balby the regime in 1980 led to the anced economic development.

Mr Kim Dae Jung would also be a bad choice under this the-ory because elements of the miliory because elements of the military could move against him, fearing the revenge his supporters might exact for the Kwangju episode. Mr Kim Young Sam, regarded by many as the "safe" candidate in this area, has also attracted some fears of a military yeto problem since the former general joined his party.

The third issue on which voters have focused is the desire for a truly free society, where

Mr Kim Dae Jung the third seem likely to favour pur room on candidate, has even stronger reasons than most South Koreans to want an end to military rule. Repeatedly jailed, exiled and narrowly escaping execution during his fight for democracy and human rights, he also represent the stability issue.

Balanced against this, howful democracy, not least because Mr Roh has failed to deliver on his June pledges to introduce a free press and release political want a much more equal society, and human rights, he also represent the stability issue.

Balanced against this, howful democracy, not least because Mr Roh has failed to deliver on his June pledges to introduce a free press and release political prisoners, who now number more than before the amnesty which followed the June promises. Hundreds of students and ises. Hundreds of students and other political activists have routinely been jailed during the Chun regime, some of them tor-

Yoters today must calculate involved and the passions hether the same situation aroused, however, not to men-Voters today must calculate whether the same situation would not take place again if Mr Roh was elected president. He has promised some kind of vote of confidence, though in what form is not clear, after next September's Seoul Olympic Games in an effort to persuade voters to give him time. give him time.

A crucial question is what hap-pens after the election. Will the result be universally and peace-fully accepted? In a country fully accepted? In a country where 60 per cent of the electorate is too young to remember the last democratic presidential poll in 1971 (narrowly lost by Mr Kim Dae Jung to President Park, predecessor of the current leader), the campaign fully lived up to their expectations that politics should be exciting.

But it was also marred by

But it was also marred by accusations of unfairness, by some violence and by regional rivalry. While millions enthusias-tically attended rallies for the two kims, millions of others. in politics, in mass "mobilisa-tions" of supporters, especially for Mr Roh. A great time was had by most, except in the cases where regional rivalry reared its

paigning in opponents' home unofficially.

tion the alcohol consumed, the violence was relatively minor. Perhaps the most serious prob-lems relating to the fairness of the campaign was the bias in television coverage in favour of Mr Rob, the involvement of public officials and the distribution of gifts and bribes. All opposition candidates, complained bitterly

towns. Considering the numbers

Flying bottles, eggs and tear gas afflicted all the candidates

about the ruling party's advan-tage in these areas. Those votes that the ruling party can gain through such practices will probably come from rural areas and among the less well educated. Urban workers and middle class voters were thought to be be affected.

Balloting itself has in the past enerally been fair and indeed professionally organised in South Korea. Television coverage of the constitutional referendum in Flying bottles, eggs, tear gas October was similar to that of a canisters and minor punch-ups afflicted all the candidates to some degree, with Mr Roh taking most of the flak. Several rallies were called off, notably in Cholla the counting rooms, and voters province, where feelings against themselves will watch for any opponents of Mr Kim himself suffered problems while camin Seoul to inspect the voting paigning in opponents home unofficially.

One major potential problem already exists, however. Of the total 850,000 absentee votes which have been cast, more than 500,000 are those of soldiers on military bases. These votes military bases. These votes are military bases. These votes are already widely regarded as having been cast under supervision for Mr Roh, as has been the case in previous elections. Should he win with a margin of less than about Im votes, cries of foul are certain and will probably win popular support.

Lucy Kell

acing

The attitude of South Korean's 10m Christians, especially the Catholics, could also be important. Long a strong supporter of human rights and justice, both the Protestant National Council of Churches and the Catholic Church refrained from advising voters on the candidates. Cardinal Stephen Kim reportedly told nal Stephen Kim reportedly told Mr Kim Dae Jung, also a Catholic, that he too is in favour of a broad based democratic government. At the weekend, long queues formed at Seoul's main cathedral as people waited to watch a previously unseen film of the 1980 events at Kwangju. Churchgoers were said to be horrified by what they saw.

South Korea's students are also South Korea's students are also an influential element. They appear to be divided between the two Kims, with Kim Dae Jung commanding a majority of them. Their ability to persuade their families to vote the same way as themselves will be just as important as their individual votes.

While the domestic issues have dominated the campaign, the result of the election could also have implications for progress towards peace on the peninsula. A successful transition to democracy might being with it the racy might bring with it the pos-sibility of a thaw in the cold war between South and North Korea. This makes the outcome of par-ticular interest to the US Gov-ernment, which has 40,000 troops and a number of bases in

US administration officials in Washington regard their influence during the summer in encouraging the Seoul government to move towards democratically in the second racy as an important foreign policy success. However, US officials have maintained a low profile during the election itself, stating simply that they welcome democracy and find all candi-dates acceptable. They have been asked by the opposition candidates to use whatever influence they may have in the event of any military intervention, but neither Kim has taken up an invitation to visit Washington following a trip by Mr Roh two

American officials have urged the military to stay out of poli-tics and urged South Koreans to accept the result of a fair elec-tion. Should Mr Roh lose, they may have a role to play in guar-anteeing the safety of President Chun after he steps down from power next February.

In the final hours before they go to the voting booth, South Koreans are pondering the best stability, national reconciliation and peace - pre-conditions, they believe, for the country to present itself honestly on the Olympic stage next year as a modern nation.

Which ever candidate wins, the voters are determined to make sure that this year's move towards democracy continues. The decision on who is the best person to direct the future will partly depend on their feeling about the pace of change. It is a decision fraught with danger but full of hope.

King's move in Belgium

As King Baudouin yesterday pondered the results of Belgium's inconclusive general elec-tion, speculation mounted as to who might be the country's next prime minister. The monarch, unusually, finds himself at the pivotal position of

Belgian affairs.
With the famous linguistic divisions complicating an time already broad range of different political groupings, observers agree that it could be weeks or even months before a new gov-

But the man most likely to be

consequences for Opec members could well prove unacceptable in would be so catastrophic that a country whose prime minister they would be forced back into traditionally has been able to

ter Willy Claes, appropriately an

Men and Matters

Bailey's scoop

for a television documentary and go on from there to win the glittering statuettes and rose

bowls.

Tyro director Catherine Bailey is the first apprentice television executive I have heard of how ever, who has been lucky enough to have a great story thrust upon her when making her first film. Her debut as a director of a Channel Four production, planned last summer, was to be about the carefree lives of Euro bond dealers in the heady days of the bull market.

After six weeks researching background at Credit Suisse First Boston in September and early October, she arranged for her crew to arrive for the first day of filming at 7am on Monday Octo-ber 19. Two hours later, the markets started to go into free fall and the subject of the documen-tary changed in front of her eyes from cheery yuppies to the end of the world as many punters

The resulting 40-minute film, The Money Slaves, shot that day and the rest of the week, is to be shown next Sunday. It records the reactions of traders trying hurriedly to adjust to a revolu-tion in their working lives, and follows the mixed fortunes of two rights issues during the evangelical preachers (10 per

The film crew - confronted by an unexpected scoop - had its problems as well. I was probably panicking more than they were, admits Bailey, whose directorial debut turned out to Bonn in these testing economic

since 1979, is simply biding his be a more demanding task than time.

Vestments extra

Yesterday's Frankfurter Allge-neine Zeitung, the heavyweight meine Zeitung, the heavyweight West German daily newspaper, enlivened its pages with a timely reminder of some of the coun-

try's present concerns.

While the politicians in Bonn are still squabbling about barring masked demonstrators from taking to the streets, and their colleagues in Hamburg are patting themselves on the back for finally bringing to an end a six-year squat, the paper reproduced a fly-sheet which it said had appeared recently on the streets of Frankfurt and Berlin.

"Rent a Demo" may be noth-ing new to afficionados of Britain's satirical sheets. But the spool version depicted in the Allgemeine offers some special Teu-tonic touches. The original squatter - with a

suitably green eco-bicycle -comes as a five-minute minidemo for the price conscious. Better, perhaps, is the next step up, the standard version which offers 30 minutes worth of 30 demonstrators, masked", plus cheerleader.

But for those with the most refined tastes in politicised West Germany, where even clerics take to the streets to make their feelings known, there is the "super gala" version.
For the right price anyone can
rent 100 demonstrators for 90

minutes, including 15 punks, three little children, and three cent surcharge if they come in vestments). A Central American

times for Germany should act quickly. The special offer of one free preacher per demo is open for a limited period only.

Field politics

At last something is being done about the scandal of the disappearing hedgerows which, within the last few years, has turned parts of rural Britain into

Since 1947, 109,000 miles of nedgerows, a quarter of the total mileage, in the UK have been lestroyed. Lately they have been going at an astounding 4,000 miles a year.

Christopher Hall, chairman of the Ramblers Association, yesterday launched a campaign at Westminster to save Britain's rapidly disappearing hedgerows, pointing out that there was nothing to stop a farmer destroying a hedgerow, however ancient. Controls are urgently needed to stop their destruction, he

argues.
Dr David Clark, shadow Agriculture Minister, says that
Labour would try to amend current legislation to regulate grubbing up hedgerows. If unsuccessful, Labour would introduce its own bill, he promises.

He is inclined to make European farm policy the ultimate villain responsible for assaults upon hedges. "The people of

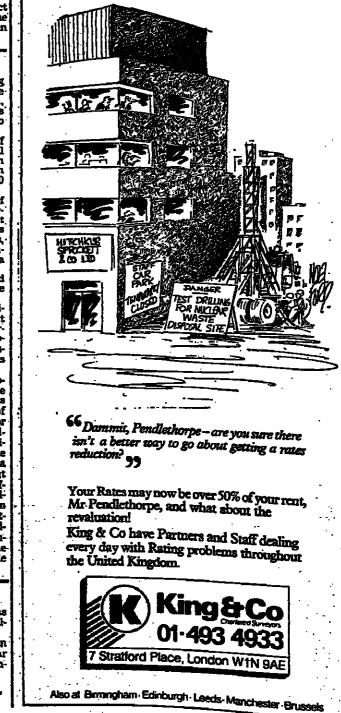
Britain have paid very dearly for the common market's farm pol-icy, both in financial and environmental terms. The cost to the average household in the UK is a staggering £11.50 a week. But even that cost pales into insignif-icance compared with the environmental cost. In the eastern part of the country we are creating monocultural deserts, landscapes without hedges more rem-iniscent of the Wild West of the United States than Constable

Unforgettable

An American woman was overheard in London's Tate gal-

ery. "I'm sure we were here when we were in London last year Waldo - I remember the wom-en's tollets.

Observer



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Lucy Kellaway reports on the predatory wave facing independent UK oil companies

Struggling to evade the giants' grasp

THE BRITISH independent oil sector is for sale. Big oil companies all over the world are urgently debating whether to join the bidding for half a dozen modest UK companies, each of which is sitting on a small pile of which is sitting when the blast two years, appears to be happendents' share prices crashing down too. This week the market has appeared so confident of furthers with the share prices that the oil price wise to defend it. They would a state been wiser to wait at least until this week, they would argue that the oil price makes ittle difference — they are buying with a view to its level in the algorithm of the market has again shown and their enterprise should keep the majors on their toes. Their Bids has brought the independents. It is this gap between the long-term view of the oil companies as different as British Gas, Conoco, Amoco, Exxon, Agip, Deminex, Phillips, Chevic, It is this special problem. Agip, Deminex, Phillips, Chevic, It is this special problem is the demental problem. Agip, Deminex, Phillips, Chevic, investor's o-called short-termism need not prove beard and sunglasses — although when the disguise was removed, nobody seemed particularly surbeard and sunglasses — although when the disguise was removed, nobody seemed particularly sur-prised to see Atlantic Richfield.

disheartening prospect of falling and Scottish Marine Oil is peroil production over the next haps the most vulnerable, as its argue that their urgent need to decade and are anxious to increase their presence in the North Sea, where the chances of making a discovery are still good and the economics attractive.

With most of the hest licenses of the production of the pr

with most of the best licences handed out years ago, buying up existing companies is one of the few ways to expand quickly. While the logic is clear, the timing appears odd. Most of the independents could have been accurred at a fraction of today's. timing appears odd. Most of the independents could have been the way of shareholder support, scepticism. Mr Brian McBeth, of acquired at a fraction of today's should have been the most vul-Schroder Securities, argues that prices last year, when the fall in nerable to predators. the oil price put their survival in doubt. Perhaps the majors, which were then too preoccupied with their own problems to hunt for bargains, are determined not

to be caught out again.

Last week BP snatched at the opportunity provided by a While this is not the first ogist and one economist."

depressed stock market, boldly rationalisation that the sector Mr David Montague-Smith, an ignoring the signs of disarray at has been through - it has grown oil consultant, says that the indethed in the first opinion of Petroleum up in a continuous whirl of pendents are chasing the wrong pendent personalities of the

have one strong card to play. Most of them have at least one prised to see Atlantic Richfield.

The lengthy list of imagined predators reflected more than City vagueness about what was happening. While many of these companies may never have considered such a move, the acquisition of 2 UK oil independent would make good sense for nearly all of them. Most face the disheartening prospect of falling and Scottish Marine Oil is personnel.

Government's golden share had swapped, enabling more explora-discouraged any shareholder tion to take place. from building a major stake, and

month. the majors' prolligate tendencies. It is no coincidence that Bri-Furthermore, their diversity of toll, where the existence of the view has led to licences being

But none of the independents swept away, the UK would not can feel totally secure. If a big oil be much the poorer. "Many of company is prepared to pay over these companies have not perthe odds to secure the strategic formed all that well," he says, benefit of a larger foothold in "They are still tiny and have not be a larger foothold in "They are still tiny and have not be a larger foothold in "They are still tiny and have not be a larger foothold in "They are still tiny and have not be a larger foothold in "They are still tiny and have not be a larger foothold in "They are still tiny and have not be a larger foothold in "They are still tiny and have not be a larger foothold in the larger foothold in t the North Sea, it may meet hitle progressed from being mainly resistance.

Oil Exploration

view to raising capital for the North Sea. "To put it at it sim-plest, the independents are little more than a futures market."

They were born with the blessing of the Government and have offer in return for their indepen-grown in response to its changing policies. The seventh round that it can survive a brief period censing, for example, was so pro-independent it encouraged for long-term growth are not every British icecream vendor established. Most have seen that and hotel company to join for-eign oil operators to increase their chances of winning acre-age. While most of these "oil age. While most of these "oil companies" have been absorbed into bigger groups, the shape of the larger remaining ones has been designed by the fiscal regime. When the oil tax policy was changed in 1983, the independents bought slices of the Forties field when the Government announced that exploration rosts could be offest against

Consolidated have made exciting discoveries in the Far East Enterprise is scanning virgin ter-ritory in the Seychelles, while Britoil is branching out in a small way in Egypt, Ecuador and Equatorial Guinea.

These strategies may never be put to the test. Even if the oil

horse". Instead of starting out with new technology and a also been good at buying oil long-term view of the industry, assets. The purchase by five of the says they have been created by financial institutions with a Farm field in Dorset — which view to raising capital for the turns out to be bigger every time in the industrial and its important that it simples the industrial and in the land of the turns of the bigger and much a size in a size in a start and much a size in a wise investment and much coveted by potential predators.

What could these companies the future will be away from the North Sea, but their efforts to diversify have not been altogether encouraging. Early moves in the US were mainly unsuccessful – both Britoil and Tricented have a single property of the statement of the statemen more than \$50m apiece.

tional effort appears more prom-ising. Both Lasmo and Premier

independents escape from the majors this time, without rockdy protectors they must view each bout of oil price and stock market weakness with trepidaThe West German economy

No time to back away from revitalisation

By Gerhard Fels

RECENT developments in the financial markets have confinancial markets have confinancial markets have confinancial markets have confinancial markets in the fierce opposition from labour major developed countries with a unions or special interest organines reality. While public offiscials have been preoccupied with example. While the Government inflationary expectations, the stock market crash seems to signally vowed to cut public assistance to industries like coal, nal that market participants shipbuilding and agriculture, tend to have deflationary expec-

West Germany reflects two dif-ferent concepts of supply-side-oriented policy. The US approach has been less concerned with monetary targets and public deficits than the West

Over the past five years, economic policy in the Federal Republic has been guided by two major principles: stability and predictability. This was a reaction to the traumatic experience in 1981, when the impression in 1981, when the impression was widespread that policy makers had lost control of the economy: the external value of the D-Mark was falling, the current crucial support for the US. account recorded large deficits. Although the US's external payments of the public mark alchief is directly related. and the state of the public

However, the Government's supply-side-oriented drive to revitalise the economy through increased competition never seri-ously got off the ground. In spite of pledges to bring about a Wende - a fundamental turn-around - it took only small steps towards breaking up the eco-nomic structure it had inherited.

Foreign Exchange and

Privatisation and deregulation are cases in point. On issues such fronted with even more unfa-as Lufthansa or the Bundespost, vourable circumstances. In the the coalition took only half- absence of co-operation from the

stock market crash seems to signal that market participants shipbuilding and agriculture, subsidies actually went up by tations. There is a danger that these forebodings of recession will prove self-justifying, because the confidence of those responsible for real economic social services and interventionactivity is undermined by the crash.

West German officials, along with the others, are reconsidering their policy stance. Market pressure has brought about a reassessment of the country's monetary and fiscal policy that political pressure from the US Government was not able to initiate. The economic policy controversy between the US and West Germany reflects two different concepts of supply-side oriented nolicy. The US

The short-term task is to stabilise expectations. The financial nervousness. They are waiting for actions which signal that policy makers share their concern and are prepared to act accordingly. As is well known, style often matters more than substance in according to the matters more than substance in according to the stance of the stance stance in economic policy.

ments deficit is directly related finances deteriorated rapidly. to the country's policy mix of When the Government of Chan-the 1980s, and can only be cellor Helmut Kohl came into solved by changing that mix, one power in late 1982, the overrid- has to recognise that the US caning task was to restore confi- not bear the entire adjustment ing task was to restore confidence by embarking upon a burden. Policies aimed at lower-course of monetary restraint and ing the US budget deficit are fiscal consolidation. His objective almost certain to dampen aggrehas been achieved — no small accomplishment in times of world-wide economic instability. ing as a result of the stock market developments seem likely to depress the economy anyhow.

> The world economy may slip, perhaps for the first time since the 1930s, into a truly Keynesian situation if governments fail to respond in time. Unless West Germany, along with Japan and the rest of Europe, is prepared to act, it may soon find itself con

rest of the world, the US must be expected to employ protectionist measures and to drive down the dollar even further.

Monetary policy over the past two years has been by no means restrictive, as central bank money growth has been exceeding its target by considerable margins. Still, there seems to be some scope for further relaxation. One reason is that at near-zero inflation and long-term nominal interest rates in the 6 per cent range, real interest rates per cent range, real interest rates are quite high by historical standards. Lower interest rates in West Germany, at the same time, would help to widen the interest differential vis-a-vis the US, which is necessary to finance the which is necessary to finance the latter's trade deficit by private capital flows (rather than by foreign central bank credit, as has largely been the case this year).

Fiscal policy can make a contribution as well. In addition to tax curs amounting to DM14bn (\$4.7bn) in 1988, which have already been passed, the Federal Government has proposed a package of further tax reducpackage of further tax reductions totalling about DM20bn, scheduled to take effect in 1990. But, in the present circum-stances, this second package should be put into effect as soon

in the event of a sudden and dramatic deterioration of the world economy, officials may alternatively resort to the provi-sions of the German Economic Stability and Growth Act of 1967. This stipulates, among other things, that personal and corporate income taxes can be reduced across the board by up to 10 per cent (for a maximum duration of one year). A big advantage of these measures is that they can be enacted virtually overnight; they need no

advance approval by parliament.
Critics argue, of course, that
monetary and fiscal expansion
could jeopardise the economic policy achievements of the early 1980s. However, this danger would seem to be quite remote at the moment - the situation today is totally different from that period. In the light of the present problems in the world economy, the markets would most certainly accept a tempo-rary departure from the policy stance of the past years. I may indeed be waiting for it.

The author is president of the Institut der Deutschen Wirtschaft, a research organisation supported by German industry.

Columbia disfigured

From Mr Nelson F. Rimensny

Committee on the District of Sir. Cheers to the Prince of Wales for putting the stick to those responsible for deficient planning and mediocre architectural design in the UK and par-ticularly in London ("Prince Charles attacks City developers,"

December 2).
As a former member of the As a former member of the National Capital Planning Commission (NCPC - the planning and design review body for Washington). I have long wished someone at the highest levels of our civic hierarchy would speak up about the intrusive disfigurement of the skyline of the capital of the US. The Prince's observation about the need for "experts to come down out of their ivory towers and listen to the key nubtowers and listen to the ky pub-lic" is pertinent to Washington and other capitals as well: In 1983, Washington's citizens

In 1983, Washington's citizens attempted to assume direct participation in a singularly important design issue involving a large block overlooking the White House, in the oldest precinct of the city's civic centre. In an overwhelming biracial vote (Washington's constituency is 70 per cent black) citizens enacted the Rhodes Tavern Preservation Initiative law. This act provided Initiative law. This act provided for a citizens' commission of lay men and experts to consult with Oliver Carr, the capital's most prominent developer, and his architect, David Childs, a former NCPC chairman, to seek a design solution for preserving the histo-ric Rhodes Tavern (c.1799), Washington's first town hall and oldest extant commercial land-

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1933

Letters to the Editor

cedent demonstrating that citizens cared enough about their
history and environment to
demand admittance to a heretofore clubby, closed, design and
development decision-making
and review process.

Within a year, the considerable

with the logic of the legislation
in the Less Favoured Areas.

Only by such an approach can
the surpluses be reduced while
the countryside and rural popuresultant competition has meant. David Clark,
fore clubby, closed, design and
development decision-making
and review process.

Within a year, the considerable

Columbia, US House of Representatives, Room 1310, Longworth House Office Building, Washington DC

The Prince may have the wrong man

From Mr James Bartlett. solution for preserving the historic Rhodes Tavern (c.1799). Sir, Frince Charles's observations on buildings have been priced of the commercial landinark.

Citizens had one design solution already in hand, which provided for new construction to take place around the Tavern with no loss of rentable floor space. Also, individuals and

interested organisations with Europe. As a result there were the accompanying unemployproven fund-raising records were relatively few examples where ment.

on board to provide design and architects had a free hand, as The rational answer to sur-

development decision-making and review process.

Within a year, the considerable political leverage of developers and their cohorts prevailed to crush this "dangerous" citizens' and their designs are appreciated by a much larger section of the movement. Rhodes Tavern, the community than in the UK. This is not to say that glass-clad sky-presidential inaugural parade, was demolished by authority of the nearly total acquiescence of Washington's elected and their designs. Offices, in Unsolicited loans particular, offer far better working conditions, and lower rents, and their designs are appreciated by a much larger section of the community than in the UK. This is not to say that glass-clad sky-script presidential inaugural parade, able; they merely reflect the inherent taste in that country.

But it does illustrate that when the architect is "liberated" he banks to get young people to bor-

Washington's elected and the architect is "liberated" he appointed establishment.
Nelson F. Rimensmyder,
Committee on the District of Columbia,
US House of Representatives,
Room 1810 Lampuorth House thereelyses

themselves.
James Bartlett,
Bartlett & Co, Chartered Surveyors, 16 Davies Street, WI

More bankruptcies would follow

Such an approach would be sheer folly. Already it is being suggested that one in 10 farmers suggesced that one in 10 larmers. in the UK could go bankrupt. To rely on price reductions alone to reduce surpluses would greatly increase these bankruptcies, with the resulting deteriorating. quality of our countryside and

tion costs could be offset against

Those which have prospered have been adept at doing deals—a skill which helped them through last year. The smaller companies have been taken over

by larger ones as the risks of operating in the North Sea have

Petroleum Revenue Tax.

on board to provide design and restoration financing.

All this popular action was aggressively opposed on all fronts by an ego-driven, paranoid, petty fraternity of planners, architects and developers.

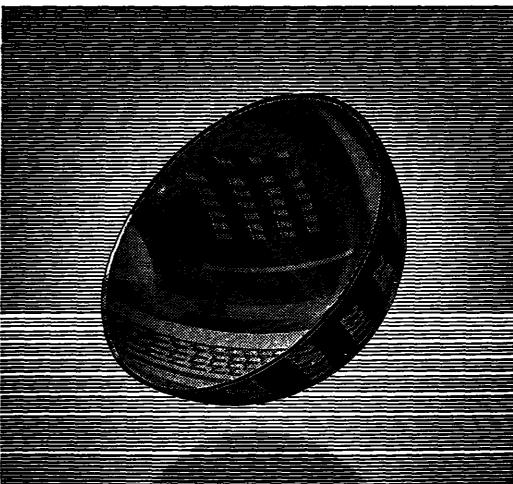
This gang was appalled at a precedent demonstrating that citizens cared enough about their history and environment to

banks to get young people to borrow money beyond their means.
While I deplore any attempt to
persuade young people to overcommit themselves, it seems
likely that the example mentioned by Mr Mills is a clear
breach of the law under Section
50 of the Consumer Credit Act. 50 of the Consumer Credit Act. 1974, which states that it is a criminal offence to send to a minor any document inviting him or her to borrow money.

While it is a defence to show that the proceeding londer did. that the prospective lender did not know and indeed had no cause to suspect that the person being approached was a minor, this defence would surely be unlikely to succeed in the case of a joint stock bank approaching one of its own customers to offer a large of the case of the cas

a loan, if that customer turned out to be a minor. P.G.L. Mudge, 21 Poulett Gardens, Twickenham, Middlesex

Deutsche Bank. Experience that gets the job done.



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Chefs should ponder the 11th Meditation of Brillat-Savarin honed he was an exception.

Sir, I greatly enjoyed Paul
Betts' article on the export worries of French haute cuisine.
The idea of copyrighting dishes
is full of promise, there is a feast
in prospect for the lawyers to
judge the cases will call for a
Bridole or a Cocklecarrot, and
they will be a joy to report.

One cannot help wondering,
however, what it is they plan to
copyright, especially since most
of today's fashionable chefs publish their recipes. It would be a
disappointment if more than a
very few of the 50 wished to
protect only the names of dishes;
there is one chef who seems
more interested in trademarks
and franchising than cooking,
and whose detractors say, no
doubt unfairly, that he spends
more time in front of cameras
than stoves, but it could be From Mr Gerold Long

Hungry invaders today find the prices of some restaurants, admittedly a tiny minority, more forbidding than the Old Guard itself. One of the main causes is the deadly combination of social security charges and the hunatic fringes of nonvelle cuisine. Which is as labour-intensive as its Japanese model.

Happily the vast majority of restaurants are content to put food on the plate rather than sculptures they offer excellent value and suffer from no shortage of ingredients.

If true French cuisine can be exported at all, which is far from certain, exports will be largely confined to such as Bocuse Tokyo and Maxim's New York unless chefs return to the classical cuisine that Escoflier served for 27 years at the London Ritz, and to true innovation like that and to true innovation like that France

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FINANCIAL TIMES

Wednesday December 16

Gorbachev

'offered to

withhold

Nicaragua'

Central American peace plan. Mr Reagan - answer

ganda campaign via a top-leve Nicaraguan defector, publicising

the Nicaraguan Government's

plans for a massive military

build-up helped by Soviet aid. The Nicaraguan defector

who fled to the US seven weeks ago and has been under interro

gation – last week told selected US reporters that the Nicaraguan

funds from Congress for the

right-wing Nicaraguan rebels. It has therefore suited officials to

play up the Sandinistas' military plans and its reliance on Soviet

has been eager to dramatise the success of his summit meeting

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Terry Dodsworth looks at a UK industrial policy triumph

Japanese sink roots in Britain

ALMOST EVERY sizeable Japanese electronics company has now put down manufacturing

This was confirmed with the decision this week by the Victor company of Japan (JVC) to set up a television plant in Scotland. In one sense at least, British Government policy has tri-umphed because the Japanese interest has underscored the UK's attractiveness to inward

Even before capturing a fur-ther \$216m (\$396m) investment by the Nissan car company, also this week, the UK could claim to

this week, the UK could cann up be the preferred location for Jap-anese producers in Europe.

There are now 65 different Japanese operations in the UK, accounting for about 30 per cent of total Japanese investment in Western Europe

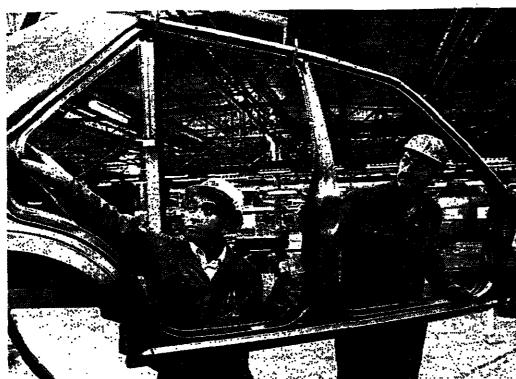
of total Japanese investment in Western Europe. In consumer electronics, however, the UK has not had it all its own way. Indeed, the main impact of the Japanese influx to make products of this kind has been in the televisions sector. In other kinds of equipment, the Japanese have been investing elevathere in Europe and suping elsewhere in Europe and sup-plying the UK from these over-

seas satellites.
Historically, the Japanese made their initial European investments in the UK, probably for language reasons. These plants were mainly put down for television production, because this was the area in which European trade action against Japa-nese consumer electronic equip-ment was concentrated at that

Further Japanese television investments clustered around the early ones because of the infrastructure of component

In the videocasette recorder industry, however, the Japanese proved to be by no means as keen on the UK as a manufacturing base. Although eight Japa-nese companies have VCR sites in Britain, none of them manu-factures more than 160,000 units

a year. Instead, the bulk of production was put down in West Germany, which now produces 2.5m VCRs a year, against 1m in the UK It is a European-sponsored company, J2T, which combined Thorn of the UK with Thomson of France and JVC of Japan, which has come to provide the



A way into Europe: Japanese and British workers at Nissan's Sunderland plan

bulk of UK VCR production, with about 350,000 units last year. Thorn has recently dropped out of this consortium.

In audio products, the picture is more mixed. But even here, the Japanese tendency to cluster in a particular country is evident in France, where the bulk of investment has been made.

audio front, the Japanese were have fallen from 41 per cent in 1986.

The UK's weakness in audio It has been noticeable that in products, however, tells against it heavily, with imports running at around 90 per cent of the total ness sites in Europe - production facilities were put down almost in consumer electronics was estimated last year at £838m in fig. in a particular country is evident in France, where the bulk of investment has been made.

These investment patterns reflect politics as much as economics. In the first place, the Japanese decisions to put down sites in Europe have clearly been connected with restrictions placed upon direct exports by

In televisions, there was an early licensing restriction on large screen televisions which put physical limits on imports; in VCR's there was the now-cele-brated trade row which flowed out of the French action in out of the French action in strangulating Japanese imports by channelling them all through Poitiers; and by the time that potential battles came up on the consumer electronics goods. In 1982, for example, almost all the VCRs sold in the UK were imports; last year, it was 75 per potential battles came up on the

According to Mr Jim Bottoms, of the BIS Mackintosh market research group, the UK's ability

has to some degree reduced imports of these various kinds of

Second, the scattering of ures produced by Mullard, the plants around Europe is widely Philips subsidiary in Britain, and seen as a deliberate move to the main manufacturer of televihead off conflicts over trade policy.

erable employers in all of these countries, and have influence to match.

According to Mr Jim Bottoms, trade deficit stood at \$308m in

1980 - might be over. There are now signs that those Europeans that are left in the industry are beginning to worry more about the South Koreans than the Japanese as potentially damaging competitors - and the Japanese themselves are proba-bly beginning to share that anxi-

Poland to lift prices

by 40% By Christopher Bobinski in

THE POLISH Government announced yesterday that food prices would rise an average 40 per cent next year, following the Government's failure to win public support in a referendum last The announcement came as

the authorities failed to win

an absolute majority for their policy of economic and political change but did secure the sup-port of two thirds of those who

voted.

The Government had planned an increase of 110 per cent in-food prices, but this had been reduced to 40 per cent, Mr Zbig-niew Messner, the Prime Minis-ter, told the central committee.

The overall rise in the cost of living index (which excludes alcohol and tobacco) would be 27

per cent and not the 40 per cent suggested before the vote. So far this year, the cost of living has risen 26 per cent. General Wojciech Jaruzelaki, the party leader, set the tone of the meeting when he said that reforms would not be dropped as a result of the referendum.

indeed, as the meeting continued yesterday, it appeared that hardline doubts about Gen Jaruz-

recognise the private sector as an enduring phenomenon, to explore the possibilities of agreement with moderate opposition critics and to strengthen local

Midland set for record UK bank loss

MIDLAND BANK's financial dards Committee of the Institute results for 1987 will show what is expected to be the largest loss ever suffered by a UK commerciai bank.

st £350m (\$640m), will stem from an about-turn, announced yesterday, in the bank's proposed treatment of its provisions for doubtful Third World loans.

In July the bank said it planned to exclude the £916m Third World provisions from its profit and loss account by treating them as an extraordinary item. This led to accusations that Midland was artificially inflating

its profits by cosmetic devices.

Midland announced its retreat yesterday - only a few hours before a special three-man panel, set up by the Professional Stan-

of Chartered Accountants in England and Wales, was to due Engand and Wales, was to due to investigate the issue.

The investigation, set up following a complaint by another accountancy firm, could have led to disciplinary proceedings against Midland and its auditors, Ernst and Whinney, if they had resisted their original resistance.

maintained their original posi-Mr Nigel MacDonald, the senior technical partner of Ernst and Whinney, said last night that Midland's audit committee

made the decision to include the provisions in the profit and loss account of its own scord.

Ernst and Whinney had not yet decided its own policy for the treatment of the bad debt provisions, he said

mr MacDonald added that that the "original decision shareholders could not have been misled by either treatment and said the dispute was a storm in a teacup.

creatment into line and conceded that that the "original decision involved matters of fine judgment."

Mr David Damans in a teacup.

"It does not matter a row of beans," he said, while admitting that Midland had deliberated carefully and for several months before agreeing to back down.

Mr Ian Tegner, Midland finance director, said that since July a consensus had emerged in favour of deducting Third World debt provisions from the bank's "It is doubtful," he added, "whether any account users would make any different decimals."

1987 profits. ensuring the authority of are presented.

In July, the firm approved both Midland's proposed treatment and the opposite treatment that it welcomed Midland's decipied by another of its clients, National Westminster Bank.

National Westminster Bank. The Institute said yesterday that it welcomed Midland's deci sion to bring its accounting treatment into line and conceded

of the Accounting Standards Committee, said:

for order and comparability of treatment of such issues. But no one should think that the deci-

bot provisions from the bank's "whether any account-users would make any different deci"Consensus is important in sions whichever way the figures

Warning on missiles for Iraq

an expert in the international arms trade said yesterday, Renter reports from Stockholm.

Mr Aaron Karp, who monitors the international arms trade for the international arms trade for Stockholm International In two unpublished studies, Mr Varo said a pact signed this year said this was just one alarming development in the spread of

The Brazilian SS-300 missile solution of missile technology was solutions.

The Brazilian SS-300 missile Such self-propelled, guided project appears to be financed by missiles can be used to deliver:

Such self-propelled, guided nisms both to monitor compliance and enforce restraint.

Pressure mounts over Gaza violence Continued from Page 1 with a report inflation in Israel had risen 1.6 per cent

been erratic, with reports playing down the scale of the troubles intermingled with outspoken comment. Most Israeli Ministers have remained silent over the past week as the clashe have steadily spread. Mr Ezer Weizman, the outspoken minister without portfolio, broke the silen yesterday.

In a libe at the Prime Minister, the former hawkish Defence Minister turned dove, said: "Whoever thinks this is a passing thing is making a very serious mis-

tion, and the lack of a desire to even look for a political solution."

Yesterday, the Israeli army took part in exchanges with demonstrators throwing stones and bottles throughout the nar-row Gaza Strip region. An army spokesman confirmed that troops shot dead one person in the village of

Texaco plan may

Continued from Page 1

Texaco's general creditors and a per cent of Texaco and a block committee of stockholders puts of Pennzoil. Texaco's directors under intense

plans to appeal against the Teras rulings in the US Supreme Court. ist who played a decisive role in it said it might also file its own re-organisation plan with the the \$3bn figure, will be decisive bankruptcy court. in convincing institutions to vote
The common front between in favour. Mr Icahn controls 12.3

Texaco is believed to have pressure to accept the plan. Even cash reserves of about \$5bn, but if they reject it, the bankruptcy judge has said that the plan can be considered if two-thirds of Texaco's stockholders approve it.

Wall Street believes that Mr THE LEX COLUMN

Cheap oil good, cheap oil bad

terday said that the Soviet leader, Mr Mikhail Gorbachev, had offered privately to with-hold military aid from the left-wing Sandinista Government in news of the Opec meeting has been in one sense surprising. By yesterday's close Brent crude agua in the interests of the had fallen to only a shade over \$16, down \$1.50 over two days; but the outcome of the meeting. answering shouted questions by reporters at a picture-taking session at the after all, was much the kind of fudge which had been expected all along. On the other hand, the market had done little to dis-count its expectations in White House - said Mr Gorbach-ev's offer had come at a brief private meeting during last week's Washington summit. Lt Gen Colin Powell, Mr Reagan's national security adviser, referred to the tentative Soviet offer at the weekend, but advance, since Opec meetings are tricky things to forecast with are tricky things to forecast with confidence. In any event, the market is now looking for further weakness in the oil price in the first quarter of next year, particularly since stocks are unusually high.

The behaviour of oil shares yesterday was a little harder to read particularly given the numer. President Reagan's remarks were the first time he had spoken about his 11-minute private dialogue with Mr Gorbachev.

This week, the Reagan Administration has mounted a proparation that the companies are to be a second

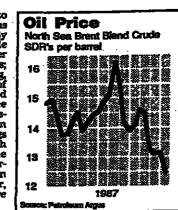
yesterday was a little harder to read, particularly given the number of special situations in the sector: more huge purchases of BP new (Kuwait again, presumably), Premier taking a stake in Tricentrol, and everyone squaring up for today's battle over Britoil. There was a logical divergence, though, between smaller exploration stocks like Enterprise down on the day and Government was planning to double its armed forces to 600,000 and receive advanced Soviet Mig 21 fighters in a long-term military build up to 1995. prise, down on the day, and Shell, which managed a rise along with the market on the At the weekend, the Nicaraguan Defence Minister largely
confirmed the plans outlined by
the defector, Major Roger Miranda Bengoechea, a senior Nicaraguan defence ministry official.
The Reagan Administration is
using Major Miranda as a
weapon in its campaign for more

along with the market on the assumption that any damage caused upstream by a low oil price can be made good in refining and petrochemicals.

The rise in the market overall seems to have been determined more by Wall Street than by oil price considerations, though Wall Street's strength in turn owed much to Opec. But then, the London market has had immense difficulty over the past couple of years in making up its mind whether a falling oil price is a good or bad thing. It would be surprising, though, if sterling's slight weakness were not to continue. Though sterling is not the petrocurrency it was, it still makes more sense to sell it on a low oil price than it does to sell the Yen.

Guinness Peat

with Mr Gorbachev. One way is to suggest he has been flexible on regional conflicts such as Nicaragua. On other issues such as Afghanistan, US officials say Mr Gorbachev had little new to Guinness Peat has been promising that the worst is over for as can remember, so there will have to be a decent interlude before the rest of the financial commu-nity can fully believe its protes-tations that all of itsskeletons have been discovered and laid to rest. Nevertheless, the latest management team has made an impressive start. Yesterday's full year pre-tax profits of \$23.1m have been struck after an undisclosed provision of around £9m to clean up the last of the problems in the merchant bank, and a £7m exceptional item to cover surprisingly heavy losses in its equity market-making operations



following the stock market crash. The group has also taken the axe to its ill-fated US property venture and after adding in other extraordinary items made an attributable loss of \$5.9m and has had to dip in to reserves to pay its \$8.1m dividend.

pay its \$8.1m dividend.
Fortunately, the group still has some surprisingly profitable parts. The US fund management operation chipped in £12.6m, and the combination of some astute hedging against the dollar's decline and guaranteed revenue for the part three years. enues for the next three years underlines the group's confidence that this income stream is well cushioned against any further problems in the world's financial markets. Meanwhile, the balance sheet damage of the big provisions and the goodwill write-offs associated with its recent US acquisitions have been mitigated by a \$44m revaluation of one of its better investments-its 21.4 per cent stake in GPA.

fully shaken off its past.

Regional brewers

85p the new management will have to demonstrate that it has

tion of the tied house, threatening to contract consumer choice in the name of purer competition. The MMC's provisional judgement that there is indeed a monopoly may be unsurprising, but it draws attention to the smaller brewers' potential vulnerability in the face of the big brands and big discounts – with no fresh consumer groundswell to protect them.

But bad news for some managements and many local ale enthusiasts is good news for shareholders and brokers. Even without a kick from the MMC a restructuring is inevitable. The survivors will find strong niches and then, thanks to the ban on

and then, thanks to the ban on takeovers by big brewers, feed off their failing competitors. Shareholders should win either way given the strong asset back-ing of even the most burnt-out

J A Devenish with its electrifying 49 per cent pre-tax profit rise is clearly a survivor. Trans-formed by its new retailing culture it is throwing up new prod-ucts and reducing seasonality dramatically. With Vaux (23 per cent up) and Greene King (17 per cent up) the story is more mixed. The latter has the brands but - as a margins comparison with Devenish suggests - none of the retailing flair, while Vaux's hotel diversification has saved it from a declining ale business but possibly at the expense of making it a bid target. The brokers are having some rare fun spot-ting the winners and losers.

Midland Bank

Midland Bank and the Insti-tute of Chartered Accountants of one of its better investments its 21.4 per cent stake in GPA. This unquoted investment is carried in the books at \$200 per share but is probably worth considerably more. The same is true of several other GP investments, which explains why it is relaxed about its relatively high gearing levels. The absence of provisions about help the group earn say \$35m in the current year, but if the shares are to trade much higher than their current level of \$250 the new management will decision. The suggestion is that the other clearing banks changed their plans after seeing the furore caused by Midland's action. Canadian banks have also taken their provisions below the line and Midland says that pro-Regional brewers

The day after two regional fressional investors were never likely to be misled by its decision. It can be argued that the up 23 per cent and 49 per cent it may seem odd to recall that the regional sector is facing its most difficult trading conditions for 25 years. In the foreground is sliding ale consumption, in the background the MMC examina-

Hart back in race for presidency

Continued from Page 1 edged that his private life would come under further scrutiny, but he added defiantly: "We are not quitters

ditional politician and yesterday he admitted he had no money, no organisation, no pollsters, no consultants in his 1988 bid which will open next February
in the first presidential primary
in New Hampshire.
He is undeterred and appears
driven more by the need for pub-

lic recognition and debate of his ideas on military reform and economic policy than for money. Throughout his two presiden tial bids, Mr Hart's campaign has

IRAQ could soon acquire from Iraq or its supporters. The Iraqis nuclear bombs or chemical Brazil ballistic missiles capable have been fully briefed on the of carrying nuclear warheads or new missile and will be ready to chemical weapons up to 300km, buy it when it is ready in 1989 or an expert in the international arms trade said yesterday, Rentance and the studies, due to appear in US defence journals in the arms trade said yesterday, Rentance are the minimum thought necessary to carry.

Karp said a pact signed this year by seven Western industrialised nations on halting the spread of

"The pact may slow things down a bit but it won't stop them. Determined buyers of such technology will inevitably find unscrupulous sellers," he said.

Mr Karp said the accord signed last April by the US, Britain, France, Canada, Italy, Japan and West Germany lacked mecha-

elski's cautious political propos-als would not emerge with full force. Orce.

The doubts centre on plans to recognise the private sector as an

34% INCREASE IN PROFIT

WHITECROFT

INTERIM RESULTS TO 30 SEPTEMBER 1987

1987 £'000 £'000 Turnover up 22% 65,563 53,942 Pre-tax profits up 34% 4,820 3,591 **Dividends** up 15% 3.45p 3.00p

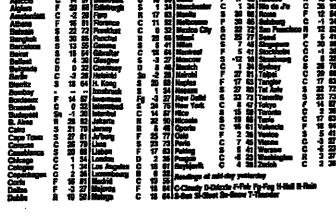
We are maintaining a high level of new investment in our existing businesses, none of which is significantly affected by recent currency changes. Results to date in the second half are well above last year and we expect this pattern to continue."

Tom Weatherby, Chairman

WHITECROFT plc

Textiles, Building Supplies, Lighting, Property Development, A copy of the Interim Report may be obtained from The Secretary, Whitecroft pic, Water Lane, Wilmslow, Cheshire SK9 5BX. Telephone: 0625 524677.

been dogged by debt. At present, he owes about \$1.6m from the 1984 and 1988 campaign. Local press coverage has The Federal Election Commis-sion said yesterday that since Mr Hart's return to the presidential race, he is entitled to Federal matching funds for every \$100,000 he raises from private World Weather



"It is... a result of the fail-ure to find a political solu-Japan unveils Asean package

Continued from Page 1 Preferential Trading Arrange-ment, which operates within Asean, will be expanded, lower-ing tariffs and increasing the number of goods covered. Japa-nese officials said the terms of the generalised system of preferences would be improved in April on 40 per cent of the 145 items included in the agreement. Non-Asean countries will be allowed to take majority stakes in joint venture companies, which, it is hoped, will increase The six leaders agreed at the

congress to meet next "in three to five years, if necessary"

force assets sale



SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

Wednesday December 16 1987



Rumours of bid prompt Nedlloyd suspension

NEDLLOYD, the Dutch transport group, was again the subject of hostile take-over rumours yesterday as share trading was suspended following a sharp rise in the stock price.

The group will make an announcement tomorrow, said Mr Peter Knottenbelt, secretary to the board. He declined to comment on per-sistent ramours that the company is the target of a planned corporate raid.

planted corporate raid,
Trading in the group's shares on the Amsterdam Stock Exchange was suspended at midday by a joint decision of the bourse and Nedlloyd after the share price jumped 13 per cent to Fl 141.50 (\$77.1) from Fl 125 at Monday's close.

five months that stock dealings have been halted due to a precipitous price rise on speculation over a take-

Nedlloyd, based in the port city of Rotterdam, has business which includes ocean shipping, overland transport, airlines and off-shore exploration activities. In recent years it has rapidly built up its airline and trucking operations through acquisitions of Netherlines, acquisitions of Netherlines, a regional Dutch airline, and Van Gend & Loos, a trucking company. Transavia, its charter airline subsidiary, began regularly scheduled service between Amsterdam and London earlier this year.

Nedlloyd would be worth about Fl 500m at current prices and is considered attractive because of its huge cash-flow per share. A comparatively high book value enhances its appeal. These attractions are

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seen as ontweighing a plunge in earnings expected this year due to the low dol-lar and slump in worldwide

USX launches plan to capture share of export markets

USX, the Pittsburgh-based industrial group which is the largest US steel producer, said yesterday that it was launching a campaign to capture export markets for steel products opened up by the tumbling dollar and lower production costs. production costs.

The group, which is operating near capacity in several steel product categories because of

product categories because of booming domestic demand, said it hoped eventually to export up to 10 per cent of its production of finished steel products.

In a surprise announcement, USX said yesterday that it would reactivate its export subsidiary, United States Steel International, which was made idle in 1984.

Mr Thomas Graham, president of US Steel (USS), the USX steel division, said: "The unit is being reactivated to sell USS products outside the US now that currency ratios have become more

uct output" in exports. Product Europe and Japan."



Thomas Graham, USS president: taking advantage of lower dollar

advantageous for American export activity."

Mr Giuseppe Columbari, a US ing costs drove US Steel out of Mr Giuseppe Columbari, a US ing costs drove US Steel out of Steel veteran who will head the export markets, the company revived subsidiary, warned that has cut capacity sharply and domestic demand for some product groups was so strong that 11 man-hours per tonne to just capacity for export was "very limited."

We're establishing a base if against big trading currencies. Mr Columbari said that the said. "Over three years, there is unit would initially address no reason not to be approaching developing countries, but he 10 per cent of our finished prod expects to "establish a niche in uct output" in exports. Product Europe and Japan."

Bell & Howell agrees to leveraged BHW buy-out

The definitive agreement, worth \$64 a share, is subject to BHW obtaining financing by February 15 1988. The group

The deal appears to end a lively contest for the company, which had put itself on the block in response to share purchases by the Bass group, US publisher MacMillan and Mr Robert Maxwell's Maxwell Communication

UK MERCHANT BANKING GROUP CUTS £7M FROM 1987 PROFITS

Market crash hits Guinness Peat

Mr Michael Kerr-Dineen, managing director, said he was pressing ahead to strengthen the company's balance sheet and improve earnings. The group's market-making activities — concentrated in entertainment and leisure stocks — were under under under the stocks — were under under the stocks — were under under the stocks — were under the stocks Mr Michael Kerr-Dineen, man-

company in September by Equitime is that there is no reason to ticorp, the New Zealand finan-hold back at this point, given

MEXICO's stock exchange regu-lators have taken over adminis-trative control of four stock bro-

of which have been fined for a variety of irregularities.

In the four brokerages taken over, the CNV says cryptically, elements were found which led

to the conclusion that unless they were administratively

supervised their operating struc-ture could be weakened.

The four, Abaco, Afin, Arka, and Fimsa, centred much of their activity on the two indus-

GUINNESS PEAT, the UK merchant banking group, yesterday now has a 61 per cent holding. On whas a 61 per cent holding.

Before the provision for the end of the making losses incurred since the target of \$30m pre-tax profits to account for market making losses incurred since the target of \$30m pre-tax profits stock markets crash in October, that it originally forecast for the company, which also further wrote off \$23.825m in the end of September. Pre-tax profits before excepextraordinary items, is to pull out of the US property market and has provided \$16.5m against shareholders' funds were more than offset by the correct after the end of the group's holding in GPA, the set about \$5m of 1987 profits associated aircraft leasing company which contributed \$7.81m on the group's market making activities.

On the provisions relating to the US property portfolio, Mr Kerr-Dineen said: "I have taken what is a ruthless provision against the Verli do an orderly realisation of the portfolio and solution of \$13m from the group's market making accounting year, more than offset by the £44m surplus on revaluation of the group's holding in GPA, the set about \$5m of 1987 profits associated aircraft leasing company which contributed \$7.81m in operating profits.

On the provisions relating to the US property portfolio, Mr Kerr-Dineen said: "I have taken what is a ruthless provision against it. We'll do an orderly realisation of the portfolio and and \$5.25m from Management."

Further undisclosed provisions for expected losses of £9m are understood to have been made at

The extent of the provisions given the chance to clean this had been made possible, he said, company out once and for all because of the takeover of the The reason I'm so confident this

DAVID GARDNER in

Mexico City reports

on how stock exchange regulators

have reacted to a cri-

sis in futures trading.

Of 250 complaints

from the public being examined by the equivalent of the

Exchange Commis-

sion, 26 are being

taken to trial. "Insane

activities" by brokers

are being investi-

trial centres of Monterrey and

Guadalajara, where futures trad-

Securities

Authorities take control of four stock exchange brokerages

what is a ruthless provision against it. We'll do an orderly realisation of the portfolio and hopefully something will come

Other extraordinary items Other extraordinary items include \$1.5m against closure of Guinness Mahon's Singapore business, \$1m on the disposal of a trading subsidiary, and \$4.8m for bid defence and termination payments for executives who left after the Equiticorp takeover. These included Mr Alastair Moreton former chief executive. ton, former chief executive.

Mr Kerr-Dineen said the write-

as a whole, three quarters of

to the CNV package and, perhaps rather more, to Monday's 22 per cent devaluation of the peso, by

jumping 9 per cent to open yes-terday at 112,958.

The market had reached the year's low of 95,484 on November 17, down 75 per cent from its 387,000 high on October 5, having risen through the year 750 per cent, making it the top performing bourse in the world.

them futures transactions.

from Forstmann-Fell Associates and \$5.25m from Management Compensation Group have been protected by forward buying at \$1.41 and \$1.56 to the pound.

Contributions from the group Insurance broking division rose.

Earnings per share rose from 6.02p to 6.20p, with the full year dividend rising 11.6 per cent to 2.65p per share.

Thyssen unit lifts profits

Mexico acts to bolster market to DM124m

By Haig Simonian in Frankfurt

The financial authorities and the leading brokerage houses all but announced a \$600m "life boat" to deal with the problem THYSSEN INDUSTRIE, the engineering arm of West Germany's biggest steel and engineering conglomerate, raised pre-tax profits by 12 per cent to DM124m (876.6m) for the year but then, after confirming the rescue plan, the Government withdrew, sending the market spiralling even further downended September 1987 against DM111m last year. wards.
The 49-stock index responded

Revealing that sales feil 4 per cent to DM5.2bn against
DM5.4bn last year, Thyssen
Industrie said yesterday it would
pay DM50.8m to the parent company against DM44.5m in
1985-86.

Mr Werner Bartels, chief executive, said that despite the more difficult economic circumstances, every division was now profitable for the first time, thanks to a long process of costcutting which was at last bearing

On November 18 it jumped 27 per cent when the Bank of Mexico floated the "free market" peso, which fell sharply, leading almost inevitably to yesterday's There was a further danger of business going abroad if domes-tic production costs continued to rise, a familiar current theme in rise, a familiar current theme in worrying, though it might German manufacturing industry. | limit investment.

Gardini sets sights on buying **Enichem**

By David Lane in Milan

MR RAUL GARDINI, the

ME RAUL GARDINI, the chairman of Montedison, the Italian chemicals group, has declared his wish to acquire Enichem, the state chemicals company.

He told a parliamentary commission in Rome that Enichem, a subsidiary of the state hydrocarbons holding corporation ENI, should be privatised.

Mr Gardini was appointed to the Montedison post ear-

to the Montedison post ear-lier this mouth after a protracted struggle for boardroom control.

The merger of Enichemento Montedison's into operations would permit the creation of a national chemicals corporation able to compete against the principal international groups, said Mr Gardini.

He described Enichem as being much weaker in terms of profitability; rationalisa-tion and restructuring at Montedison has allowed it to reach a level of profitability similar to its Euro-

pean competitors.
Underlining the case for a Montedison takeover, Mr Gardini said that Montedison was more important than Enichem and had more managerial capacity.
In his remarks, Mr Gar-

dini lent weight to the pro-posal for a takeover of Eniweeks ago by Mr Giorgio Porta, Montedison's manag-ing director. Mr Porta then emphasised the need for greater internationalisation of Italy's chemicals sector. The replacement of Mr Mario Schimberni as Mon-

tedison's chairman by Mr Gardini was widely thought to be related to the company's heavy borrowings.

Mr Gardini told the commission that Montedison's

borrowings amounted to L 7,800bn (\$6.49bn). He said that cash-flow was such that this figure was not

kerages in an effort to sort out anomalies that have surfaced in the wake of the markets' col-lapse during October and November As part of a package of "correc-As part of a package of "corrective measures ... to safeguard the patrimony of the saving public", the Comision Nacional de Valores (CNV), the Mexican equivalent of the US Securities and Exchange Commission, has also shut down futures trading. It warned that it intends to enforce minimum capital requirements for brokers, several of which have been fined for a

BELL & HOWELL, the US text book publisher and information \$200m. book publisher and information services concern which put itself up for sale last month, has agreed to a \$678.4m leveraged buyout by BHW Acquisition, a group led by Mr Robert Bass, the Texas investor, and Bell & Howell management.

Corporation (MCC), Bell & Howell had revenues and net income of \$853m and \$32.9m respectively last year.

the run up to the crash.

At the beginning of last month, stock market analysts say, there were some \$500m in leveraged stock purchases unset-tled with the brokerage industry formal devaluation.

> These Notes having been sold. ncement appears as a matter of record only.

December, 1987



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INTERNATIONAL COMPANIES & FINANCE

Karen Fossli interviews the Norwegian group's newly-appointed chief executive

Statoil faces more changes at the top

STATOIL, Norway's troubled state oil company, faces some profound changes to its organisational structure if Mr Jan Erik Langungen, the newly-appointed chairman, has his way.

possible restructuring of Statoil, in personally think that the company has now completed its build-up phase.

Statoil is no longer a new-comer and it might take some changes within the organisation.

Mr Langangen took over at because of the growth in Statol late last month following operations which it has experia big management shake-up which resulted from disclosures of a massive NKr5.4bn (\$849m) cost over-run on a refinery and terminal project at Mongstad, on

the west coast of Norway.

His appointment at the age of
37 raised a number of eyebrows,
not least because he remains a
full-time president of Storebrand, Norway's largest insur-

However, Mr Langangen has settled quickly into his new chair. We are looking at the various options and have to decide a

changes within the organisation enced. The structure of the company will have to be looked at in order to identify which operations are the profit cen-

Mr Langangen, widely described as dynamic, is not likely to pull any punches when he completes his examination of Statoil.

When he took over at Store-brand in 1983, he entered the ailing insurance company like a hurricane, ripping out the weak links in its organisational struc-

Order fall hits Maho workers

MAHO, the West German going public. On calculations of machine tool company which came to the stock market a year adjusting for irregularities, profiting workers on short-time early next year after a sharp drop in new orders.

With the order backlog down with the order backlog down are DMSOM (\$37m) against the DMSOM (\$37m) against the profit of the stock of the year, Mr Babel said. In the more than \$60 per cent of the 1987 calendar year page orders.

from DM11.8m to DM12.2m on turnover of DM365m, against However, Maho is continuing industry are feeling the effects of DM339m.

Profits were burdened by DM40m of capital spending tainty, allied to the continuing DM7m of costs associated with planned for 1987-88, after strength of the D-Mark.

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amnum. Interest payable on 17 June 1988 will be US\$21,921-88 per note of US\$500,000 denomination.

Christiania Bank

Agent Bank

ment such speedy changes at Statoil, which is state-owned. There will be a political process involved which could prove to

ence to view Statoll from the inside, when I worked there during the period 1975 through 1983, and I've also had the benefit of viewing it from the outside.

"I believe that, what was right for the organisational structure of Statoil during its developing phase may not be right for its structure in the future. We will have to examine the set-up to see if it's still appropriate."

ness organisation in the future we will need to have the interna tional market as our playground. The pace at which we undertake this challenge is not that imporbe insuperable, he says.

"I've had the fortunate experitant but it is important that Sta-

> Should Mr Langangen and his board seek major organisational changes within Statoil, a formal proposal to the Storting (Norwegian parliament) will have to be tabled and, more importantly, a political consensus will have to

"Maybe that will mean semiprivatisation. I don't start by

have to examine the set-up to see if it's still appropriate."

Mr Langangen also has definite views on Statoil's international expansion, and the pace at which that has been taking place.

"It's my opinion that Statoil should go more international. Of what the consequences would be," he says.

Skandia aiming to tap insurance broker deals

SKANDIA, the leading Swedish Skandia, said the group wanted

time early next year after a sharp drop in new orders.

With the order backlog down to DM60m (\$37m) against more than 60 per cent of the 1987 calendar year, new orders shares, said the 24 days of short-shares, said: "We are facing a difficult time."

In its financial year ended its financial year ended weeks which already had a public holiday. He could not say whether more short-time would be necessary.

Mr Babel, whose family owns the year, Mr Babel said. In the 1987 calendar year, new orders shares, said the 24 days of short-were down by 19 per cent time working would occur in against a total industry level of weeks which already had a public holiday. He could not say whether more short-time would be necessary.

Maho's announcement is the latest sign that parts of German industry are feeling the effects of The group expects to see a growth in the number of insurance brokers operating in Sweden when regulations cover-ing their activities come into effect, probably next year.

The regulations will give international brokerage companies the opportunity to conduct business in Sweden. Mr Leif Victorin, vided the deputy managing director of approval.

insurance group, said yesterday to be ready for the competition.

At present, most Swedish ance company which would accept business from insurance brokers.

The company of the competition insurance policies are sold directly to customers. However, many international insurance many international insurance brokers have representatives in Sweden and Skandia believes that, in two to three years, up to 15 per cent of insurance business will be sold through brokers.

will be sold through brokers.

The new company, which will be called ProSkandia, will have a capital base of SKr100m (\$16.9m) and may be ready to start operating next spring, provided the Government gives its

Baer sees higher net earnings BY JOHN WICKS IN ZURICH

cent.

The bank expects a further about 10 per cent, to an estimated SFr20bn.

BANK JULIUS BAER, the Swiss bank, expects a "double-digit" depreciation are forecast to go up by another 10 per cent. While its this year which, according to the first this year which years are first the years of the first this year.

Operational profits before depreciation are forecast to go up by another 10 per cent. While it is felt that commission income could fall slightly, prospects are which years are good for foreign exchange and precious metals trading and interest income.

As a result of the years when years are the years of assets man-

SF134.6m (\$26.2m) and the payout was raised from 17 to 18 per crash, the value of assets man-

Nokia buys **SEL** audio and video operations

By Oil Virtanen in Helsinki

NOKIA, the diversified Finnish electronics group, yesterday agreed to buy the audio and video activities of Standard Elektrik Lorenz (SEL), the West German subsidiary of CGE-Alcatel of France.

No price tag was put on the deal, which brings in business both inside and outside Germany. The operations lost money last year and will bring in about DM1.6bn (\$981m) of sales for 1987.

for 1987.
Under the agreement, SEL's annual production of 1.2m colour television sets and 1.7m tubes, as well as 350,000 video recorders, will be transferred to Nokia. The acquisition will raise Nokia's annual production of TV sets to 2.5m and boost its European market share by more than 14 per cent.

According to Mr Kari Kairamo, Nokia's chairman, the acquisition opens effec-tive distribution channels for Nokia's entire consumer electronics business. As a result, Nokia now stands a chance to respond to competition from outside

competition from outside Europe.

Explaining the disposal, Mr Helmut Lohr, chairman of SEL, said the division was too big to be a niche producer and too small to counter increased international competition. Without the sell-off, SEL could have been faced with heavy rednadancies.

Nokla has grown rapidly in recent years to become Europe's third biggest television manufacturer; In 1983 it bought Salora of Finland and Luxor, the

Finland and Luxor, the Swedish producer. Last year Nokia's TV side recorded net sales of FM2.1bn (\$523.6m).

This year Nokia acquired Oceanic, the French TV maker, from Electrolux of Sweden, adding another FM600m in net sales.

After the SEL deal, Nokia's consumer electronics operations will have sales of about FM7.5bn.

sales of about FM7.5bm.
The takeover means that consumer electronics will account for 60 per cent of Nokia sales. Group turnover totalled FM12bn last year.

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SOCIETE LYONNAISE DE BANQUE is particularly interested in the growth of the Lyons Stock Exchange, on which it has handled over half of the Second Market listings.

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Agent Bank

J.P.Morgan Securities Asia Ltd. has started operations in Japan

For years J.P. Morgan's capital markets subsidiary, Morgan Guaranty Ltd, has had a representative office in Tokyo. Now Morgan has a fully licensed securities branch there: J.P. Morgan Securities Asia Ltd.

The name J.P. Morgan Securities Asia signifies affiliation with J.P. Morgan & Co. Incorporated, the global firm that has provided Japanese clients with high-quality financial services for more than 90 years.

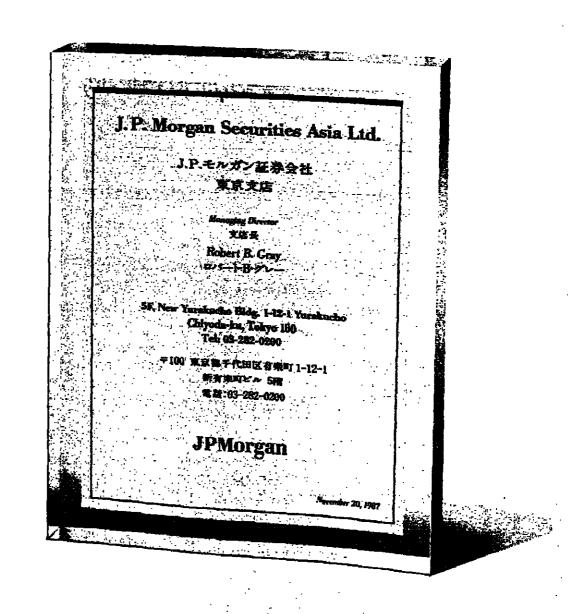
But if the new name reflects the past, it also says something about the future. It tells Morgan clients that we can assist them in important new ways with their most complex financial plans.

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REGIONAL DEVELOPMENT

The Financial Times proposes to publish this Survey on

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> FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

INTL. COMPANIES & FINANCE

Futures losses at Wardley Thomson

WARDLEY THOMSON. one waruler inomson, one of Hong Kong's leading futures brokers, which is a joint venture between Wardiey, the Hongkong Bank

joint venture between wardiey, the Hongkong Baak
subsidiary, and Thomson
McKinnon of the US, lost at
least HK\$90m (US\$11.6m)
following the near-collapse
of the local futures
exchange in October.

Mr John Mansfield, chief
executive of Wardley Thomson, said the losses were
due to the failure of a number of clients to meet margin calls on Hang Seng
Index futures contracts in
the wake of the Hong Kong
stock market crash following a controversial four-day
closure after Black Monday
on October 19.

Hong Kong's stock market
was worse hit than any
other major market worldwide in the wake of Black
Monday. Between the market's opening on October 19

ket's opening on Octob and the resumption of trading on the following Monday, the Hang Seng Index fell by 41 per cent, from 3,783 to 2,242. Over 43 per cent was wiped off the market capitalisation.

The decision to suspend trading on both the stock market and futures market was in part linked to fears over the consequences of the almost-certain bankrupting of the Futures Exchange Guarantee Corpo-ration if trading had been

allowed to continue. In the week of closure, an emergency rescue package was arranged by banks, stockbrokers and the Hong Kong Government, which provided a total of HK\$4bn to meet the liabilities of futures traders. In the end, HK\$1.8bn was needed to settle outstanding margin

Worst-hit after the crash were local private inves-tors, who had been specu-lating heavily in Hang Seng Index futures contracts, many of them without ade quate margin cover. Most international institutions had used the exchange to hedge investments on the stock market and so were mainly "short" sellers who stood to lose only if local speculators failed to settle outstanding futures con-

Perhaps worst hit of these was Mr Robert Ng, whose Tamily heads Sino-Land, the property group, and who controls futures trading companies with outstanding liabilities put at HK\$900m. In this context, Wardley-

Thomson's losses are mod-est, but Mr Mansfield conceded this week that they transformed what should have been "an extremely good year" into a less prof-itable one.

Mitsubishi group ahead

MITSUBISHI CORPORA-TION, Japan's largest tradgroup net earnings by 7.2 per cent in the half year to September to Y16.045bn (\$125m), or Y10.31 a share, from Y14.968bn, or Y10.30 a share, a year earlier. Sales rose by 3.1 per cent to Y6,377bn.

The company attributed

the rise to increased trad-ing profits and lower inter-est costs. It said the income gain was encouraging, par-ticularly as profits from securities transactions fell to Y6.418bn from Y19.071bn. The sales rise was credited to a gradual recovery in oil prices, an opturn in domestic demand for con-struction materials and

steady growth in car

Pressure thrown back on North Broken Hill

BY BRUCE JACQUES IN SYDNEY

ACQUISITIVE PRESSURE was hrown back on North Broken with Ord Minnett and McCaughan Dyson, the two brokers which were active in North surprise A\$580m (US\$417m) bid shares last week, leading the pack. This has inevitably led to specific that Peko was vestiment that Peko was vestiment to the pack of the pack. The pack was vestiment to the pack of the pack was vestiment to the pack of the pack of the pack was vestiment to the pack of the ACQUISITIVE PRESSURE was thrown back on North Broken Hill Holdings yesterday, following the big mining company's surprise A\$580m (US\$417m) bid for diversified colleague Peko-Wallsend on Monday.

More than 14m North shares were booked in Sydney and Melbourne, with the price rising from A\$2.78 to A\$3 at one stage, before closing at A\$2.80. And Peko-Wallsend issued a strongly-worded statement claiming North's offer "did not appear to be in keeping with earlier discussions on a possible merger between the two companies."

pack. This has inevitably led to speculation that Peko was yesterday's buyer of North and raises the possibility of a share-buying duel between the two companies.

North decided to bid on Monday after seeing more than 5 per cent of its capital purchased in the previous week. North was seen to be treating the purchases

seen to be treating the purchases as a raid by Peko, which could be nearing the 10 per cent disclo-sure threshhold in North if it has

Ironically, by pushing the North share price up from A\$2.50 last week, the value of the company's Peko bid of two North shares plus A\$1 cash has been lifted to nearly A\$7 a Peko share, or A\$680m.

Peko shares responded in kind yesterday, jumping from A\$5.24 to A\$7 each, but on thin turnover, revealing no evidence that North was in the market for its scrip. With the two companies now clearly jockeying for strategic positions, Peko directors said the North bid did not "give adequate recognition to the profit contribution of Peko nor the value of its underlying business."

Ramcorp buys

UBS Holdings acquires one-sixth stake in Cusaf

Most of the North shares were

UBS HOLDINGS, the South African financial services group, is to acquire one-sixth of Cusaf (Commercial Union Assurance of 30 per cent of Volkskas, South South Africa), Commercial Union's 45 per cent-owned South African associate.

Cusaf is to increase its share capital by 20 per cent and issue 2m new shares to UBS for R38m (\$19.6m). The transaction does not in itself represent a divestment by Cusaf's British parent.

Cusaf is to increase its share capital by 20 per cent and issue 2m new shares to UBS for R38m (\$19.6m). The transaction does not in itself represent a divestment by Cusaf's British parent, although its interest in the enlarged company will drop to 27.5 per cent atthough its interest in the passet is divided to eliminate enlarged company will drop to its overdraft. Earlier this year, 37.5 per cent.

South Africa's tax authorities decided to reverse earlier tax breaks which allowed Otis to off-additional shares equivalent to set future expenses against

additional shares equivalent to set future expenses against 25 per cent of their existing shareholdings at R19 each from UBS and/or Gold Fields of South Africa, which has 30 per cent of Cusaf's pre-expansion equity.

Cusaf, along with other conservation for short-term insurers, has suffered dividends which fully absorb from strong competition for expines.

from strong competition. In 1986, net short-term premium ncome was R167m and the underwriting delicit R2.7m. Premium rates have increased but the pre-tax profit rose slightly to they have been offset by soaring car theft and burglary losses.

UBS has expanded rapidly in against 42.2 cents a year before.

4.9% of **Telecasters** By Our Sydney Corresp

ANOTHER round of restructuring in the Australian media industry may have begun, with newcomer Ramcorp spending just over A\$3.2m (U\$\$2.3m) for a 4.9 per cent stake in Telecasters North Queensland, which operates TV stations in the Queensland cities of Townsville and Cairne.

age for Ramcorp because Mr Alan Bond's Bond Media has a 19.9 per cent stake in Telecasters and may be forced to sell because of changed federal government media laws. Bond, which operates TV stations in Sydney, Melbourne, Brisbane and Perth, could breach the national audience limit of 60 per cent if it does not sell one or more of its interests.

Mr Allan Hoy, a Ramcorp director, said the move was stra-

tegic, especially since his com-pany already controlled six rural TV stations in New South Wales. "Ramcorp has no immediate plans for the stake, but Telecasters is an interesting area and something may develop in the

This announcement appears as a matter of record only.

earnings.
Turnover rose to R63.4m in the

year to November 30, from R60.2m in the previous year and

United Technologies, has again passed its dividend to eliminate

\$45,000,000



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tial on the issue for BAT, for

However, the best known com-

panies are likely still to prefer the longer-dated Eurosterling

which international bonds are

He was confident, however

Bad timing

the longer term.

B&C loan stock bucks the trend

*RESUSCITATING the dinosaur, was how one person described of primary markets at Barclays de Zoete Wedd, following the launch of a £100m, 25-year unseratios and want to avoid the miscured loan stock issue for British match inherent in financing & Commonwealth, the financial long-term assets with shorter

services group, on Monday.

Such issues in the domestic begin to look at bond market have been stocks seriously. extremely rare in the last two

capital, unsecured loan stocks have never been in vogue among British companies. In recent years the equity market has presented an attractive alterna-tive source of long-term funds. And corporate treasurers have is just a roundabout route of traditionally been reluctant to lock into high sterling interest and insurance companies any-

many market specialists were still thinking in terms of the UK corporate treasurer's traditional rate ceiling on long-term funds of 10 per cent. B&C's bond bore a yield to maturity of 11.5 per

MR ROBERT HOLMES A COURT, the ambitious Austra-lian entrepreneur who was hard hit by the October 19 stock mar-

ket plunge, has paid A\$38.4m (US\$27.6m) for Sellars Holdings, a concrete and quarrying con-

Mr Holmes a Court's Bell

Group has been selling invest-ments since the October stock-

market crash and so far has raised about A\$1.9bn. He said

earlier this month in Perth that Bell Group would soon begin buying new assets, although the acquisition programme would be

much gentler than heretofore.

Bell buys big concrete

and quarry operator

stock market crash. UK companies - many of it," said Mr Tom Quinn, director which are relatively undergeared - that do not wish to issue shares on current price/earnings at the wrong time." match inherent in financing term banking facilities, may now begin to look at unsecured loan

extremely rare in the last two years. According to Gilbert Eliott, the stockbroker, the last unsecured loan stock for a British company was a bond for Tesco, the food retailer, launched in June 1986.

Indeed, except for banks, which have used them to raise capital, unsecured loan stocks have never been in vogue among below 10 per cent. Companies that are well-known in the international

Roundabout route

But the cynics would say that one of the reasons why B&C's Eurosterling issues have issue caused such surprise in the market on Monday was that tribution.

Given the expectation of low government funding require-ments in the future, creating a void into which other borrowers could jump, it could all add up to a bright future for the unsecured

loan stock market. But dealers said yesterday But people like Mr Quinn now
See the market for unsecured there was one problem with this loan stocks entering an entirely new era, as a direct result of the B&C issue itself. A number of

products and pre-mixed con-crete. It holds about 14 per cent

of the Queensland market and is

Bell Group earlier this year

acquired Waugh & Josephson Holdings, a New South Wales

distributor of Caterpillar heavy

The acquisition of Sellars Holdings, by Bell Basic Indus-tries from Kern Corporation, an

investment and property com-pany, is seen as a further strengthening of Bell's industrial base in the eastern states.

This armouncement appears as a matter of record only.

Prudential Securities

Group Inc.

The **Prudential** Insurance Company of America

US Dollars 750,000,000

Lead Managed by

Westpac Banking Corporation

Co-Lead Managed by

The Sumitomo Bank Limited

Managed by

Sanwa Bank California

also represented in areas of

northern New South Wales.

equipment.

Many analysts have been experting Bell Group to acquire a company with substantial takeover made since the market crash.

Mr Holmes a Court's disposals so far include holdings in Sears, the British retail chain, Texaco, the US oil company, Broken Hill Proprietary, Pioneer Concrete and Ampol.

Sollars in the leviest concrete.

Sellars is the largest concrete and quarry operator in Queen-sland and specialises in quarry Fairfax group

A Subsidiary of

BankAmerica Capital Markets

Amsterdam-Rotterdam Bank N.V.

Dresdner Bank, Aktiengeselischaft Istituto Bancario San Paolo di Torino

CIC-Union Europeenne, International et Cie

Bank of America NT&SA

The Bank of Tokyo, Ltd.

The Mitsui Bank, Limited National Australia Bank Limited

Orion Royal Bank Limited

Banca Nazionale del Lavoro

Facility and Swing-Line Agent

Union Bank of Switzerland

The Industrial Bank of Japan, Limited

Banco di Napoli

Bank of Montreal

Credit Lyonnais

Lloyds Bank Plc

Daiwa Bank Trust Co.

Barclays Bank PLC

clearly not been well placed, while one went so far as to basis points, reflecting the exper-remark: "It was the wrong name tation of switches. The differen-

The problem may be that the instance, widened out from 110 very failure of British companies to accustom investors to unsebasis points over on Friday to cured bonds has made them particularly choosy about the kind of credits they favour. Further, it was particularly unfortunate Rumours had been circulating that the unsecured loan stock that another issue was about to market should have been emerge this week. But some dealreopened at a time when there is ers said the performance of a general flight to quality or else B&C's issue may make this less

The ideal issue with which to brighten up the domestic bond market, one dealer pointed out, would have been a secured bond for one of the breweries, whose bonds have traditionally bear that the bear and problems — was bonds have traditionally bear that the bear and problems — was bonds have traditionally bear that the bear and problems — was bonds have traditionally bear that the bear and problems — was bonds have traditionally bear that the bear and problems — was bonds have traditionally bear that the bear and problems — was bonds have traditionally bear that the bond — when we always a problem is the bond — when we always a problem mal year-end problems - was bad, that does not mean that there cannot be a revival in the unsecured loan stock market in bonds have traditionally been welcomed in the market.

Dealers were at a loss to find any bonds with which to compare B&C's issue. The benchmark corporate issue was issued way back in January 1984 by British American Tobacco, but neither this nor the clearing neither this nor the clearing banks' issues provided a very exact comparison with a company that has changed so rapidly as B&C has.

Launched at a yield differential over the reference gilt-edged stock of 1.75 per cent, B&C's issue was changing hands at a margin as wide as 1.87 per cent

yesterday.

Not that it had been thought rates over a 25-year period could tightly priced. As soon as the still look daunting to many other bond issue appeared, one dealer companies.

NET PROFITS at Dead Sea growth. Works, Israel's largest natural He w

world price of potash, the com-pany's main product. New regulations lowering cor-

Before tax profits, by contrast, were down 28 per cent.

Stable first-half profits

resources concern, have that earnings would pick up in remained stable during the first the second half. During the past

Union Bank of Switzerland

Australia and New Zealand Banking Group Limited

The Hongkong and Shanghai Banking Corporation

Union Bank of Switzerland

Banco di Roma S.P.A.

Deutsche Bank AG

Midland Bank plc

NMB Bank n.v.

Credito Italiano

Kredietbank N.V.

The Bank of Nova Scotia

Banque Nationale de Paris

The Toronto-Dominion Bank

N M Rothschild & Sons Limited

Tender Panel Agent

Bank of America International Limited

Canadian Imperial Bank of Commerce

The Mitsui Trust and Banking Co. Ltd.

The Long-Term Credit Bank of Japan, Limited

Commerzbank Aktiengesellschaft

for Dead Sea Works

Banque **Paribas** brings two issues

By Stephen Fidler and Clare Pearson

BANQUE PARIBAS Capital Markets brought two issues to the international bond market yesterday, bringing insinuations—
denied by the firm—that it was
motivated by a desire to ensure a
position in the Top 10 of Eurobond lead managers for 1987.
In dollars, the firm repackaged
Italian Treasury certificates to
create a \$300m issue of floatingrate notes under the name of

rate notes under the name of Ferari III. The par-priced notes carry a margin of % point over three-month London interbank offered rates. There is a serial redemption of the notes starting in May 1993, with a maturity of

INTERNATIONAL BONDS

market, on the grounds that issuing procedures are easier and quicker and the UK institutions February 1994 for the final 35 have less say over the terms on which international bonds are issued. Call provisions, for instance, are not acceptable in the domestic market.

And, though interest rate considerations do not seem to have bothered B&C, a commitment to locking into double-digit interest rates over a 25-year period could still look daunting to many other (see.)

ees. The other issue was in D-Marks, where Paribas offered DM150m of six-year paper of Thomson-Brandt International, the big French electronics company, with a coupon of 6% per cent at a price of 100%. The offering is the bank's first in D-Marks.

It had obtained the bonds by

exercising warrants attached to a issue of 8 per cent seven-year dollar bonds it lead-managed in February of this year.

remained stable during the first six months to September at US\$20m compared with the same period last year. Through its earnings, the company remains Israel's most profitable industrial enterprise.

Mr Aryeh Shachar, managing director, said he considered the results to be an achievement, given the sharp reduction in the most pany's first trial exports to India they get the same period last year. Through had shown a significant increase in some quarters as tight, although the timing of the bond, so close to Christmas, cannot have helped its reception. Market quotations for the issue seemed its sales — virtually all oversess in the first half — by just over 4 per cent to US\$192m. The company's first trial exports to India though outside indications suggested the issue had not fared so gested the issue had not fared so well. This offering was also regarded in some quarters as tight, although the timing of the bond, so close to Christmas, cannot

wew regulations lowering corporate taxes, he said, partly as a leading candidate to take explained why the company's net profits had remained steady. Before tax profits, by contract over the managing directorship at Israel Chemicals. However, Mr Haim Erez, a close friend of Mr Ariel Sharon, the country's controversial Minister of Industry and Trade was appointed last light and Trade was appointed last light and the managing directorship at Israel Quiet trading after a drop on Monday. Longer-dated domestic bonds gained up to 20 basis points in price, although some shorter-dated issues eased

potash, which according to Mr and Trade, was appointed last Shachar was the steepest in 30 month instead. Mr Shachar sub-years, rising input costs had also adversely affected profits intends to leave the company. ket, longer-dated issues gained between 10 and 20 basis points while shorter-dated bonds closed generally unchanged.

However, a recent DM200m 6 per cent six-year issue for Mount Isa Finance was quoted at bid prices ranging between less 3 and less 3%, down from around less 2½ yesterday. Eurodollar bonds once again

tials over US Government bonds tightened slightly. In the 10-year area, Eurodollar bonds posted price rises of up to 1/2 percentage

in 1993.

The relatively firm tone in the Swiss franc foreign bond market continued yesterday, with prices closing about ¼ percentage point higher reflecting short-covering ahead of the year-end.

A SFr100m 5 per cent 10-year issue for the City of Yokohama rose by 1¼ points in price to trade at 103¼, compared with a 100¼ issue price. A SFr400m bond for the Province of Alberta gained ½ point to trade at 102, against a 100¼ issue price.

lift spending

industrial company, plans to increase its capital investment by 11 per cent to DM784m (\$481m) in 1988.

Boston Bank writes off \$200m Third World debt

BY ANATOLE KALETSKY IN NEW YORK

US bank in terms of assets and these countries' debt burus bank in terms of assets and these countries' debt burdens have not been formally after these
group outside the money centres of New York, Chicago and California, has written off \$200m of the debt of some of the against 63 per
its \$1bn worth of loans to Third
World countries.

The move, which implies that Bank of Boston has given up hope of repayment on this pro-portion of its portfolio, goes far beyond the mere additions to loan loss reserves made by all the major US banks last spring.

The Bank of Boston initiative, which was announced late on Monday night, could mark the start of an important new stage in the unravelling of the Third World debt problem, with US banks accepting a gradual diminution of their claims on the developing countries. leveloping countries.

\$430m against possible losn losses in the Third World, the \$200m write-off will not in itself

It will, however, reduce the

bank's primary capital ratio, which will decline to 8 per cent by the end of this year. This capital ratio remains well above regulatory requirements and is high by industry standards.

In addition to removing \$200m of less developed country (LDC)

of less developed country (LDC) debts from its balance sheet alto-Despite the reserve-strengthening actions taken by leading US decided to add a further \$200m to its reserves for possible loan losses and to stop including in its loans to major debtors such as Brazil, Mexico and Argentina,

BOSTON BANK, the 15th largest and these countries' debt bur-trade related lending to the

After these moves, the bank while Bank of Boston's decision to write off some of the debts does not yet involve the legal cancellation of the debtors' obligations, it seems to be a major step in that direction. Because Bank of Boston had already established reserves of \$430m against possible loan these loans to increase its reserves against possible loan

The \$200m in write-offs imply that Bank of Boston could now forgive 20 per cent of its LDC debts without any further effect on its balance sheet. The strengthened loan loss reserves mean that even forgiving 63 per cent of its Third World loans would not eat into its profits after the current quarter.

Mr Ira Stepanian, the bank's president, said that Bank of Boston would post a net loss for the fourth quarter, but that it should be modestly profitable for the year as a whole.

E2* rating for Leeds

Permanent

By Our Euromenkets

EURORATINGS, the Londonbased ratings agency, yesterday assigned to the Leeds Permanent the lowest credit rating it has yet awarded to a British building

Britisk

Ret di

it assigned an E2* rating to the Leeds Permanent's short-term deposits and an A minus' rating to its long-term deposits. The asterisks signify that the society did not request the ratings.

The Leeds Permanent's lower ratings reflected the higher degree of vulnerability ... to adverse economic developments." Its capital levels were lower than for many competitors and trends of profitability had been uncertain over recent years.

EuroRatings has assigned higher E1° and A plus ratings for the National and Provincial Building Society.

Five-year finance for **Bowater Industries**

BOWATER INDUSTRIES, the franc drawings of 10 basis

diversified UK packaging concern, is raising \$150m through a
five-year financing being
arranged by Barclays de Zoete
Wedd.

The financing, in the form of a
arrange and Kansalis Banking

The financing in the form of a multi-option facility, includes a committed standby credit, which will carry a maximum margin of 10 basis points and a utilisation fee of 2.5 basis points if more than half drawn. There is an underwriting fee of 6 basis points for the so-called available rection of the financing and portion of the financing and 4 basis points for the unavailable. Lyonnais des Eaux, the diversified French group whose interests include water and interests include water and waste management, is raising FFr1.25bn through a multi-option facility. Credit Lyonnais is arranging the facility with Banque Indosuez as co-arranger.

It has a five-year maturity, extendible to seven years, and carries a 5 basis point facility fee. There is a margin on French

In the D-Mark secondary bond market, prices stabilised in con-

saw very thin trading between professionals, although some dealers said that the volume of business transacted with retail investors was fairly encouraging given the time of year.
Prices were marked higher in sympathy with the US Tressury

bond market and yield differen-

yen bond market.

Bonds for sovereign issuers, such as a 5% per cent five-year issue for Italy, were attracting the most interest. But dealers said there were also some size-

Kredietbank

Kredietbank (Suisse)
announced a SFr50m five-year
bond for Hovedstadsregionens
Naturgss, the Danish regional
gas company. The 4½ per cent
bond is priced at 100%.

The Council of Reporting
Dealers, the sub-committee of
the Association of International
Bond Dealers responsible for secondary market making has said
dealers may cease making prices
to each other between December
18 and January 4.

18 and January 4.

This is the first time the market has been officially closed over the Christmas break, although dealers have traditionally closed down operations during this period.

Mannesman to

MANNESMAN, the West German

The company said it will invest DM575m in Germany next year and the remaining DM209m

arrange and Kansalis Banking Group to lead-manage a machin-ery financing. The financing includes a \$50m syndicated facil-ity, which will be incorporated with a \$120m loan and guaran-tee facility arranged in 1984. Elsewhere, Grand Metropoli-tan signed a \$10m multi-option

financing with a group of 27 banks led by National Westmin-ster. The financing, doubled from the original target, is thought to be the largest multi-

option facility yet arranged.

The first issue of sterling de

nominated medium-term notes was placed on behalf of Com-

was placed on behalf in Com-mercial Union under its Ecu500mmulti-currency note programme. BZW, which placed the notes, said they carried a two-year maturity.

FT INTERNATIONAL BOND SERVICE US BOLLAR

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Shorter-dated Euroyen bonds remained in reasonable demand from investors who are enthusiastic about the prospects for fur-ther yen appreciation but wary of extending maturities in the yen bond market. Revolving Credit and Tender Advances Facility

STRAIGHTS
Arab Banking 5½ 92...
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Bank of Greece 6½ 95
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said diele were also some size able orders from clients for higher-couponed corporate bonds, such as a 5% per cent issue for General Electric, due

By Our Financial Staff

Great Portland Estates, the property company, was the target of a \$60m "dawn raid" yesterday morning, but takeover fever swiftly cooled when it became clear that the buyer was a UK institutional investor intent on leaving its interest at the new level of 14.9 per cent.

Warburg Securities swooped to buy 19m shares, about 12.5 percent of the total, at 319p, against the close of 268p on Monday. The shares fell back to finish at 306p, a 38p rise on the day, giving the company a market capitalisation of \$496m.

Neither the company nor War-burg would reveal the identity of the raider. The institution contacted Great Portland after the raid, however, and satisfied the company of its benign, long-term intentions. It will not seek a seat

Great Portland's property port-folio is particularly strong in London's West End and in the area north of Oxford Street, around the street from which it

The district is changing from from the 7.87 per cent total held light industry, largely garment on November 20.

in 1986. This year Great Fortland took a 50 per cent stake in Bride Hall Developments, a property trading company with a diversified portfolio.

Although the company has been a perennial takeover candidate, yesterday's raid surprised

property analysts who questioned why the investor had not pounced more quickly after the October market crash.

The raid price vesterday morning was only 12p short of the shares' all-time high in September, but more than 50 per cent above the post-crash low of 206p.
Analysts have been forecasting net assets of about 290p per share by the financial year-end in Memb 1982

in March 1988. British Rail Pension Fund indicated yesterday that its stake in Great Portland had not changed

British Land exceeds expectations with £23m

BY MARTIN DICKSON

lanen

See the first of the control of the

British Land, the property company headed by Mr John Rit-blat, yesterday announced interim pre-tax profits of \$23.5m, double the \$11.7m made

Net rental income totaled \$17.8m (\$18.7m), profits from industrial activities were \$700,000 (\$2m), and profits from property sales jumped to \$12.3m (\$5.1m), while securities dealing. dividends and sundry income

totalled \$700,000 (\$2.9m).
Over the past year the company has greatly reshaped its portfolio and this is reflected in

sidiary, Gripperrods, in Septem

Mr Ritblat said yesterday that
ample liquid resources have
been increased by asset sales,
with net indebtedness down to
\$175m at the end of November. The impact of the sales is reflected in the interest charge, which drops from \$12m to \$8m.

Tax accounted for \$7.6m
(\$2.2m), leaving earnings per share of 7.3p (6.8p). The interior

dividend rises 15 per cent to

interim pre-tax profits of \$23.5m, double the \$11.7m made in the same period last year.

The figures were ahead of market expectations and this, coupled with yesterday morning's institutional dawn raid on the shares of another property company, Great Portland Estates, helped the shares move ahead to close at 255p, up 12p on the day.

Net rental income totalled \$17.8m (\$13.7m), profits from industrial activities were erties are heavily concentrated in London, the portfolio has been broadened over recent years to reduce dependence on the City's Plantation House. (There, despite the recent acquisition of neighbouring Cereal House, redevelopment is not likely before the early 1990s, by which time Black Monday should be distant history). Helped by a good reverportfolio and this is reflected in the interim figures. Last December it bought the half of the Euston Centre in London which it did not already own, and profits from this now count under rental income father than dividends.

It has also made numerous, to forecast year end na v. of up lt has also made numerous, sales of properties, including the recent disposal of French and particularly when set alongside the price being paid yesterday for Great Portland's equity.

Richards profits up

turer, raised pre-tax profits from \$728,000 to \$1.3m for the year to end September. Earnings worked through at 7.97p (4.28p). There was exceptional expenditure of \$160,000 (nil).

The final dividend is increased from 1.3p to 1.9p, making a total of 2.6p (1.9p) for the year.

Gulliver acquires 10% of **Broad St.**

MR JAMES GULLIVER, the Scottish businessman who recently announced his intention to step down as chairman of Argyll Group, has taken a 10 per cent stake in the Broad Street Group, USM-quoted public relations company.

Appointed chairman with immediate effect, his role will be to help Broad Street transform itself into a major broadly-based communications consultancy. Hitherto, the company has been best known for its aggressive role in some of MR JAMES GULLIVER, the

been best known for its aggressive role in some of the City's most contentions takeover bids.

These included the Guinness/Bells bid, when Broad Street acted for the winning side. Later, the agency switched its allegiance from Guinness to advise Argyll during its abortive attempt

Guinness to advise Argyll during its abortive attempt to acquire Distillers.

Explaining his plans for the group, Mr Gulliver said yesterday that he would be developing a long-term strategy to take it further into related areas such as consumer advertising, corporate identity and more general management consul-

This would inevitably mean large acquisitions where his wealth of contacts within Scottish institutions would be invaluable. "I have been promised very substantial backing for any ventures I undertake. I shall help Broad Street do the deals."

Broad Street joined the USM in August last year via the reverse takeover of State

the reverse takeover of Sta-nelco. Since then it has made a number of small acquisitions — including that of Financial Dynamics, a rival PE firm — and

a rival PR firm — and announced pre-tax profits of \$281,000 in the six months to April 1987, on turnover of \$4.02m.

During his long business career, Mr Gulliver built up the Fine Fare supermarket group and Argyil. He descibed himself "as perhaps the pioneer in the field of advertising for food retailers" due to his involvement with Fine Fare, and pointed with Fine Fare, and pointed out that the last agency he backed was Saatchi and

His duties at Argyll com to an end in September next year. In the meantime, he intends to develop his own business interests and ear

and closed up 11p at Mr Gulliver bought 68p. Mr Gulliver bought
3.25m shares at 38p, and
has options to buy a further
8m new shares at between
80p and 120p.
Broad Street also
announced the acquisition
of Markham, a marketing
and fund raising consultancy, for a maximum total
consideration of \$4m in
shares.

Nikki Tait on the imminent end to the Storehouse/Benlox saga

More questions than answers

"COSTLY", "ill-conceived", "ridic-"COSTLY", "ill-conceived", "ridic-ulous" - Sir Terence Conran, head of the Storehouse retail group, has never wanted for descriptions of the Benlox hid. In fact, as "demerger" propos-als from the relatively tiny investment-dealing to civil engi-neering company rumble through their final week, noth-ing is so prevalent as the sense of a non-event.

True, there have been some last-ditch attempts to spark the offer into life. A pair of rival, strongly-worded circulars have thudded through shareholders' letter-boxes in the past few days. But with the next (think) clean But, with the next (third) clos-ing date on Friday - for some curious and unexplained reason just a weekend away from day 60 - recent SEAQ trading volume in Storehouse has eased back to under Im shares a day,

and few in the City expect any pre-Christmas surprises.

Whatever the institutional ment during the bid. On that shareholders' qualms about the point, the latest defence docu-

shareholders' qualms about the current state of Storehouse "very considerable" suggests one retail analyst - embracing Benlox Storehouse: its success will be seems unlikely to be the solution.

Taken at their face value, the Benlox demerger proposals suffer from two disadvantages. The first is that they offer fewsolutions to the real retailing question-marks which currently hang over Storehouse. As John Richards at Wood Mackenzie puts it:

point, the latest defence doculous remainted to ment from Storehouse is clear: "I personally remain committed to Storehouse: its success will be the culmination of my life's work. It is a challenge I still relish and enjoy," writes Sir Terence. Nevertheless, a suspicion has been planted that the Storehouse chairman is not at heart a "big group man", keen on tussiting with the somewhat mundane retailing mechanics — no matter how impressive his design conards at Wood Mackenzie puts it: how impressive his design conThe bid may be intellectually tribution to society in general.

The third question mark conbeen facing parts of Storehouse cerns the BhS strategy. As Peter

been facing parts of Storehouse before the company came into Jones, at Shearson Lehman, puts play."

Those problems can be categorised into three areas. The first is conundrum of sales." The company's first half profits performance was respectable up 10 home by continued warehousing problems at Mothercare, which rise. But like-for-like volume led to the announcement of a 3 increases were a modest 2 per per cent dip in first half profits more evidence of an improve-like the chain market share sept ment in real sale densities. In lost the chain market share, sent ment in real sale densities. In its own profits 27 per cent lower fairness, Storehouse has always to \$9.9m in the first six months, maintained that BhS's revival and – in the view of most analysts – is the sort misjudgement gramme; so far it has had only which a large retail combine simply cannot allow to happen.



bishing the stores and ranges.

The summarised effect of these doubts has been all too evident in the performance of Storehouse shares. Since the BhS merger in early 1985, Storehouse has underperformed the All-Share Index by more than 35 per cent and the stores index by about 30 per cent. Scarcely surther than 35 per cent. Scarcely surther than 36 per cent. Scarcely surther than 35 per cent. Scarcely surther than 36 per cent. Scarcely surther than 35 per cent. Scarce cent and the stores index by are now unlikely to emerge until about 30 per cent. Scarcely surthe New Year. It has recruited one retailer, former Woolworth ence suffering a rough ride at certain institutional presentations should have circulated.

Admittedly, a demerger conducted by Benlox or anyone else would achieve a heap of bid possibilities. Once split into manageable bites, there would be little problem finding buyers for as "zilch" by Benlox itself, but

ageable bites, there would be little problem finding buyers for the Richard Shops chain or, probably, Habitat/Heals Mothercare, despite the current blocup, might well attract interest from the likes of Sears or Boots BhS remains the problem. Arguably, the company is best treated as a property play: one theory is that the chain itself could be slimmed down, and that other retailers, like Marks & Spencer, would be interested in spare sites. And it is worth remembering that 3 per cent stakes in the company are still held by publisher Mr Robert. still held by publisher Mr Robert Maxwell and Mr Tony Clegg's Mountleigh Group.

But the second drawback to

the current bid is Benlox itself.

the City seems to be betting on a Somehow, that does not sound somewhat uneasy truce, at least likely to make Sir Terence until the new Storehouse chief quake.



executive is appointed. That appointment will obviously be crucial; in the words of one analyst: "It will need to be seen as someone with authority, able to take a firm grip on the group."

Quite who will fill the gap remains a guessing game. Sir Terence himself has said that there are several candidates in waiting, but that none are prepared to commit themselves while the shadow of Benlox still

hangs over the group. But if that appointment is delayed, or the benefits take long to show through, many compa-ny-watchers predict that the retail group could be back in play before the end of 1988. If Storehouse still has prob-

lems, however, so does its preda-tor. Should the Storehouse scheme fail, Ifincorp Earl will have three failed demerger bids to its name and only one success (the much smaller Nolton bid). its efficacy, even as a means of putting companies into play, looks a little questionable That was not a matter Mr Peter Earl, the guiding light behind the demerger schemes, was keen to discuss this week. To even think what does the future hold about not succeeding is the for Storehouse, assuming that Benlox is seen off? At present, the City seems to be harried and the said.

Porter Chadburn shows sharp fall to £0.16m

Porter Chadburn, manufacturer of food and drink and general engineering equipment, saw. However, he was confident pre-tax profit fall from \$347,000 ito \$158,000 on turnover down from \$10.9m at \$10.1m in the six General engineering and Conmonths to September 30 - its tinental Pressing Technic were first set of figures since the July management buy-in backed by The food and drink division performed better than in the second half of last year.

company where it dropped fol-lowing the disposal of the lossmaking Swift International. The delay of some orders from September to October also adver-selyaffected turnover.

All divisions contributed to profits, except for plastics. Mr binkin blamed shortages and

The second, somewhat related,

issue concerns Sir Terence's own commitment and motivation to

intends to develop his own business interests and earlier this week took control of Waverley Cameron

Suspended at 57p on December 11, Broad Street's shares were relisted yester

Charterhouse:

The results were broadly in line with our expectations from July, said Mr Ray Dinkin, chair distributor of products in sports and leisure, profit would have been \$581,000 (\$611,000) on (1.30p), while the interim dividend was 0.25p (1p). Allowing for the inverse of \$17.4m (\$16.2m).

Tasco was acquired in October for the inverse of the i

es and Mr Dinkin said some of the year had started excep-

The company intended to reduce the level of gearing below the present 50 per cent, although its ability to do so might be lim-ited by further acquisitions.

comment

look reasonable.

The key to Porter Chadburn's The key to Porter Chadburn's future lies somewhere in the marketing past of Mr Dinkin, a former vice-president of Scott Paper. He is likely to be casting around for specialist marketing-oriented businesses, though these will not necessarily be in distribution. The likely seeds of these are in the engineering. these are in the engineering, paper and packaging industries. But Porter Chadburn is no nice clean shell, simply rich in cash and under-utilised readily disposwhich had lost its way, a collec-tion of mixed businesses, some of which, like oils and plastics are more difficult than others. The Tasco acquisition suggests additional pointers; Porter Chadburn is likely to acquire healthy businesses with good management which are then allowed to operate indepen-dently. In the nearer future, pre-tax profits of \$1.5m for the year

Explaura shows reduced loss at interim stage LOSSES of Explanta Holdings,

which has limestone interests in Newfoundland, totalled £14,029 for the half year ended June 30 1987. No comparative figures were prepared in view of the changes which have taken place in the nature of the company's business.

The directors said yesterday that they remained firm in their view of the strength of the company's primary market, the east coast of the US.

Discussions were being held with purchasers there who were interested in taking substantial quantities of limestone aggre-

the spring of 1989.

The directors added that it wa

nossible that the company's acilities may also be employe for the processing and shipment of other minerals from the area of its quarry project which were also in strong demand on the least coast of the US.

The reported results for the

The reported results for the 5p. A total of 15p was paid for opening half year did not the year to March when the pre-include any costs for the quarry tax result was just \$701,000.

project. They did, however, reflect the first phase of planned sales of other investments (\$118,333) and general overhead expenses (\$107,192).

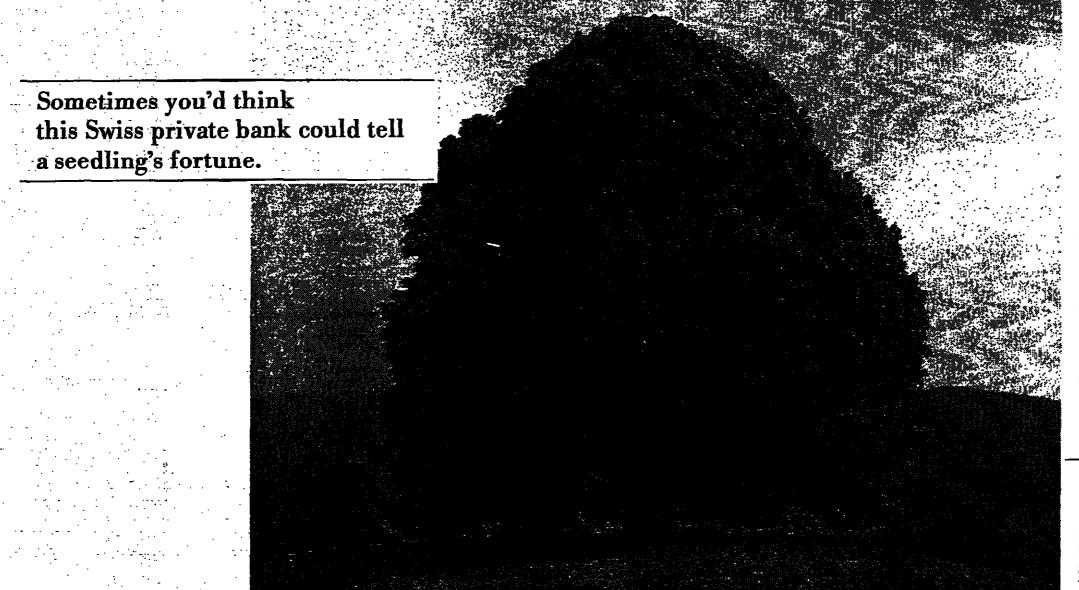
For the year to December 31 1986 the company, whose offer for sale on the USM in September 31 1986 the company of t

ber was oversubscribed more than-ten times, ran up losses of \$407.662 at the pre-tax level.

Graig Shipping profits triple

pre-tax profits to \$1.04m against \$354,689 in the half year to September 30 1987 on turnover ahead from \$3.25m to \$8.85m.

Earnings per £1 share improved to 34.06p (15.38p) after tax of \$354,000 (\$47,000). The interim dividend is being held at



7 hen a client entrusts us with the management of his assets, he doesn't want any involvement in the administration. But he definitely wants to see growth.

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Vaux profits rise 23% to £21.6m

Earnings per share were 34.79 (30.6p) with a proposed final dividend of 9.5p making a total of 14.2p, a 17 per cent increase.

Turnover was \$181.7m compared with £163m last year. Breweries contributed £87.2m, Swallow Hotels £48.6m and the wine and spirits business

with draught beer volume up by 14 of which have leisure centres, about one per cent in a static with three hotels under con-

nities for us in hotels are most exciting. Swallow Hotels, the seventh saler in the north east. Nicholson had seen an increase in market share in the north east. The division now has 33 hotels, Television in which Victory in this area. Swallow Hotels, the seventh saler in the north east. Shares of profits of profits of the window was the large saler in the north east. The division now has 33 hotels, Television in which Victory is the seventh saler in the north east. The division now has 33 hotels, Television in which Victory is the large saler in the north east.

Vaux, the Sunderland-based brewing and hotel group, yester-day reported pre-tax profits of \$21.59\text{m}\$ for the 53 weeks to October 3, an increase of 23 per cent on last year.

Earnings per share were \$4.70 (30.6p) with a proposed final dividend of 0 per cent of 0 per cent of 0 per cent of 0 per cent develop each of our businesses its output.

On sales to supermarkets Vaux opportunities in hotels than beer and public houses. The opportunities for us in hotels are most profitability in this ares.

Into with sales in the 158 off-licences at its cences improving in real terms while on the wholesale side the division was the largest whole-

Shares of profits of related Television in which Vaux has a

Devenish surges 49% to top £9m mark

Earnings per share were up 57 per cent to 17.67p, with a final dividend of 2.25p per share making a total of 3p compared with

In early 1986 Devenish, with 350 public houses, merged its operations with Inn Leisure, a fast-growing operator of 40 pub-lic houses and wine bars. The In early 1986 Devenish, with 350 public houses, merged its operations with Inn Leisure, a fast-growing operator of 40 public houses and wine bars. The management of the business is under licence and supplying it and other beers to tenants there and other beers to tenants there are to remove but increased profitability from the division.

Devenish's new strategy was IXL, the Australian brewer to renovate the top 15 per cent which owns Courage, in which

The acquisition will give Powell & Halsall Haulage, an industrial waste disposal contractor

bought by Caird last month, a dedicated tip at Rossett in Clwyd, near Chester. Astbury has a renewable five-year land-

fill contract at the site

Caird builds up waste

side with £0.5m buy

tan, brewing a Devenish ale spent on refurbishment and under licence and supplying it acquisition of new pubs this

which claims it has brought professional management skills to a traditional brewer.

Mr Michael Cannon, chairman of Devenish, said: This shows you what professional management can do, particularly in the Devenish estate. The profits are there to be had."

The changed pattern of distribution to the tenanted estate in Devon and Dorset, with Ushers, a subsidiary of Grand Metropolitan, brewing a Devenish ale

J.A.Devenish, West Country brewer, yesterday reported a pre-tax profit of \$9.06m for the year ended October 30 1987, an increase of 49 per cent on the previous year. This was achieved on a slightly lower turnover of \$41.65m (\$42.27m) and included \$2.03m from property disposals compared with \$1.56m last year.

Examines per share ween \$1.50m last year.

The character of Inn Leisure of its pubs, dispose of the 10 per tenants are offered a 50 per cent of poorer properties, and their public houses, buy into urban areas, including to the stake in their public houses. Some nine pilot schemes are currently operating within Devenite has been converting tenanted is, with properties effectively mortal to the National West-which it now has 131 compared with \$1.56m last year.

The character of its pubs, dispose of the 10 per tenants are offered a 50 per cent of poorer properties, and trake in their public houses. Some nine pilot schemes are currently operating within Devenite has been converting tenanted is, with properties effectively mortal tenanted to the National West-which it now has 131 compared with \$1.40m last year.

The character of its pubs, dispose of the 10 per tenants are offered a 50 per cent of poorer properties, and their public houses. Some nine pilot schemes are currently operating within Devenite in the properties of poorer properties, and their public houses. Some nine pilot schemes are currently operating within Devenite in the properties of poorer properties, and their public houses. the scheme. Devenish has also been trebling capacity at its Redruth brewery in Cornwall where a range of new "added value" products under the Newquay Steam brand name will be brewed with a capacity of 300,000 barrels a year on stream by April. These products, brewed to strict Continental purity standards, are being offered to other brewers as "niche" products.

Acquisition boosts EDP

A. Caird & Sons, the Scottish property investment company, yesterday continued its move into waste disposal with the purchase of Astbury Plant, landfill operator and quarry owner, for \$450,000 in cash and shares.

The acquisition will give Powall & Bollow Bushers of \$150,000 in the current year.

The integration of Business Computer Systems, acquired in March 1986, boosted turnover total turnover of £14.24m, and and profits of Sheffield-based £403,000 to group taxable profits Electronic Data Processing in

The following companies have notified dates of board meetings to the Stock Exchange. Such needings are usually held for the purpose of considering dividends. Official indications are not exhibite as to whether the dividends are information or finals and the sub-divisions shown below are based mainly on last year's timptation.
TODAY
Interns- Befreven, Caffyns, Danes investment

The Brewery.

Sunderland

SR1 3AN.

dors of Astbury, will become non-executive chairman of Caird Environ, a new subsidiary which

pub improvements, including change of livery for 400 Vaux houses.

Hotel newly acquired at York,

new hotels being built at Waitham

BOARD MEETINGS wick, Cheming, English China Cleys, Midsumme

Bett Bros lifts profit to £1.1m

Bett Brothers, Dundee-based property investor, licensed premises manager and commercial vehicle disand compares to venice instributor, lifted taxable profits from \$849,000 to £1.07m on turnover £500,000 ahead from £15.42m to £15.92m in the year ended August 31,1987.

The directors proposed a final dividend of 2.2p (2p) making a total for the year of 3.5p - up from 3.2p last time - and after tax of 5.419,000 (2.304,000) earners are 20n atoms towned to the standard of the

ings per 20p share jumped from 3.2p to 4.03p.

They said that they were confident of further solid progress being achieved during the current fluencial during the courent fluancial year. Bett Brothers was expanding its property and leisure basinesses and further strong contributions to group profits were expected from these core activities this year and beyond.

They cautioned that the commental inhibites itself.

They cautioned that the commercial vehicles division operated in a still difficult market but expected a further improvement. The group's focus was therefore now on specialised businesses in which it has proven skills and could project clear long-term growth potential.

Bett paid interest of £919,000 (£954,000) and an extraordinary charge of

extraordinary charge of \$46,000 (\$65,000).

John Perkins

John Perkins Meats, USM-quoted meat whole-saler, beefed up taxable profits substantially in the 53 weeks to October 2 from £281,000 in the previous 52 weeks to £682,000 on turnover up from £17.58m to £22.12m.

After increased tax of \$237,000 (\$71,000) earnings per 10p share worked through at \$3.49p (1.66p) basic and \$3.49p fally diluted. The directors declared an unchanged final dividend of 0.6p making a total for the period of 1.8p (1.2p).

Acquisitions help boost BSS to over £4m in first half

RSS Group, a distributor of industrial heating and pipeline, lifted pre-tax profits from \$23.98m to \$4.28m in the half year ended September 30 1987, helped by the growing contribution from Manor Building and Plumbing Supplies, acquired a year ago. The company armounced another acquisition, that group performance during another acquisition.

Trade had subsequently been strong and had reflected benefits from that expenditure.

The trend had continued into the second half, he added, saying that the directors were confident in the group's progress.

Operating profits worked through at \$4.18m (\$4.17m) and the same time the company amounced another acquisition.

announced another acquisition, that of Ivco Process Valves, a distributor of process control valves, for around \$3.65m. This complements the purchase of AM Supplies (Pumps and Con-

pre

Turnover improved by 11.6 per cent to \$47.21m (\$42.31m). Mr through at \$4.18m (\$4.17m) and 1.H Phillipps, the chairman, said the pre-tax result was after interthat group performance during est received of \$74,000 (\$188,000 the closing months of last year debit). Tax took \$1.55m and the first three months of the (\$1.45m). Last time there was an current year reflected quieter extraordinary debit of \$126,000 trading and the impact of relating to discontinued businesses.

Jack Israel rises by 44%

Jack L. Israel, USM-quoted importer and distributor of fruit and vegetables, increased pre-tax profits by more than 44 per cent ion turnover up 95 per cent in ing, catering and retail supply the six months to September 30 activities has been supplemented by the new activities in nuts, and the six months to September 30 activities has been supplemented by the new activities in nuts, and cannot fish

included five months contribu-tion from John Martin Foods for which Israel paid \$5.6m in April. In the year to March 31 profits fell 28 per cent from \$1.42m to

by the new activities in nuts, dried fruit and canned fish, Profits rose from \$427,000 to which were introduced with the \$617,000 on turnover ahead from purchase of Martin. \$17.31m at \$33.78m. The results

After tax of \$205,000 (£135,000) earnings per 4p share He rose from 0.44p to 0.5p. There is become interim dividend. Last year, sin Israel paid a final dividend of ity.

Mr Alexander said that the Mr Alexander said that the company was committed to a policy of building a broadly-based group with an increasing range of products and services, offering sustained growth for its shareholders. He said Israel would continue to pursue opportunities for the pursue opportunities of the said state. tunities for further growth to strengthen further and broaden its operating and financial base. He said it was determined not to become over-dependent on any single area of operation or activ-

Lister on target at £1.5m

Lister & Co., textile manufacturer, boosted taxable profits from \$1.25m to \$1.5m on turnover up from \$23.78m at \$24.55m in the six months to September 26, 1987.

1988 would be satisfactory.

After tax down sharply at \$1.32,000 (\$249,000) earnings per share rose from 6.03p to 8.42p.

The directors doubled the investment property in London's New Oxford Street for \$15.3m.

Interpretable profits the present post-crash uncertaintest with a strong balance sheet following the sale of its principal investment property in London's New Oxford Street for \$15.3m.

Minority interests accounted September 26, 1987.

Mr Justin Komberg, chairman, said that the results had been in line with the company's expectations and that indications were that profits in the year to March

Plysu ahead by 20% midway

Plysu, Buckinghamshire-based plastic container manufacturer, reported a 20 per cent expansion in taxable profits to \$3.25m in the six months to October 10.

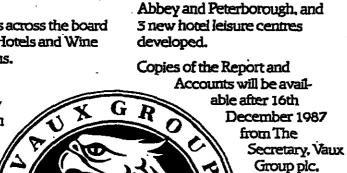
The outcome was scored on group turnover of \$22.17m - up

Kecord results

Mr Peter Jones, one of the ven

19th successive profit increase

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Increased

trading in

partly-paid

BP shares

British Petroleum's partly-paid shares saw very heavy trading yesterday amid speculation that the Kuwait Investment Office was fur-

Investment Office was fur-ther increasing its take beyond the 13.07 per cent level declared on Monday. Volume in the partly-paid stock was 184m compared with just 5m in the fully-paid variant. The dealings represented well over a quarter of all business done in leading London stocks

in leading London stocks esterday. Analysts assume that the

KIO is accumulating the unwanted stock to take its

stake in BP up to the 15 per cent level. Its buying spree yesterday left the mid-price unchanged at 71 kp, a figure

supported only by the presence of the Bank of England's promise to buy back the stock at 70p.

Sears puts its

case for taking

over Freemans

Sears, the retail, footwear

and betting group which launched a \$430m contested

cash offer for Freemans,

the mail order company on Friday, has sent out its offer document.

In it Sears argues strongly

it needs to develop in order to ensure future growth in profits and sales."

Corres - Total Total

By Niikki Tait

shares will consist of a maximum of \$1.5m in 1988 and \$5m in 1991, with a final payment in 1992 dependant on post-tax profits from MDA. An additional bonus payment of up to \$4m is payable if MDA achieves specific profit targets and a minimum growth rate of \$5 pay cent every port Beach, saw adjusted pre-tax

growth rate of 25 per cent average compound on its post-tax profits profits for 1991, compared with the figure for 1986.

Shares issued to the vendors

port Beach, saw adjusted pre-tax profits of \$1.268m in 1986. Billings in 1987 are put at \$38.1m.

Yesterday, WPP shares were steady at 358p.

was "with hindsight, a little low" hit by the decline in American and the balance has been tourists who are significant cuscharged against the first half tomers at the group's outlets and pre-tax profits fell back to \$605,000. So the return of US manage to return to the black at 1907 halped the group report

fremer Consolidated Oli-fields yesterday revealed that it hadacquired a 4.95 per cent hold-ing in Tricentrol, the fellow oil independent which is flighting off a bid from Elf Aquitaine, the French oil company.

Mr Roland Shaw, chairman of Premier, said that the stake had been built up steadily since the market started to fall in October. Premier had origninally planned to make a full bid for Tricentrol,

WPP, the marketing services group which earlier this year took over the Madison Avenue-based JWT Group, yesterday confirmed that it is buying California-based Mendoza Dillon & Asociados, the largest agency specilaising in Hispanic advertising in the States.

The maximum purchase price is \$25.5m, of which \$10m in cash will be paid upfront. The further stage payments in cash and

USM-quoted restaurateur, was and the forced to make an extra provision in its accounts to reflect the profits.

settlement of its long-running

court case with a group of work-ers who had alleged underpay-ment at the group's West End outlets.

The workers were awarded £38,000 plus a contribution to their costs and Aberdeen now

says that the provisons made in the 1986 accounts for these items

Brookmount, USM-quoted property investor and developer,

Brookmount

ore Street to

क्षात्रकार सम्बद्धाः व्यक्त

€547 4E1

WPP in \$25m US deal

port Beach, saw adjusted pre-tax profits of \$1.268m in 1986. Bil-

Premier Consolidated Officields yesterday revealed that it bed by the £135m and acquired a 4.95 per cent holding in Tricentrol, the fellow oil independent which is fighting off a bid from Elf Aquitaine, the french off company.

Mr Roland Shaw, chairman of remier, said that the stake had een built up steadily since the narket started to fall in October. The the size of its make a full bid for Tricentrol, and holdings.

Kleinwort Grieveson would not comment yesterday about its role in the bid or on the extent of its stake. However, Samuel Montague, the merchant bank which is advising Elf, said that it was approached by Kleinwort on Friday and offered a 9.5 per cent of the company at 200p a share. Tricentrol shares yesterday rose by 6p to 172p, despite the depressing effect of the falling by Elf.

Mr Shaw said that Premier had origninally planned of make a full bid for Tricentrol, holdings.

Amber Day shows sharp downturn

Amber Day, clothing manufac-Amber Day, clothing manufac-turer and distributor, revealed taxable profits sharply lower at \$155,000 in the 60 weeks to July 25. In the comparable period - 53 weeks to end-May 1986 - the group achieved pre-tax profits of \$557,000.

Turnover of the Soho-based group, in which a consortium headed by Mr Irvine Sellar holds just under 30 per cent of the equity capital, advanced from \$9.37m to \$10.13m, but the operating deficit came out at \$55,000 against a profit of \$232,000 last time.

Interest charges fell to \$16,000 (\$30,000), while tax took \$56,000 (\$116,000), and resulted in a loss per 25p share of 0.72p (earnings

THF in £26m US hotel deal

Aberdeen Steak's provisions

more than tripled pre-tax profits from \$707,000 to \$2.34m on turnover up from \$2.55m to

Dealing lifts Redfearn shares

more than tripled pre-tax profits from \$707,000 to \$2.34m on turnover up from \$2.55m to \$10.68m for the half year to September 30.

The interim dividend is increased to 1.75p (1.3p) on earnings of 18.8p (7p) after tax of £833,000 (\$200,000).

The directors said that the enlarged group now had the assets, the opportunities and the resources to look to the future with confidence.

BYRICHARD TOMKONS

Trasthouse Forte, the others on long leases.

Mr Rocco Forte, THF's chief executive, said the purchase was in line with the group's policy of expanding its North American operations. The Skylight hotels are in Chief on long leases.

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The literature of the worldwide Trusthouse forter executive, said the purchase was in line with the group's policy of expanding its North American operations. The Skylight hotels are in Chief on long leases.

The literature of the worldwide Trusthouse for executive, said the purchase was in line with the group's policy of expanding its North American of the Worldwide Trusthouse for executive, said the purchase was in line with the group's policy of executive, said the purc

Sears argues that its own retailing skills plus its financial and property strengths would help the mail order business. Last night, Freemans' managing director, Mr Ralph Aldred, said that his initial response to the document was that it contained nothing new, and that the company would be making a more measured response in due course. **DIVIDENDS ANNOUNCED**

				Current	of	ponding	for	last	ı
MORE than 20 per cent of the shares in Redicarn changed hands yesterday as one Antipodean investor sold his stake in the glass bottle and packaging company to another. As a result,	his UK adeisers, NM Rothschild said that he had no intention to make a bid and regarded the holding as a long term invest-	kediesm has enjoyed a period of recovery since 1985 when Mr Arthur Church was appointed chief executive. Pre-tax profits for 1986-87 were 54-1m, compared to a less of \$23,000 in	Brockmountsini BSSint Devenish (J.A.)fin Electronic Datafin F & C Allianceint	2.2 1.44 1.75 4+ 2.25 1.45 0.34	of payment Mar 7 Feb 12 Jan 22 Feb 24 Apr 4 Jan 26			3.2 3.5 4 9.25 2.7 1.75	
Redfearn's shares jumped 56p to 425p. Mr Ron Brierley, the New Zealand entrepreneur, sold his 20.5 per cent holding to Overseas Strategic Investments, a vehicle of Mr Dick Pratt, an Australian investor with extensive business interests spanning paper and packaging and financial services. As Mr Pratt already held 9.45 per cent of Redfearn, his holding is now just below the 30 per cent level at which he would be obliged to mount a bid under	"We are particularly impressed with the existing Redfearn mangement," the statement continued, "and hope to assist the company to further improve its market performance." This was not enough to comfort Redfearn, which apparently received only minimal advance notification of the transaction. The company issued a curt statement calling upon OSI to clarify its intentions and explain	1983-84. In June this year, the company diversified into packaging with the \$19.5m acquisition of Bunzi Flexpack. Mr Brierley is belived to have accumulated his holding through IEP Securities in 1985 at below \$1 a share. Yesterday, he sold 2.05m shares at 450p, realising a minimum profit of \$9.2m. Mr Pratt is an active investor in UK companies, with declarable stakes in Whessoe and	Guinness Peat fin Lister int John Perkins fin Plastons (GB) fin Plysm int Porter Chadburn int Richards fin Vaux fin Viking Packaging fin Dividends shown penc	1.55† 1.06 2.55 0.25© 1.9 9.5†\$ 2.34 e per shar	p issue. †O stock. Una	n capital ir quoted stoc	icreased i	DY MENTS	и.
					_				ī

BCal calls for CAA to resist BA licence move

for the immediate revocation of BCal's route licences.

BCal urged the CAA not to accept BA's application, which it said had been made "for an ulterior purpose." The application, announced last week shortly after the CAA tentatively approved a rescue package involving Scandinavian Airlines System, was "wholly improper and constitutes an abuse of (CAA) procedures," said Sir Adam Thomson, BCal chairman.

BA's rival S2UUM takeover bid.

Under normal circumstances, the process would be expected to take at least several months, by which time the battle for BCal is likely to be concluded. "The applications are clearly part of applications are clearly part of applications are clearly part of facts now in existence; indeed it could not possibly be alleged that BCal was, as of now, not controlled by UK nationals."

Sir Adam also said the CAA had the power to refuse to hear the state of the case were to the controlled by UK nationals."

British Caledonian Group last holders additional information package, SAS's stake would rise inght told the Civil Aviation on which to choose between the Authority that British Airways SAS package, which the BCal version of preference shares once had no basis on which to apply board has provisionally backed, allowed by the regulatory climate – primarily the removal of internal trade barriers envisaged by the CAA not to

However, if the case were to proceed, BCal said, the CAA should waive the normal notice period and hold hearings no later than December 23.

This would give BCal share
sider its contents.

BA claims that SAS would the power to refuse to hear the application because the application because the application had not been served six months before the date it was proposed to take effect.

Blue Circle pushes Birmid bid

Blue Circle, cement company, to each other's distribution chanyesterday outlined the reasons why it believes it is suited to take over **Rirmid Qualeast**, the lawnmowers, bollers and cookers

The 300p a share offer seems

The control of the action, against outs manufacture.

The 300p a share offer seems

bathroom products subsidiary. Armitage Shanks, and Birmid

that "in an increasingly dif-ficult business environment for mail order, Freemans is struggling to establish itself successfully in the new areas of business which

group for which it has launched a contested takeover.

In its offer document to Birmid shareholders it said that its mid shareholders it said that its undervalued at that price." "The 300p a share offer seems The small print of the docu-

Armitage Shanks, and Birmid had a unique opportunity to achieve considerable success in the growing home-products market.

Armitage Shanks, and Birmid in the small print of the document revealed that Blue Circle was defending an action recently brought by Reibor International in New York claiming damages Put together, the two compa-nies would benefit from their This was in respect of a proposed ability to offer a broader range joint venture in the Cameroons of products and from their access which did not go ahead.

Blue Circle said it would vigor financial or trading position of

the group. The company described its cash offer for Birmid as generous. The 300p was 50 per cent above the value of shares on the day before the company launched its offer.

It said accepting shareholders would be able to invest the gross cash proceeds to obtain an income 290 per cent higher than they received from their hold-

Storehouse buys Blazer

Storehouse, the retail chain next year. An additional sum to run Biazer as an autonomous which is currently contesting the demerger bid from the rela
demerger bid from the rela
room for a steady expansion of "demerger" bid from the relatively tiny Benlox group, yesterday sealed its purchase of the Blazer men's fashion retailer.

Storehouse is paying \$4.7m takes in six stores - four in central profit performance at the chain in the year to August 1990.

Blazer was set up by Mr David Krantz in 1979, and currently takes in six stores - four in central profit performance at the chain in the year to August 1990.

Blazer was set up by Mr David Krantz in 1979, and currently takes in six stores - four in central profit performance at the chain its outlets. In the year to August, Blazer produced sales of \$4m and pre-tax profits of \$600,000. In profit terms, that represented the previous year, during 1986/7 three additional stores were opened.

Neil & Spencer warns on share price value

where near the present share shareholders."

price."

Neil & Spencer, which is
The ordinary shares finished advised by Baring Brothers, is
last night at 11p, down 2p on the capitalised at about \$3.2m.

Plaxtons profit doubles to £1.5m

Plaxtons (GB), coachbody builder, more than doubled pre-tax profits from \$732,000 to \$1.49m on turnover up from \$36.95m to \$99.88m for the year

SPECULATORS who have recently bought into Neil & were trading at in July when hopes of a turnround were high when last month the company warned on the level of its share price.

Mr Richard Fleischmann, chief executive and owner of 34 per cent of the company, has made an approach which may lead to an offer for the company.

However, Neil and Spencer said that in view of the group's need for finance, the value of any offer is unlikely to be any where near the present share said that in the present share said that a good start had been made to trading in the current financial period, there was evidence of some expressions of interest from parties other than Mr Fleischmann. It is pursuing these in order to determine the course of action which is in the best interests of shareholders.

Tax came to \$23,900 to \$1.49m on turnover up from \$36,95m to \$29,88m for the year to \$29,85m to \$29,88m for the year to \$29,88m for the year to \$259,500 to \$21,49m on turnover up from \$236,95m to \$29,88m for the year to \$29,88m for the year to \$29,88m for the year to \$259,500 to \$258,500 to \$259,500 to \$259,

Tax came to \$269,000 (\$239,000) and there was an extraordinary credit of \$413,000

Company facing present uncertainties with a strong balance sheet

The unaudited results of the group for the half year ended 26th September 1987 are:

	1987 £000	1986 £000
Turnover	24,532	23,776
Profit before taxation and extraordinary items	1,531	1,254
Taxation	(132)	(249)
Minority interests	(2)	(2)
	1,397	1,003
Extraordinary items	9,023	398
Profit attributable to shareholders	10,420	1,401
Dividend on 3.5% cumulative preference shares	(10)	(10)
Dividend on ordinary shares	(165)	(83)
Retained profit	10,245	1,308
Earnings per ordinary share of 25 p	8.42p	6.03p

- Profit before taxation has increased by 22% on turnover
- ▶ The directors have declared an interim dividend of 1 p per ordinary share payable on 22nd January 1988 to members registered at the close of business on 8th
- ➤ At present indications are that profit before taxation for the year to March 1988 will be satisfactory to share-

The group manufactures an extensive range of textile products and has interests in property, engineering and insurance broking. Textile products include yams, velvets, curtains and cushions, rugs, fur fabrics, woollen cloths and slik fabrics.

Lister & Co. p.Lc., Manningham Mills, Bradford BD9 4SH.

Continuing growth from Brookmount

- New joint venture enhances Brooklands potential.
- Strong asset base following £80m property acquisitions.
- Resale of acquired properties planned to improve portfolio quality.

		udited	
		Year to tember	Year
Profit on ordinary activities before	1987 £³000	£'000 £'000	31.3.87 £`000
taxation	2,341	707	2,253
Earnings per share	18.8p	7.0p	22.0p
Dividend per share	1.75p	1.3p	4.0 p

"The enlarged Group now has the assets, the opportunities and the resources to look forward to the future with confidence." Jack Wilton, Chairman



Commercial property development, investment, management company.

Copies of the Interim Statement are available on request from: The Secretary, Brookmount PLC, 70 Piccadilly, London WIV 9HH.

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Goodman Fielder Wattie Limited

(incorporated with limited liability under the laws of the State of New South Wales, Australia)

Introduction to The Stock Exchange

Fully paid Ordinary Share capital

Authorised 1,999,800,000 Ordinary Shares of A\$0.50 each

issued 376,780,322

Goodman Fielder Wattie Limited (the "Company") and its subsidiaries manufacture, distribute and supply food products and, based on turnover, comprise the largest group in

the food industry in Australasia. Application has been made to The Stock Exchange for the fully paid issued Ordinary Share capital of the Company to be admitted to the Official List. It is expected that such admission will become effective, and that dealings will commence, on 17th December, 1987. Information relating to the Company and its subsidiaries is available in the statistical services of Extel Financial Limited. Copies of the Listing Particulars may be obtained during usual business hours on any weekday (Saturdays and Public Holidays excepted) up to and

S.G. Warburg & Co. Ltd., 33 King William Street, London EC4R 9AS

including 30th December, 1987 from-

The Stock Exchange, Throgmorton Street, Throgmorton Street, London BC2N 1HP (until 18th December, 1987 only)

16th December, 1987

Lower world milk output forecast

WORLD MILK production has 16 countries adhering to Gatt's over two years.

In sharp contrast to its 1980 annual report, which was particularly gloomy about the outlook for the butter trade and sceptical about plans to curb milk output, Gatt's latest assessment is relatively, if cautiously, optimistic about market trends.

The Soviet Union could then future.

After expanding by another offer surplus amounts of dairy products for sale on the world market at very low prices, it stabilised in 1987 and can hope the situation. The first was the fully be kept within reasonable EC Farm Ministers' decision in limits in the future, Gatt reports.

Reductions in output in West-

WORLD MILK production has finally stopped expanding and unternational Dairy Arrangement world butter output will be 'significantly lower' in 1987 and 1988, according to the annual report on the dairy products market' published today by the General Agreement on Tariffs and Trade (Gatt).

Stocks of butter and skimmed milk powder will be substantially smaller by the end of 1987. Sm tonnes worldwide in 1986, least to the average level of the production of the substantially smaller by the end of 1987. Sm tonnes worldwide in 1986, least to the average level of the production ratios and trade of the substantially smaller by the end of 1987. Sm tonnes worldwide in 1986, least to the average level of the production ratios?

Second, EC measures, including limits on intervention buy-increases in the Soviet Union and some Asian countries. However, Gatt cautiously adds reports. Community butter output fell by 15 per cent in the silightly above the minimum export prices set under the corresponding period for 1986. Over the year as a whole, least to the average level of the production of th

The expected reduction in butter supplies next year should result in an improvement in prices, at least for fresh butter, Gatt predicts.

In sharp contrast to its 1986 to hear scared by the high radiation levels reported from some export pasture areas. More milk was particularly gloomy about the outlook to the hutter trade and sceptical trade and sceptical

about market trends. EC Farm Ministers' decision in limits in the future, Gatt reports. Products. From the Gatt Secre
This optimism was earlier February to dump 1m tonnes of Reductions in output in West-tariat, 154 rue de Lausanne
reflected in September when the surplus butter on world markets ern Europe and the US, due 1211 Geneva, price SFr 12.

Second, EC measures, including limits on intervention buying limits on intervention buyincreases in the Soviet Union

Stocks of butter and skimmed milk powder will be substantially smaller by the end of 1987 than a year earlier, thanks largely to the tough but controversial steps taken by the European Community to reduce its enormous surpluses.

The expected reduction in butter supplies next year should result in an improvement in the control of the control of the control of the control of the soviet nuclear reactor at Chernobyl.

1986. Over the year as a whole, Gatt expects, it will return at least to the average level of 1981-83.

Community exports of old butter at extremely low prices, principally to the Soviet Union and Brazil, have worried other exporters, but Gatt believes the simultaneous reductions in dairy production and stocks offer a production and stocks offer a supplier of the control of the c

mainly to policy measures, were not likely to be outweighed by

986. Over the year as a whole, in dairy cows, could make fore-cast expects, it will return at casting less reliable.

981-83. National policies aimed at increasing self-sufficiency ratios.

Community exports of old but-

also affect forecasts. asso arrect forecasts.

Gatt singles out the Soviet
Union. The upward adjustment
in retail prices under consideration in Moscow could adversely production and stocks offer a affect consumption, import hope for a better balance demand and even at some stage between import demand and result in the accumulation of export supplies in the near future.

The Soviet Union could then

Windward Islands face banana problems

THERE IS increasing concern in the Windward Islands, which supply most of Britain's bananas; reduce the group's market about the future of the group's caces. St Lucia and the other say the group of four islands has been told that it must improve the quality of export fruit or lose the British market.

There are also indications that continued growth in Windwards put in Belize will lead to a glut on the British market in three years.

Mr John Compton, the Prime Minister of St Lucia, the leading Windward Islands producer, says he is concerned also that blans as form the is concerned also that blans as form for it make our industry more than the windward shands producer, says he is concerned also that blans as form for it make our industry more than the windward Islands producer, says he is concerned also that blans as form for it make our industry wore the British market in three years he is concerned also that blans are to make our industry more than the windward Islands producer, says he is concerned also that blans are to make our industry wore the British market in three years he is concerned also that blans are to make our industry wore the British market in three years he is concerned also that blans are to make our industry wore the British market in three years he is concerned also that blans are to make our industry more than the future of the group's will reach accounts for half the Windward Islands out 19,000 tonnes, say industry officials, following shipment of 11,300 tonnes last year. The land under bananas to future, was recently forced to reduce shipments to Britain because of a supplus on the market was a feat of the islands' banana grow dent of the islands' banana grow dent of the islands out 19,000 tonnes last year.

The land under bananas from the future of the groups of a fall in prices to export it the industry, which has been increased from 30 acres in 1985 to 1,182 acres, following all the future of the Windhama Islands out 19,000 tonnes is struction fof 11,300 tonnes for 11,800 tonnes for

Aluminium producers 'near full capacity'

BY KENNETH GOODING, MINING CORRESPONDENT

will operate at 91 per cent of capacity this year.

The report shows that real bulletin (last week's prices in plants have recently been postponed or temporarily rescinded.

Continued production at these plants has to be justified by the price level, however, and the closer the industry gets to full capacity, the higher the price level, however, to persuade the content of the price level, however, to persuade the content of the persuade the conte

THE PRIMARY aluminium smelting industry in the non-socialist world is fast approaching capacity constraint, resulting in an upward pressure on aluminium prices, according to the latest report from the Commodities Research Unit.

It suggests that the smelters will operate at 91 per cent of capacity this year.

Or prices which are quoted in dollars the marginal smelter is not the direct operating cost at the located in West Germany, most highest-cost European smelter major European currencies are linked to the D-Mark.

WEEKLY METALS

All prices as supplied by Metal flask, in warehouse, 280-295 tonne.

price level, however, and the closer the industry gets to full market, min 99.99 per cent, \$ per capacity, the higher the price necessary to persuade the remaining high-cost potlines to re-energise," says the CRU.

Another factor affecting prices is that the marginal smelters are now in Europe rather than the US.

US.

COBALT: European free market, min 99.99 per cent, \$ per tonne unit WOs, cif, the warehouse, ingots 3.05-3.13 (298-3.05), sticks 3.

Quality worries hit rubber stock sales BY WONG SULONG IN KUALA

stock manager is now back the market, following the recovery of prices to the may sell level, but traders are showing little interest in his offerings because of the allegedly poor quality of

of the allegedy power his stock.

Recent buyers of the buffer stock RSS rubber grades at the Port Klang godowns (warehouses) said they found it contaminated with water and could cost as much as 22 Malaysian cents (4.8p) a kg to dry.

Contaminated with water and could cost as much as 22 Malaysian cents (4.8p) a kg to dry.

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Contaminated with water and could cost as much as 22 Malaysian cents (4.8p) a kg to dry.

cents (4.8p) a kg to dry.

Traders say the wet rubber could be due to poor storage conditions or improper packing leading to condensation. ing to condensation.
Since September, the BSm is believed to have sold about 40,000 tonnes from his 370,000 tonne stockpile, but during the past fortnight consumers have

avoided his offerings, with the result that he has managed to sell only a few hundred tonnes "There is increasing market talk about the deteriorating con-dition of BSM rubber, some of which is four to five years old. China does not want to buy BSM

rubber, says one trader. On Monday, for example, the BSM offered SMR 20 rubber at 230 Malaysian cents a kg, representing a hefty discount of 53 cents from fresh rubber available on the market, but there were no bidders.

Organisation officials say however, that claims about poor quality INRO rubber have been exaggerated by traders to depress prices. In most instances, they say, buffer stock rubbers are slightly mouldy, and this could be treated at a modest cost.

be treated at a modest cost.
Rubber prices, which fell below the "may sell" level of 232 Malaysian/Singapore cents a kg in mid-November, in the aftermath of the world-wide stock market crash, have since recovered and appear set to break the "must sell" level of 242 cents.
The INRO five-day moving average, which is the composite rubber price index, is now around 2395 cents a kg.
While markets in Europe and New York are slowing down

New York are slowing down ahead of the Christmas holiday journeys.
For the Fiji-Tokelau attempt, "the trochus was transported using a variety of techniques" said project ahead of the Christmas holiday season, sentiment in the Far East is bullish in anticipation of production shortages in Malaysia, caused by widespread flooding. Apart from impeding tapping of rubber trees, heavy rains will also wash away rubber latex col-

US MARKETS

Reports that Opec was adhering to production quotas set at a previous

lected in the cups place around the trucks of trees. Rubber production from Johore and Pahang - two major producing states - could be

down by 20 per cent if heavy rains continue next week. Three SMR factories in two states, operated by the govern-ment-owned Federal Land Development Authority, were forced to shut down this week because of floods.

Meanwhile the statistics department said Malaysia's rubber production during the first 10 months of this year rose three per cent to 1.294m tonnes.

WORLD COMMODITIES PRICES

Tuna incident nets handsome return for Pacific islands

For them tuna was part of fisheries adviser at the Food and

sides remained strained for some time. But Mr Philipp Muller, director of the Solomon Islands-

the Jeannette Diana was spottheir economic lifeblood and Agriculture Organisation, "and it their poaching tuna fish in the Solomon Islands' 200-mile exclusive economic zone a high speed About a quarter of the world chase by a surveillance vessel, the "Siny Sayo" ended with three controls comes from the Siny Sayo" ended with three controls comes of the region. THE INTERNATIONAL Natural Rubber Organisation's buffer stock manager is now back the market, following the recovery The incident, which happened economic zones of the region.
When the Jeannette Diana incident occurred, the 15 island states which make up the South

Pacific Forum were trying to negotiate a multilateral fishing in 1984, led to the poacher being tried and fined in a Solomon Islands court. And the US treaty with the US.
Administration retaliated by placing an embargo on tuna fish from the tiny Pacific island of sides remained strained for some sides remained strained fo based Forum Fisheries Agency, eventually persuaded the US Administration to lift its embargo and talk about a treaty.

South Pacific island states.

American 1,000 ton super seiner tuna boats, equipped with outboard freezing facilities, began fishing in South Pacific objects that tuna was a migratory species that could not be claimed for any one country's exclusive economic zone.

Although tuna was considered this year with the signing of a

exclusive economic zone.

Although tuna was considered fair game by American fishermen (but not by the Japanese, who had made a number of bilateral treaties) the South Parific island states took edif.

Pacific island states

Fisheries Project, live shell-fish from Fiji have been

fish from Fiji have been successfully dropped by parachute into Tokelau's Fakofo atoll, 270 miles north of Samon, and could give a substantial boost to the laland's economy, writes John Madeley.

Tokelan's atolls are "desert" islands with soil that is continually exposed to salt spray and not capable of growing many crops.

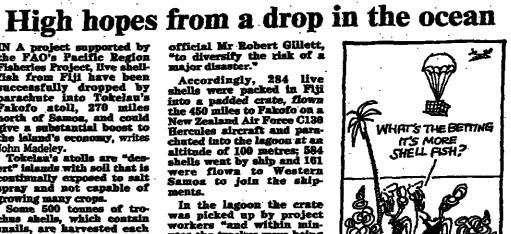
Some 500 tonnes of trochus ahells, which contain snalls, are harvested each year in Fiji and there have been a number of attempted transplants to neighbouring islands, usually by ship. Some have ended in disaster, kowever, with the shell-fish not surviving the long journeys.

official Mr Robert Gillett, "to diversify the risk of a major disaster." Accordingly, 284 live shells were packed in Fiji into a padded crate, flown the 450 miles to Fakofo on a

the 450 miles to Fanoro on a New Zealand Air Force C136 Hercules aircraft and para-chuted into the lagoon at az attitude of 100 metres; 584 shells went by ship and 161 were flown to Western Samoa to join the ship-

was picked up by project workers "and within minutes the trochus were being placed on the reef" said Mr Gillett. There was only one fatality among the 284 shells. By contrast, 146 of the 584 shells sent by sea did not survive.

The eventual harvest for the 1,800 Tokelan islanders stands to be as high as Fiji's annual catch. "In 1957," says Mr Gillett, "40



Government is providing \$11.3m a year in aid to the Pacific

Forum countries. The US tuna

industry will pay \$50,000 per vessel for up to 40 vessels and \$60,000 per vessel above that

level. The maximum number has been set at 60. A Pacific island

observer has the right to travel

Athough the Jeannette
Diana incident and its aftermath demonstrated that the
South Pacific islands feel passionately enough about their fish
to protect it, the willingness of
the US Administration to conclude the treaty was helped by
the competition that has begun
to creep into the South Pacific.

A bilateral fishing treaty

Although the Jeannette

on each of the vessels.

regional risnery support PTO-gramme of the UN Food and Agriculture Organisation.

The negotiations ended earlier this year with the signing of a five year treaty which gives the island states \$56.5m in aid and a satisfactory level of licence fees.

satisfactory level of licence fees.

"It is one of the most complicated fishing treaties ever signed," said Mr Robert Gillett, a

from Fiji to Aitutaki in the Cook Islands where, like Tokelau, trochus did not occur. In 1981-82, 200 tounes of trochus were harvested."

TEV PATE

ER SURREM:

Brazil to bring forward sugar exports

BRAZIL'S Sugar and Alcohol exporting told the Gazeta Mer-producer is not encouraged to Institute should conclude negoticantil, a leading Brazilian news-improve productivity, ations with exporters and for-paper, that the fact that no Pressure has been put on the

CRUDE OIL (Light) 42,000 US galls \$/barrel

Close Previous High/Low

ations with exporters and foreign buyers today to bring forward to January and February
sugar exports scheduled for shipment in May and August.

The initial volume under negotiation is 400,000 tonnes, out of
4m tonnes covered by forward
contracts through to 1993.

The institute's new chief, Mr
Nilson Miranda Motta, put in
place recently to investigate and
correct irregularities in sugar

paper, that the fact that no
exports were scheduled for the
first two months of the year was
"very strange". He chose to attribute the anomaly to inefficiency
and faith.

Under current export policies,
the lastitute pays the difference
between the cost of production
and the export price, which now
averages a loss of US\$34 a tonne
averages a loss of US\$355 a tonne
averages a l

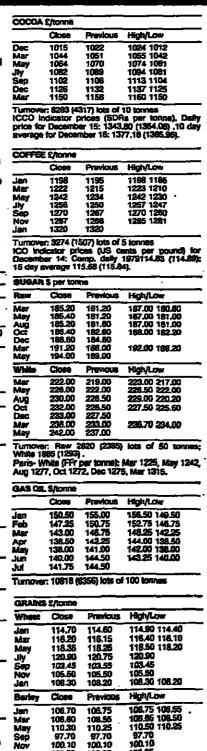
SOYABEANS 5,000 bu min; cents/60th bushel

Chicago

LONDON MARKETS

NICKEL PRICES continued their recent bull run on the London Metal Exchange with the second position contract adding £27.50 to Monday's £70 advance. Merchant buying took prices to new highs for the current uptrend in the morning. Dealers said there was no follow-through in the afternoon, when trading became subdued, although sterling values were underpinned by currency factors. Aluminium prices also continued to advance. Zinc prices recovered about two-thirds of Monday's losses. Copper prices retreated in the afternoonon sporadic profit-taking in the absence of any fresh lead from New York, Dealers described the market as overbought. Gold fell to \$488.75 an ounce on the London bullion market, weakened by a firmer dollar and easier oil prices, dealers said. The decline was also partly attributed to a technical

COLLECTION LLOW WITH	ay.	
SPOT MARKETS		
Crude oil (per barrel FOB J	anuary)	+ or -
Dubai	\$15.20-15.30	-0.50
Brent Blend	\$16.85-17.10 \$16.90-17.00	-0.375 -0.775
W.T.I.(1 pm est)		
Oil products (NWE prompt	Officerà hou is	+ 07 -
Premium Gasoline	\$171-174	-0.50
Gas Oil	\$152-154	-4.00 -2.00
Heavy Fuel Oil Nachtha	573-74 \$143-146	-2.50 -3.50
Petroleum Argus Estimetes		
Other		+ 07 -
Gold (per troy oz)#	\$488.75	-10.75
Silver (per troy cz)4	677c	-25 -14.50
Platinum (per troy oz) Paliadium (per troy oz)	\$497.50 \$119.75	-14.50 -3.75
Aluminium (free market)	\$1800	+10
Copper (US Producer)	134%-140c	+9%
Lead (US Producer)	42c	
Nickel (free market)	339c £3795	+2 +10
Tin (European free market) Tin (Kuala Lumpur market)		7.0
Tin (New York)	320.50c	
Zinc (Euro. Prod. Price)	\$880 44.375c	
Zinc (US Prime Western)		0.042
Cattle (live weight)† Sheep (dead weight)†	106.58p 200.49p	-0.84° -4.36°
Side bine meidual	72.360	+0.14*
London daily sugar (raw)	\$207.00w	+1.80
London daily sugar (white)	\$215.60w	+4.40
Tate and Lyle export price	\$218.50	+1.50
Berley (English teed)	2108.50	-0.50
Maize (US No. 3 yellow)	£134.50 £90.00	-0.50
Wheat (US Dark Northern)		+0.50
Rubber (spot)* Rubber (Jan) *	62.50p 65.00p	+0.50
Rubber (Feb) ♥	65.00p	+0.50
Rubber (KL R\$8 No 1 Jan)	273.00m	+1.50
Coconut od (Philippines)§	\$542.50y	
Paim Oil (Malavasari)§	\$415.00 \$385.00	+10.00 +5.00
Copra (Philippines)§ Soyabeans (US)	2144.50	+0.50
Cotton "A" index	73,05c	-1.05
Woottops (64s Super)	484p	
£ a tonne unless otherwise	stated. p-pen	ce/kg.
c-cents/fb. r-ringgit/fig. w-D z-Jan. y-Feb/Mar. u-Jan/Mi	ecjian. V-jan 	/Feb.
ana. 9 i andon ohvsicai Ma	HOSE 3 Lift IX	
# Bullion market close. III-r	Astaystan/Sing	Sabora
cents/k0		



102.35

102.35 Turnover: Wheat 110 (320) . Barley 92 (62)

LONDON	METAL EXCH	ANGE		(Prices sup	plied by Amalga	nated Metal Trading)
	Close	Previous	High/Lov	V AM Offi	cial Kerb dos	e Open Interest
	n, 99.7% purity					turnover 250 tonne
Cash 3 months	1810-20 1760-70	1790-1 800 1740-50		1800-10 1745-60		2.834 fots
Aluminius	n,99.5% purity (E per tonne)			Ring tu	rnover 15,550 tonne
Cash 3 months	981-2 945-6	971-2 926-9	985/975 946/929	980-2 939-40	944-5	54.786 lots
	rade A (E per to		0-10/923	224-10		mover 78,550 tonne
Cash	1553-8	1570-80	1800/155			
3 months	1347-8	1383-4	1380/130	0 1374-6	1334-5	81,541 lots
Copper, 8	1510-20	1530-40		1500-60		ing turnover 0 tonne
3 months	1320-30	1335-45		1350-60		39 lots
Silver (US	cents/fine ours					Ring turnovar 0 ozs
Cash 3 months	673-8 786-9	696-9 709-12		687-90 700-3		643 icts
Lead (E po	er tonne)				Ring	turnover 5,550 tonne
Cash 3 months	352-3 343-4	350-1 342-3	354/351 344.4/34	353-4 2 343-4	343-4	11,939 lots
Nickel (E		9469	344.4/34	2 0-0-4		turnover 1,350 tonne
Cash	3980-90	3975-85		3985-95		
3 months	3940-50	3915-20	3950/393	0 3935-40	3950-5	9,712 lots
Zinc (£ pe Cash	460-t	449-50	481/460	460-1	_	turnover 4,400 tonne
3 months	482-3	451-2	454/461	461.5-2	463-4	13,923 lots
						
POTATOE	S £/tonne Close Previo	us High/Low		Gold (fine oz	ALLION MARKE	2 equivalent
	103.50 102.50			Close	48815-489	268-267
Mar Apr 1	87.50 87.00 145.00 144.50		! RO.	Opening fix	495-4951/s 4931/4	269-269½ 269
May 1	158.00 157.60	158.00 157		Alternoon fix		268 <i>l</i> 4
Nov Feb	86.00 83.00 92.50 90,00			Day's low	48714-488	
Turnover,	238 (141) lots of	100 tonnes.		Coins	\$ price	Z equivalent
	H MEAL E/tonn	9			503-508	274-277
	Closs Previo			US Eagle Mapieleet Britannia	503-508 503-508	274-277
Apr 1	141.00 142.50 133,50 134.00	132.50		Krugemand	487-490	274-277 285½-267½
	123.80 128.00 121.00 122.50	121.00		1/2 Krug 1/4 Krug	258-287 129-137	141-14 5% 70%-74%
Oct 1	121.50 122.50 124.50 125.00	1		Angel 1/10 Angel	607-512 51-66	277-279% 27%-30%
	31 (25) lots of 1			New Sov. Old Sov.	115-116 115-116#	62%-63% 62%-63%
	FUTURES E/Indi			Noble Plat	518-528	281-29614
	Close Previo					
	298.0 1280.0 1292.5 1298.0		5.0	Säver for	p/fine oz 376.56	US cts equiv
Jly 1	140.0 1155.0	11420 114	. 0.0	Spot 3 months	384,50	891.00 705.00
Oct 1	1250.0 1256.0 1268.5 1271.0			6 months 12 months	393,10 410,25	719.10 748.20
		1268.5 1011bver.	187 (54)			
100000	4571) France	67 904 200		COTTON		
Aluminium	CETAL EXCHAN		Puts	Liverpool - 8	pot and shipmen	t sales for the
Strike price	`	Jan Mar Jan	-	tonnes anele	December 11 am at 1022 tonnes in	the resulting
1725	70	7-11	85	in Colombias	perations occurre Russian, W. Air	d with dealings ican, israeli and
1800		48	_	Pakistani grt		
Cooper (Gr	rade A)	Catts	Puts	JUTE		
Strike price			Mar	increased by	esh export price (\$10-25 a tonne, i	but this has not
2450			271%	yet affected in and f Dunder	he market.Decen BTC \$570, BWC	nber/Jenuary c \$560, BTD
2650		150	'	\$485, BWD \$ BWD \$475, B	485; c and f Anni	erp BTC \$530.
Copper (Gr	acie A)	Cats	Puts .			. 1
Strike price		Jan Mar Jan	Mar			- {
1450		49				

17.36 16.98 16.54 16.70 16.50 16.50 16.50 16.50 meeting, without any accomodation agreed for Iran or Iraq, prompted heavy 583/4 592/6 500/0 604/4 601/2 588/2 584/2 592/4 600/4 setting in the precious metals and energy futures, reports Drexel Burnham 607/0 612/0 607/0 590/0 588/4 0 Lambert. Precious metals mat early profit-taking and the fall accelerated proin-taking and the fall accelerated as trade, fund and local selling touched off heavy commission house stops to drive prices sharply lower. The markets penetrated significant support levels, but at lower levels short-covering emerged to pare change execution feathering. HEATING OF. 42,000 US galls, cents/US galls SOYABEAN OIL 80,000 lbs; cents/lb Close Previous High/Low 51,30 49,85 47,00 44,90 43,80 43,10 43,75 44,60 \$3.36 \$1.41 48.96 46.83 45.58 44.88 44.83 45.23 19.26 19.26 19.60 19.92 20.07 20.00 19.95 19.95 20.10 19.12 19.16 19.57 19.89 20.09 20.00 19.90 19.90 20.02 after a choppy session featuring commission house selfing and trade buying. Crude oil was egain lower on trade, fund and local selfing which touched off stops as traders liquidated longs. However, trade surport was longs. However, trade support was evident underneath the market. Sugar reacted to buillsh fundamentals, more COFFEE "C" 37,509 bs; cents/for particularly good physical offtake in the Far East, as trade and fund buying 124.00 128.20 130.30 132.00 134.15 136.50 205.5 195,4 188.6 182.6 180.5 180.0 177.7 178.2 208.4 199.1 192.1 185.2 182.7 182.0 180.5 179.7 touched off stops in the face of producer-type selling. Meats were quiet and lower in reaction to Monday's railles and on anticipated improvements of 205.1 195.0 188.1 182.5 180.0 179.0 179.0 177.5 177.5 **New York** SUGAR WORLD "11" 112,000 lbs; cents/lbs GOLD 100 tray oz.; \$/tray oz. Close Previous High/Low 480.0 0 484.5 490.5 495.0 505.5 520.0 619.5 532.0 7.95 6.26 8.24 8.25 8.29 8.34 8.54 7,62 8,04 8,09 8,12 8,25 8,40 7.77 8.36 8.33 8.34 8.40 0 8.63 184/4 188/4 193/2 196/6 195/4 193/4 200/0 495.5 497.1 500.4 507.1 513.6 620.3 527.3 534.3 541.5 526.0 532.5 535.5 WHEAT 5,000 bu min; cents/60tb-bi COTTON 50,000: cents/lbs PLATRIM 50 BOY OF \$/BOY OZ. 304/0 313/4 307/0 294/6 297/4 306/0 211/0 315/6 310/6 298/4 300/4 307/4 53,86 64,71 64,90 62,78 61,85 62,05 62,28 Close Previous High/Low 63.35 64.19 64.41 62.57 61.40 62.42 62.70 501.5 510.4 519.4 528.4 LIVE CATTLE 40,000 lbs; car 65.22 62.15 64.45 64.45 61.87 61.27 62.75 Dec 65.22 65.42 65. Feb 62.15 62.47 62. Apr 64.45 64.57 64. Jun 64.45 84.72 64. Aug 61.87 62.07 65. Oct 61.27 61.40 61. Dec 62.75 62.90 65. LIVE HOGS 30.000 fb; cents/fbs 65.42 62.47 64.57 64.72 62.07 61.40 62.90 ORANGE JUICE 15,000 lbs: pents/be Previous High/Low Closs Previous High/Low 166,70 167,70 166,75 166,55 166,00 162,50 158,00 167,30 166,50 165,65 166,00 0 711.0 721.5 731.7 741.9 757.5 762.5 773.7 186.50 166.25 0 43.40 41.65 38.80 41.77 42.65 41.50 38.40 39.30 0 765.0 43.15 41.40 38.70 41.60 42.40 41.30 COPPER 25,000 fbs; cents/lbs 129.00 124.00 116.25 108.50 197.70 90.70 88.20 88.20 85.90 REUTERS (Base: September 18 1931 = 100) 0 106.10 96.00 87.50 86.50 85.00 0 112.50 100.70 94.00 90.60 87.90 Dec 14 Dec 15 moth ago yr ago PORK SELLIES 38,000 ba; ca 1687.8 1684.1 1700.5 1634.6 DOW JONES (Base: December 31 1974 = 100) 51.17 51.37 52.65 53.25 132.88 132.33 127.82 117.18 134.31 134.40 130.47 116.09

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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Pound dips on lower oil prices

demand was due to end of year book squaring. "There is just no incentive to take a position one way or the other," one dealer claimed.

Earlier in the day sentiment had been influenced by suggestions that the US authorities were unlikely to take any action to support the dollar. This was seen as a political move to avoid introducing any measures which introducing any measures which would risk being domestically unpopular, in the run up to next year's Presidential election.

£	IN	NEW	YORK

S THE SETTING S MORE LL FLETT?

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TWEELS WATER

XPOR

. .et. 742 en lati vela La lati vela La Fresida 1、2.15年

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155 IT IT
. US

STERLING INDEX 75.0 76.0 75.8 75.8 75.8 75.8 75.8 75.8

CURRENCY RATES								
Dec 15	Back rate %	Special Drawing Rights	European Currency Unit					
Sterling	612 8.75 7.72 1212 1212	0.75569 1.3867 15.89423 47.25831 8.70148 2.2578 0/a 7.46331	0.690518 1.26779 1.65662 14.5251 43.2000 7.95221 2.06333 2-32246 6.99693 1521.35					
Japanese Yen Norway Krone . Spanisk Peseta Swedish Krona Swiss Franc	21 ₂ 8 71 ₂ 21 ₂	177.22	161.390 -8.05871 139.837 -7.50849 -1.67792					

URRENCY	MOVEM	ENTS
Dec 15	Bank of England Index	Morgen Guaranty Changes %
terling S Dollar amadies Dollar ustrian Schelling elgian Franc amsh Krone entsche Mark wits Franc pilder rench Franc	75.8 93.5 762.7 193.5 95.4 182.8 137.5 147.4 236.8	-18.0 -12.7 -10.6 +10.9 -4.3 +23.8 +24.9 +15.9 -13.0 -18.6 +79.3
Morgan Gearanty 982=300 Bank of 1	changes: a ngland index	rerage 1980- (Base Average

1975–100).		
OTHER	CURRENC	HES
	£	
Dec.15	<u> </u>	<u> </u>
Argentina	8.0715-8.1680	4.4000-4.4500
Australia	2.5670-2.5700	1.4000-1.4010
Brazil	123,070-123,75	67.005-67.425
Fighers	7.3755-7.3885	4.0235-4.0235
Greecy	235.75-239.85	128.10-130.30
Kang Kaag	14.2190-14.2360	7.7530-7.7560 66.25°
Iran Koree(Sub)	1454.50-1467.60	791.90-798.30
Kowaii	0.50150-0.50200	0.27340-0.27350
Luxembourg .	62.55-62.65	34.15-34.25
Maiarsia	4.5535-4.5656	24830-24850
Mexico	4035,90-4129.85	2200.00-2250.00
N. Zeetand	28415-28465	1,5475-1,5500
ئــــ . Ar قامعي	6,8780-6,8848	3.7500-3.7410
Stagmoore S. Al (Cm)	3.6705-3.6795 3.5590-3.5750	2,0020-2,0030 1,9360-1,9395
S. Af (Fa)	5.4780-5.6470	2,9850-3,0770
Taiwin	5 85 53 10	28.80-28.90
U.A.E.	6,7370-6,7430	3,6725-3,6735

MONEY MARKETS

London rates rise

INTEREST RATES rose on the London money market yesterday, as sterling fell back against the D-Mark, and traders set up arbitrage positions ahead of were purchased outright.

arbitrage positions ahead of today's convertible gilt tap stock issue.

Three-month interbank rose to 84-8% p.c. from 84-8% p.c. and 2 at 84 p.c.; and 2 at issue.

Three-month interbank rose to 8%-8% p.c. from 8%-8% p.c. and there was reported to be strong bidding for 12-month money, which climbed to 9%-9% p.c. from 9%-9% p.c. An increase in rates followed a fall in oil prices after this week's Opec meeting, which has put downward pressure on the pound.

It was suggested however that yesterday's trend may proved temporary, and that sterling should not be regarded too much as a petrocurrency. In future

as a petrocurrency. In future months the deflationary impact of lower oil prices will help off-set strong UK growth, illustrated by yesterday's industrial produc-tion figures for October.

Borrowing to set up positions in preparation for today's git UK clearing bank base tending rate 8½ per cent from December 4

tender may have also contrib- In Amsterdam the Dutch uted to the general upward move Central Bank accepted bids of F in rates.

4.4bn at an unchanged 4.5 p.c. a

in rates.

The Bank of England initially forecast a money market shortage of \$550m, but revised this to \$500m in the afternoon. Total help of \$603m was provided.

Refore lunch the authorities. Before lunch the authorities was covered by the norma bought \$187m bills outright, by

S EUROPEAN CURRENCY UNIT RATES								
	Eco central rates	Currency Amounts Against Ecol Dec.15	% change from central rate	% change adjusted for disergence	Divergence Simit %			
Sap Pranc sh Krone tap D-Mark ch Franc h Gollder Pant to Lica	42.4582 7.85212 2.05853 6.90403 2.31943 0.768411 1483.58	43.2000 7.95221 2.06333 6.99693 2.32246 0.775359 1521.35	+1.75 +1.27 +0.23 +1.35 +0.13 +0.90 +2.55	+9.57 +9.57 +9.57 +9.55 +9.19 +9.19 +2.29	21.5344 21.5404 21.0981 21.3674 21.5012 21.6684 24.0752			
ges are for Eqs. there	fore cositive cha	oth diseases a see	ak conserv					

		J	24	months.	7 NA
\$ 18300-1.8450 23939-2401 etheriands	18905-18315 23865-23975 3355-3345-6 6235-6246 11,491-11,501 11,225-11,235 2391-294-29 242.30-244-30 202.30-302.50 2200-2201-11,501 11,635-11,651 10,111-10,122, 10,855-10,361 20,98-21,01	0.02-0.04cms 0.05ds-0.04cm 13-1cm 8-10.05 14-2-acrds 0.05-0.02cm 13-1cfcm 75-150cds 35-6-7cds 5-8-reds 5-1-3cds par-1-acrds par-1-acrds par-1-acrds	020 023 4.73 -1.96 037 -3.53 -3.53 -3.53 -1.52 -4.19 4.19 4.19 4.19 4.19	0.19-0.15pm par-0.12ds 3g-3gm 25-24pm 3u-0.45 0.10-0.07pm 34-3-3gm 275-413ds 16-20ds 16-20ds 17-18-pds 11-3-6ds 11-3-6ds 12-2-2-pm 22-19-pm 2-2-2-pm 2-2-2-pm	0310 3310 3310 4311 4311 4311 4311 4311

ecember 15	Day's			. %	Three	, %
· .	spread	. Close	One mostle	p.a.	montis	P.A.
K†	1.8300-1.9450	2.8305-1.8315	0.02-0.04:45	-0.20	0.19-0.75	0.37
elandt	1.6292-1.6358	1.6315-1.6325	0.02-0.06cds	0.29	0.76-0.0660	0.27
(thên	1.3045-1.3075	1,3065-1,9075	0.04-0.01com	0.23	0.14-0.1746	-0.47
etherlands .	1.8255-1.8365	1.8345-1.8355	0.70-0.65cm	4.42	1.66-1.61000	3.57
ـــــــ بوتينواه	34.00-34.25	34.15-34.25	7.00-4.00cm	1.94	14.00-9.00mm	1.35
enmark	6.251-6.281-2	6.28-6.28%	D_10-0.60oradis	1-086	130-570gs .	1 .7 aa
. Seranoj	1.6220-1.6325	16305-16315	0.70-0.67atas	5.05	1.87-1.32am	457 457 458 458 458
* DOM	133-133%	1334-1334	50-85c5s	6.08	175-235ds	ئته ا
ale	110.04-110.40	110.30-110-40	20-40mls	326	100-140ds	435
dy	1196-1205	12011-12024	3.00-4.00ii redis -	-3.50	9.00-12.00ds	-350
	6.332-6.37	6361-637	3.30-3.65eredis		20.15-10.55ds	-65
20CE	5.50-5.53%	5521-553	0.50-0.70cds	-1.30	1.70-2.00ds	-1.34
- H	5 90 5 931,	593 5930,	0.20-0.35mmdbr	0.56	1.50-1.90dk	-2.15
·	124.75-127:70	127.50-127.60	0.48-0.45ypet	439	1.24-1.19-1	3 3 2
ا دانت	11.421-11.471-	11477-1148	.00-3.00a.com	419	12.00-9.00mm	366
vitaerland .	1,3170-1,3275	13275-13285	0.55-0.50cpm	4.76	1.42-1.37pm	. 4.22
45		F	d premions and disc e francs. Financial I		L. sa sha 192 dalla.	

•	Dec.15	Short term	7 Days police	One Mosth	Three Months	Six Months	One Year
	Sterling US Dotter Can Dotter Can Dotter D. Gorder Sw. Franc Desistbussek Fr. Franc Isalias Line B. Fr. (Flat) Yes D. Kruse Askan SSleg	8-4-1-4-1-8-1-3-0-1-4-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8-8	##?** - ********************************	**************************************	######################################	578545778465 5354435578455	91-85-91-92-92-92-92-92-92-92-92-92-92-92-92-92-
	Loan term Euro	initars: two yes	es 8%-8% per	cent: Piret year	s 94-9 per cer	e; four years 9º	2-9% per cent

XCHA	£ \$ D8h Yes F Fr. \$ Fr. H Fl. Lira C \$ \$ Fr. 1 1.831 2.988 223.5 10.12 2.433 3.360 22ff. 2.397 52.60 0.546 1 1.631 127.6 5.528 1.328 1.835 1202 1309 34.20 0.335 0.613 1 78.16 3.387 0.614 1.125 736.7 0.802 20.95 4.283 7.842 12.79 1000 43.34 10.42 14.39 9426 10.27 2681 0.998 1.809 2.952 230.7 10. 2.404 3.320 2175 2.369 61.86									
Dec.15	2	\$	DM	Yen	F Fr.	S F7.	H FL	Lira	6.\$	ß Fr.
<u>P</u>	0.546	1.831 1	2.988 1.631	2335 1275	10.12 5.528	2.433 1.328	3360 1835	2201 1202	2397 1309	62.60 34.20
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FT LONDON INTERBANK FIXING

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MONEY RATES

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ket expects a drain on liquidi by the end of the week, b	LY Gecember 15	Övernigbi.	7 days · notice	Cop Month	Thee Moutes	Str Mouts	Car Year
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FINANCIAL FUTURES

Gilt futures fall ahead of tap

gits closed at 116-15, compared with 117-13 on Monday.

Three-month sterling for March delivery also opened higher at 91.24, and finished at the day's low of 91.01, against the previous settlement of 91.20.

US Treasury bond futures were bid up with the opening of trading in Chicago. This followed the fall in oil prices, leading to increased optimism about the prospects for US inflation. Gold's fallure to consolidate above \$500 also added to the better sentiment in bonds.

ment in bonds. March delivery bonds closed just below the day's peak on Liffe, at 84-28, compared with

STERLING LOST ground in very thin trading ventered by Service to the very front of prices, following Oper's failure to curb over production. However it was extremely difficult trade defects. In the defect was the dollar was overed to the sideline until the passing of today's deadling retired to the sideline until the passing of today's deadling retired to the sideline until the passing of today's deadling the way a disproportionate effect on exchange rates. \$1,8300 of the dollar stood a good of the tree of the very against the yen, at \$2,835 from \$2,92,835 its form a record low of Y128,75 touched \$2,925 compared with \$2,925 compared from a record low of Y128,75 touched and the opening and 76,1 on Mon-free touch and t 83-31 previously. LIFFE FT-SE 100 DIDEX FUTURES OPTIONS 18.18

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CHICAGO

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POUND-S (FOREIGN EXCHANGE)

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Morgan Guaranty Trust Co. of New York, Avenue des Arts, 35

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FT 30 FTSE 100 WALL STREET
Dec. 1336/1348 +15 Dec. 1678/1690 +13 Dec. 1948/1963 +18
Mar. 1358/1370 +16 Mar. 1706/1718 +14 Mar. 1958/1973 +18 Prices taken at 5pm and change is from previous close at 9pm

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117-2 77-30/Can Imp. Rt. \$2 825 pmd + 97 \$1.00 - 5.3 14 79-20/Can Pariffe I 877-p + 51 60c - 2.8 42-2 37-j On. 400 bet 2100 412-2 494 - 9.6 827-p 332-2 Central Capital "A"	167 60 Raine Inds. 10p. 74 +5 1.4 6 2.6 6 2.63 2.04 0	Warrants	Desoutlar Res. 212 7.71 3.2 5.0 8.5 0.0 0.0 0.0 0.0 1.7 1.4 - 2.0 0.0 1.7 1.4 - 2.0 0.0 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	21	498 216 Na Swift 50 261 77.0 3.0 4.0 9.4 375 216 00 9.6 4.0 9.4 375 216 00 9.6 4.0 9.4 375 217 987 00 00 9.6 4.0 9.4 375 217 987 00 00 9.6 4.0 9.4 375 217 987 00 00 00 00 00 00 00 00 00 00 00 00 00
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7403 99041114117	211 224 Rubinson 10p	16 Fidelly 10p. 77 43 - - 18.9 217 34 77 45 77 45 77 45 77 45 77 45 77 45 77 45 77 45 77 45 77 45 77 45 77 45 77 45 77 77	Commiss Group. 33	110 Billiam (J) 10b 113 -1 12.06 3.3 4.7 8.7	76 30
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BANKS, HP & LEASING	2534 E244 Akon F.20	Streen latt. Sp. 47 11 16 32 24.6 1979 775 streen Elect	Neggit 50. 90 +3 12.5 4.3 2.1 14.2 183 Section 15 - 79 +2 162.39 2.7 4.1 12.0 12.0	252 R. H. Prig., 341 288 +110 677.5 1.09 29 1.02 1.02 1.03	466 272 Powerl Duffrys 50p. 309ml +3 716.5 1.6 7.3 11.5 7.60 110 Press Tools 10p. 270 3.0 4.6 1.9 19.0 12.5 80 RCO 10p. 82 3. 3.9 2.1 6.5 10.0 140 63 RRFF Group 10p. 79 +1 42.19 2.4 3.8 (13.7) 2.6 1.0 140 Reference 10p. 123 3. 1.0 1.0 1.7 4.2 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0
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164 91 HTSS Channel Islands. 136 +1 5.4 4 5.1 4 120/4 680 Ulorin Discount £1 793 -2 40.0 - 6.9 - 7573 25 Warshury (S.G.) 385ad 1 10.0 - 4.5 - 7.2 - 7574 221 Weits Fargo 55 2224 +8 (352.00 - 5.0 - 5.0 - 316 156 Weispax SAL 177 +5 (28c 2.5 6.5 6.5	33112 17 SAccis Arweliny 10p 76 415 4 -1 -1 135 63 44 43 205 Alesson 10p. 315 45 43 24 121 128 61 44 116 533 Alesson 10p. 115 471.5 -1.8 -1 130 61 44 116 130 61 44 121 130 61 44 130 61 44 130 61 44 130 61 44 130 61 44 130 61 44 130 61 44 130 61 44 130 61 44 130 61 44 44 44 44 44 44 44	NT Compating 59 SNB	Iss. Fisheries	10 Eagle Treat 2 154 145 17 13 13 13 13 14 14 17 13 13 13 13 13 13 13	135 35 50 15 15 15 15 15 15 1
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BEERS, WINES & SPIRITS 471 270 Affect Lyons 1527ml +2 +11.4 2.4 4.7 10.3 2100-279 Bass 779ml +5 1755 41.4 4 278-279 278-2	108 24 Body No. 108 24 Body Text. 50 36 Body Stop Int 50 36 108 24 Body Text. 50 36 42 36 108 24 Body Text. 50 36 42 36 47 20 Brown (IO 10b	Hitme Erec. 51 0.1 - 0.3 - 283 218 ray Fetchmiss. 44 +2 0.2 1.9 0.6 - 203 128 ray Fetchmiss. 44 +2 0.4 1.1 0.8 - 203 128 C Corps Y50. 816ml +10-7 01374, 3.9 0.3 - 140 85 C Corps Y50. 816ml +10-7 01374, 3.9 0.3 - 140 85 randes Tech. 5- 111 -2 18.18 424 22 14.7 46	Chelerty Wilson Sp. 220 444.06 246 2.1 24.5 579 Chilory's Davies 500 410 2.2 2.2 2.5 579 Chilory's Davies 190 4.1 49.0 2.2 5.6 9.7 53. 47.4 10.1 2.00 Chilory's Hidge 10p. 45 1.0 2.00 Chilory's Hidge 10p. 45 1.0 2.00 Chilory's Hidge 10p. 45 1.0 2.00 Chilory's Hidge 10p. 45 1.0 2.00 Chilory's Hidge 10p. 45 1.0 2.00 Chilory's Hidge 10p. 45 1.0 2.00 Chilory's Hidge 10p. 45	300 Emp. Calvan Carp	22 20 206 27 28 27 28 27 29 29 29 29 29 29 29
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BUILDING, TIMBER, ROADS 447 252 AMEC 50a 270 +12 +12 0 23 54 10.8 350 127 45.87 45.87 375 45.87 45.87 47.8 24.8	218 131 Goldery (A)	advance Grp Sp. 75 L1.29 # 2.3 # 300 205 and Data Crp Sp.20 23 and Data Crp Sp.20 23 and Data Crp Sp.20 25 and	Remains Group 10p 5012 72.0 12.4 13.4 13.4 13.6 1	199 8a 10r La 2007-12 2111 +1 01074 7.9 10.7 9 97 Bo 5.7 50ch Casteri 122 -1 5.7 55.6 57.7 7.7 10.5 Herris (Ph.) 20p. 112 +5 165.0 23 6.2 9.8 43 10.3 10.7 7.9 11.1 11.2 11.2 11.2 11.2 11.2 11.2 11	27 57 52 65 Westerner 75 58 68 75 69 68
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Dealings Dec 18 Day Jan 4 Feb 1

A TOUCH of the festive season was bequeathed to the UK equity market yesterday through the courtesy of Wall Street national stocks and other blue chips moved sharply higher from the opening and London traders

Renewed corporate raiding & down on the session. dence with the spotlight temporarily diverted from the Oil and dence with the spotlight temporarily diverted from the Oil and energy sector to Properties. The former continued to attract considerable business awaiting furnishes business awaiting furnishes awaiting furnishes. ders for the £1bn issue must be siderable business awaiting further developments, expected today, in the intriguing Britoll situation.

ders for the £1bn issue must be submitted by 10 am this morning at a minimum tender price of \$98, payable \$50 per cent on tender.

situation.

All was going well until the late-morning announcement of the industrial production figures for October. These exceeded the best estimates with manufacturing output showing a rise of 1.1 per cent and industrial production up by 0.9 per cent. But shortly afterwards the market began to backtrack as fears revived of the economy overheating.

Interest started to fade and so did the rise in the "Footsie" index - finally 17.4 higher at 1670.0 although selected stocks continued to warrant attention after a slighteasing in the rate of the equity sector.

Sept. payable 200 per cent on tender.

The takeover battle to win control of Britoil, the stake-building operations in BP and Tricentrol, the OPEC news and Trice

after a slighteasing in the rate of exchange. Sterling drifted lower on thoughts that the Opec pledge to cut production was a compro mise agreement which would be unlikely to stop crude oil prices

Analysts were more hopeful of Federal Reserve Board officials after the Takeover Panel's rejection of Arco's attempt to buy up at yesterday's meeting that would nudge the US authorities was additionally fuelled by into taking positive action over

tions continued to maintain a low profile. Most preferred to remain liquid but one large investor spent some \$62.5m, buying a 122 per cent stake in property group Great Portland Estates. For many years the company has been regarded as a prime takeness to the company of the co

prime takeover target.
Ruminating on a day which failed to live up to its early Investment Office well promise a leading trader said "within sight of completing their this is a shooting gallery at the mammoth task of acquiring a 15 moment with cash-rich corporate per cent stake in BP. Much of raiders pouncing on the market the activity in BP new was for their prizes" in the current transacted through the tradidi-

Leading shares back off from best levels after

latest economic statistics

firmer initially on the prospect of lower oil prices but domestic retail demand was soon satisfied and prices came back. A bout of selling preceded the latest indus trial production numbers, announced at 11.30 am, and following the revived doubts over which overnight recorded its the economy the market gave

Although both short and lon-ger-dated bonds edged away from the lowest levels, unfash-ionable medium-life stocks still were soon nursing hopes of the market maintaining the forward momentum until the Christmas break. By 10.45 am the FT-SE 100 share index was 28.6 up at 100 Gilts, and selected issues ended

Early indications suggest there

BP were favourites to launch the first full bid for Britoil after 9.30 am today when the 300p a share tender offer expires. But there were numerous stories circulating that a full offer from Atlantic Richfield is on the cards after the Takeover Panel's rejecthe dollar.

The UK investment institutions continued to maintain a low profile. Most preferred to of 10m shares,

> British Gas, long rumoured to be interested in acquiring Britoll, were thought to have faded out

of the running.
BP "new" shares attracted a huge turnover of over 184m shares - traders said the Kuwait for their prizes. In the current transacted through the tradidi-environment, marketmakers are tional methods, as opposed to the running their trading books at Inter-broker dealing system of less than half of the pre-crash levels so a sizeable purchase early stake-building was carried out. BP "old", where turnover action in the share price.

UK Government stocks went unchanged at 245p.

	Dec.	Dec. Dec. Dec. Dec. Year 1967 Sieze Com									
	15	14	ü	10	9	Ago	High	Low	High	Low	
OVERTIMENT Secs	67.98	87.94	88.37	88.94	B9.17	82.30	93.32 (8/5)	85.73 £19/10)	127.4 (9/1/35)	49.18 (3/1/75)	
ixed laterest ,	96.05	96.01	96.21	96.52	96.49	89.25	99.12 (15/6)	90.23 (2/1)	105.4 (28/11/47)	50.53 (3/1/75)	
rdintry 🕈	13320	13124	1310.7	1285.0	1297.6	1279.6	1926.2	1232.0 (9/11)	1926-2 (16/7/87)	49.4 (26/6/40)	
old Mises	327.5	336.0	327.3	324.3	324.B	316.6	497.5 (A/8)	261.6 (6/11)	734.7 (15/2/83)	43.5 (26/10/71	
vd. Div.Yleid	4.70	4.77	4.72	4.83	4.78	4.47	S.E ACTIVITY				
arnlags Ykt '%(full)	11.74	11.87	11.68	11.95	11.85	10.60	<u> </u>	ndices	Dec.14	Dec.11	
/E Ratio (net)(*)	10.43	10.32	10.48	10.24	10.33	11.58	Gilt Edged I	Bargalos nins	一號	96.2 168.4	
EAQ Bargales (Spm)		21,883	23,258	25,469	21,136	38,336	Equity Yalu	•		2665.8	
quity Ternover (£m)		934.61 23.344	1318.86 25,993	1149.41 25.222	1042.39 23.463	1360,01 61,657	Gilt Edged I	ge Sargains	109,7	1162 157.0	
Starres Traded (mil)	-	350.0	616.4	588.8	523.7	703.9	Eday Aspa	airs •	22962	2787.6	

Day's High 1337.6 Day's low 1320.4 Basis 100 Gost. Secs 15/10/26, Fixed lat. 1928, Ordinary 1/7/35, Gold Mines 12/9/55, S E Activity 1974, * NE=10.32

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-0898 123001

56 to 425p as Mr Ron Brierley's IEP Securities revealed that the

Beecham moved nearer cen-

Bulk production capacity for Reliflex at Beecham Pharmaceu-

50 38 27

57 40 27 65 48

45 27 14 300 330 360

Property issues including Peachey, up 15 at 360p. The sector was also featured British Land which responded positively to interim profits well in excess of market estimates, BL moved up 8 to 174p following news that fellow Wytch Farm participant Premier has been building a near 5 per cent stake in Tricentrol since October 21-the week of the Black Monday ended 12 higher at 255p.

Redfearn featured a jump of

Other oil shares were mixed but movements were generally more to do with takeover senti-ment than the compromise agreement reached by OPEC del-egates in Vienna on Monday major part of the stake (20.5 per cent) in the company had been sold at 450p per share. The buyer was Overseas Strategic Investments (OSI), an Australian-listed paper, packaging and overseas investment company.

OSI's maker shareholder is the evening Brent crude for January delivery remained under pressure and fell back another 20 cents to \$17 a barrel after the cents to \$17 a barrel after the OPEC limitation on output. Brokers' reactions to the OPEC accord ranged from "neutral" to "unimpressive" to a plain 'this is bad for the market".

Calor Group were well bid on persistent talk that an offer is in Redfearn now amounts to 29.95

accord ranged from "neutral" to privately"unimpressive" to a plain "this is bad for the market".

Calor Group were well bid on persistent talk that an offer is in the offing - the shares jumped 18 to 473p - but "take-profits" advice left Enterprise? off at 264p and LASMO a shade easier ment of edrug Relif trestage following the announce-ment of expansion plans for the

at 278p.

UK property group Great

UK property group Great

Portland Estates were the latest target for a market raid. The
shares surged higher at the out
rieumatoid and osteoarthritis. shares surged higher at the out-set as Warburg Securities, on behalf of one institutional client, bid 320p per share for 19.25m shares, representing about 12.2 pent cent of the company's equity. Warburgs completed the business with the minimum of fuss and Great Portland Estates

Tricentrol, currently under shares later settled back to close many and Eire. The shares seige from French oil group Elf 38 higher at 306p.

Beecham rose 11 to close at 458p which is bidding 145p a share after last week's dawn raid, Estates excited several other after a volume of some 3.8m shares. shares.
Burton were the most actively

traded stock in the stores sector with turnover expanding substantially to the 12m mark. The share price edged up to 225p during initial trading, helped by a batch of buy recommendations from leading broking firms - Kleinwort Grieveson list Burton as top of the retailers and Wood Mackenzie reiterate their strong assessment of the stock traded stock in the stores sector

under heavy pressure in mid-ses-sion when two lumps of 1m-plus

cham rose 11 to close at 458p

ssessment of the stock.
But the shares suddenly came

sales triggered a fresh spate of markets rumours regarding Burton's acquisitions during the past couple of years and the shares dropped sharply to 215p amid hectic trading before rallying late to close a net 6 off at 217p.

Plessey attracted a heavy

The shares move that trading search trad

recently reduced its stake in the company by 5m shares to 49.19m shares, or 6.65 per cent of the

But yesterday's activity was largely carried out via the Interbroker dealer system, with traders convinced that another fairly large willing order was being early ily absorbed by marketmakers.

Commercial Union, the com-

posite insurance group, held pride of place in a generally buoyant insurance sector. Recent stories of a stake-building exer-cise grew in substance with former talk that "down-under" groups have been upping their holdings in the company replaced by rumours that West German insurance group Allianz is about to launch a dawn raid on the company after building a

stake in recent days.

John Spalvin's Adsteam group was revealed by CU recently as being behind recent stake-building operations which are thought to have given the Australian group a near 5 per cent holding in CU.

Banks turned easier at the close with Barclays finally 11 off at 435p, and Midland 8 lower at 227p, the latter following the bank's announcement that the £916m third world debt posterior are to be treated as an sion is now to be treated as an exceptional item rather than as extraordinary item as

announced in July.

The Commercial Union stories boosted other composite insurances where General Accident added 25 to 833p and Sun Alliance 18 to 812p. In brokers Minet remained at a substantial discount to the agreed cash bid from US group St Paul and the shares dipped 5 more to 438p. Bid speculation boosted Willis

Faber 10 to 213p.
Company trading statements generated occasional interest in

turnover with the state share price edged up 6% to Contrary to recent trading sestions, market makers were able Guardian Royal Exchange had to report genuine support for

NEW HIGHS AND LOWS FOR 1987

selected leading Building issues and prices responded quite smartly. George Wimpey highlighted the sector, rising 10 to 232p amid strong dawn raid rumours, this in spite of the company denying any knowledge of any potential suitor. Other Construction issues also moved higher, Taylor Woodrow arising 8 to 327p and Barratt

Developments gaining 5 to encouraging tenor of the chairman's statement at the annual ker's recommendation, put on 5 to 130p, while Blue Circle improved 10 to 325p and RMC The mood in the Motor sector was altogether more optimistic. put on 7 to 395p. Elsewhere, Bett Brothers company may be replaced as a added 3 to 83p in reply to good preliminary figures, but Ibstock Johnson slipped 3 to 14b amid on currency influences. Lacas attracted revived demand and come on offer risk ballons. Come

890p, after 900p, following the announcement that the company had sold its Covent Garden free-hold site to Japanese group Kumagai Gumi UK for \$23.

Leading Foods displayed mod-

est improvements, virtually without exception. Tate and Lyle rose a further 10 to 695p, while S. & W. Berisford added while S. & W. Beriarora added 4 to 278p. Rowntree, boosted by currency influences, picked up 8 at 432p and Hillsdown added 2 more to 265p. ASDA-MFI found support at 165p, up 5. Among secondary issues. John Perkins Meats gained 13 to 78p follow-ing excellent annual results but ing excellent annual results, but Jack Israel shed 2 to 23p despite increased half-year prof-

With the exception of Glaxo, which drifted back 12 further to 969p in the wake of the chairman's warning about currency accounts, International stocks For rate indications see end of made a brighter showing. Once London Share Service again, the amount of trade left much to be desired, but sentiment was given a boost by the sharp overnight advance on Wall Street and a better trend in the US dollar. Among the more note-

the company's anti/Aids drug

Cookson, up 16 at 492p, reflected the sale of its 20 per cent holding in Paul Madeley (Holdings) to Ward White for 5.4m cash. English China Clays traded firmly awaiting todays preliminary figures and closed 10 to the good at 394p. Analysts are looking for pre-tax profits in the region of \$110m. A squeeze on bear positions left Pearson with a sharp gain of 20 moved higher, Taylor Woodrow at 660p. Smiths industries rising 8 to 327p and Barratt advanced 8 to 218p on the The mood in the Motor sector was altogether more optimistic. Jaguar, despite reports that the

come on offer via brokers Cazen-ove and were subsequently in belated response to the come on offer via brokers Cazenove and were subsequently in belated response to the
placed with institutional clients. Interim statement, added 6 to
Steetley were supported at
297p, up 10, while Meyer International continued to attract
buyers and rose 15 to 331p, a
20 to 240p in a restricted market,
word up 45 to 575p in a
restricted market and Wilson
(Corporation moved up 12 to 286p)

Corporation moved up 12 to 286p moved up 45 to 575p in a restricted market and Wilson (Connelly) rose 11 to 286p.

The rise on Wall Street overnight and a steadier US dollar prompted support for ICI which rallied to £10% prior to closing thigher at £10% Laporte picked up 13 at 348p, while Plysa firmed 3 to 147p following satisfactory half-year figures.

Moss Bros. spurted 160 to 890p, after 900p, following the announcement that the company had sold its Covent Garden free.

Corporation moved up 12 to 225p as the market assessed the proposed £100m Pergamon Group deal. Comment on the preliminary figures enlivened further interest in Norton Opax which advanced 8 more to 124p; it was also announced that Bishops at 147p following satisfactory half-year figures.

Moss Bros. spurted 160 to 890p, after 900p, following the announcement that the company had sold its Covent Garden free.

Street at 68p compared with the suspension price of 57p in the wake of news that James Gul-liver the ex chairman of Argyli Group has acquired a 10 per cent holding in the company. The announcement was accompanied by a proposed acquisition.

Traded option activity remained in relatively low key.
Contracts totalled 19,274, made

up of 12.827 calls and 6.447 puts. Marks and Spencer were active attracting 1.366 calls and 1.908 puts. The FTSE contract tered 521 calls and 737 puts.

Traditional Options

• First dealings Dec 14 Last dealings Dec 31
Last declarations Mar 17
For Settlement Mar 28

Interest in the traditional option market showed few signs of expanding from the recent low levels. Stocks to attract money for the call included Lonrho,

1,323

Price

Closing Price

AND THE PERSON NAMED IN

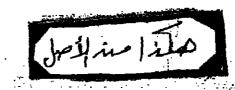
FT - ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, he Institute of Actuaries and the Faculty of Actuaries

CAPITAL SORDS (214) 679.92 +1.5 10.53 4.24 11.91 20.46 669.04 664.39 547.22 679.02 479.		EQUITY GROUPS	Tuesday December 15 1987							Fri Oec 11	Ten Des 10	(spprox) ago Year
Building Materials (20)	Fi	gures in parentheses show number of		Change	Earnings Yield%	Div. Yield% (Act at	P/E Ratio	xd act. 1967 to date				lactex No.
Contracting, Construction G33	$\overline{1}$	CAPITAL 600DS (214)	679.82	+1.6								
Electricals (1,0)		Building Materials (30)										853.44
Electronics (33)	3		1257.73									
Metals and Metal Forming (7)												
8 Metals and Metal Forming (7)		Electronics (33)										382.28
Motors (1.4)												
10 Other industrial Materials (23) 1191.99 +0.7 8.67 4.32 13.70 37.65 133.39 138.32 132.93 137 121 CONSUMER GROUP (182) 494.29 +1.8 8.83 3.68 14.42 24.86 74.72 775.31 255.33 93 255.33 93 255 130 255												264.65
21 CONSUMER GROUP (182)		MOIOTS (147										
Proof Manufacturing (23) 897.35 +0.2 11.02 4.08 11.43 24.09 937.55 930.47 916.66 932.57 Food Manufacturing (23) 887.32 +1.2 9.477 3.99 13.58 22.50 777.66 772.29 777.64 773.79 777.66 772.29 777.64 773.79 777.66 772.29 777.64 773.79 777.66 772.29 777.64 773.79 777.66 772.29 777.64 773.69												934.35
25 Food Manufacturing (23)												934.57
Food Retailing (17)		Food Manufacturing (23)						22.50		792.29	-775.A4	734.27
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Leisure (29)		Health and Household Products (20)	1692.76	+1.0	6.94	2.65	17.20	33.67	1675.23	1719.63	1786.21	1568.32
Publishing & Printing (15) 3126.33 + 2.6 7.61 4.67 18.63 98.06 3046.69 3028.27 2957.89 272 273 373 14.47 28.18 808.57 28.48		Leigne (29)	1866.13									
324 Stores (35)	31	Packaging & Paper (16)										483.64
Textiles (16)	32	Publishing & Printing (15)										
## 10 97NER \$RGUPS (87)												818.80
41 Agencies (17) 97280 +25 7,20 1247 17.75 17.18 743.8 753.8		Textiles (16)										
42 Chemicals (21)		OTHER GROUPS (87)										799.28 8.0
43 Consignmerates (13) 1869.95 +2.4 11.11 4.87 10.33 28.57 1642.47 1836.15 1017.95 145 15 155 155 155 165 165 165 165 165 165		Agencies (17)		+25								
45 Shipping and Transport (11)												
47 Telephone Networks (22) 835.98 +0.7 12.89 5.86 10.33 20.21 829.49 828.69 816.48 84 Miscellaneous (23) 1094.88 +0.8 14.02 4.35 8.49 34.90 1097.88 1888.65 1044.87 118 49 8100USTRIAL GROUP (483) 851.70 +1.4 9.98 4.07 12.62 23.54 852.16 850.16 833.59 84 51 03 & Gast (17) 1631.69 +1.2 10.18 6.83 12.13 65.84 1612.85 1633.88 1584.76 147 59 500 SHARE INDEX (500) 978.81 +1.3 10.01 4.36 12.54 27.18 916.65 917.03 877.28 99 6.48 1888.68 162.85 1633.88 1584.76 147 162 163 163 163 163 163 163 163 163 163 163		Chinaire and Transport (11)										1513.78
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	FIX	(ED I	NTE	REST	•	AVERAGE GROSS REDEMPTION YIELDS			Toe Dec 15	Mos Dec 14	(approx.) aga Year	
_	PRICE (HOICES	Tue Dec 15	Day's change %	Mon Dec 14	xd adj. today	nd adj. 1987 to date	1 2	Coupons 1	years	8.84 9.65 9.47	8.81 9.61 9.41	9,56 10.43 10.43
3 4 <u>5</u>	British Government 5 years 5-15 years Over 15 years Irredeemables All stocks Index-Linked	160.27 135.25	-0.07 -0.17 -0.60 -0.42 -0.22	123.38 138.49 145.76 160.95 135.66	0.23 - - 0.11	10.83 13.16 12.80 13.59 12.41	4 5 6 7 8 9 10	Mediaer Coupons 1: 2 High Coupons 1: 2 Irredeemables 2 Irredeemables 5%	years	9.58 9.84 9.56 9.57 9.98 9.72 9.29	9,45 9,79 9,50 9,52 9,93 9,56 9,25 2,82 3,86	11.18 10.80 10.47 11.23 10.98 10.53 10.15
6 7 8	5 years Over 5 years All stocks	124.40 117.02 117.45	+0.01	117.01 117.45	-	3.15 3.06	15	inflation rate 10% inflation rate 10% Date &	5 yes Over 5 yes	3.19 3.95 10.82	3.18 3.95 10.82	2.23 3.59 11.75
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NEW LOWS (29).
AMERICANS (3) First Chicago, GATX, Rep.
New York Corpn., BANKS (2) Business
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(1) Munclers (Hidgs.), CHEMICALS (1) Coy (Horace), STORES (1) Wiokes, ELECTRI-CALS (6) Applied Holographics Warrants,
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Energy, Black (P), Hidga, BISHRANCE (1)
Serry, Black (P), Hidga, BISHRANCE (1)
Servy, Black (P ticals factory in Ayrshire is to be more than doubled over the next two years, at a cost of over £3m. This is to meet growing demand for the drug, which is currently available in the UK, West Ger-**LONDON TRADED OPTIONS** TRADING VOLUME IN MAJOR STOCKS Protection
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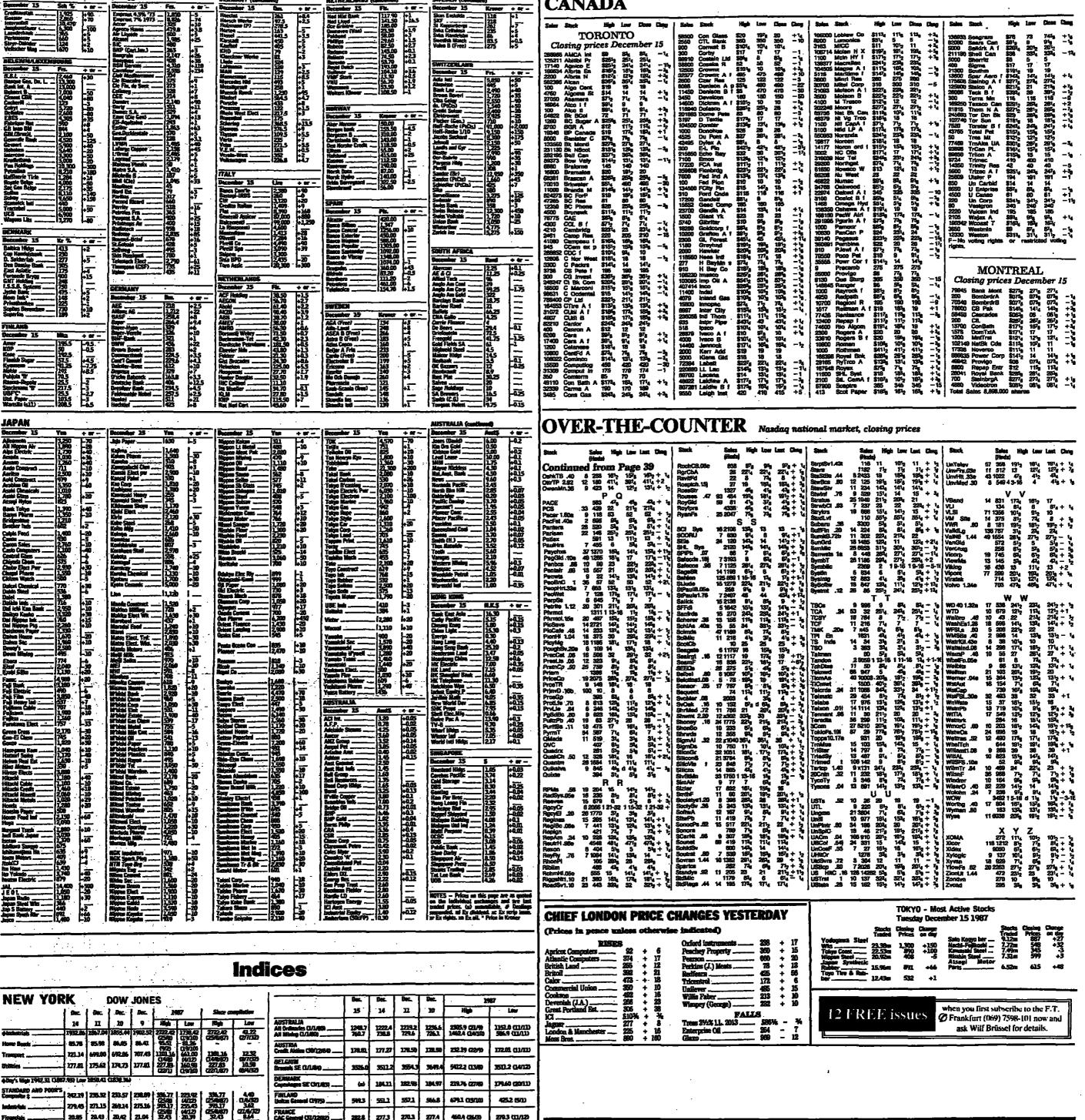
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| 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 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12 FREE issues

Athens SE

authorities

act to halt

volatility

By Andriana lerodiaconou

THE ATHENS stock

exchange authorities imposed emergency price

control measures yesterday in a bid to stabilise share prices, which have been fluctuating sharply since the end of November.

Shares priced at more than Drl5,000 (\$115) will not be permitted to gain or lose more than 3 per cent a day in value, while for shares priced below Drl5,000 the permitted fluctuation will be 5 per cent.

IN MOST countries a swing to the left spells bad news for the

AMAIGEN (CA

Advance checked by profit-taking

Wall Street

A STRONG opening rally failed to maintain its momentum yes-terday as investors started taking profits after the substantial rise in the market over the last week. uriles Janet Bush in New York.

The Dow Jones Industrial Average closed only 8.62 points higher at 1,941.48, well down on its morning highs which had seen the index peak at 1,969.00, a gain of more than 36 points.

In the previous six trading sessions, the index had risen more than 160 points and some profitaking was inevitable. This week's rally has been fuelled partly by futures-related computer-buy programmes and partly by renewed optimism about the inflation outlook given sharply

lower oil prices.

The December Standard and Poors 500 futures contract was trading at a one point premium to the cash market yesterday and the march contract commanded a two point premium, triggering the sale of futures contract and purchases of cash stocks Volume was relatively high yesterday with more than 216m

closed around 1% points higher to yield 9.207 per cent.

Both bond and equity markets

Both bond and equity markets

Both bond and equity markets

Both bond and equity markets are, to some extent, focussed on the meeting yesterday and today sharply. Exxon closed \$\mathbb{4}\$ lower

or loseness of policy are tending to give mixed signals, suggesting that if anything the Fed will wait for more concrete indications of inflationary pressures and economic growth before adjusting policy.

While the weakness of the dol-lar after last week's announce-

ment of a record trade deficit in October suggest, if anything, the Fed should err towards tightening policy, other indicators sug-gest the Fed may even have scope to ease if necessary.

Researchers at Griggs & Santow had been looking for, if anything, a slight tightening in policy because of the weakness of the dellar Houseon their ries. icy because of the weakness of the dollar. However, their view has shifted to no change from the meeting because of the recent weakness in oil prices, flat producer prices and weaker than expected growth in the monetary aggregates.
In the real economy, it appears

that production, particularly in manufacturing industry, remains buoyant. On the other hand, shares changing hands.

The US Treasury bond market continued to benefit from the bullish implications of lower oil prices and the Treasury's benchmark 8.875 per cent 30-year issue sonal consumption in November

tary policy.

The various economic indicators used to signal the tightness or leave to signal the tightness.

Among blue chips, IBM gained common st \$\frac{3}{1}\text{to \$116}, Eastman Kodak was \$1\text{to cents.}

\$\frac{3}{1}\text{to \$126}, Eastman Rodak was \$1\text{to cents}.

\$\frac{3}{1}\text{to \$126}, Eastman Rodak was \$1\text{to cents}. and Gamble edged \$1/4 higher to

close at \$86%. Bell & Howell shares fell \$% to \$60 after news it had agreed to sell itself to a group led by Texas investor Mr Robert Bass for \$64 a

Chrysler recovered from a midsession loss of \$1/2 to close unchanged at \$221/2 after the company's announcement it was scaling back and delaying construction of a new assembly plant in Detroit because of concerns about the economy and because of a change in a cha cause of a change in product

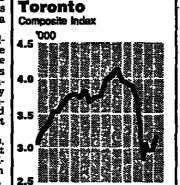
Among major industrial stocks, Caterpillar closed unchanged at \$60 having been \$½ up at mid-session while Merck lost a gain of \$% to close \$2% lower at \$158. USX, the largest domestic steel producer in the US, slipped \$4 to \$30%. The company has reactivated its overseas export subsidiary in its first attempt in years to regain market share in foreign steel markets. Other steels were mixed. Bethlehem

Steel edged \$4 higher to \$17% while Armco lost \$% to \$10%. while Armco lost \$% to \$10%.

L F Rothschild, which yesterday announced it had agreed with Merrill Lynch that a subsidiary of Merrill Lynch would undertake its customer clearing business, slipped \$% to \$4%. Merrill Lynch was unchanged at \$20%. Meanwhile, Bankers Trust

of the US Federal Reserve's Fed-eral Open Markets Committee for any clues to the stance of mone-at \$63% and Chevron lost \$% to news the bank has boosted its regular quarterly dividend on its common stock to 461/2 cents from

Canada



TORONTO STOCKS gave up ear lier gains to close lower as prof it-taking among resource issues dragged the market down. The composite index, which

had gained about 20 points in earlier trading, fell 26.70 to 3144.40 as declines outran

3144.40 as declines outran advances by 560 to 323 on active volume of 31.8m shares.

Mr Ian Simpson, of Midland Doherty, said a round of profittaking that battered gold issues pulled the market lower, but much of the activity was in heavily weighted blue chips.

incentive package last week, including an increase in tax-free allowances on earnings from dividends. However, prices began to slide again this week and the general price index yes-terday fell by 4.06 per cent.

EUROPE

Transatlantic influences underpin welcome rally

Street overnight gave a much-needed boost to Europe's sadly flagging bourses yesterday. The mood was also helped by a slight rise in the dollar, the fall in oil prices and a belief in some quarters that prices might be bottom-

FRANKFUET was given a fil-lip by New York's performance but the rally was seen mainly as a technical reaction to recent lows. Trading remained very thin, exaggerating price move-

ments.

The Commerzbank index at midsession was up 19.5 at 1,327.8, while the FAZ index closed 5.42 higher at 432.09.

The dollar's slight rise provided a lift for some of the export-oriented favourites. Siemens closed DM9 to the good at DM376.50. Also in electronics, SEL rose DM13 to DM283 after news that it was selling its German TV operations to Nokia of

man TV operations to Nokia of Share prices lost about 50 per cent in value following a shift in the Government's The car sector saw a sharp recovery for BMW, up DM22 at DM456, while Daimler put on DM10 to DM612 and VW manstabilisation policy and the imposition of a surprise tax on 1986 profits at the end of The market recovered by about 30 per cent following the announcement of a tax

INTERNATIONALLY traded INTERNATIONALLI traued blue chips took heart from overnight stength on Wall Street to lead London equi-ties higher from the opening. Despite a tail-off later on fears the economy could over-heat the FT-SE 100 index closed up 17.4 at 1,670.0.

DM9.40 to DM266.40 and BASF put on DM8 to DM258.40.

In the car sector, where Peu-geot put on FF125 to FF1916. Michelin added FF15 to FF1187 and Valeo advanced FF111 to

DM456, while Daimler put on DM10 to DM612 and VW managed a DM470 rise to DM226.80.

Banks were firm, with Deutsche adding DM1250 to DM406, while Allianz put on a further DM22 to DM1,212 as insurers continued to draw attention.

Maho, the machine tool manufacturer floated a year ago at DM325, lost 90 pfg to DM191 after forecasting that profits would fall sharply in the year to June 1988.

Chemicals benefited from falling oil prices. Revent Maho, the market of the year to June 1988.

EFF435.

Constructions did well, with stocks. The general index put on 0.63 to 212.48.

STOCKHOLM picked up on New York's better tone, with volume rising too. Ericsson, which has won a SKr100m order to supply digital exchanges to the Skr2 to SKr163.

OSLO turned mixed as worries about lower oil prices returned to haunt the market. Norsk dilar's course. The Credit Suisse

413.4. Foreign buying helped lift the market as many domestic

the market as many domestic investors stayed away.

Union Bank ended SF725-lower at SF73.050 and Credit Suisse shed SF720 to SF72.400. A report from the chief executive of Credit Suisse said the equities crash would probably affect bank profits next year because of losses on securities holdings.

AMSTERDAM was supported by the dollar and Wall Street and the livelier mood in other European markets and the CBS tenpean markets and the CBS ten-dency index added 2.3 to 65.1 in

dency index added 2.3 to 65.1 in scarce trading.

Trading was suspended in transport group Nedlloyd pending a statement tomorrow. The share price had risen Fl 16.50, or 13 per cent, to Fl 141.50 during the session amid talk of a hostile

the session amid talk of a nostile takeover bid.

MILAN rallied on an active last day of the December trading cycle. Fiat picked up L160 to L3,390 and Montedison was L23 higher at L1,413, while Generali rose L880 to L87,000.

MADRID carried on upwards, and food

MADRID carried on upwards, led by construction and food stocks. The general index put on 0.63 to 212.48.

STOCKHOLM picked up on New York's better tone, with volume rising too. Ericsson, which has won a SKr100m order to supply digital exchanges to the Swedish armed forces, added SKr2 to SKr163.

Chemicals benefited from fall-ing oil prices. Bayer climbed caution was sain the over the rivoro sned wars to Nkrios bit dollar's course. The Credit Suisse Saga Petroleum edged up Nkrio.5 stock index ended 4.6 higher at to Nkrios.50.

ASIA

Early buying fades as yen climbs

Tokyo

FOR THE THIRD consecutive trading day, Tokyo share prices were driven lower yesterday when the strong yen dampened investors' enthusiasm late in the session, writes Shigeo Nishiwaki

session, writes Shigeo Nishtwaki of Jiji Press.

The Nikkei average fell .79.55 from Monday to 22,846.73 in slightly higher volume of 512m shares compared with 326m the previous day. Advances led declines by 452 to 427, with 155 increase unchanged.

issues unchanged.

The market made a good start,

capital stocks, and speculative shares.

Tokyu Construction, the second busiest issue with 22.53m.

The early rise was helped by the overnight surge in the Dow Jones industrial average to regain the 1,900 level and by a fall below \$18 a barrel in crude oil prices in New York.

However, the property of the property of

fall below \$18 a barrel in crude oil prices in New York.
However, the yen extended its strength against the dollar to hit a new high of Y126.80 before closing at Y126.95 on the Tokyo foreign exchange market. This sparked small-lot selling and prompted institutional investors and individuals to retreat to the

Japan Air Lines (JAL) was one of the more powerful performers of the day, climbing Y500 to Y14,400 following the sale of 48.1m government-held JAL shares to businesses and individ-

selling pressure, however, clos-ing Y10,000 lower at Y2.32m. medium-capital stocks to earn quick profits. Yodogawa Steel Works topped the active list with 23.38m shares changing hands and closed Y150 higher at Y1,300. Tokyo Steel soared Y390 to Y3,350 and Tokyo Tekko Y300 to Y1.810. These steel issues drew popularity on the strength of the

recovering steel market.

Small- and medium-capital constructions fared well on the prospect that the fiscal 1988 budget to be adopted by the Government on December 28 would call for increased public works for increased public works spending to boost domestic demand.

SOUTH KOREAN share prices bounced back strongly in hovered around 4.805 per cent after falling to 4.770 per cent.

Osaka Securities Exchange bounced back strongly in busy trade as individual investors bought strongly before today's presidential

Machinery, car and steel stocks led the recovery. The composite stock index picked lowing a loss of 9.24 the previous session.

Turnover was also higher, with 12.21m shares traded compared with 8.85m on Mon-day. Clothing, wood-related and pharmaceutical issues fell back.

buying interest, including Japan Synthetic Rubber which added Y66 to Y891, Nachi-Fujikoshi, up Y32 to Y548 and Zenchiku Y35

Bond prices continued weak in A\$5.90. National Australia Bank the absence of specific incennotched up 15 cents to A\$4.50.

uals beginning yesterday at a price of Y13,400 a share.

NTT remained under small-lot steam despite the yen's unabated selling pressure, however, closing Y10,000 lower at Y2.32m.

Elsewhere on the trading floor, speculators hunted small- and falling due in December 1997, A\$6.46 in modest trade.

prices closed lower for the third straight trading session, affected by the strong yen.
The 250-issue OSE stock aver-

profit-taking to finish Y100 lower at Y1,150. Osaka Soda lost Y50 to Y1,360, while Taiyo Sanso gained Y44 to Y664.

issues performed best, while takeover activity further buoyed

higher at Y850.

Leading shares were neglected.

Nippon Steel, though ranking ble gainer, adding 12 cents to third in the active list with A\$2.90 in trade of 14m shares.

20.92m shares; ended Y5 lower at NBH takeover target Peko Wallend Stars education V7 NBH takeover target Peko Wal-lsend jumped A\$1.76 to A\$7 in

Wormald, though, dived 35 cents to A\$1 on news of asset write-offs of \$178m and plans to see Reil take 40 per cent of the

THE BULLION price's retreat from \$500 an ounce heralded a similar slide in Johannesburg gold shares. Trade was dull as dealers remained sidelined before today's national holiday.

Golds lost the ground they had made on Monday on bullion's rise, with notable losers including year page down R1125 at ing Vaal Reefs, down R11.25 at R348.75, and Harties, which lost R1.25 to R30.50.

Other mining stocks fell with golds, with Rustenburg Platinum 25 cents easier at R30 and bellwether diamond stock De Beers 10 cents off at R29.40. Mining financials were also broadly softer, with Anglo American losing R1.75 at R59.25. Gold Fields of South Africa, though, managed a R1 gain to R62.

Industrials were narrowly mixed.

Singapore.

BARGAIN hunters continued to support Singapore share prices The 250-issue OSE stock average ended 12.35 lower at largely bypassed by institutional 23,250.64 on an estimated volume of 84m shares, an increase of 39m shares from the previous day.

The Straits Times industial index rose 9.52 to 750.55. Of the leading blue chip gainers, DBS climbed 25 cents to

S\$8.30, Cerebos 20 cents to S\$3.72 and Singapore Airlines 15 cents to S\$8.50. Fraser and Neave was 10 cents higher at S\$7.10 on news of its 14.5 per cent profit rise.

Haw Par topped the actives The All Ordinaries index ended cents to \$\$2.20, in overall turn-26.2 higher at 1,248.4. Quality industrial and mining 3.4m on Monday.

Hong Kong

ENCOURAGED by Wall Street's strong overnight gains, Hong Y408 after advancing Y7.

Matsushita Electric Industrial thinner trade.

and NEC shed Y10 each to Y2,060 and Y1,900, respectively, while Sony finished Y100 lower at Y4,850.

Examples 20 cents up at A\$7 and Hang Seng index added 40.00 to Brambles 20 cents up at A\$7 and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as late buying trailing prices from a midsession and the end at 2,080.62 as la rallied prices from a mids

> Overseas buyers returned to Japan. There were particularly from Japan. There were particularly strong market rumours of Japanese interest in Cathay Pacific. which added 15 cents to HK\$5.15 in busy trade.

Properties were buoyant, Sun Hung Kai adding 15 cents to HK\$7.95 and Cheung Kong 15

Stronger utilities included a 40 cent gain for Hongkong Electric to HK\$7.05. In commerical and son rose 35 cents to HK\$9.05 and Hutchison Whampoa 35 cents to

Swire Pacific A stock made up 30 cents to HK\$13.90 and Wharf Holdinmss edged 5 cents higher to HK\$5.35.

100.47 139.73 100.00

BY TIM DICKSON IN BRUSSELS

ing Socialist Party in Sunday's general election.

Monday's 43 point fall in the Brussels Stock Exchange Index to 3,511 was attributed as much to the weakness of the dollar as the "bad" tidings from the poil. Yesterday international influences were actin countly cimit. ext Government. Even if a new coalition does betray a leftward tilt, investors do not believe the recent tough economic policies can be radi-cally changed. Despite the achievements of the last few years, the argument goes, Bel-gium's budget deficit still remains unacceptably high by international standards. ences were again equally signifi-cant as the rally on Wall Street inspired a partial recovery to 3,526.

international standards.

local stock market.

But over the last couple of days the Belgian bourse has non-chalantly shrugged off the gains notched up by the French-speaking southern region) will play a part in the socialist Party in Sunday's next Government.

days prices nave been no than the market average.

One analyst pointed of the best we can hope for is that into account the large number of the socialists would have institutions retain their current weighting in the market.

weighting in the market.

Turnover has been wafer thinonly BFr780m on Monday and
about the same yesterday - and Mr Beier does not expect buyers to return in large numbers until the likely composition of a new Government becomes clear.

Mr Marc de Brower, head of grounds Brussels looks good research at stockbrokers Petercam, singled out utilities like

Belgian investors play down poll signals ileged tax status of these compa-nies but in the last couple of days prices have been no weaker

One analyst pointed out that

the Socialists would have to take into account the large number of small investors who rely on the high dividends paid by the utili-An optimistic note was struck by the head of research at Ban-que Bruxelles Lambert, Bel-gium's biggest commercial bank, which said that on fundamental

The market's price earnings Investors had discounted a set-back for the centre-right coali-tion of outgoing Prime Minister Mr Wilfried Martens even before

International standards.

cam, singled out utilities like
International standards.

International standards.

International standards.

cam, singled out utilities like
International standards.

Interna

Track

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Tongs in

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The International State



FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sacts & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		TUESDAY DECEMBER 15 1987				MOND/	MONDAY DECEMBER 14 1987			DOLLAR INDEX	
Figures in parentheses	US	Day's	Pound	Local	Gross	US	Pound	Local			Year
show number of stocks	Dollar	Change	Sterling	Currency	Div.	Dollar	Sterling	Corrency	1987	1987] ago .
per grouping	Index	%	Index	Index	Yield	Index	Index	Index	High	Low	(approx
Australia (86)		+2.0	77.83	89.53	4.65	94.24	76.08	87.10	180.81	85.36	99.12
Justria (16)	94.83	+1.9	76.78	80.37	2.60	93.09	75.15	79.00	102.87	85.53	93.83
3elaium (48)	95.95	+0.1	77.69	81.16	5.85	95.83	77.36	80.83	134.89	94.63	95.71
Cagada (127)	108.99	-0.6	88,25	103.15	3.02	109.65	88.52	103.82	141.78	98.15	99.56
Denmark (38)	114.21	+0.5	92.48	97.59	3.03	113.66	91.76	97.08	124.83	98.18	96.08
France (121)	84.61	+1.9	68.51	73.36	3.62	83.04	67.04	72.04	121.82	77.39	101.22
Nest Germany (93)	76.26	+13	61.75	64.66	2,94	75.26	60.76	63.82	104.93	68.91	95.45
France (121) West Germany (93) Hong Kong (46)	80.51	+2.2	65.19	80.16	6.17	78.81	63.62	78.41	158.68	73.92	94.70
estand (14)	100.04	+2.2	81.00	86.37	5,24	97.87	79.01	84,50	160.22	93.50	96,97
taly (94) Japan (457) Malaysia (36) Mexico (14)	76.40	+1.2	61.86	68.59	2.79	75 <i>5</i> 0	60.95	67.80	112.11	l 72.04	90.60
lange (AS7)	144.19	+0.2	116.75	116.26	0.60	143,87	116.15	116.36	161.28	100.00	97.70
(4-1	101.45	1 +13	82.14	97.05	3.72	100.18	90.88	95.69	193.64	93.76	97.58
######################################	121.95	+6.4	98.74	296.67	1.00	114.58	92.50	281.88	422.59	99,72	101.06
letherland (37)	95.76	+22	77.53	80.20	5.61	93.71	75.65	78.49	131.41	87.70	97,01
(etheriang \2/)		-05	61.52	62.48	5.41	76.35	61.63	62.67	138.99	75.09	96.56
lew Zealand (20)	98.87	-1.7	80.06	85.45	3.20	100.56	81.18	86.84	185.01	95.51	99.12
Norway (24)	87.80	+12	71.09	81.02	2.99	86.72	70.01	80.05	174.28	81.21	98.74
ingapore (26)		-2.9	113.41	92.79	4.70	144.26	116.46	94.15	198.09	100.00	102.10
South Africa (61)	140.06	+0.3	99.34	102.56	4.02	122.27	98.71	102.45	168.81	100.00	95.54
Spain (43)	122.69			83.08		93.63	75.58	82 12	136.64	68.50	96.36
Cardender I 401	77.00	+1.0	76.60		2,75		63.69	64.93	111.11		94.10
witzerland (53)	79.62	+0.9	64.47	65.55	2.53	78.89				73.65	
Switzerland (53) Jnited Kingdom (332)	125.24	+0.9	101_41	101.41	4.60	124.14	100.22	100.22	162.87	99.65	94.91
(\$82)	98,71	+0.3	79.93	98.71	3,73	98.46	79.48	98.46	137.42	91.21	103.62
		+11	81.04	83.51	4.04	99.00	79.92	82.49	130.02	92.25	95.36
Pacific Basin (673)	139.92	+0.3	113.30	113.89	0.81	139.51	112.62	113.87	158.77	100.00	97.67
Pacific Basin (6/3)		+0.6	100.42	101.76	1.86	123.33	99.57	101.34	143.65	100.00	96.75
uro-Pacific (1620)	124.02		80.37	98.98	369	99.06	79.97	98.78	137.55	91.68	103.40
lorti America (709)	99.25	+0.2		72.28	353	83.40	67.33	71.36	111.97	78.89	95.64
irrone Ev. UK (615)	84.49	+1.3	68.41	83.18	5.07	86.72	70.01	81.32	164.03	82.92	97.30
Incidia Su Isaaaa (216)	28.29	+18	71.49	101.86	1.93	123.08	99.36	101.49	143.38	100.00	96.91
Moviel Fx US (1822)	125,67	+0.5	100.14			112.52	90.83	100.53	138.52	100.00	99.97
Vorid Ex. UK (2072)	112.92	+0.4	91.43	100.76	2.30		91.50	100.49	139,47	100.00	99.50
Yorld Ex, So. Af. (2343)	113.83	+6.4	92.17	100.83	251	113.34		92.42	134.22	92,98	100.39
Yorld Ex. Japan (1947)	99.54	+0.5	80.60	92.98	3.87	99.02	79.94	72.42	134.22	72.70	TO 7.37
10UA CY 75be u (1241)						137.60	91 44	100.47	120 72	100 00	00 5

100.80 2.53 113.54

The World Index (2404) ... Base values: Dec 32, 1986 = 100

114.00

+0.4

SECTION ${ m III}$

FINANCIAL TIMES



Free market economics and an emphasis on political stability are the priorities for Mr Turgut Ozal's second term of

office. But, as David Barchard writes here, Turkey has many challenges to overcome in its quest for European Community membership in the near future.

Poised for take-off

The Motherland Party's elec-tion victory on November 29th seems to guarantee the country another five years of stable government - and this time round, unlike 1983 when the military supervised the elections, there are no doubts that the Government and Parliament have be ment and Parliament have been Not surprisingly, the mood in elected through a fair test of the the Motherland Party and in the

popular will.

Over the last three decades Turkish governments have alternated between being democratic but weak, and strong but undemocratic. Mr Ozal's new administration with its explicit commit-ment to make the country leap from one age into another," is the first strong reformist govern-ment in Turkey for many years with a clear popular mandate for the work ahead.

1.72

Prospects look encouraging on the economic front, too. Eight years after Mr Ozal, then a civil servant at the head of the State Planning Organisation, launched his original economic reforms. the economy is back to normal and the investment climate is

brightening steadily
Though much remains to be

PROSPECTS have seldom looked brighter for Turkey than they do at the beginning of Mr Turgut Ozal's second term as Prime Minare encouraging.

Exports are running at record levels and will probably top the \$10bn mark at the end of the year. The current account deficit has tumbled in 1987, and should be around \$850m at the end of the year, just over half the 1986

team of advisers, around the prime minister, is strongly hopeful – very exciting times lie ahead for Turkey in the next few years as we press on with things is concerned, the hopeful is concerned, the hopeful is concerned. that we could not do in the first term in government, says one of



EY FINANCE AND INDUSTRY

As far as the Motherland Party . is concerned, the "rescue opera-tion" phase of Mr Ozal's career in the early 1980s is now over. The immediate task is to turn Turkey Steps likely to take place in by the early 1990s into an importing the next few months include the tant trading nation with a modsetting up of a foreign exchange ern infrastructure. Exports are to market as a necessary prelimidual double during the life of the new nary to floating the Turkish Lira, parliament to reach \$20m a year.

nary to floating the Turkish Lira, parliament to reach \$2m a year. Yet what Mr Ozal has acneved improved control over the money supply and public expenditure, along with further trade liberalisation and moves to attract more foreign investment. Social reforms, including an overhand of the educational system, are also being contemplated.

The scale upon which Mr Ozal of over 100m and comparable, in was, and is large and so of over 100m and comparable, in was, and is large as was, and is large and incomparable, in was, and is large as was, and is large and incomparable, in was, and is large and incomparable, in was, and is large as was, and is large and incomparable, in was, and is large as was as whole is more prosperous than it ever Though much remains to be plated.

The goals upon which Mr Ozal of over 100m and comparable, in fully export-oriented market has his sights presuppose rapid many respects to Japan, though

advances on many fronts over part of Europe if Europe wants rest of the world as one of the daring and unprecedented step the next few years.

It to be.

The world as one of the daring and unprecedented step most exciting new markets, any of imposing his candidate on the

.There are obviously stark obstacles along the way to this eventual goal — social, demo-graphic, and cultural, as well as political and economic. The business world shares Mr Ozal's to be convinced.

Yet what Mr Ozal has achieved so far seems to match the bold-

Ministries and government institutions - the Central Bank, the Treasury, State industries vision of the future, but much of the Treasury, State Industries, the rest of the country still has and municipalities - have been overhauled and the legislation achievement and does Mr Ozal.
regulating them has been updated. Public sector industries are slowly being prodded to the are slowly being prodded to the area of the country's rapid population than the result of the country's rapid population.

most exciting new markets, any-of imposing his candidate on the where. Gone is the image of an Armed Forces for Chief of Gen-indebted and shipwrecked coun-eral Staff.

How securely based is this

have the resources he needs to press his programme further?

The country's rapid population growth (the last census showed that it was growing by more than 2.5% a year and Mr Ozal is sceptical of population control programmes) poses a strong challenge. Most Turkish governments believe that they have to follow strongly expansionary cities including Anbers itself. ness of his ambitions. In just over four years, he has created a point where they can be sold off that it was growing by more formers grew up in an earlier formers grew up in an earli

CONTENTS

around Mr Ozal; economic

Photographs by Terry I graphics, by Bob Hutchison; to one illustration by Mikki Rain.

Business, banking and finance.

tion.
Politically, the Prime Minis-

social problems, notably infla- venality go hand-in-hand with exasperation at municipal incompetence at such tasks as

Politically, the Prime Minister's base is strong but narrow, despite the Motherland Party's claim to unite four different right-wing and left-wing political traditions. Mr Ozal has exploited his opportunities with singular shrewdness and imagination. Even so the Motherland Party in the recent general elections came out well ahead of all its rivals but with a relatively disappointing 36% of the votes.

This gave it a handsome overall majority of 134 seats in the 450 member National Assembly, but only because Mr Ozal had had the foresight to introduce a "double barrier electoral system" last year which wiped out the

last year which wiped out the more than a third of the elector-smaller parties. more than a third of the elector-ate in November. If the opposi-

last year which wiped out the smaller parties.

To institutionalise its hold on power, the Motherland Party will probably try and develop into an alliance of farmers and employers, something like the Liberal Democratic Party in Japan, which as Motherland Party leaders are fond of pointing out, has enjoyed a continuous spell in office since 1949.

Mr Ozal and his followers ministers, and shifting state Mr Ozal and his followers believe that some similar formula for political stability is needed to ensure rapid economic development in Turkey.

One of the striking features of the left war has been the failure.

The first Ozal government

the last year has been the failure of the opposition parties to take advantages of what seemed not long ago to be commanding opportunities.

The first Ozal government brought electricity and telephones to all villages in the country. The second one is pledged to give them drinking

opportunities.

The opposition parties are tarnished by their associations with the weak governments and violence of the 1970s, but this does not entirely explain their inentness or the ease with which helps keep the rural population from streaming into the cities as ineptness or the ease with which helps keep the rural population Mr Ozal has since last summer from streaming into the cities as outclassed the opposition.

Even if none of the other particular from the streaming into the cities as it did in the 1960s and 1970s.

Education is likely to be

Education is likely to be ies currently has much plausi- another priority. Turkish Lycee bility as an alternative goverbneducation is now recognized to fall short of the needs of schoolment, their complaints about high inflation, increasing income leavers in an industrial society inequality and the dangers of a Political and Islamic fundamengrowing foreign debt burden, have found a receptive public. talist influences have made the Ministry of Education one of the veakest in the country.

Many parents side step the for-mal educational system by send-ing their children to study for image in the country is much long hours in private tuition less positive than it is in the rest of the world.

Which bank established the first project finance team in Turkey?



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natural gas pipeline project, linking Turkey with the Soviet Union.

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We can actively assist in financing a project, since we have the expertise this market

We can also help find joint venture partners. And provide you with all the advice you need on investing in Turkey.

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For further details, please contact Arthur Wilkinson, Assistant General Manager, Iktisat Bankasi, Buyukdere Cad. 165, Esentepe, Istanbul, Turkey. Telephone: 172 7000. Telex: 27685. Fax: 172 3071. Branches at Istanbul (8 branches), Ankana, Izmir, Bursa, Adana, Mersin, Gaziantep, Denizli, Iskenderun, Samsun, Ordu.

Political scene

Changing the mould

likely to change the shape of for two reasons.

Turkish politics for many years

First of all, to come. Mr Ozal can count on spared a coalition, a form of gov-292 seats in the 450-member Par-ernment which proved disas-292 seats in the 450-member Parliament, as against 99 seats for trous in the 1970s. Secondly, the the Social Democracy Populist system should mean that hence-forth political extremists and main opposition parties.

for the government, unless either the MP falls apart or there is serious opposition to the gov-ernment in the country as a forward to five years in which it

likely. However the election results have given the MP some food for thought. The party sees itself as a natural majority party and wants to stay in power till

the year 2000 and beyond. Its actual showing in the polls however suggests that it has still some way to go before it can be sure of this. The party took a not very impressive 36% of the popu-

lar vote, several points less than it had been hoping for. In fact, if Turkey still had pro-portional representation, the country would at present be witnessing protracted coalition bar- tions. Demirel, and the Islanuc revivalist. Mr Necmettin Erbakan.

whose Welfare party poiled 8% but did not get into parliament.

This was thanks to Mr Ozal's secret weapon, the 'double barrier electoral system which he introduced last year. The system means that to get into parliament, a party has first to get 10% of the national vote and then clear a second hundle a harrier clear a second hurdle, a barrier in each constituency equal to the number of votes cast divided by

dates must get at least 16% of the votes, while in a three member one they need 33%. The system helps the largest party, handicaps medium sized ones and

eliminates small parties. There has been some indigna-tion among the opposition politi-cians at the system which gave

THE MOTHERLAND Party's Mr Ozal 65% of the seats in Par-

First of all, Turkey has been eccentrics of the far right will catcalls from his former col-Politics for the next five years in Turkey should be an easy ride for the government, unless far left if it is ever allowed to MP field candidates again.

> will be even more dominant in parliament than it was in the parlament than it was in the courgoing one. It no longer has to fear rivals waiting in the wings and Mr Ozal should have no difficulty in maintaining party unity. Until last month's elections, the MP had an artificial look to it. That has now some

> look to it. That has now gone.
>
> This raises doubts about the future of the True Path Party (TPP) of Mr Suleyman Demirel which also claims to stand on the centre-right. A year ago the TPP believed itself to be the main centre-right group in the country and hoped to pull abreast of Mr Ozal in the elec-

gaining in a three cornered tus-sle between Mr Ozal, his rival and former master, Mr Suleyman work during the summer when work during the summer when he held a referendum on

> tion campaign, demoralised and and though active, has to watch with his credibility dented. With his health. He is known to want 59 seats in Parliament, he may to institutionalise his reforms now find it hard to hold his

party together. strongly
Assuming he does not decide sonally Ozal to break up his party.

Defections from the SDPP
which remains the chief opposition, under Professor Erdal linemy, are not out of the questions.

Turkey has never had such a hand-over inside a ruling party since World War Two. But Mr linemy, are not out of the questions are not out of the questions.

tion either. The party has a quar-ter of the votes but only 99 depu-ties, and so has very little influence.

election success on November 29 liament with only 36% of the number if the 1970s social demwas a famous victory which is votes. But the outrage is muted cratic leader, Mr Bulent Ecevit, cratic leader, Mr Bulent Ecevit, had not decided to set up his own breakaway party. It picked up 6% of the votes - but ruined the SDPP.

A tearful Mr Ecevit has since announced plans to leave politics, a move which has brought leagues on the left, and drawn ressions of regret from the -- which owes about 60 deputies to Mr Ecevit splitting the left

against the Constitution in Tur key but in the last Assembly, it

happened almost every day.

A question mark might hang
over the attitude of President Kenan Evren to any changes. To date, the President has generally gone along with Mr Ozal's wishes where controversial legislation has been concerned. But in an interview soon after the elections, he gave a clear signal to the prime minister that this might not necessarily be the case if major changes were in the off-

ity in Parliament, it should not be difficult to overturn a presi-dential veto. In any case, Presi-dent Evren's term ends in lovember 1989. Many believe that Mr Ozal

whether or not to let Mr Demirel and the other politicians banned by the military return to active politics. There was a 'yes' vote, but only by a humiliatingly slender majority of under 0.2%.

Mr Demirel entered the election comparison demoralised and though active has to watch and the other politicians banned would like to succeed as president would like to succeed as presid

strongly identified with him perto retire(something that few As President, he could hand Turkish leaders ever do) he will over day-to-day running of the

David Barchard

A FIRST GLANCE at the figures might not suggest it, but 1987 has been rather a lucky year for the Turkish economy, unlike 1986 when exports stagnated and the current account deficit bailooned. This year has been an election year with economic pri-

orities by and large subordinated to political ones. As a result, Mr Ozal's new administration will have quite a TL billion lot of clearing up to do after the party of recent months. How thoroughly things are set straight in the first half of 1988 could determine the long-term 12,000 success of the Government's economic strategy.

This year public spending controls were relaxed and during the autumn virtually all prices were held down - until two days were held down - until two days after the election. The money supply expanded faster than usual: Mi grew by 44 per cent between January and mid-November, while M2 grew by 30 per cent. The budget deficit rose by 127 per cent to TL 1,118bn (\$1,140m) despite a 48 per cent rise in tax revenues.

This budget deficit, around 2.0 per cent of GNP, does not look especially alarming by standards

especially alarming by standards of the Organisation for Economic Co-operation and Development. Unfortunately it is only the more

publicised part of the story.

"If you include in the public sector deficit such items as the state economic enterprise defi-cits, the extra-budgetary funds, province and municipal expendi-ture, the state banks, and so forth," says one official in forth," says one official in Ankara, "then you end up with an overall deficit which is much higher, around TL 8,000bn (\$8.2bn). That is more like 15 per cent of GNP. Turkey's runaway inflation becomes less of a

mystery.
The deficit is only partly financed through visible means such as Treasury Bonds (which financed through visible management of the deficit financed through visible management of the process of the pr

as startling or alarming to Turks as they may look to anyone not familiar with the economics of a country in which M2 grows by more than 50 per cent most years and it is hailed as amus mirabilis when inflation dips Meanwhile it can console itself below 30 per cent. Inflation this with the good news, which is year, not surprisingly, is that on the balance of payments

Economic prospects

Fair but fragile

cent on a much reduced curren

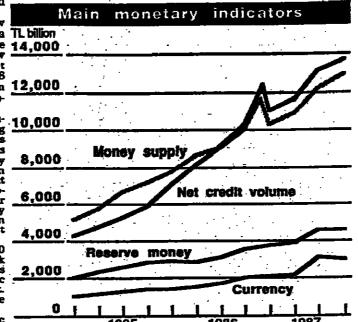
ming delicit.

boom are more ticklish issues.

Export growth seems to be coming chiefly from textiles, iron and steel, leather, petrochemicals and chemicals, with

textiles playing by far the largest role and accounting for about 27 per cent of total exports.

Most Turkish exporters are fairly small. The top ten Turkish



front, things look surprisingly healthy, Exports were running at over 15bn a month during Sep-tember and October and may nowhere near 30 per cent. Exactly what you think infla-tion is running at in Turkey depends on whom you listen to. The country's economic statistics well pass \$10bn by the end of the year, well above the previous are notoriously elastic and inconsistent. In the first week of December, the available estimates for the previous eleven months varied between 36 per export record of \$7.9bn in 1985.

The current account deficit which was \$1.5bn in 1986 is likely to be around \$850m this cent and 57,per cent, the latter admittedly being a figure for Istanbul alone. Government year. in August, the last available month, it was around 25 per cent of the 1986 level. This is welcome news, since Turkey's creditworthiness hangs on its exports and current account performance. The country ran a trade deficit of \$3bn last year, and plans trade deficits for the foreseeable future as part

Source:State Planning Organisation

of its strategy for rapid growth.

This year the economy has

spend much of 1988 bringing the money supply and public sector spending back under control.

Sabanci, exported only about 6 per cent of their turnover in 1986 and are largely oriented to Most Turkish exporters are also strongly responsive to subsi-dies and incentives. Exports sub-

sidies, which were being scaled down earlier, seem to have been stepped up again in 1986. But official figures suggest that they play a small role. The geographical distribution

The geographical distribution of exports may give a better clue to what is going on. Exports to OECD countries this year are about 66 per cent of the total, while exports to EC countries are exactly half. This is about 10 per cent higher than in the mid-

Since there is a substantial leap in the volume of exports to the OECD and EC countries, the increased proportion of trade with them does not simply reflect the decline of Turkey's windfall Middle Eastern markets of the early 1980s. The present figures look rather like the geo-graphical distribution of Turkish exports in the 1970s, but in those days two thirds of exports were agricultural, whereas today 80 per cent are of industrial goods. So it may be that Turkish industrial exporters, having cut their teeth in relatively easy Middle Eastern markets in the first half of this decade, have learned how to penetrate OECD markets successfully, despite grumbles about quotas

and other barriers. A continued good export per-formance is crucial if Turkey is to be able to handle its foreign debt burden. The debt service ratio in the first half of this year grew to an uncomfortable 43 per cent with repayments of princi-pal and interest of about \$3,172m between January and

August.
The total external debt has been growing by about 6.8 per gone up from about \$31.2bn at the start of the year to nearly \$34bn at the end of it, though a lot of this is explained by the decline of the dollar. Export account deficit, a somewhat healthier performance than last year's 8 per cent growth with a Just why exports are growing earnings by contrast will be \$10bn this year and GNP is so fast this year and to what extend Turkey is experiencing roughly \$54bn. real export-led growth rather than a pre-election consumer

This is clearly a situation nomic policy has not been well co-ordinated, even allowing for

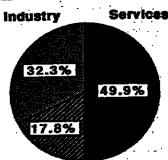
exporters include firms exporting under \$30m, while Turkey's industrial giants, Koc and +2%

> 1977 1980 Source:SPO

GNP

Percentage change

Composition-1987



Agriculture

Source:State Planning Organisation

Plans to set up a body which would review all foreign borrowing and create a queuing system for projects and payments have been in the air for some time. The institutional will to push them through seems to have

been lacking.
So if Turkey really wants to go
for soundly based sustained
rapid growth in the 1990s, rather than press on with the inflation-ary muddle, it may have to do some painful breaking with

Tighter borrowing and fiscal policies will hurt many pockets, not all of them undeserving ones. In a society where a profes-sionally successful heart surgeon in his thirties may be earning only \$150 a month and there is no unemployment insurance, which calls for very careful man-agement, but until recently eco-political risks to getting tougher. But loose credit policies claim victims too, even if they are not the pre-election atmosphere. Nor always as obvious as the credit is there any public opinion to speak up when Turkey banks who, unable to stand the announces its intention, for strain of dishing out pre-election instance, to manufacture millipodies, died of a heart attack tary helicopters at a cost of several million dollars. David Barchard

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Cosmos and Albert Einstein (1879-1955). Image by Saul Bern

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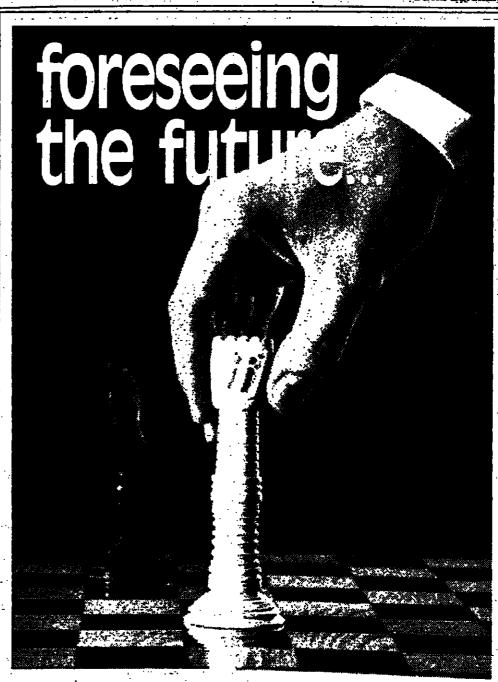
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ign trade today. But only thos ge the needs of the present a

IZDAS has been looking ahead for more than a quarter of a century. Steadily progressing, successfuly competing with the leading international companies, IZDAS lends also positive support to the



FFICES AND REPRESENTATIVES ABROAD : BIT YORKGENEVADUSSELDORFEACHDIS, EDD

Princes await call to duty

ans go back to the Prime Minis ist bureaucrats can only be ter's days in the civil service.

The distinction between the ber of Western minded market-old-timers and the men who minded technocrats above a crithave surrounded him later says ical level and changing the charone Turkish observer. Is that the acter of the upper echelons of former can — and do — disagree the civil service irreversably. with him openly. A lot of the Mr Ozal's cabinet is still likely later arrivals are basically yes to contain many of faces from men who cut him off from the last administration. Debts of

ernment by Mr Kaya Erdem, but the government, though he Mr Erdem listened to the state would probably have loved to banks and bureaucrats more have done so is Mr Yildirim than the economists around the Akturk, once Mr Ozal's No.2 at Prime Minister would have liked.

"He played the role of soft policeman when he should have been a hard policeman," says one Istanbul. Yildirim's departure was a carious loss for the MD

A. B. ...

(2) THE SEC.

21.000 MM

David Basts

THE PRIME MINISTER, Mr Tur- is reputed to believe that the lat-

THE PRIME MINISTER, Mr Turgart Ozal may look like a one-man-band to the test of the world. To many Turks, he looks more like a Sultan surrounded by princes.

Borrowing his style of administration from Turkish private sector companies, the Prime Minister relies heavily on his family trusted old friends, and a growing number of newly-recruited advisors:

He seems seldom to quarrel with his advisors and is very loyal to old friends. As a result, he is occomed by a network of ministerial colleagues and officials each with a personal link to him

His choice of who fills which slot will depend on these connections. Three top names are Pro-

slot will depend on these connections. Three top names are Professor Ekrem Pakdemirli, head of the Treasury till 1936; Adaan Ahmet Ozal was reported to be Kahveci, until recently Chief Advisor to the Prime Miniser, and the Premier's brother, Yusuf Bozkurt Ozal.

These and a few other veter that the power of the traditional to the professor of the professor of the traditional to the professor of the professor o

men who cut him off from access to hard information. The last administration. Debts of party loyalty aside, there is, says one Turkish administrator a tra-liament in the general elections dition in Turkey of relatively and are likely to get ministerial dull ministers. The civil servants posts. Yusuf Bozkurt Ozal is the candidate many would favour because prime ministers are for the post of deputy prime frightened of raising up rivals to minister and economic policy themselves.

One administrator Mr Ozal has

co-ordinator.

One administrator Mr Ozal has
This was held in the last gov- not been able to lure back into was a serious loss for the MP.

الرابعة البارة الرامعة في المستعلق والمنسية والمستعدد المستعدية والمستعدد والمستعدد والمستعدد المستعدد



Mr Turgut Ozak "a suitan surrounded by princes"?



Candidates for ministerial posts: left, the Premier's brother, M. Yusuf Bozkurt Ozal; and, right, Prof Ekrem Pakdemiril, head of the Treasury until 1986.

bureaucracy, but so far less than might be expected. The turnover at the top in Turkey's civil service has always been rapid by

balker.

Mr Erdem also blocked for many months the appointment ministers to work alongside cabinof Dr Rusdu Saracogin as Governor of the Central Bank. He may expand the range of patronage now be shunted into the honorific post of President of the He will also gradually change the National Assembly.

Exporters would be happy if charge of industry. As for Mr Pakdemirli were placed in charge of industry. As for Mr Rakwect, he could be anything from the government spokesman internationally experienced to Minister of Education - but he Anglophone figures has pro-

Berger Commence of

voked some reaction from the himself from some day to day bureaucracy, but so far less than business. Even so, the web of personal connections will remain important.

There may also be a tendency to look to the Prime Minister's younger brother as the heir apparent though it may not be a role which Mr Yusuf Ozal, one of well-qualified appointees from outside and pay them properly.

The second term in office is around his elder brother, he still gives the impression of caring more about economics than poli-The state of the same

.... David Barchard

Financial sector faces deposit rate competition

New medicine for banks has disagreeable taste

Ine Turkish banking system in some cases high percentages has spent the 1980s trying to get of bad loans in their portfolics, the Yapi ve Kredi Bankasi. This of ten years ago, you could borrow late to the new interest rate the banks in 1986 and its adverse money for a year in Turkey at around 15 per cent to 20 per cent, while if you placed your savings in the bank for a year, they would bring you about 12 per cent. Inflation ran many points above all these figures.

Mr Burhan Karacam, since last August the general manager of bad loans in their portfolics, the Yapi ve Kredi Bankasi. This often because they woke up too the health in 1986 and its adverse effects will be clearly seen in the savings in the bank for a year, they would bring you about 12 per cent. Inflation ran many points above all these figures. points above all these figures.

Today if you borrow money in Turkey you are likely to end up paying 78 per cent to 80 per cent a year for it. Lending rates have

been negotiable for four years. So too are some deposit rates
TL12.9 trillion (\$13.1bn), a high now last March you would have got a flat 43 per cent for one year money in the bank. Today you should easily be able to get 56 per cent for it (the average rate) and perhaps even 60 per cent if you are brave and bargain bard.

Of total bank lending of 1988.
TL12.9 trillion (\$13.1bn), a high profits to make a need to maintain high profits to finance their future development in an inflationary environment. We have to have to have to have to rate borrowers come down to less risky levels Even in the balance are stored.

The bad debts problem will not a profitable banking system, he risky levels Even in the balance are stored.

Turkey's banks have been intro- performing loans have started to duced to deposit rate competishow up. The foreign banks tion. Mr Ozal tried it as long ago have more non-performing loans as 1980. The banks did not like it than they say, warned one forat all and responded with a 'generic light banker.

This time competition has broken out and rates to depositors quickly started to climb after July, though it did not take long for the discovery of a ceiling round 58 per cent to 60 per cent, dictated largely by other components in the overall cost of

Interest rate competition has been fiercely debated in Turkey for several years. Economic purists see it as the way to weed out the market and bring down rates in the medium and long term. But a lot of the market isn't banks have reacted as quickly as the libitat Bankasi. been fiercely debated in Turkey

happy at being weeded out.

Roughly speaking, Turkish banking divides into the large commercial banks (private and public) and small operations.

The smaller banks tend to be the description of this year, has been hard hit. Several banks were trying to the commercial banks tend to be undersuit their commerciators.

The smaller banks tend to be hit. Several banks were trying to new arrivals, with few branches and limited deposit bases. They through bond issues, something try to find niches in the market, such as trade finance, and often model their activities on the phenomenal success of the foreign banks in Turkey.

The smaller banks tend to be hit. Several banks were trying to the limit and smalls and the limit below to boast of still having had able to banks in Turkey.

bring down rates in the medium and long term.

Of total bank lending of 1988."

ard. risky levels. Even in the balance
This is not the first time that sheets of the foreign banks, non-

tleman's agreement' not to com-pete with each other. In this shaky situation, it took months of deliberation before months of deliberation before but several times, so that interest on one year deposits came down from 55 per cent in March 1986 to 43 per cent by last March. At this point inflation started climbing sharply and the experiment was discontinued.

COMPETITION ON rates for term deposits returned to the venture between the Akbank Turkish banking sector on July 1 and the Banque Nationale de this year. Hailed by some economic policy hawks as the panaces for Turkey's ailing financial profits of TL5bm (\$5.1m) on capisatis are finding that the new medicine has a disagreeable taste.

The Turkish banking system has spent the 1980s trying to get used to realistic interest rates of the dans in their portfolices, and the Banque Nationale devenue between the Akbank the Iktsisat Bankasi. He believes however that the effect may be only temporary.

Thirdly and most importantly, the cost of funds has been pushed up and profitability has been cut. There is a TL700bn (\$714m) cost to the sector, says Mr Erol Aksoy at the Delieves however that the effect may be only temporary.

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We entrants crowd into the market (six banks were set up this advence on the market of the Yapi ve Kredi Bankasi. This is been cut. There is a TL700bn offer 12.5 per cent on dollars in Turkey, report losses for several years quiet of the Yapi ve Kredi Bankasi. This is the present the Yapi ve Kredi Bankasi. Only one of the market of the Yapi ve Kredi Bankasi. The believes however that the effect may be only temporary.

Thirdly and mo

expects to make about TL50bn or \$51m in 1987 on paid up capital of TL70bn), the bank is diversifying into money markets, investment banking, trade finance, and personal banking

Sabanci reports that profits have gone up this year by 51 per cent first in dollar terms to \$150m. The bank has just increased its capi-tal from TL 150bn to TL 250bn. Mr Sabanci is unhappy both with the high interest rate envi-

ronment of the last seven years and with what he sees as disor-der in the market. He points out though that the new deposit rates hurt banks which rely heavily on term deposits but are easier for banks like his which have a large volume of sight deposits which bear interest of only 10 per cent.

At the other end of the market are the small banks, some like the Turk Ekonomi Bankasi, cau-

Among the better managed

market (six banks were set up this autumn. Only one of them, the Yatirimbank, looks set to make much of a mark). Most hope to use the young interbank market to fund themselves for investment banking activities

and trade finance.
Potential failures know that the Treasury and the State Banks, are always there as a safety net (albeit a sagging one after the failures of recent years.

These days however some problems are cropping up which direct government intervention cannot solve. Early last summer one of Turkey's major industrial groups, Anadolu Endustri Holding, was unable to pay debts totalling about TL160bn (\$163bn) to a group of banks led by the Turkiye is Bankasi.

AEH is a well-managed group and there is general agreement that after financial restrictions.

that after financial restructuring, its operations would be profitable under the existing management. Is Bankasi was able to work out a rescheduling for its long way behind those of its debts. The other banks decided to do things individually and the vice chairman Market to do things individually and the chairman Market to do the chairman Market to do things individually and the chairman Market to do things individually and the chairman Market to do things individually and the chairman Market to do things individually and the chairman Market to do the chairman scramble to get out of the room

> Conflicts erupted on all sides and the future of the group is now cloudy. The banks should have appointed an outsider to do the restructuring, says more than one banker. But they haven't reached the point where

> they can do that."
> Still, the sector is learning from experience. A new genera-tion of bankers with modern skills, many of them trained at the CBIS International Banking School opened in Istanbul last

> year, is emerging.
> "Standards and the quality of people are rising and regulatory powers are growing. Doom and gloom are definitely not the right attitude," says a veteran observer of the Turkish banking scene, Mr Peter Poullada of the Istanbul Office of Bankers' Trust.

David Barchard

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Merchant banking

Growing range of services

WHEN DR VURAL AKISIK, vice chairman and managing director of the Istanbul-based Interbank describes recent developments in Turkey's capital markets he pegins at the beginning. With the Ottoman empire

Istanbul was a highly significant financial centre at the end of the last century, but after World War I, Turkey closed its doors. What is happening now is a revival of the spirit of the last century, rather than something

what has been happening is the growth of capital markets, privatisation and encouragement for Turkey's traditionally family-owned bigger private businesses to go public.

The extent and success of

these developments has yet to be seen, but there can be no doubt that Turkey is trying to open doors - both internally and to the rest of the world - and this is creating demand for institutions offering merchant banking and finance facilitie

Turkey's first examples of merchant banking were provided by the overseas banks which came into Turkey in the early 1980s. But local institutions have moved quickly with the trend and a number of Turkish banks ere now offering specialised investment finance services.

One of the most urgent jobs for the Turkish government and financial institutions as to per-suade a gold-hoarding population to have more confidence in capi-

"I have no doubt that small under-funded businesses in Turkey could grow into bigger ones with proper finance" says Dr Akisik. "Scale is lacking in Turketh businesses. Scale is Inching ish businesses. Scale is lacking in Turk-ish businesses. Scale is lacking because capital is lacking. Capi-tal is lacking because capital markets has been lacking." He illustrates the problem of scale by telling of a US client who was interested in acquiring

a "small-to medium-sized" Turk-ish textile company with a \$40m to \$75m turnover. In Turkey, a company of that size counts as

Stability, including control of inflation, and adequate internal financial markets are Dr Akisik's pre-requisites for opening the doors further. "Once people see paper can be a valuable com-

good investment bankers but it promoted by the Government has to be gradual. Things are not will continue. about to suddenly explode." Gold is a serious practical as well as symbolic problem, A remarkably large amount of it is held in private hands in Turkey, given the nation's low per conica

given the nation's low per capita income compared with Western Europe. Bankers and industrialists agree that the capital which private citizens have tied up through the years in gold as a hedge against inflation and instability is needed in the econ-

Gold-hoarders need to be persuaded to have more confidence in capital markets.

One of the hopes is that the Government's privatisation pro-gramme, if successfully mar-keted, will convince people that industrial investment can be profitable. Mr Adam Arda, a banking consultant would like to see a premium offered in the p vatisation programme to the atum offered in the priwilling to trade in their gold for shares in the telephone equip-ment, cement and other industries awaiting privatisation.

Capital accumulation is one of Turkey's big problems," he says. "Lots of surplus capital gets lost in gold. Ways have to be found of getting that gold back into the system and the privatisation issues offer an excellent

opportunity." Tekstilbank, one of Turkey's newly formed investment banks will be involved in the privatisation programme at an early stage it is acting as consultant on the proposed sale of state tourism facilities with Morgan Grenfell, which includes the privatisation of British Transport hotels in the UK among the schemes on which it has advised.

The Government will be offering for sale a collection of hotels, motels, camping sites, marinas and holiday villages which, it is hoped, will attract foreign as well as Turkish capital. During its first year of opera-tion Tekstilbank handled the

first-ever syndicated commercial paper issue in Turkey worth Tl 15bn for the Toros fertiliser and modity like gold which earns chemical group. Mr Ali Kaplan, profits you can begin the gradual general manager of the bank, introduction of equity markets. believes that the deepening of Then there will be a need for Turkey's capital markets being

Government approval for the establishment of Tekstilbank was based on the fact that it is focusing on trade finance and investment banking, areas which the state is determined to

Bankers Trust is currently launching a joint venture with is Bank, Turkey's largest private commercial bank, to play a wide-ranging capital market role. One of its specialities will be advising foreign companies seek-

ing partners in Turkey.

Tam very confident and satis fied that the Turkish govern-ment and central bank are comment and central reform of the capital markets," Says Mr Peter Poullada, Bankers Trust vice president in Istanbul. "I have lots of confidence that they know where they want to go and

how they want to get there."

The belief that Turkey's capital markets are indeed embarking on what will prove a dra-matic period of reform and growth is shared by Mr Husnu Ozyegin, general manager of Fin-ansbank, the country's newest merchant bank.

Finansbank began operations this autumn aimed directly at the corporate market. Its special-ist staff plan to assume the role of financial consultants to their business clients, helping them find better ways of solving their financial problems. Activities will range from conventional trade finance and loans to concepts new to Turkey like mergers and acquisitions, equity and cap-ital market activities, govern-ment bond trading and corporate

These activities still have a

long way to grow in a country where pension fund investment normally means putting money on deposit and leaving it there, while, in retail banking, personal loans are still almost unknown. But Mr Ozyegin is convinced that the structure is changing and he like Mr Akisik with his references to the Ottoman empire, quotes to the Ottoman empire, quotes the past in his support. "I recently discovered some Suez Canal shares held by my grandfather 100 years ago. Turks understood financial markets then. We understand them still and the pace of change which

Turkey's biggest commercial bank seeks a new image

Quest for a better identity

TURKEY'S LARGEST commercial bank, Is Bank, has an identity problem. Last month, the bank called in a New York comin 15 major Turkish corporations bank called in a New York communications consultancy, Lip-pincott and Margulies. Although outwardly all appears well, there is a view that the bank, at the

The internationally advertised message from the bank announces that is, in Turk-The bank has an extensive branch network - 933 branches today and still rising, compared to two when it began in 1925. Its personnel total has risen from 37

personner total has risen from 37
people, 63 years ago, to more
than 20,000 today.

The bank's annual report, published last March, shows that
gross income increased by 32 per
cent to Turkish Lira 928bn, with profits, after tax, up by 9 per cent to TL 35.2bn.

Total lending rose 53 per cent to TL 28 trillion, and deposits were up by 59 per cent to TL 3 trillion. Any figure from the accounts (which are not inde-pendently audited) project a simlar message of health. which has Furthermore, Is Bank's fist of cent stake.

and has a stake in over 100 com-

is Bank, in its role of develop-ment bank and provider of scarce capital during the early years of the Republic, launched the first factory in many sectors for example, a bottle and glass-ware plant in Istanbul in 1934. The bank today has equity participation in 12 of Turkey's 60 banks, including joint ven-tures with foreign banks, such as the Arab-Libyan Bank, and it is

setting up a merchant bank with Bankers Trust. To further understand the nature of is Bank, one must also look at the shareholders' profile: 35.9 per cent of equity is held by the bank's Personal Pension and Mutual Aid Fund - which means that retired employees, widows and orphans constitute the lar-gest shareholding body.

The second largest share, 28.37 per cent, now belong to the the President of the Republic and are managed by the Treasury, which has a further 12.12 per

are owned by individuals - often Turkish workers abroad. The oard includes branch mana but not by one representative of the many companies the bank holds a stake.

The affahle deputy executive manager, Mr Unal Korukcon, is at pains to stress the social responsibility shouldered by the bank which provides 100,000 jobs, representing the livelihood of half a million people. He argues that is Bank keeps

its own resources in equity par-ticipation because it gives the bank a chance of controlling the use to which its loans are put." He insists that the bank cannot think solely in terms of profits it must act as a "fireman" for Turkey, helping out in sectors which run into difficulty. What are the operating profits

of is Bank? - we prefer to accumulate hidden res ficult to say, says Mr Korukou.

Is it not time to have an independent audit? "Not yet." is Bank managers, such as Mr

Ahmet Ayaydin, stress that the bank does sometimes divest itself of certain shareholdings. For

To keep a close eye on business developments, the bank tends to appoint retired senior members of personnel to the boards of companies in which it has a stake.

With the liberalisation of foreign exchange transactions in the past few years, the Central Bank has at times found itself short of foreign currency Bank will step in and lend it the

When Is Bank offers pre-ex-port finance, it is often at a margin of Libor, plus 3 to 3½ per cent. Other banks offer Libor plus 1.75 per cent and are asked to cede their foreign exchange at that price to is Bank if they are jointly financing an exporter, all which makes an easy profit for Is Bank

One old Turkish hand who has dealings with is Bank claims that the state giant puts "tremendous pressure" on companies with which it does business not to allow any other bank to have dealings with them.

Is Bank does, of course, offer unparalieled skills in operating within a very heavily regulated

banking system. It was born in such a system and, for many decades, acted as a major tool for

The new interest rate climate has had some surprising consequences for Is Bank's empire.
When companies are unable to service loans, real estate or physical plant, given as collateral, is absorbed into the bank's assets. in many ways, is Bank would appear to mirror some of the ills that Mr Turgut Ozal's more liberal policies are seeking to

The Prime Minister recently suggested that part of the bank's interest in the glass sector could be sold, no doubt as a way of raising fresh capital.

Managers of Is Bank accept that their equity participations are under-valued. The answer may be to set up a rating company, which the government has recently asked is Bank to do. Is Bank has, over the years, served Turkey well and no doubt will continue to expand - for instance, it is soon to set up a leasing company with IFC and Societe Generale.

Banks invest in further branch automation and electronic data services

Advantages become more visible

with the country's banks is use ally a laborious process - few computers in sight, queues, delays and laborious paper work.

Many Turks therefore discount the image the banks present of themselves as staffed by tellers terminals to provide instant smiling service.

But recently the banks' invest-ments in electronic data processing are beginning to yield results. The customers of banks such as Akbank, Pamuk Bank Turkiye is Bankasi and Yapi Kredi are now finding that branch automation and electronic interbranch transfers have become a reality. Turkey's banks have long be

a key target for sellers of hard-ware and software. They account for around one-half of the installed mainframes in the country and, as branch automa-tion proceeds apace, an even lar-ger share of the micro-based systems. has begun will get more and more rapid."

The banks have naturally tered have come from the banks' started by computerising their antiquated systems — "I came back-office functions such as across one case of a bank requiraccountancy and personnel ing 47 different documents for records. Most have chosen IBM one particular transaction," says machines, in particular the 4381, Mr Gengiz Ultav, a leading istanbut, as they have begun to integrate branch activities, have been finding the need for larger machines such as the 3090.

Illusive/Burroughs have also the telecommunication network. machines such as the 3090. telecommunication network.
Unisys/Burroughs have also Here, in the past two years, the

Where software is concerned, lines as well as of leased lines. some banks have sought to develop their own — and usually today is at the level of PTT have run into drastic problems which they are only just solving. The part is a level of PTT charges. The PTT itself is now which they are only just solving. The part is a made by Other banks, such as Iktisat, Nokia of Finland, while other have bought ready-made packsuches adapting them to Turkish include Rassi-Milgo (represented). have bought ready-made pack-ages, adapting them to Turkish and to Turkey's elaborate bank-ing procedures. A third solution has been turning to foreign banks for help, though in one case involving a US bank the quality of help provided was

made some major sales. At introduction of digital switching branch level, Mixdorf and NCR and slowly, of optical fibre with its Tower System have been cables has improved quality, the market leaders.

successful companies in this area include Racsi-Milgo (represented by Sardva) Telindus (represented by Billam) and Codex.

packages designed to help cus-tomers to develop their own data

with banks in the past year, while another company active in this market is MSA of the US, which is working with the local software house TES. Also a new feature of the market is the availability of software developed in Turkey. NCR has developed a package

for branch automation in con-junction with Pamuk Bank and is now marketing this with third parties. Most banks' eventual aim is to go fully on-line, a target which will open up demand for cash point machinery and soft-

At present, apart from Ak, Pamuk, Is and Yapi Kredi, Iktisat and Uluslararasi (Interbank) as been turning to foreign and couex.

The opportunity for software and Ulusiararasi (Interbank) accepted for inclusion into this, are involving a US bank the uality of help provided was a Software AG of West Germany, a Software AG of West Germany, a supplier of fourth generation to the problems encoun
Turkish banks have so far been have made good progress. The state banks are generally lagging and at best are working in batch winter.

Turkish banks have so far been have made good progress. The state banks are generally lagging and at best are working in batch winter.

Software AG of West Germany, a sending tapes or diskettes to head office.

One of the difficulties is that most settlement between the dif-ferent banks is done physically, with cash and cheque being trundled from bank to bank - a legacy in part of the deep distrust most Turkish banks have for each other.

continue implementing their own systems and adapt in fully computerised form the uniform accounting system imposed by the Central Bank in 1986: at present most if not all give their Central Bank in hard copy rather

Another factor for change will be the banks' eventual incorporation into SWIFT, the European settlement system. Around 20 Turkish banks have so far been

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New Stock Exchange building in Istanbul

Symbol of a promising future

symbol of a promising future to be built on strong corporate growth and foreign investment.

With the first step on November 16 the doors opened on a new trading system. Instead of a quiet two or three sessions each day spent matching written buy and sell orders there is now the din of a continuous suction. din of a continuous auction involving about 120 dealers on a crowded trading floor with its own big board.

Both volume and prices picked up dramatically immediately after the official opening as investors demonstrated confi-dence in the new system and flooded back into the market. They had abandoned it in droves only three months earlier

after the index hit a giddy peak of 1,332 - more than seven times its value at the start of the year. ment will issue a decree to

OPENING a new stock exchange building with full fanfare in the midst of a world-wide equities crisis might seem unfortunate timing. All the more so when the fledgling Istanbul market had itself been in steep decline since the late summer.

Yet for the market authorities the modern exchange at the mouth of the Golden Horn is a symbol of a promising future to be built on strong corporate members about to dump stock on the market under its privatise on the market under its privatise on the market under its privatise on the global collapse of share prices in October then took their toll and the index lost more than half its value, tumbling to a low of 575 in early November.

Most Turkish investors are newcomers to the stock market The speculative bubble burst amid rumours that the Government was about to dump stock on the market under its privatis-

newcomers to the stock market in an Islamic country with little tradition of share trading. The tiny exchange, similar in size to the Athens market, was only revived in December 1985 after being downard for some 50 water being dormant for some 60 years. In a thin market where as few as 50 shares are actively traded, price gains are easily exagger-ated. The summer euphoria fed on itself, helped along by lower interest rates on bank deposits and a tax holiday on share divi-dends and capital gains. Yet despite the harsh correc-

tion, stock market officials are speaking of a "cautious bullish-ness" based on hopes of a better post-election investment climate. We believe that the Govern-

In theory there are no obsta-cles, but in practice both the tax position of foreign corporate investors and the right to repa-triate capital gains have been clouded in uncertainty.

Foreign interest is none the less strong. Ottoman Bank, which handles Turkey's 5 per cent allocation in the EBC-Amro Mediterranean Growth Fund, has so far invested \$3m to \$4m on behalf of the fund and individual foreign clients. Some clients want to invest as much as \$10m. at once in this latest 'exotic' market, but the bank is urging caution because of the shortage of liquidity in Istanbul, a senior executive said.

won approval in Ankara.

can stand on solid ground.

For foreigners there are no

ror loreigners there are no hedging instruments to offset the rapid devaluation of the Turkish lira and ready foreign exchange for repatriating funds is in short supply. There is also little research on Turkish companies, though this can work to the advantage of those with privi-leged access

market either directly or through the handful of mutual funds.

But even if the new Government clarifies the foreign investment law - and some observers harbour doubts about its willingness to do so - there will be a host of other obstacles to overcome before the stock market a boost, but only if investors are kept clearly informed of what is happening. Brokers blame the unannounced sale of government shareholdings in a handful of listed companies for the rumours that led to the August downturn. that led to the August downturn.

Despite these qualifications, some brokers view prospects as promising, with price earnings ratios now back at more realistic levels and the new trading system up and running.

Mr Niko Maksimyadis, manag-ing director of Turkinvest (AOG leged access. ing director of Turkinvest (AOG
The authorities will have to Securities), forecasts steady persuade more Turks to take their money out of traditional havens such as gold or foreign currency and to invest in the population for new products, especially consumer durables.

Turnover at the August peak was only \$4m a day and dropped to as little as \$100,000 during the autumn depression.

Ottoman Bank, which is 46 per cent owned by Paribas of France, says it has worked out a trouble-free system for repatriating its clients' capital which has won approval in Ankara.

the handful of mutual funds. Investors confidence in industry is probably still seriously inhibited by the high rate of inflation. Turkish companies, meanwhile, have to be persuaded to put more of their tightly-held stock into public hands. Most trouble-free system for repatriating its clients' capital which has won approval in Ankara.

There's a lot of interest in Turkey, and I don't think it's going to wane with the decline in stock markets around the world," he says.

Alson Maittand Foreign institutional investors

Allson Maitland

Central role in economic management for the State Planning Organisation

ANY FOREIGN businessman or banker wishing to do business in Turkey will find that along with familiar institutions, such as the Treasury and the Department of Foreign Trade, he will also spend a lot of his time in one which and spend a for or instine in one which does not have a counterpart in most other OECD countries - the State Planning Organisation (SPO). The longer he stays in Turkey, the more he will realise its central role in the overall management of the economy,

Set up in 1961, when Turkey opted to ptanned economic development, the SPO is responsible for drawing up Five Year Development Plans and annual economic programmes, as well as for formulating and co-ordinating economic policies.

With nine departments, it is larger than most departmental ministries, possessing economic functions but no monetary ones.

The SPO's powers were given a boost when the present Prime Minister, Mr Turgut Ozal expanded its role by setting up departments responsible for foreign investment, free zones, and EEC affairs under the organisation's umbrella. Infrastructural projects have to get its approval, as well as that of the Treasury, before they can go ahead.

The current Five Year Plan (1985-1990) was drawn up in line with the Prime Minister's aggressive liberalisation programme.
Accordingly, emphasis has been shifted to the private sector, and a gradual relinquishing of the state's role in the economy. in 1984 he placed his brother. Dr Yusuf Bozicurt Ozal, in charge of the organi

In addition to its crucial role in making economic policy, the SPO has served as a springboard for many a political career, including that of Mr. Turgut Ozal, who was twice at its helm. Many of the Prime Minister's most senior cabinet ministers worked with him in the SPO under the Demirel governments of the 1970s.

The appointment of a new SPO chief will be one of the main pointers for the economic policies Mr Ozal intends to follow during his second term.

Among the names most frequently raised is that of Dr. Ertan Yulek, who like the Prime Minister, is a trained engineer and has, at various stages of his career, served in the SPO. Other likely candidates, are Dr. Ali Tigrel, and Bulent Ozturkmen, respectively heads of the Economic and Social Planning and Economic and Social Planning and Foreign investment and Free Zones Departments of the SPO.

Dr Tigrel, who spent his school years at Holland Park Comprehensive in London, is one of Turkey's best-known officials, internationally, generally identified with the sections of the government which would like to keep GNP growth around a relatively modest 5% mark and ease pressure on the current

Amberin Zeman

Profile: the Turkish trading company, Penta Dis Ticaret

A locomotive for export growth

FOR A rags-to-riches tycoon, Penta's chairman, Mr Murat Vargi could not be further from the brash cliche. Orphaned at 13, and a few hard-earned schol-

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arships later, Vargi found him-self an academic expert in the specifics of exporting. After a spell with Ram, the trading arm of Koc Holdings, Vargi set up what has become one of Turkey's fastest growing trading companies with exports this year expected to too \$250m. Established in 1976 with four of Vargi's classmates, Penta moved from number 13 in the trading company league table last year to the top three this

In a sector with companies operating on tiny profit margins Penta soared from a profit of US\$1m in 1986 to over \$3m in

It is the trading companies who secure the lion's share of the oversees quotes administered through the Foreign Trade Under Secretariat. In return companies must export a mini-mum of \$50m a year of which 75 per cent should be industrial

According to the Turkish For-eign Trade Association the 30 or so government-designated trading companies accounted for 45.6 per cent of Turkey's export in 1986 compared with only 9 per cent in 1981. Many took the privileges as a licence to print money and now find the chickens have come home to roost in the shape

10 per cent target in export sales growth some companies have had their fingers burnt in risky

consumer markets overseas. The propensity to go for risky markets has been compounded

dependent on Government for their status and privileges. These

the near future, but are highly dependent on government for their status and privileges. These

the near future, but are highly dependent on Government for pantheon of 30 might eventually dwindle to as few as 10, as the specialisation.

The near future of a manufacturing base. Mrs. Wargi also laments the scatter gun approach to general trading and preaches a high degree of specialisation.

Penta's expertise.

To fill the short-fall in Turkey asset. Most are educated at one for styrene and polystyrene of Turkey's English medium uni-Penta are building a large plant versities and have at least one in Aliaga, near Izmir, close to the foreign language.

not the trading arm of a larger holding company eager to milk export earnings to promote other group activities or to ease cash flow difficulties. Murat Vargi sees sales as Penta's locomotive credit and has established lines for growth, not the mere outlet to a total of TL34.25bn as of of a manufacturing base. Mr. November. A millionaire on Vargi also laments the scatter paper, Vargi sides with the gun approach to general trading and preaches a high degree of specialisation.

In the pand and concentrate on either regional or product specialisations.

The company is conscious of the need to develop its international presence, and in addition to New York, Gerieva and The Hague, will be opening in Manila, Moscow and Algiers. Penta trades a good deal under the umbrella of bilateral trade agreements and its offices in Baghdad and Tehran are concentrate on top up Penta's current \$1m paid up share capital with some of alisations.

The company is conscious of the need to develop its international presence, and in addition to New York, Gerieva and The Manila, Moscow and Algiers. Penta trades a good deal under the umbrella of bilateral trade agreements and its offices in Baghdad and Tehran are concentrate on top up Penta's current \$1m paid up share capital with some of the paid up share capital

Another affliction of Turkish Baghdad and Tehran are concen-

fertilisers and plastics has served the company well in Middle Eastern and Mediterranean markets. Having secured its markets Penta is now investing in the manufacturing of the products it knows best.

To fill the chort foll in Turkers. More are educated at one of the company's most important and the company's most important and the company's most important and the company's most important and the company's most important and the company's most important and the company's most important and the company's most important and the company an

audit. With compulsory audits still some way off, Penta's financial transparency contrasts favourably with the opacity of by the need to raise finance quickly. Endemic under-capitalisation of the majority of trading companies has done little to help.

Unlike many traders, Penta is not the trading arm of a larger holding company eager to milk export earnings to promote other.

In Aliaga, near izmir, close to the foreign language.

Senior management functions are shared by the five managing partners with Vargi staying at home in charge of the operational side of the business. The other four spend most of their time abroad and concentrate on top up Penta's current \$1m paid either regional or product specific partners. many competitors. Penta is no household name and Mr Vargi likes it that way. The blight of Turkey's 'ficti-

tious' exports to extort govern-ment export rebates has done little for the image of Turkish international traders. Mr Vargi claims that in terms of volume, fictitious exports account for little but welcomes the tough new laws to deal with offenders. Not that he has any thing to worry about, Murat Vargi, modest fellow that he is,

Tom Wilson

1		Fore	ign tr	ade by	area	s s	
		0 1986	(% sha ECO 1987	re of tota EC Co 1986	i) untries 1987	Islamic (1986	Countries 1967
1	Exports	54.0	66.5	42.7	49.9	38.9	27.4
1	imports	65.7	63.3	41.7	39.1	19.8	23.2

Balance o	of payments		
Figures in Tilm.			
<u> </u>	1967*	1986	
Exports	7,883	7,456	
Imports	10,795	11,104	
Trade deficit	-2,912	-3,648	
Interest payments	-1,382	-1,302	
Workers remittances	1,291	1,010	
Current account†	-310 ·	1,206	
Direct investment	105	98	
Dept principal repayment	1,790	1,464	

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Still scope for growth

TURKEY'S EXPORT drive to the Middle East has yet to recover from the nose-dive it experi-enced following the decline in oil prices last year. Once a booming market, the region no longer offers the same opportunities.

The launching of Prime Minister Ozal's trade liberalisation programme saw the Middle East and North African share in total exports leap by a record 41.8 % between 1981 and 1982 Reduced oil revenues led Turkish exports to the region to plunge by 23.7 % between 1985 and 1986, while they continued to slide by around 8 % this year.
Government sources do not

express much surprise over this state of affairs. The dependency of these countries makes trade difficult to predict, says one official, adding that top customers, Iran and Iraq, are now spending most of what they have

on military goods.

OECD-bound exports which stood at \$2.823 bln in the first three quarters of 1986, shot up by 61.7 % to total \$4.565 bn the corresponding period of this

hold for Turkey's trade with her Middle Eastern neighbours? Official sources state that while Turkey remains committed towards intensifying relations, this will largely depend on petroleum prices and the outcome of the lran lraq war.

Economic relations between Turkey and the Middle East are, however, not just limited to

Overseas contracting activities are a major source of foreign exchange and of employment for Turkish workers. But shrinking oil revenues coupled with the completion of most of the infrastructural mode of these couples. tructural needs of these countries, have seen the fortunes of Turkish contractors dwindle. Hopes now are that, if and when the Iraq Iran war ends, the Turks may win a sizeable chunk of the

truction market In the long run, Turkey's role as a land bridge between the Middle East and Europe seems to

Since Iraq's falling out with Syria over the Gulf, Turkey has become the main outlet for Iraqi crude through two pipelines running from the Kirkuk oil fields in Northern Iraq, to the Mediterranean port of Yumurtalik in Southern Turkey. With a total capacity of 71m tonnes, the pipe-lines secure \$450m annually in

royalties.
Discussions are now under way to build a third pipeline.

Projects to carry natural gas from Iran, Syria and Qutar are metres. also being considered according



Meat production plant in izmir, preparing packages for export to the Middle East.

to Mr. Fatih Ocal. Deputy General Manager of the National Pipeline and Petroleum Trans-

portation Company, Botas.

"Whether any of these projects are realised will largely depend on the pipelines being extended to Europe, otherwise they wouldn't be cost-effective," says Dr. Namik Kemal Kilic, head of the Foreign Investment Department, created by Mr. Ozal. He remains optimistic on this score, stating that the Europeans would like to see their present dependency on Soviet natural

Political analysts, however indicate that while negotiations are continuing, unease felt towards the Khomeini regime make it difficult to envision any deals being struck with Iran for the time being. The same sources add that securing financing for its estimated \$12bn cost and the distance involved, could stand in the way of the Qatari project.
In fact, the Syrian pipeline has a much higher chance of realisa-

tion because it is very near the Turkish border, said Dr Yusuf Ozal, the brother of the Prime Minister and a newly- elected Motherland MP, in a recent speech. Syrian diplomatic sources confirm that both sides are discussing the possibility of a joint venture between the Turk-ish Petroleum Company (Turk Petrol) and the Syrian govern-ment to develop recently discovered gas reserves, initially esti-mated at around 3m cubic

restricted to oil. The 'Peace Pipeline," Mr. Ozal's most ambitious project to date, would involve carrying a total of 6m cubic metres of water a day, through one western and one gulf pipeline from the Seyhan and Ceyhan rivers in Southern Tur-key. The first one would run through Syria, Jordan, the West Bank and Saudi Arabia, while the second one would run through Kuwait, Saudi Arabia, Bahrain, the UAE and Oman.

These countries, now paying \$5 per litre to desalinate their water, will see this figure drop to \$1 if the project comes through.

Arab diplomatic sources declare that Israel's involvement, among other things, makes the proposal impossible for them to accept. Mr. Ozal argues, however, that the project, already proven economically feasible, would promote peace by creating vital links between countries in the

Whether obvious economic advantages will override political differences remains to be seen. Financing could also be a prob-lem with initial estimates setting

A second pre-feasibility study will soon be undertaken with that the present government has that the present government has been and Root, indicating that with the Middle East. While of will continue to be a determing that in these ties. Prime Minis-Meanwhile, Turkey is seeking factor in these ties, Prime Minis

meanwrine, Turkey is seeking lactor in these ties, Prime Minishment to develop recently discovered gas reserves, initially estimated at around 3m cubic metres.

Pipeline projects are not meanwrine, Turkey is seeking lactor in these ties, Prime Minishment to develop recently discovered economic co-opter of nomic policies, leave no doubt the Organisation of the Islamic that he will make the best of what opportunities there are.

Pipeline projects are not create an Islamic Conference is

that the state had sold some of its stakes in six blue chip private sector companies on an experi-mental basis as part of Turkey's overall privatisation scheme. Less than 48 hours later, Istan-

LAST AUGUST, the Prime Minis-

ter Mr Turgut Ozal, announced

bul's Stock Exchange went into a frenzy. According to Mr Ozal's initial statement, a limited number of state-owned shares had been floated on the market. He did not disclose any details about

Stock prices in Istanbul plunged and anxious dealers and even market officials publicly cast doubt on the sale. They said that there had been no notice-able increase in transactions which would have proved that the 'secret dealing' had taken

in fact, the sales were an experiment and the volume was so small that it took months for market experts to track down approximate dates of transac-tions and guess the identities of the intermediaries involved. Mr Cengiz Israfil, formerly of J. P. Morgan and now the prime min-ister's adviser on privatisation, says that the episode was blown says that the episode was blown out of proportion by the local press. The government was sim-ply testing its own ability to sell off shares and the complications

Turkey's privatisation agenda is lengthy and somewhat controversial, with many Turks accusversial, with many Turks accustomed to a deeply statist economic as well as political tradition. Many of the publicly owned bodies are very large. They are badly managed and often technologically old fashioned compared to the private

to create an Islamic Common Market. If established, how

would this affect Turkey's recent application for full membership

to the EEC?
Diplomatic sources say that a

choice between two is not likely to arise, simply because chances

of a common market being estab-

lished between members as

nomic make-up as those of the

OIC, are rather remote.

Joint economic activities

within the OIC framework have, nonetheless, started bearing fruit. Dr Kilic points to a joint venture agreement recently

venture agreement recently signed between Turkey, Tunisia and Kuwait. The \$300m project involves the construction of a fertilizer plant with Kuwaiti funding, Tunisian phosphates and Turkish manpower, and rep-

resents the largest arab invest-

Middle Eastern investment in Turkey is typically limited to

not exceeding \$150,000. Arab

Mr. Ozal's re-election is likely to boost investor confidence and

ment to date.

Accounting standards are low.

Privatisation plans

Clearing the decks

Above all, there is only a very limited tradition of share-own ship in Turkey and private enterprise is still viewed with suspicion in some quarters. Some Turks even express the fear that the whole privatisation scheme is just a ploy to sell off State Economic Enterprises to foreign-

The charge crops up from time to time in the columns of the press. So does the claim that the government favours privatisation simply as a new form of domestic borrowing. In October, the government announced its first major decision. It transferred ownership of the Sumer-bank and Baskim and Santan bank and Petkim, two of the most complex State Economic Enterprises (SEEs) to the Mass Housing and Public Participa-

Housing and Public tions Fund Authority.
Sumerbank is Turkey's largest textiles producer, and has substantial other manufacturing activities. Petkim is the state petarbamicals corporation. The rochemicals corporation. The transfer to the fund was inter-

ransfer to the fund was interpreted by many as the first serious step towards privatisation.

"They are the first SEEs for which this step has been taken," says Mr Israfil, "but they may not necessarily be the first ones to be sold off. The privatisation of Petkim and Sumerbank could be a lengthy process."

Sumerbank consists of 43 tablishments from a bank to textile factors and shops. Nominal value is said to be TL200bn. Petkim, in which the Treasury

production. Alpet is said to have covered its foreign debts and to be currently financing itself. Yarpet is expected to make a profit of TL35bn (\$36m) in 1988. The venture of the said of the said to

attract buyers, as do the Turban

had a smaller stake of 95%, (most of the remainder belonging to a pension fund) has petrochemical plants at Yarimea near Istanbul, Alpet near Izmire, and Petlas, a tyre producer near Kirsehir which has not actually gone into

tures likely to be sold off before either Petkim or Sumerbank are much smaller. They include the much smaller. They include the Bogazici Air Transport Company. Usas the airport ground services corporation, Turban, a hotel chain owned by the Tourism Bank, and Citosan, the state cement corporation. Five of Cito-san's cement plants look likely to

hotels.

An announcement on which company will be sold off first is likely to come soon after the new government has been installed. But Mr Israfil believes that tackling the difficult privatisation candidates along with the easy ones is a must or else there will be a gap.

"Actually, none of them is easy. But there are no impossible ones either if you are determined. Auditing would take a few weeks in the case of USAS, but I don't know how long it would take for the Sumerbank, it oot oor

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would take for the Sumerbank. it is a big project," he says

The authority is considering breaking up the Sumerbank and hiving off its industrial activities from the banking operations. "In this process, we may think geographically, and if there are two separate Sumerbank establishments side by side, we could conments side by side, we could con-sider selling them off together, says Mr Israfil.

A more delicate problem is what to do with chronic loss-making enterprises. A report on the Turkish fertilizer industry prepared by foreign consultants branded three plants as hopeless and recommended their closure. Similar cases are likely to arise

There is also the question of management as well as of the sale of state-owned shares. Mr Israfil says that the first two privatisation steps are the drawing up of a new corporate charter ganisation within a fixed time limit.

For Mr Inal Atac, an advisor on privatisation at the Turk Ekonomi Bankasi, a major issue is the infrastructural work for the privatisation of the cemen

Various methods may be applied," he says. "There are groups which have proved them-selves already within specific SEEs. These could become managing groups. In fact, an article could be added to the contract and a share issued to such a group on condition that they would manage the company for 5-10 years.

Mr Atac says, however, that a bigger obstacle is lack of public awareness of what stocks and securities are.

He says that the growth of the Istanbul Stock Exchange is having a major effect on the growth of money markets and leading to increased trading in stocks. How-ever the shares of fewer than 50 companies traded on the Istanbul Stock Exchange total around TL 35bn (\$35m). But a small SEE would probably be valued around TL 25bn.

"Under these circumstances," he says, "it is not possible to sell off all the SEE shares at on the

So what should be done? According to Mr Atac, the shares could be sold through banks and these could then be released into the second, larger market of non-prime shares on the stock exchange. There would then be a gradual shift towards the upper market and eventually permission would be granted for many of them to be traded on it.

. Ismet imset

Problems for pharmaceutical companies

Battle against piracy

WE ARE not investing in Turkey until a new patent law comes out," one large US health-care company announced at a business lunch in

Istanbul, earlier this month.

The company's comments come after four years of frustration at the first Ozal government's fallure to act on its promises to protect foreign pharmaceutical companies from piracy.

At present, Turkish law offers no protection to

these companies, to manufacturers of veteri-nary and agricultural chemicals and to computer es. It is a situation which has discouraged the ten foreign pharmaceutical companies in Turkey from making any major investments

Indeed, Squibb and Abbott have now with-drawn and are operating only on the basis of licence agreements with Fako, one of the lar-gest of the 60 or so local producers. Six of the 70 drug companies active in Turkey control half the market The companies have other complaints such

as the problem in obtaining government approval of price increases and restrictions on the pricing of imported raw materials but, with

one tenth of that in Sweden, the opportunities are high - as, in parallel, is the level of impatience with the current patent law.

"The law makes introducing a new technology a serious risk," says Mr Alev Sonat, general manager of Pfizer, who is co-ordinating the foreign companies' efforts.

eigh companies enors.

Two years ago the draft law tackling this issue was rejected by a parliamentary committee. The matter was then taken up in the cabinet, but was dropped in the face of strong opposition from the ministers of health and agriculture. Now the US-Turkish Business Council, a body

of prominent industrialists from both countries, is to take it up with the Prime Minister. But optimism is tempered.

We had hoped that Turkey's application for full membership of the EC might speed things along," one businessman says. "But the omens are not good, Italy only accepted EC patent practices in 1979 and Spain is openly violating

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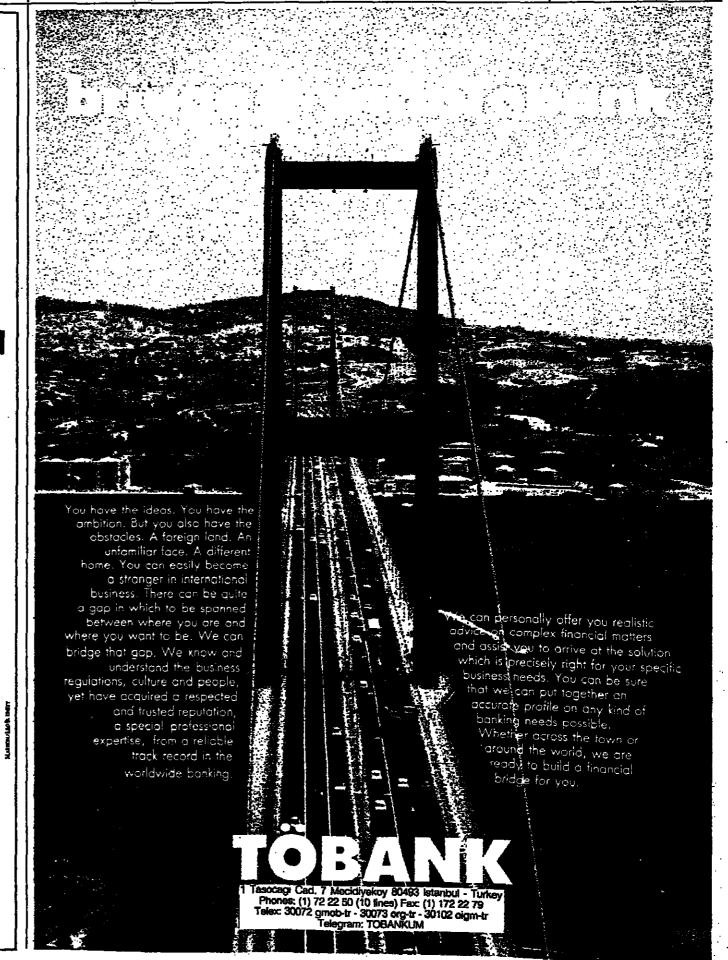
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Preparations for a numorganisations.
Somebody bid one-fifth of our ber of major contracts are under way

Mr Yusuf Akcevin, who manages Gama, one of Turkey's leading engineering groups, acknowledges the essential importance of find that they do not exist." the public sector. The company has some private sector work it has for the past five years been producing steam generators under licence from Babcock and Willow for private contents. Mr Carzi and Mr Charles Feghes active in arguing that Turkey must reduce its dependence on producing steam generators under licence from Babcock and Wilcox for private customers but the group looks to the public sector for the bulk of its activity.

"We are therefore obviously affected by political decisions. But I believe those decisions will favour continued infrastructure."

director of Bimas, have been active in arguing that Turkey must reduce its dependence on both small local organisations incapable of executing large projects and foreign companies, and develop its own large, multidisciplined engineering contractors.

developments, he says. Turkey still has infrastructure gaps compared with Western Europe - like an electricity gap, for example.

"I certainly expect the commissioning of more power plant.
There are also signs that investment by largestructure by the says. Turkey first at the says. Turkey first at engineering in Turkey. His targets included:

"The Government for giving work to Government-owned or established engineering companies with token competition or the says." There are also signs that invest-ment in the infrastructure by municipal authorities is growing and will continue to do so."

municipal authorities is growing and will continue to do so."

Mr Cetin Mangir, commercial manager of Tumas, another of Turkey's oldest and biggest consulting engineers, agrees.

A lot of work on power generation, moforways and similar public projects is underway and I expect this to continue, he says. In Turkey, military requirements also form a significant elements also form a significant element of the motion of the

In Turkey, military require-ments also form a significant ele-

ments also form a significant element of activity for the engineering industry. Tumas is currently working on a naval base in the south west of the group's activity is typically for the military.

In the longer-term, however, a much bigger question about the Turkish engineering industry awaits an answer. This is whether and how the sector which remains heavily dependent on foreign contractors and partnership projects which often involve little technology transfer dent on foreign contractors and partnership projects which often decree, on which consultanous involve little technology transfer are taking place, aimed at encouraging the development of self-sufficient, national engineering consultancy services.

The reason for the low pay, eay critics of the structure of

TURKEY'S engineering industry, like other sectors of the economy, is waiting to evaluate what effect the widely expected period of post-election financial restraint will have on its fortunes.

Public contracts are crucial to continued strong activity in the Turkish engineering sector. There is, however, considerable optimism among leading figures in the industry that engineering will not be seriously constrained. Preparation and contracts for a mumber of major projects such as Preparation and contracts for a number of major projects such as being undertaken too cheaply, the proposed Istanbul Ankara motorway are at an advanced stage, and it is thought improbable that Government action will be taken to curtail or delay such works.

Preparations for a num
this too often leads to work being undertaken too cheaply, with poor quality the result. He cites the current example of ten contracts from the Istambul municipal authorities for a new drainage system in the city, each worth between TL500,000m and TL1bn. Bimas was awarded none of the contracts, many of which have gone to little-known organisations.

price. It is, by any standards, simply impossible to do an adequate job at this price. Sometimes people with little or no experience of managing big projects literally scratch together a team of people to do the job. You go and look for their offices and

But I believe those decisions will favour continued infrastructure developments, he says Turkey Fegley fired a series of critisisms

none at all."

Impatient clients who were

Mr Fegley summed up the

self-sufficient, national engineering industry.

Turkish universities produce a commendable number and quality of engineers. They often finish up working abroad or, in the words of one only slightly cynical observer, "running grocery shops."

Low pay by international standards is a large part of this problem. A newly qualified young engineer would typically earn TL350,000-TL400,000 per month in his or her first job, rising after several years experience to persuade many of the most able engineers to remain in the profession.

The self-sufficient, national engineer ing consultancy services.

Under the proposed decree, engineering groups tendering for investments of more than TL5bn (at 1935 prices) will be required to employ sufficient technical staff of various disciplines to cope with the work, and will need to have previous experience of this scale of operation.

In cases where Turkish companies from overseas, the local contribution will be required to be at least 40 per cent of the value of the engineering services.

Industry showcase

TURKEY'S BOLE as an industrial nation and as a potential EC partner will be demonstrated in London next spring with the country's first-ever industrial exhibition to be held on foreign soil.

The exhibition to be held at the Barbican Centre from

Turkish industry, which esports some 60 per cent of its output to the European Community.

Community.

Eleven companies will feature products from Turkey's growing electrical equipment sector; other categories will include electronics, petrochemical products, from and ateel products, cement, ceramics, glassware, textiles and carpets.

More details of the event, arranged through the Turkish British Chamber of Commerce and Industry, are avail-

merce and Industry, are available from the McCann Consultancy in London,

THE CUKUROVA REGION OF TURKEY The Financial Times proposes to publish this Survey on Monday 29th February 1988.

For further information please contact:

Mr Ciro Costante, Telephone Istanbul 5221304 or 5277084;
eiternatively, Chris Schaanning at the Financial Times,
Telephone London 248 8000, extension 3699; Telex 88 50 33 FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

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Saved by strong domestic order inflow

must be maintained for the sake of the country's economic future. In the past three years, however, the percentage of foreign contracts in the portfolios of major construction companies has declined from above 60 per cent to something nearer one third, the value of domestic contracts having risen by an inverse proportion.

Enka still holds pride of place. With contracts worth US\$2.1bn last year, \$1.4bn of which were abroad this company tops the list. Whether it is the most tightly run or the most profitable con-tractor in Turkey is difficult to say as many people in Istanbul believe that the more conserva-

DESPITE the sharp fall in orders from abroad, especially in the Middle East where they won many large contracts after 1981, major Turkish building contractors agree that the significant rise in domestic infrastructure activity has generally allowed them to carry on without cutting their workforces.

For Mr Dilek Gudrun, the personnel manager of one of Turkey the company is involved in the \$280m projects in Mecca. Among a host of other projects in Turkey the company is building of giant water reservoirs in the company is building of giant water reservoirs in the carry on without cutting their workforces.

For Mr Dilek Gudrun, the personnel manager of one of Turkey is largest contractors, Kutlutas, this point is essential. The human and technical capital built up by such organisations as Enka, Eska, STFA and Kiska must be maintained for the sake of the country's economic future.

In the past three years, however, the percentage of foreign contracts in the portfolios of major construction companies has declined from above 60 per cent to something nearer one third, the value of domestic contracts having risen by an inverse.

In the past three years, however, include a 500-bed hotel in Baku for which Enka is bidding. Other projects in Turkey include a 500-bed hotel in Baku for which Enka is bidding. Other projects in Yalta, a hotel in Tbilisi and a trade centre in Moscow.

Enka's managing director, Mr and the project in Mecca. Among a host of other other the significant rively the company is building where the company is building of the projects in Turkey the company is building of the projects in Turkey the company is building of the projects in Turkey are now priority projects. In the past three years, however, the percentage of foreign contracts in the portfolios of major construction companies has declined from above 60 per plants and project in Medina. It has also built a new town at Ras land in Libya but new contracts there are smaller and more difficult to come by. Large there may other in Baku for Turkey are

reversal of the position it (which means peace) eight enjoyed five years ago. The foreign share here is accounted for essentially by Saudi Arabia animal, most of its work being located in Turkey. After an expetogether with Enka, a US\$383m rience in Libya which the comhousing project in Medina. It has pany's chairman, Mr Selim Edes, also built a new town at Ras is loath to describe as a happy Lanuf in Libya but new conce, Eaka has focused its activities in four areas.

in Yalta, a hotel in Tbilisi and a sund highways.

The Kutlutas Group is the Enka's managing director, Mr
All Kusi professes not to be too worried about the profitability of surnction companies which such projects. Company officials also insist that they do not face any real payments problems in Libya, a claim which is received the end of 1987, and despite the with a decimal of coercivities and the end of 1987, and despite the station retracts the end of 1987, and despite the station retracts the end of 1987, and despite the station retracts the end of 1987. with a degree of scepticism by relative retrenchment where

tracts there are smaller and more ties in four areas.

difficult to come by. Large thermal power stations such as Kangai and Catalagzi as well as a Currently undergoing a boom in gai and Catalagzi as well as a Turkey. Hotels, golf courses and number of housing projects in seaside villages figure promiturkey are now priority projects, nently inthe company's portfo-

Foreign contracts in the major companies' portfolios have declined in the past three years from above 60 per cent to one third

operations in the Middle East are

together with a number of dams and highways.

The Kutlutas Group is the 1992. Most of these projects are being done in partnership with major tour operators such as Neckermann. One major hotel project for Istanbul, for 4,000 beds, will be done with Holiday

The 650-bed integrated Club Aldiana, east of Antalya, does at least show sensitivity to tradi-tional forms of Turkish architectractor in Turkey is difficult to say as many people in Istanbul believe that the more conservatively run STFA (which stands for the names of the two founders, Mr Sexai Turkes and Mr Feyzi Akkaya) is more than a match, despite its smaller size.

Enka is still heavily involved in the most profitable contracts.

The major thrust outside the many projects to improve amenities in Istanbul, frontiers of Turkey for this company is expected to come from pany is expected to come from projects in the USSR and it is still heavily involved in the Middle East, notably in the Golden Horn and housing projects. Roads, and milling formed a consortium with four other companies (Gama, Guris, work being done at home, a neat Kiska and Entes) called Mir remain an essentially domestic

ness.
SFTA is also doing more work in Turkey today. With two major projects nearing completion in Saudi Arabia (a water drainage Saudi Arabia (a water drainage project and construction of water mains in the city of Mecca), a US\$35m quarry project in Libya does not look very exciting. True, the company does have a good portfolio of projects in Istanbul, notably the second Bosphorus Bridge and various sewage projects.

It is of course difficult to know the exact volume of work in hand today, but it is obvious that

the exact volume of work in hand today, but it is obvious that the days when the total value of contracts in the Middle East amounted to US\$1.12bn, as was

amounted to US\$1.12bn, as was the case six years ago, are well and truly gone.

The present buoyancy in domestic building of all kinds has certainly helped many Turkish contractors but they are earning Turkish Lira and not foreign exchange while the real rate of return on investment is anybody's guess. anybody's guess.

Quite apart from the fact that the price of oil is unlikely to rise very much next year, competi-tion in the Middle East is fierce. South Korea can offer better south norea can offer better prices while other companies can undercut Turkish ones with the help of very cheap Pakistani or Filipino labour.

Kiska is another company which has retreated from abroad where, five years ago it was conducting 50 per cent of its business. started the company forty years ago after graduating from the Technical University in Istanbul. Orders are not written into the books until firm contracts are signed. Furthermore a company which employs 3,257 workers of which 287 are engineers must be easier to manage than some of its larger competitors.

per cent in 1986 and 3.8 per cent the year before. But what hap-pens if the rate of growth in Turkey has to be slowed next year because of inflationary

Whatever is on offer from the USSR in the years to come will be helpful but is unlikely in the be helpful but is unlikely in the view of many observers to offer such rich pickings as the Middle East. Many companies are quite open about their hopes for an end to the seven year Iran-Iraq War. A reconstruction bill of at least US\$100bn would indeed offer some golden opportunities. But thet hope alone may not be But that hope alone may not be enough to sustain the current level of activity in the late 1980s.

Francis Chiles

uestion:

What is the connection between China and Mensucat Santral?

Inswer:

China has a population of over one billion. We have produced over one billion metres of bed linen and interlinings so far.

> MENSUCAT SANTRAL "billion is impressive"



TEXTILE MANUFACTURING INC. Export Office: Demirhane Cad. No: 90 34770 Kazhçeşme-Istanbul / Turkey Telephone: (1) 582 73 40 (7 Lines), (1) 582 33 84, (1) 582 57 78 Telex: 22821 mesa tr, 22364 mens tr Fax: (1) 582 57 81

Defence industries await major decisions on new contracts

Substantial rise in car production

THOUGH STILL an infant by button networks for the foreign natonal market in larger num-European standards, Turkey's makes are limited and replacing bers than local production, motor industry is gradually rally parts is very expensive and The Gulf War has driven ing as far as passenger-car pro-sometimes takes several months. duction is concerned but faces a Most producers regard protec-serious crisis in the commercial tion as essential for the Turkish vehicles sector.

The number of passenger cars produced over the last five years in Turkey has grown by more than 37%, reaching an annual production record of 82.032 in 1986. A two-month waiting list for delivery for passengers has climbed to six months or more, reflecting growing demand.

This rise in demand has less to do with the quality of cars, how-ever, than with import tariffs and other surcharges which make foreign cars two or three times the cost of local vehicles.

By 1986, however, the import Renault (a joint venture in year, though in the first nine regime had been amended and which foreign partners own 44%) months of this year they were tariffs and surcharges were back with 32,943; and Otosan (an off-running 40% down on 1986 levels up again. Imports of passenger cars fell to 6,937 or around 8% of cars set to 0,857 or around 8% of the industry the market. The downward trend continued this year with 1,192 should be around 88,400. Orders imported passenger cars sold in placed this month will be delived the collapse of Middle East marting the imported passenger cars sold in the first six months, or around

The managing director of one leading car importer says that the new climate has forced some the new climate has forced some foreign car companies to halt all sales to Turkey. "The import figures show," he says, "that the liberalisation of passenger cars has not reached its target of increasing the quality of local production and holding prices stable."

Increased tariffs and trebled surcharges have shifted domestic demand back to local cars, causing shortages. Importers now feel they face difficulties which they did not anticipate when they went into the market soon after formation of the Ozal govern-

In the first days of import liberalisation, a number of companies entered the Turkish market. But they could not provide after

Although car production is at record levels. waiting lists are long.

shoot of Ford which owns 16.6%) at \$360m

placed this month will be deliv- . kets, but there are some encour ered in July. The car sales boom is taken by many to show that the motor car has become a form of savings for many Turks, try-ing to hedge against soaring inflation and - till last July - low interest rates for bank deposits. But this makes the industry pre-

Changes in macro-economic than they would elsewhere. The strong demand is, nonetheless, set to grow as the population and income figures rise. All three for 990. Otosan is believed to industry". have similar plans.

Many customers in fact point to the easy availability of spare parts and nationwide maintenance when buying cars Dieter. nance when buying cars. Distri- and buses to flood on to the

much of the transit trade to the Middle East and forced trucks tion as essential for the Turkish back on the domestic market. car industry, at least for the time Output of trucks was 16,285 in being, and the only way that 1983 but in the first five months Turkey's industry will be able to of this year, it was down at a survive inside the European dismal 5,304.

Community.

The chairman of the Community.

The three Turkish producers tive Industry Association, Mr Ziya Ozkan, denies the Turkish motor industry is in crisis, say that the problem is instead that the problem is capacity utilisation. Truckproducers believe that the way to overcome low utilisation in the truck sector is to support production and exports.

Sales of imported cars jumped after imports were eased in 1984, small by European standards and require large scale investing market has risen from 1985 to 2,849. The share of imported cars in the domestic market has risen from In practice, though, exports of from 4,000 in 1983 to 8,849. The share of imported cars in the domestic market has risen from 7% in 1983 to just under 18% in 1983 to just under 18% in 1985, with 12,806 cars imported.

They are Tofas (in which Fiat of Italy owns 41.5%) which proceed the first nine months of this year and in the first nine months of this year it was \$60.2m. Imports of motor vehicles, by comparison were \$517m in 1984, 8812m in 1985, and \$767m last

aging signs. Production costs seem to be falling with increased

Government plans to liberalise the import of spare parts are viewed with some alarm, how-ever. Motor industry bosses gath-ered in Ankara recently for a Motor Industry Council meeting renewed their appeal to the gov-ernment for help, citing European protection against Japanese

A note of caution was sounded local producers are planning to by the Prime Minister, Mr Turincrease production. Tofas aims at 100,000 cars a year by 1989; assembled industrialists, "is able while Renault has set targets of 65,000 cars for 1989 and 86,000 all sectors except the motor

He promised that necessary Turkey's overcrowded tractor work was under way to make sector is also showing promising the industry competitive. There signs, though in 1987 only 33,635 is scope for a healthy motor tractors have been produced industry in Turkey. It is just that compared with 45,946 in 1984, investment decisions in the

Big plans to update equipment

troop deployment would appear to be off to a winning start. Tur-key has the largest army in Nato-except for the United States, dwarfing some West European nations. But our player, moving Turkey's 600,000-plus military

personnel around the board, would soon discover that some of their equipment had a rather unsophisticated and elderly feel

valuable and keenly-contested armoured personnel carrier cor international contracts, are tract, worth \$700m to \$800m

Finance is fed into the fund from taxes on cigarettes, alcohol, gambling, bank account interest and other commodities and services. These, in addition to direct allocations from the Govern-ment, are intended to make an annual \$1.5bn available to pur chase weapons and equipment

As well as making direct pure it also hopes that Turkey will chases, the fund is intended to develop into an exporter of some support private investors and defence equipment. The most

"WE MAY be importing steel. But look around you. Even the huge

steel beams used in the construc-

tion of the second suspension bridge over the Bosphorus in Istanbul are of Turkish-made - at

Karabuk, says a proud Ihsan Aktay, the head of the Turkish

ron and Steel corporation,

which runs three of Turkey's

The industry, he adds, has expanded fast and is so export-

oriented that even the United

states has felt compelled to

impose a surtax on steel imports

from Turkey.

But the Turkish steel indus-

try's eyes are not set on the US, but on Europe and on Turkey's eventual membership of the EC

and, consequently, of the Euro-pean coal and steel pool.

around the turn of the century, but both the Iron and Steel Cor-

poration at Karabuk (which operates Karabuk, Iskenderun and Sivas mills) and the Eregli

Steel company, on the Black Sea

The target date may be at

A wide range of DIDA projects provisionally identified for the next 10 years includes artillery radar, low and medium range air defence systems, armoured vehicles, control systems, warships, fighters and transport aircraft.

Turkey has embarked on a programme to modernise its M-47 tanks, and the first candi-Turkey is therefore now date for a decision on a major engaged on a large and expensive programme to update its plan for 1,698 armoured persondefence equipment. With the nel carriers and the new low general election over, some level air defence system. There important decisions, involving are three bidders for the valuable and keenly-contested armoured personnel carrier continternational contracts, are tract worth \$700m to \$200m. imminent. The mechanism for Krauss Maffel of Germany, FMC carrying out the modernisation of the US and Britain's GKN - all programme is the Defence Indus in conjunction with local part-try Development and Support ners. British Aerospace is one of Administration (DIDA), set up, six bidders to meet the low level

> Apart from improving Tur-key's defence capability and making it less dependent on foreign assistance in arms supply, the Government hopes that the DIDA project will have wider

in Europe.

With 600,000 military personnel, Turkey has the largest army in Náto, except for the US. Turkey also has one the largest and

fastest-growing defence industries complex at Murted which will eventually employ nearly 2,000 people. Production started early people. Production started early this year and the first Turkishthis year and the first Turkish-built F-16 flew in the autumn. General Dynamics and TUSAS, the Turkish state aviation organ-isation, are the main sharehold-ers in the joint venture with another US group, General Elec-tric, also holding a minority stake. The Murted manufactur-ing feedlity will county freelaruir defence contract.

stake. The Murcel manufactur-ing facility will supply fuselage sections and wings for F-16s being manufactured in the US for the United States Air Force, advantages in the industrial economy. These include technology transfer from defence to other industries and job creation.

as well as producing 160 F-16s for the Turkish Air Force etween now and 1994. It is stressed that the Murted

mics F-16 fighters at a new an assembly one, which is seen in Turkey as the basis for reestablishing a national aircraft industry. Technical staff working on the project are being trained in the US and General Dynamics is providing the senior management at Murted for seven

years. After this, they will hand over to Turkish deputies who are working alongside them. There is some speculation that Turkey might also consider establishing its own helicopter industry. Defence specialists certainly see a need for Turkey to update its ageing helicopter fleet, important for both internal security. rity and communications in

remote parts of the country. Turkey already supplies a good deal of its own defence require-ments. Its shipbuilding industry produces frigates, submarines and a range of smaller craft, and many components and basic sup-plies are produced internally.

MKE, the state munitions organisation has 60,000 employees in 18 factories producing not only armaments and ammunionly armanents and administration but a wide variety of civilian equipment including earthmoving equipment, bulldozers, textile machines and machine tools. Up to 10 per cent of annual production is exported.

One of Turkey's recent suc-

THE PLAYER selecting Turkey joint ventures in indirect ways notable joint venture so far is project is a genuine manufacturing about game based on Nato's like making land and industrial the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation, rather than simply the production of General ing operation and the production of General ing operat Land Forces Foundation, which raises donations to help finance defence requirements

The founding purpose of Ascisan was to meet military electronic requirements, but today the company supplies a range of electronic equipment for civilian use as well. About one third of

production is exported. Mr Hacim Kamoy, managing Mr Hacim Kamoy, managing director, has made it his practice to recruit and train young staff and the company now has 2,700 employees including 350 professional engineers and 1,000 technicians with an average age of 26

In a country where the power and influence of the military has been strong both traditionally and recently President Kenan Evren, the present head of state, is the General Evren who led the 1980 military takeover the balance between senior officers and politicians is of critical signifi-

At present Turkey's Chief of Staff is, uniquely in Nato, senior to the nation's Minister of Defence. Mr Turgut Ozal, the Prime Minister, has indicated an interest in changing this relationship. Observers are awaiting the outcome with interest.

Alan Pike

Steel industry's long-term export aims

Europe the key target

coast, are already pushing ahead in hard cash last year from steel Motherland Party, says that the with their own master pro- exports and has concluded deals. Turkish private steel-makers grammes for complete moderni- with several buyers for delivery adopted to high-tech systems

Mr. Aktay says that membership of the EC is their ultimate goal: to prepare for that day, the teel corporation will be increasing its output, pull down operating its output, pull down operating costs and most vital of all, cost of \$350m, the entire output But, i

sources of raw material are Izlas, two giants of the Turkish Divrigi and Hekimhan, both in private sector, argue that the the mid-east. The quality of the Turkish public sector has a long pellet and bulk ore supplied by these zones are not up to European standards. As a first priority, a new eurichment process will upgrade the quality of these supplies.

The corporation earned \$80m report they can tong the entire system at karabuk will be computerised. The modernisation of the like designed and financed by week ago when he was elected to the Russians, is moving ahead at Parliament on the ticket of Prime Minister Turgut Ozal's Karabuk. The Islamic Develop-

When mills at Karabuk and take substantial steps in the area lines will achieve their maxi-The corporations's two main Steel-makers such as Metas and Sources of raw material are Izdas two dones of the corporation of the corporation of the corpor

of 400,000 tons of steel products long before the public sector, this year, mainly to Iraq, China, mainly because they could over-Iran, Malta, India and Saudi Aracome bureaucratic obstacles in the shortest possible time, whereas TDCI has to fight with

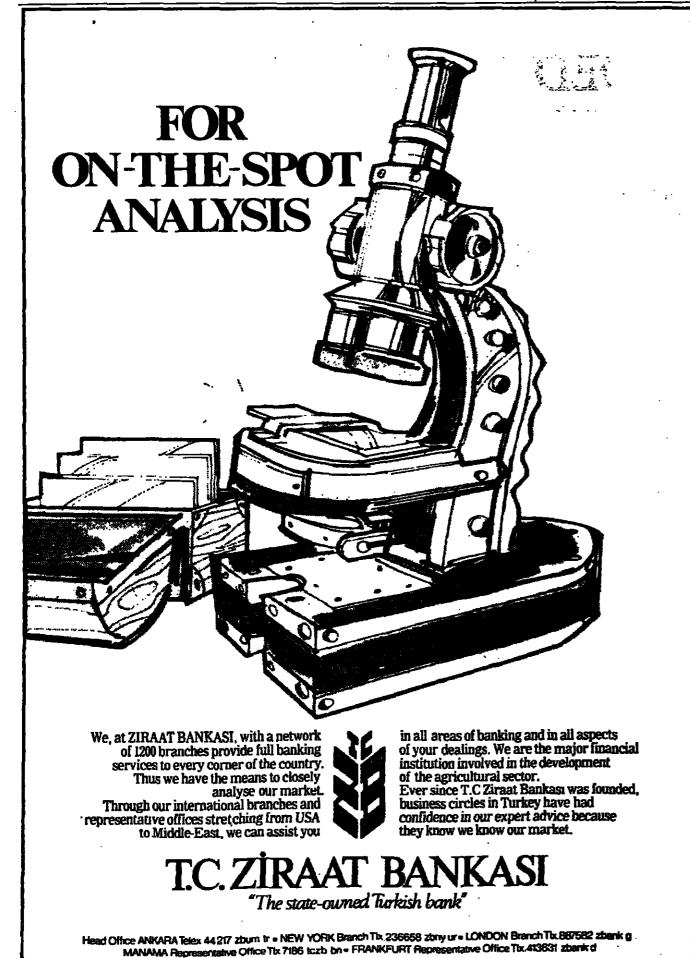
But, in the words, of Mr. Aktay, "the state sector is not lagging much behind". He notes that several billion liras are to be spent next year for research and development programmes and the entire system at Karabuk

ment Bank has provided a \$11m loan for the modernisation of the Iskenderun mill's bar rolling

But the overall expansion project is still being backed by the Soviet Union - in fact, Tpazhpromexport of Russia is about to complete its feasibility study for the expansion of the mill's capacity from 1.8m tons a year to 2.7m t/y.

The Eregli steel mill (Erdemir), which is a unique combination of public and private sector ownership, is also going ahead with its own plans for moderni-sation and expansion. Erdemir, the second largest in Turkey in terms of molten metal capacity (after Iskenderun mili) is negotiating with the World Bank for a \$80m loan for its third-stage expansion project. However, this loan will cover only a minimal portion of the overall cost — which runs into \$800m.

Orkun Akpinar





Adjusting to pressures

says Mr Halli Bezmen, head of, Mensucat Santral, one of the country's leading exporters of quality bed linen.
Since 1980 they have learned many lessons and they are adjusting to the open market places of the world.

His comments are well-tailored.

His comments are well-tailored

to the Turkish textile industry, whose traditions date back to the Ottoman empire,
Private sector investment in

the 1960s and 1970s and Govern-ment incentives in the early 1980s have transformed it into the country's most competitive industry, leading the export league for the past six years. Foreign earnings from textiles this year are expected easily to top \$2bn, representing a hefty 28 per cent of total exports per cent of total exports.

Per cent of total exports.

Holding its own has not been painless for the industry, caught between the free-market, export-oriented policies of the Ozal Government, on one side and growing restrictions on world textile trade on the other. Export growth tends to be played down by officials, who are wary of the quotas slapped on Turkish textiles first by the

European Community in 1977 and then by the US in 1984. The EC remains by far Tur-key's biggest market, taking about four-fifths of its exports, from cotton yarn to woven trou-sers, towelling to stockings, and table cloths to track suits. Sales to the US were negligible

until a few years ago, but Turkey now rivals Egypt and Panama as one of the fastest growing suppliers. Exports excluding raw cotton were up 49 per cent in the first nine months of this year from \$128m to \$188m, according to Treasure and Executing Trade to Treasury and Foreign Trade

figures.

The Turks are fighting hard to win two per cent of the US market, but versions differ of their success: they say their share for the nine months was just over 1 per cent, while American sources put it closer to 1.6 per cent.

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Turkish officials view the quotas as the main obstacle to further rapid expansion. Some producers, however, feel the restrictions have sparked a healthy crestivity and competition in the industry.

The Turks have undoubtedly been skilled at coping, develop-ing new products and setting minimum selling prices to wring the greatest value out of the quo-

They also have home-grown advantages - a crop of more than 500,000 tonnes of quality cotton each year, proximity to EC mar-



Turkish cloth is often of high quality: above, a modern weaving

Fabrics, achieved the feat of sell-

ing 20,000 sets of bedlinen to a

from Ghana and Ethiopia to Tai-

nearly 50 per cent of export earnings, and the brightest pros-pects appear to lie in this high-

value subsector, dependent on the small, labour-intensive pro-duction units which Turkey has

kets (unlike their Far East competitors), and a still cheap workforce. Labour costs to the Soviet delegation in a single day.

manufacturer are around \$1.20. Turkish textiles are also going manufacturer are around \$1.20. Turkish textiles are also goi an hour, half of which goes on to an assortment of countri taxes and social charges.

The quotas have nevertheless forced a search for new markets. Turkey's neighbours iran and to nearby Cyprus.

Iran are less reliable buyers than Quotas and government presin years gone by because of the sure have wrought many Guif war and falling oil prices. changes within the industry, too, The Eastern bloc looks more promising, and textiles have simple yarn and cloth to finished been included in trade agreements with another neighbour, wear garments now account for the first present of export. the Soviet Union, for the first

time this year.

Bulk-buying by the Russians is appreciated. One long-established Aegean manufacturer, Izmir Cotton Cloth and Printed encouragement through duty-free imports of sewing machines and other equipment. But the producers themselves accept that quality could often be improved and some say that the shortage of fashion and design flair is a

drawback.

Despite the growth in "cut and sew," the biggest volume of output is still in basic spinning and weaving, where much of the machinery is seriously out-of-date. More than 90 percent of spinning mile and 95 per cent of spinning mills and 95 per cent of weaving plants are over 10 years old against comparable figures of 40 per cent and 50 per cent for West Germany, says one

manufacturer.
The survivors in this increasingly capital-intensive subsector will be companies with the financial muscle to invest regu-larly. Soktas, a high-quality pro-ducer established in the 1970s, has just spent \$25m over three vears on an ultra-modern weav ing plant near Soke, south of izmir, where all routine jobs are carried out by computer or robot.

Mr Ahmet Ulgenerk, a textile
expert with Istanbul-based International Business Services, thinks the sector generally is too dependent on costly imported machinery and that the Govern-

ment should start developing Turkish prototypes. He also believes incentives should focus more on weaving plants in order to absorb the aiready large output of yarn, especially as cotton production is likely to double once the South East Anatolia irrigation project comes into operation in the

Another concern is managerial Another concern is managerial quality. Rash investment decisions have been made in the past, leading to a government rescue of several big companies in the early 1980s, and a further shake-out is likely as smaller, inefficient producers feel the pressure of competition.

In the medium-term, however.

In the medium-term, however, the textile sector is likely to keep a firm hold on its position at the top of Turkish industry - "this is the growth area still," says Mr Bezmen. "I don't think Turkey will stop before reaching \$10bn wan and the Philippines, from India, Afghanistan and Australia in textile exports."

Improved prospects of EC entry, though by no means assured, would give the sector a further boost. But some believe that in the long term the country must further diversify its exports. Even the adaptable Turks may not be able to fight tas for ever.

MOST OF THE household names in European clothing have been visiting istanbul this year. In British terms, almost every group from British Homes Stores to Next or Chelsea Girl has

addition to the country's range, little help and few traders like to with factories like Orta Anadol reveal their sources.

"One British company keen to source ski clothing came to us after visiting Istanbul," the Turkley Strauss. Levi Strauss.

The problems lie in implementing this approach. No industry in Turkey is more confusing. Identifying a reliable supplier is a major hurdle for new entrants. True, one can deal with a major export trading house

POLITICS and business make a

formidable mixture in one of Turkey's oldest and proudest

Around 450,000 farmers are

licensed to grow the crop and as many as 2m voters depend on it

The growers have long been considered an important political constituency for any Government and in the past official

tobacco prices have been set

The Ozal administration, which has gradually been reforming the industry, faced a dilemma as last month's election

were more modest, the opposi-

tion would leap to the defence of the growers. The Government decided to delay the announce-

Now the elections are over, far

Turkey is the world's leading producer of oriental tobacco,

industries - tobacco.

for their income.

with votes in mind.

ment.

The developing ready-wear sector

More export stroup from British Homes Stores to Next or Chelsea Girl has begun to consider or start sourcing in Turkey. Once restricted to simple knitted goods such as T-shirts, the industry is now supplying almost all casual and sports items, and it is just moving into tailored goods. The logic for the European trader is inescapable. Make-up costs are cheap and access easy. It is only a short plane hop to Istanbul for setting up a deal, and a simple lorry haul back for delivery. In between, it may be necessary to fly in an expert to assist the Turkish partner overcome the usual main limitation of quality control. But all that is simple, and, further, Turkey has good cloth. Denim is the latest addition to the country's range, with factories like Oria Anadol

ish commercial section in Lon-

sweat shops using non-union labour and usually skimping on tax and social security which, together, double labour costs.
"We remember only too well the strikes which bankrupted several factories in the late-1970s", says Mr Aylan Sicimoglu, chief executive of Sicimoglu AS, a successful exporter to the high streets of Britain, Holland and Italy, and advocate of the quality that can be obtained with the put out sys-

tem. The main day-to-day problems

of most Turkish manufacturers are on the one hand the difficulties of controlling these ateliars and on the other the export quota distribution system which requires exporters to risk - and sometimes lose - large guarantees to the Turkish government.

sometimes lose - large guarantees to the Turkish government. Improving operational efficiency and quality thus often takes second place.

The large production units are all over-manned by European standards. This has led to opportunities for foreign companies to take over ailing units, as the Nigerian originated Italian company Nasco recently did with the Okumus Group.

A few companies have also begun to bring in foreign consultants to do the same in assisting the ready-wear industry to match international standards,

as has already happened with many spinning and weaving plants. The result is that Turkey is slowly beginning to reap the benefits and increased val-ue-added goods resulting from developing a fully integrated textile industry. David Tonge

The writer is director of International Business Services, an Istanbul-based company assisting foreign investors enter Tur-key. IBS represents the textile consultancy company, Werner International.

The tobacco industry

Controversy intensifies

dominate in Western blended the Government has opened the

The crop has been grown offi-cially in Turkey since the 17th ginia and Burley and manufac-century and as recently as 1969 turing cigarettes. contury and as recently as 1969 turing cigarettes.

The guest companies are not exchange earner. Industrial all happy with the arrangements of fuelling high inflation by wooing the farmers. If the price were more modest, the consecution of t \$300m a year. Turkish tastes have meanwhile

switched from home-produced influence cigarette prices; it oriental to blended Western wants foreign companies to brands. Faced with large-scale move into half-finished Tekel smuggling of foreign cigarettes factories, sometimes far from the brands. Faced with large-scale smuggling of foreign cigarettes into the country, the Govern-

door for foreign companies to set

stake in any venture in order to best growing regions; and it

producer of oriental tobacco, leaf tobacco, but until last year of the US, which has 85 per cent whose aromatic flavour adds. Tekel had a monopoly on cigathe salt and pepper to the Virginia and Burley types that present and Burley types that present and burley types that present and Burley types that present and Burley types that present and burley types that pres

gotten in some Tekel warehouse and never sold." In the hope these conditions

will be removed, Austro-Turk Tutun and other companies have been producing experimental crops of Virginia and Burley. However, Mr Kirsch says frankly, these types don't grow very well here. They can never compete with the international standard. A certain amount could be substituted for foreign-grown leaf, but to make a good

cigarette, you still have to import a lot. The prospect of foreign tobacco groups entering the mar-ket has stirred considerable con-troversy. Critics charged the Government with selling out to foreigners. Some farmers feared for their jobs because Virginia and Burley crops are highly mechanised compared with the laborious individual cultivation of oriental leaves.

The tobacco companies consider such worries unfounded. Mr Istemi Gurel, chairman of Sunel, the Turkish supplier for the multinational BAT, says eign tobacco companies, eager for the new administration to their entry into the liberative Turkey is the world's leading to the remaining restrictions on their market.

Turkey is the world's leading to the private sector of the remaining restrictions on their continue.

Turkey is the world's leading to the private sector of the remaining restrictions on their continue.

So the next step was to cut tro-Turk, a subsidiary of the Auston down on imports by making cigarettes to bacco group. He are the multinational BAT, says the multination and says the multination and solved except distribution, says because the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the multination and says the mu petition for land from Virginia and Burley types which grow on

Alison Maitland



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Dairy industry case study: the Pinar Sut operation

High output despite problems

AT DAWN each day in Turkey's years. lush Aegean region, 18,000 farmers scattered across hundreds of miles hand over their milk at "Other factories are either bank-

delivery to a single destination.

Journey's end is at Pinar Sut,
Some of the difficulties are the country's largest dairy operation, just outside the port and instrict of lamir. The and inflation of about 40 per plant consumes 70,000 tonnes of cent a year, which rapidly erodes will a year at full conscious it stock values. plant consumes 70,000 tonnes or milk a year. At full capacity, it can churn out 20 tonnes of yoghurt a day, eight tonnes of butter and six tonnes of cheese, as well as 120 tonnes of long-life milk.

Cent a year, recommendation, though, the dairy sector was badly hit two years ago by the lifting of import barriers on heavily subsidised European Community meat and milk

Pinar, part of Yasar Holding, Turkey's third largest industrial group, expects after-tax profits to more than triple this year to \$900,000 from its sales in Istan-

ity is lying idle for lack of suffi-cient milk supplies and a good growth illustrates the serious

this year towards securing a healthy supply of energy into the next century and at the same time attracting foreign invest-

should be seen in about three and a half years' time when the first coal-fired power station to be constructed under the novel

"Build, Operate and Transfer" scheme will be due for comple-

Queensland, which will raise the money for and build the 1,400 MW station on the Mediterra-nean coast: It will also operate

nomic life of the plant, an excep-tion from the usual BOT model-used in a variety of new infra-structure projects - which allows

for ownership to pass to the Turkish state after about 15 ears. Despite recent hitches in th

contract will be a significant vic-tory for the Ozal Government's

pursuit of private sector energy development encouraged by the World Hers. The project has the world where opportunities and the world where opportunities are the sector of the world where opportunities.

ties seem to be shrinking. Tur-key is a ray of sunshine for

investors, said an Australian

source. "It is seen as an economi-

coast involving a Japanese grouping led by the Electrical Power Development Corporation.

No wonder, then, that there is a new sense of confidence in Ankara after the gloom gener-ated by the high cost of oil

ooment work.

various collecting points for rupt or operating at very low

As a result, says Mr Arsan, milk prices fell so low that many farmers decided to slaughter

edy the situation in April by announcing a package of mea-sures to help dairy farmers, including a guaranteed price of

imported from the US and Western Europe over the next few years to swell the country's live-

Pinar Sut, Turkey's largest dairy plant, processes 70,000 tonnes of milk a year.

Mr Arsan believes it will take three years for the measures to have an effect, but he is reasonfarmers decided to slaughter their dairy cattle. Hence the current shortage of milk, as well as local mest.

The reaction have an energy, but he is reasonable or provided the guaranteed price of milk keeps pace with inflation - "We can build our future on this," he

says.

He forecasts rapid growth in the domestic market as per capita income rises and Turks

estimates at \$3.5m or 9 per cent of turnover this year - Mr Arsan

Government pledged that key to compete with the EC in 100,000 high-yield cows would be said to the Arab world only sells to the Arab world only those products such as labneh (2 variant on yoghurt) that are unfamiliar in EC countries.

The company uses some of its spare capacity to produce 10 tonnes of soft drinks a day and to make and package a range of foods from tomato ketchup and mustard to jam and honey.

It sets great store by quality control long life milk is likely to have undersone 25 different

to have undergone 25 different analyses by the time it reaches

The plant also houses a research centre where staff are developing ice cream and fruit cocktail mixes and a range of special sauces for McDonald's in istanbul and other local fast food

The Pinar meat factory com-prises everything from a feed lot and abattoir to plants for debening, sausage making and process. ing by-products. About 220 lambs and 45 steers are slaughtered each hour to produce 20,000 tonnes of meat a year, or about 2 per cent of the country

The operation faces similar restrictions to the dairy, how-ever. High borrowing costs and a shortage of livestock left it with a \$1.2m pre-tax loss last year, while capacity use is only 70 per

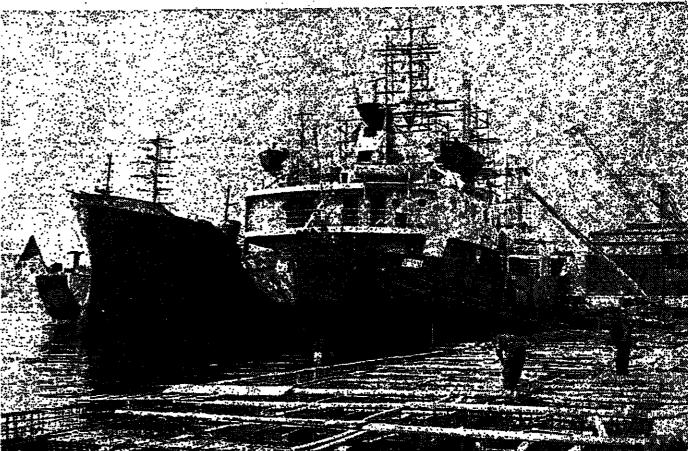
interestingly, the Yasar board took a calculated decision not to use cheap imported meat on the grounds that this would kill local production in the long-term.

Instead, says Dr. Riza Kibar, general manager, the plant has doubled output of luncheon inest to 40 tonnes a day and should

to 40 tonnes a day and should break even this year, thanks to the higher margins on manufac-tured meat - "value-added products are our only chance to fight

Fresh sense of confidence over energy production plans

Big contract marks new phase



Energy for industry: above, the Carelaiti shipyard of the TurkishShipbuliding ladustry inc., in istanbul, builds build a a. In Turkey's race to catch up with the industrialised world, it aims to domestic energy production abreast of rapid industrial growth and to use the cheapest sources of energy available. Much of the

at the end of next year.

cally promising country which is going to make major progress in imports in the first half of the ears to come.

It is a measure of the high decade. Not only have oil prices fallen, but Turkey has also develstakes involved that one consor-tium alone spent around \$30m oped new sources of power, while its growing exports have brought in much-needed foreign

on pre-contract survey and Four other international groups were beaten, but there are consolation prizes. Contracts problem in importing energy," problem in importing energy, says Mr Vedat Sahin, an energy are expected next year for two more coal-fired plants, one near istanbul, to be built by a consor-tium headed by Bechtel of the US, and the other on the Aegean

expert at the State Planning Organisation. Indeed, energy imports -mainly oil from Iran and Iraq and gas from the Soviet Union -are expected to remain between 42 per cent and 50 per cent of annual consumption until the

Power Development Corporation.
Together these plants could be producing 21bn kilowatt hours (Kwh) by 1993 - one fifth of the year 2000. Primary energy production is estimated at 27.2m tonnes of petroleum equivalent this year and 28.1m in 1988 compared ountry's projected electricity "If it works," said a Western diplomat, "it really will be the way out of Turkey's energy dilemma." with consumption of 46.8m this

year and 50m next. Turkey's aim is to keep domes tic energy production abresst of rapid industrial growth and to use the cheapest sources of energy available. Conservation is also being encouraged to cut

ficient and a serious pollutant, electricity has become the top priority for development.

Demand for electricity is expected to grow by 12 per cent a year for the next five to 10 years, but production should mushroom too, with a 12 per cent jump next year to 50bn

In 1990, supply at 70bn Kwh should have overtaken demand by at least 5bn Kwh. The year 2000 should see supply at 174bn Kwh and demand at no more

than 170bn Kwh.

The surplus will be stored, says Mr Sahin, and maybe in the future we can export to Iran,

Iraq or Egypt."
Much of the pace will be set by hydro-electric power; which already accounts for 40 per cent of Turkey's electricity output. Its potential is estimated at 110hn Kwh compared with the 18hm Kwh produced now. In other words, Turkey is using only 16 per cent of its abundant source of clean, cheap energy. It hopes to push that figure up to 60 per cent by the turn of the conturn.

also being encouraged to cut down on huge losses in transmission, and recent World Bank lending has been specifically aimed at energy saving.

With only limited domestic supplies of oil and gas, and home-produced lighte both inef-

for potential hydro-electric power schemes and the Government is processing more than 50 mainly small-scale applications with a view to using the private sector BOT model here as well.

In parallel, Turkey is negotiating a 10-year agreement increasing its annual imports of Soviet and Iran for key imports of see

with a view to using the private sector BOT model here as well. In parallel, Turkey is negotiat-ing a 10-year agreement increas-ing its annual imports of Soviet electricity from 600m Kwh to 1.6bn Kwh. and Iran for key imports of gas and oil might seem questionable, officials eagerly point to attempts to diversify. 1.6bn Kwh. In September it awarded a major contract for a 1,200 MW power plant fired by Soviet natural gas and home-refined fuel oil

attempts to diversity.

In three years' time, Turkey should be importing and storing liquefied natural gas from Algeria, and talks are also in progress with Qatar for gas supplies. But in case of an emergency, the point out that the country styl has its own small reserves of oil, a production capacity of 600m cubic metres of gas a year, and staple lignite and wood.

Allege Mattered to a consortium led by Kraftwerk Union of West Germany. The plant, at Ambarli on the Sea of Marmara, should start operating Turkey is notorious, however for delays over contracts, and bottlenecks are still being reported in obtaining the neces-sary agreement from the energy

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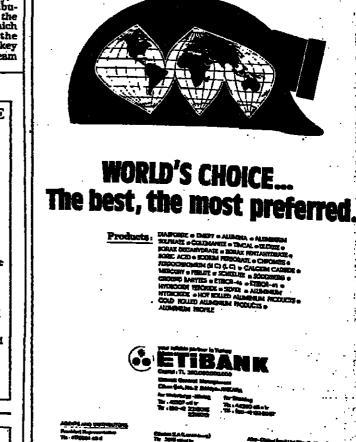
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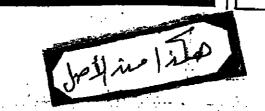
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Nation is 'a horn of plenty'

FROM the hazelnut groves of the Black Sea to the vast wheat fields of Anatolia and the citrus plantations of the Mediterra-nean Turkey's range of climates and soils have created a horn of

Europe and Asia, it is one of the few countries to be self-suffi-cient in basic foods. Its exports generally have good access to the European Community, the Arab world and the Eastern bloc and officials boast it has the poten-

tial to feed a population twice the size of its own 53m.

The official rhetoric has not always matched performance, however, and Turkey still has some way to go to realise that potential at home and abroad. Agriculture is arguably the country's greatest asset, but for years it was neglected in the rapid drive towards industrialisation. Whereas agricultural goods accounted for 80 per cent of accounted to years agricultural goods. exports 15 years ago, today they make up 25 per cent. The share

land and 60 per cent of the workforce is employed in the

agricultural sector.

The Ozal Government has sought to revitalise the sector through export promotion, com-petition from imports, and heavy investment in irrigation. Direct and indirect subsidies, running at about \$1.05bn a year, are aimed at raising productivity.

Mr Ahmet Cetinbudaklar,
chairman and general manager of Taris, the country's largest farming co-operative, is an enthusiastic salesman both for Turkish produce and for the Ozal

Government's contribution to agricultural development.

The administration, he says, has lifted mice controls, ended has lifted price controls, ended the monopoly on fertilizer sales and increased corn yields by importing high quality seed, all to the benefit of Taris' 93,000

Technology and marketing skills are now needed from abroad so that Turkey can pro-

duce and export high-value pro-

Cola. But others such as General Foods are as yet absent, notes Mr. Isn Walker of London-based international business consultants Walker Marketing.

going after investments."

Big foreign names already companies the constraints and present in Turkey include Uniterer, Henkel, Nestle and Cocamay still outweigh the apparent advantages of new business development."

development.

Mr Walker points to the crippling cost of short-term credit in Turkey, running at about 70 per "Present opportunities for cent, excessive bureaucracy,

Turkey is one of the few countries that is self-sufficient in basic food.

greater," he says in a recent report on the industry.

Among the attractions are relatively low labour costs, excellent trading relations with neighbouring countries and steadily increasing domestic demand for convenience foods. Early next decade, the vast South East Anatolia Project will irrigate 170,000 of agriculture in gross national cessed foods.

of agriculture in gross national cessed foods.

reduct the product is around 18 per cent "We have to attract the big increases in output of potatoes, and falling yet more than half American and British chains," olives, onions, fresh fruit and the population still lives on the says Mr Cetinbudaklar. "I'm pistachio nuts.

(especially foreign) suppliers and shortcomings in the storage, investors in the Turkish food packaging and distribution of industry have clearly never been food, and the absence of any greater," he says in a recent immediate prospects of European Community membership.

Another problem is that Turkey is producing foods such as sugar that are not cost-competitive, when it could be concentive.

in the agriculture ministry," explains one food industry ana-

ciency in basic foods, they have not necessarily achieved it in dietary terms. As per capita income and education improve, demand is likely to rise for highprotein foods such as meat and dairy products, a fair proportion of which is imported. Processed and convenience foods will also attract more interest.

Hand-in-hand with higher liv-ing standards goes urbanisation, an issue which the Government has to address as it ponders the future of food production.

tive, when it could be concentrating more on vegetables, nuts, fruit and pulses where it has a ing-there is confidence that the comparative economic advan-tage problem can be overcome. The Government has brought elec-tricity, telephones and better fundamental to policy-making in roads to the villages to discour-Ankara, and the Turks are proud age an exodus, say officials. And of their sugar production, which if mechanisation puts people out dates back to the 1930s - "cost of work on the farms, construc-

ot an issue tion and industry will absorb ministry, them. dustry ana- Others outside the administraexplains one food industry analyst. It may be more costly to produce it, but they don't want is thinking about the nature of the transition, says an agriculturist. They should be taking appropriate measures to ensure ciency in basic foods, they have it happens in as painless a way as possible.

as possible."
One organisation that offers practical help to rural communities is the Development Foundation of Turkey, a private body that encourages small farmers to take shareholdings in co-operative large-state approach priject. in the early 1970s and has now swelled to 1,500, producing one in six of the country's broiler

fowls.

The Foundation provides farmers with training and helps them overcome financial difficulties by supervising bank loans. As agriculture fights for a place alongside modern industry, some of the rural poor on the smallest farms are being given a chance to share in Turkey's vast

Allson Maitland

Unions and labour

Militancy far from extinguished

THE NUMBER of working days 200,000 me lost through industrial disputes The ur in Turkey this year around 2m will be the highest since the 1980 military takeover. ever other interpretations

demonstrates that trade union-ism and industrial militancy in Turkey are far from extin-guished. Yet the trade unions remain in a severely weakened state compared with their pre-

Strikes are now forbidden by law in many parts of the econ-omy, including banking and much of the public sector. Political and solidarity strikes are also outlawed. So, controversially, are other forms of political activity by trade unions. Trade union representatives were swept from the boards of state bodies in the changing political climate of the early 1980s.

Neither is trade union membership particularly large in relation to a total national workforce of around 16m. Turk-is, the big-

remain influential in industrial sectors of the economy and dis-putes are sometimes fought with a vigour and determination which would surprise trade unionists elsewhere. A group of 3,000 employees of an Ankarabased grocery chain, for instance, have been on strike

The issues are not money, but disciplinary procedures and working hours. For the ordinary Turkish worker, trade union member or not, there has been another, much more pertinent, change during the 1980s: a massive decline in earnings.

Mr Sevket Yilmaz, president of Turk is, calculates that there has been a 50 per cent decline in real incomes gives 1984. Public sectors

unions estimate the drop to have State sector employees. Importance.

Deen 60 per cent since 1979. Opinions differ, however, Unions, he said, could declare this has helped provide Turkey with very low comparative much resented legal controls tudes towards political parties, as labour costs and contributed to have succeeded in constraining had been shown in last month's economic growth. But it has also the unions in the area of main-general election campaign.

Contributed to resentment stream industrial activity. The "Therefore the prohibition towards political parties, as have succeeded in constraining had been shown in last month's economic growth. But it has also the unions in the area of main-general election campaign.

progress made towards greater gut Ozal, now returned to power for a further term as Prime Min-

rights for trade unions during banker in Turkey: The law has the life of the last parliament. changed the position of the The indications are that Mr Turunions in Turkish society during the 1980s but in the industrial ister, will continue to exercise they have their main strength,

Strikes are now forbidden by law in many sectors of the economy, but disputes are sometimes fought with vigour.

caution in the area of labour they still have considerable

indeed, there is speculation prepared to further antagonise incomes since 1984. Public sector individual service con unions estimate the drop to have State sector employees.

gest trade union confederation, contributed to resentment stream industrial activity. The "Therefore the prohibition encompasses 32 unions with a Union leaders remain uncomprostrike figures point to a strong does not seem to us as important total membership of 1,850,000, misingly hitter about the loss of increase in industrial action as it might appear at first sight," Hak-is, the lelamic union confed-rights like the ability to take part although the procedures for conhe says, industrial relations in creation, probably covers around in political activity.

Mr Kubilav Atasayar, secretary that the Government might be general of the Turkish Confederation of Employer Associations, leaders by moving from collec-tive bargaining to a system of political activities by unions is individual service contracts for sometimes given an exaggerated importance.

of maturity comparable with Western societies, but there were areas where further progress country which retains a large needed to be made.

Both sides of industry whould get more accustomed to soolving our problems by mutual discus-sion rather than depending on the assistance of the Govern-ment. This habit of referring to laws prevents the two sides from resolving their disputes by nego-

The confederation, which represents 70 employers associations in both public and private sectors, looks for the support of Turk-is to strengthen bargaining procedures. But it is concerned about the ability of the Turk-is executive, which was elected by narrow margins and consists mainly of representatives of the smaller unions, to speak for and control all its member unions.

But, summed up Mr Atasayar, in comparison with some of the "tragic experiences" in Turkish industrial elations prior to 1980, he took a fairly optimistic view of the present position and the future. It is impossible to be entirely optimistic about unem-

ployment in Turkey just as it is impossible to be precise about the scale of the problem. In a agricultural sector, and where a good many town dwellers may have two or three part-time jobs — on one side of the border between the formal and informal economy or the other - exact

counting is difficult. The current official estimate of unemployment is 15 per cent, while other labour market specislists suggest 18-20 per cent. Turkish workers have a reputa-tion for reliability and a willingto acquire new skills.Manag from multinational companies sometimes detect a somewhat Japanese style of group loyalty and cohesiveness. Turkey is not alone in experiencing skill shortages, particularly in the computer and electronics areas. Mr Mehmet

Karaduman, general director of the Turkish government's employment service, says train-ing programmes have been designed to increase the supply of skilled workers in these and

Produce and packaging: a key

issue in exports

Much scope for developments

few obstacles to a highly successful food industry.

But when it comes to packaging and marketing the fruits of their fields, the Turks often fall short of the standards set by the

sophisticated European markets which they aim to reach. An abundance of fresh produce has traditionally meant less demand among Turks them-selves for carefully packaged foods. There are few freezers in Turkey, most milk is still sold unpackaged by street vendors, and supermarkets are rare in a country where corner stores still

Packaging quality is a key issue in export, as Mrs Zeynep Tameroglu of International Business Services explains. In a recent study of packaging, she found for example that Iraq, Turkey's main market for eggs, had almost reached saturation and that the moulded fibre egg boxes, made of recycled waste paper, were simply "not attrac-tive enough" to European cus-

She also pinpointed poor distribution of paper and plastic by the state-owned raw material

Despite the difficulty in educating public tastes and chang-ing the habits of a lifetime, Mrs Tameroglu believes packaging can latch on to the dynamism of the country's food industry.

Attempting to exploit some of that undoubted potential is the

Swedish company, Tetra Pak. It swenian company, lears rate in plans to open a packaging plant outside the Aegean port of izmir in the new year in a joint ven-ture with Nassa, a Turkish alu-

minium converting company.
The factory, in which the
Swedes have a 70 per cent stake,
should turn out 400m Tetra Brik Aseptic packs a year for steril-ised milk and pasteurised fruit juices. The cartons are made from layers of imported polyeth-ylene foil, aluminium foil and paper and are designed to pre-serve milk and juice in perfect condition for months on end, even in the searing heat of a

THE YOUNG salesman did not mince his words: "We have everything we need in Turkey," he said. "We just don't know how to use it."

Travelling around the Aegean region, with its green farmland and warm climate, the initial impression is that there can be few obstacles to a highly success.

The idea is first to supply Tetra Pak's existing customers in Turkey with packaging made on the spot instead of imported as in the past. The aim will then be to expand the number of customers and the range of products packaged - to include wine, water and vegetable oil.

There are some developments

There are some developments in the packaging of dried foods

Food packaging standards often fall below the sophisticated levels of Western Europe.

but Tetra Pak is the first on the scene to box liquids in this way, says Mr Carl-Viggo Ostlund, managing director of the Turkish operation.
The Turks have tried unsuc-

cessfully to export fruit juice in bottles or poor quality packets, but they do sell fruit juice concentrate to the US and Germany in bulk steel barrels, he says.
The advent of individual long-

life cartons should be a great advantage in a country as vast as Turkey, with its high summer temperatures, poor distribution system and lack of refrigeration. There are other benefits, too, for the client food companies,

who are rapidly learning how to woo customers through design. Some have put recipe competitions on their packs, while others

The joint venture has invested \$3.5m in the plant, benefiting from government incentives such as the duty-free import of machinery and reduced corporate taxes.

It is Tetra Pak's 26th factory around the world, and Mr Ostlund believes Turkey is ripe for development. Within the next five to 10 years he expects that supermarkets will make their appearance and that the production, distribution and retailing of food will be trans-

There will be a dramatic change," he says. "Then we will have a very good chance of being part of it, because our system is really based on a good. distribution system.

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Sticky problem of defiled beaches

THE TOURIST season was coming to an end in Turkey this year when a group of local fishermen face masks and plastic bass into the beautiful bay of Gokova near

In a single day of trawling the sea they filled 200 rubbish bags with sewage, empty bottles, babies' nappies and other waste To round off their clean-up protest, they presented the gruesome catch to the municipality

for burning. The tourist brochures com-monly describe Turkey as one of the last "unspoilt" destinations in the Mediterranean. But tourism is mushrooming, and the Turks are discovering the unwelcome side-effects.

Waste on the beauties generally comes from boats Cruising in a yacht or traditional wooden gulet is one of the most popular ways to holiday along the Turk-ish coast. But some of these boats do not have inbuilt tanks to carry waste, and there are complaints that the authorities do far too little to stup and fine

subject for the Turkish Govern ment, which wants to avoid the mistakes of other Mediterranean countries yet desperately needs the revenue from tourism to help service its heavy debt burden.

The industry has taken off in the last four years, thanks to generous government incentives and a search for new destinations by an increasingly adventurous North European popula

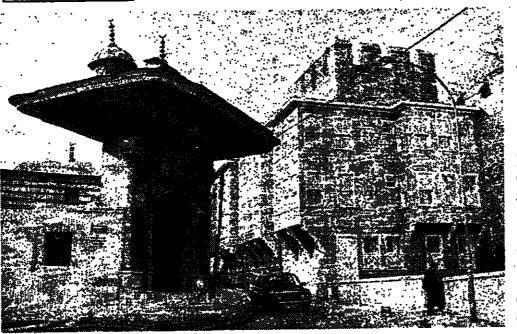
An estimated 2.8m foreigners visited Turkey this year compared to 1.6m in 1983, and foreign currency revenues are expected to top 2 per cent of gross national product against 0.8 per cent in 1983.

About 500,000 West Germans led this summer's influx, 25 per cent more than in 1986 and an interesting counterpoint to the heavy flow of gastarbetter in the opposite direction. The Yugoslavs took second place and the Greeks third - historical ties are thicker than bad blood over

It was also the year when British tourists "discovered" Turkey in their thousands. Surmed, the leading UK tour operator in Turkey, saw its package holiday bookings jump from 9,000 in 1986 to 45,000 this summer.

The attractions are undeniable. Despite the signs of pollution, Turkey still has relatively clean





wonders, a balmy coastal cli-mate, a rich cuisine and hospita-

To keep pace with the soaring demand for such amenities, the Government has been liberal with incentives for building: there are tax holidays and grants seas and well-preserved expanses of up to 20 per cent of the cost of to create 23,000 extra beds comford beach, and it boasts a wealth fixed asset investment in prior-

As a result, the number of beds has more than doubled from 55,000 in 1983 to around 120,000 now and is expected to reach 220,000 by 1990. The state-owned Tourism Bank this year provided loans for more than 230 projects

of natural and archaeological ity development zones along the says Mr Serhan Altinordu, its irman and president. The numbers are still modest

Rhodes alone has 60,000 beds and the Government is taking care to restrict building to designated zones and limit height to four storeys from road level.

You can't develop tourism

Turkey's tourism **industry** has taken off in the jast four years.

wooden houses by the walls of the Topkapi Palace serve as pensions for tourists

Istanbul. These newly-re

It's important for us to know when we reach the optimum

capacity." He says Turkey is trying to attract architects and project managers from abroad to instil the right skills and attitudes into

new construction.
In some cases, however, such action is either inadequate or too late. In the Bodrum region, vast villa developments have sprung up, partly as a result of Govern-ment insistence on high bed den-

sity and short land leases.

The 49-year leases have encouraged Turkish co-operatives to build cheaply and for the short-term, says Mr Bruce MacEacharn, deputy chairman of UK-based Prudential International Property, who recently returned to the area to look at potential sites. The result is "hundreds of tiny white boxes." I would be very worried if I was the Turkish Government

because they're not really con-trolling their planning. Beautiful only by building more and more trolling their planning Beautiful beds," Mr Altinordu recognises, pieces of land are being razed

door, he says.

I think Turkey has got the most amazing potential. But it's a little like Spain was...I desperately hope they get their act together and don't allow this indiscriminate development to indiscriminate development to

In some areas, there appear to be no restrictions on building on the coast itself, and as yet there is a dearth of landscaping and integrated resort development comprising golf courses and other facilities.

It does not have to be like that, says Mr MacEscharn. One devel-opment of 1,500 beds in the Mediterranean region of Fethiye has been built in attractive woodland using Ottoman-style architecture that blends with the surrounding

In the big cities, however, demand for beds has pushed con-servation lower down the list of priorities. The Government is anxious to attract business and conference tourism, and Istanbul has a desperate shortage of top class accommodation. To remedy class accommodation. To remedy the situation, at least five multi-storey luxury hotels are under construction or planned, with the involvement of British, US, Japanese and Hong Kong groups. In Ankara, too, new hotels are going up, with a Hilton almost completed and building work

completed and building work starting on a Sheraton.

As the construction sites spring skywards, the young tourist industry still has some way to go to reach the highest international standards. Qualified hotel staff are in short supply, travel arrangements with state-run Turkish Airlines can be bewil-

dering, and roads are hazardous for pedestrians and drivers alike. For all their exotic fascination the cities are congested, noisy and polluted, which helps to explain why the Ankara-based Environmental Problems Foundation is planning an information campaign entitled "Better Tourism - Clean Environment". One other local matter was deemed worthy of mention in a

recent article on tourism in the English-language Turkish Daily News. "I have high hopes," wrote the journalist, "that maybe the next generation, but certainly the one after, will realize the necessity of taking a shower every day, and avoiding the smell of garlic in public."

Given the enormous task of realizing Turkey's potential for tourism without destroying its beauty, that particular form of pollution must number among the least of the Government's

Allson Maitland

Shipping

Gloom over ageing fleet

HAPPY SHIPOWNERS in Islan-bul have become a rare breed. With the Government paralysed by elections and disarray in the Istanbul Chamber of Shipping issanou champer of Shipping itself which is in the grip of its own election fever, worries about the unacceptably high average age of the Turkish fleet and its renewal are not being

properly addressed.

The problems are not new. The problems are not new, however, and cannot be divorced from the world-wide context. After 1980, the tiny Turkish fleet had the good fortune of a government composed of enough senior naval officers, including Prime Minister Ulusu, inclined to give shimping a much needed give shipping a much needed

shot in the arm.
Soft finance from the Central
Bank was quickly made available for the purchase of ships on which import restrictions were also eased Age limits on pur-chases of second-hand ships were raised, resulting, according to some estimates in the fleet tripling in size to about 6.5 million lwt in 1984.

With foreign currency at a premium it made sense to try to transfer to the Turkish flag much of the estimated \$1.7bn spent on freight with foreign vessels. Many new owners man-aged to break into a largely state dominated sector. However, the world crisis hit Turkien owners hard. Public and Government reaction against shippers in diffi-

culty was unexpectedly stern. The situation was compounded by numerous scandals in the industry and the Ozal Government reversed its predecessor's policy. Soft credit dried up and the age limits on ship purchases were brought down to five years for tankers and nine years for oil/bulk carriers. The bigger companies, able to raise finance outside Turkey, were allowed to buy ships three years older than

less fortunate competitors.

The die was cast for the current gloom. Shipowners com-plain bitterly that such a policy reversal ignored the market and, as a crisis slashed world ship prices and freight rates, a unique opportunity was lost to renew the fleet.

One prominent owner, fortunate enough to be able to borrow abroad, currently owns an oil/ bulk carrier bought two years ago for \$4.5m and is now being offered twice that. Second-hand ships within government age limits are hard to come by, own-

To add insult to injury a 5 per cent ad valorem tax on imports freighted by sea was imposed making it cheaper in some cases to off-load at Piraeus and finish

the journey by road.

Despite the difficulties of smaller owners, who make up some 90 per cent of the fleet, the bigger owners still claim the bigger owners still chair late Ulusu Government's policy proved effective in pushing the Turkish fleet from an embryonic stage to a broader-based level of stage to a broader-based lever of development. In macro-economic terms, the industry argues that the foreign currency saved by transferring to Turkish vessels cargoes paid for in Turkish Lira, more than outweighed the capial expenditure on new ships

On a slightly less gloomy note, owners welcome the planned owners welcome the planned expansion and improvement in port facilities funded by the World Bank. However few owners express great optimism that the improvements will meet capacity requirements in the 1990s. One owner complained that his vessels still have to wait a week before gaining access to Istanbul's Haydarpasa port.

The fleet is now ageing fast and with a few companies buying new vessels a contraction in the industry would seem inevitable. The average age is now around 17 years, (19 years for oil/bulk carriers). Attacks in the Gulf have compounded the prob-lem, seven Turkish ships have been lost so far.

One owner estimated that the fleet had already contracted by about 1 million dwt since its peak in 1984 and that even with scrapping ages currently high, the Turkish fleet could recede to pre-1980 levels within three to four years.

Owners will be pressing the new Ozal Government to ease age restrictions and scrap the 5 per cent ad valorem tax on per cent and valorem tax on imported cargoes. With freight rates high and expected to remain so, some owners argue that a soft credit package should be put together to help restruc-ture the fleet, especially in the 80,000 DWT plus category.

Realistically few expect the Government to pay up and are resigned to having to resort to borrowing abroad, an avenue

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These are times of extra-ordinary

economic boom in the Channel Islands, thanks almost entirely

to the explosive growth of the offshore finance industry. But it is creating difficulties for the traditional economy and, writes Barry Riley, its durability cannot be taken for granted

Wrestling with success

IMAGINE A small European territory where the income tax yield of \$96.3m estimated a year ago for 1987 now seems likely to emerge as \$134.3m; and where the unemployment rate was 0.6 per cent last summer against an average of 10 per cent in West-ern Europe as a whole. average of 10 per cent in West-ern Europe as a whole.

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Now imagine a neighbouring island where real GNP growth island where real GNP grown has been running at around 8 per cent annually for the past two or three years, but where many local politicians are calling stridently for restrictive legislation to bring this headlong progress to an early and

ress to an early end.
These are times of extraordinary economic boom for Jersey and Guernsey, the two biggest Channel Islands in the group that nestles just off the Normandy coast. The explanation for this prosperity lies almost entirely in the explosive expan-sion of the offshore finance industry. Banks, trust companies and unit trust management groups have found Jersey and Guernsey to be excellent bases from which to tap expatriate demand around the world.

It is only around 25 years since the potential of offshore finance

began to be seriously explored by the Channel Islands, then dependent mainly on tourism and agriculture. Now the official

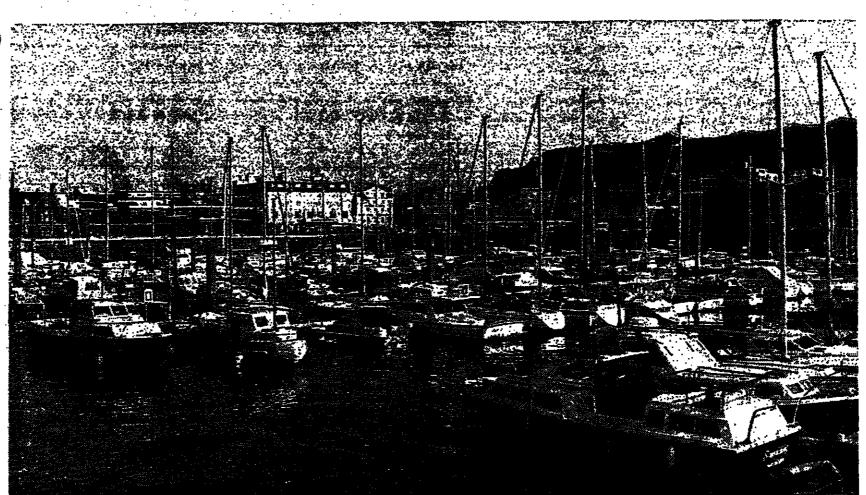
bution made by the finance industry, directly and indirectly, could be more than 50 per cent.

Perhaps the stock market crash last October will moderate

the offshore finance boom. Certainly the islands are ready to see some impact on profits in the next year as a consequence of the reduction in value of the funds being managed; but on the other hand it is also possible that Jersey and Guernsey, being highly regarded financial centres, could benefit from any "flight to quality" resulting from uncertainty in markets around

the world.
Originally the finance industry was a valuable diversification. Now it has become so dominant that the economies of the two islands are again becoming unbalanced, and vulnerable to the risk that offshore finance could suffer a recession.

Moreover, there is a sense of political alienation, because although thousands of islanders enjoy good incomes and satisfy-ing jobs in the finance sector, the



The Channel Islands

almost all owned outside the islands. Moreover their top executives are nearly always immigrants from the mainland, or further afield.

Only a couple of top financial

managers are locals, complains Roydon Falla, president of the Guernsey States Advisory and Finance Committee For their part, many finance

sector executives suggest that their interests are not properly taken account of in the political arena. "Business people aren't represented in the States," says Barry McCance, president of the Jersey Bankers. Since last month this has changed slightly, how-ever. Derek Maltwood, chairman of stockbrokers Hoare Govett, became a Jersey States deputy in the recent elections.

"Perhaps I ought to do my bit

to represent the finance community, he says. But he insists:
"Primarily, I represent my
parishioners."
The finance industry is also

blamed, rightly or wrongly, for pushing up house prices. On the one hand, many fewer young Channel islanders are leaving for Channel islanders are leaving for Even so the underlying reverence away from other employers and the mainland than in the past, nue growth is extremely strong, is sharply pushing up costs, both estimates are that finance institutions themselves are

up to such an extent that young couples now find it difficult to

buy their own property.
On the more positive side, economic expansion has brought considerable wealth to the Channel Islands. Although these have long prided themselves on being low tax territories, with a uniform tax rate of 20 per cent on personal incomes and company profits, government revenues have been soaring. The islands have conservative administrations not fundamentally inclined

to be big spenders.

In fact Jersey's huge leap in income tax revenue this year is something of a freak development. Most of the 538m extra revenue compared to last year's forecast reflects adjustments and a one-off collection of arrears because of the impact of compu-terisation. Next year's tax yield is estimated to fall back a little,

because attractive jobs are available locally. To an encouraging rise from £82.3m in 1985 to This is the political mo extent, too, one-time emigrants £130.1m in 1988, an increase of for the restrictive "cor are returning to establish families. But house prices have shot years. A rather similar trend is has for some years been the revent of the restrictive to the correct that revents the state of the restrictive to the state of the restrictive to the restrictive to the restriction of the restrictive to the restriction of the restrictive to the restriction of labour and of property. visible in Guernsey where the income tax yield rose 45 per cent in the three years to 1986, and where the recent strength of finance industry profits appears to underpin further rapid growth

> With the economies of the two islands approaching boiling point there is no case for a gen-eral expansion of public sector spending. So large surpluses are being set aside for the future. In 1988 Jersey is planning to stash \$40m (\$500 per head of the pop-ulation) away in its Strategic Reserve, set up two years ago and now containing around \$21.5m; it is defined as a rainy

day reserve.
The flow of wealth is impres sive, but is not without its problems. There is inevitably resentment by older industries at the mushroom growth of a johnny-come-lately sector like finance which is draining labour

This is the political motivation

for the restrictive "control of undertakings" legislation which has for some years been in force in Jersey and although not official policy in Guernsey is being called for by an important minority faction in the States. The argument is that a simple clamp on immigration, which has been recommended to

Guernsey by its consultants -Peat Marwick McLintock recently completed an economic posed a system of work permits would be inflationary. It would permit the finance

industry to continue to expand and therefore to bleed the rest of the economy dry, draining the best staff from both the private and public sectors. On the other hand, a control of undertakings law could, as in Jersey, at least in theory, be used to freeze the number of employees in individual financial or other compa-

But Roydon Falls, president of the Advisory and Finance Com-mittee, told the Guernsey States last month that it would be

wrong to talk glibly about restraining growth in the finance industry. We must scrutinise our policies carefully to ensure that no unnecessary strains are put on the leading sector in our

cannot afford to take their pros-perity for granted. The Isle of Man is now becoming for them just an overspill zone for Jersey and Guernsey. Its competition is, for example, forcing Guernsey to modify its policies on the taxa-tion of offshore insurance companies. And not only companies but also people are now seeing the Isle of Man's potential as offering an escape route from Channel Island bureaucracy and

Entirely new contenders are also entering the offshore finance business within the European time zone. Madeira has just announced an initiative, and so has Dublin, which is building a complete new "offshore" financial services centre in the redeveloped Custom House Docks. Dublin could be interesting to a lot of companies, says one

Guernsey financier who has

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found it very difficult to expand and find new premises in the

Both Madeira and Dublin are inside the European Community, as indeed is Gibraltar, which could be a significant contender if it could improve its image. Already it is an important centre for serving the lucrative retired expatriate markets along the Costa del Sol and the Algarve.

Then there is Luxembourg a powerful competitor which is raking in large volumes of business from the Continental European markets which the Channel islands have neglected. The constitutional position of the Chan-nel Islands is not well understood," claims a Luxembourg private banker. "It is thought they could be taken over by the mainland. So Continentals tend

to go elsewhere."

However that may be, the status of the Channel Islands as independent of the EC, at least for the purposes of financial services, is said by some to be a

strategic mistake.
With the internal EC markets opening up in two years' times through the so-called UCITS legislation the Channel Islands could be at a disadvantage. This is a hotly debated area, but certainly many British groups are now setting up investment funds

in Luxembourg.

The other main challenge is from the UK, which is happy enough to see the islands prospering but might change its atti-tude if it were felt that this boom were somehow at the expense of the mainland. Certainly the Channel Islands are anxious to co-operate in policing drug money laundering or fraud-

ulent activities.

But in the process the reality of the much-trumpeted "confidentiality" offered to offshore investors is being called into question, and the islands are being forced to enact what amount almost to photocopied tion such as the Financial Services and Data Protection acts. The economic boom in the

Channel Islands continues. Yet its durability cannot be taken completely for granted.

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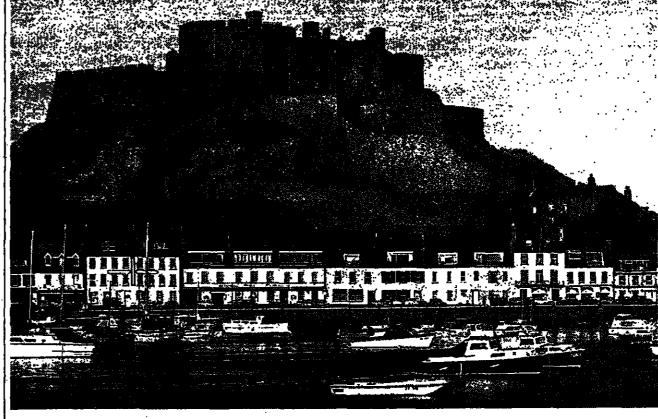
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FRANCE

Both Guernsey and Jersey have been reviewing their machinery of Government

aditional structures under strail them more broadly based. There

the phrase for it, but the Channel Islands are this winter in the process of selecting their political representatives, which they do every three years. Jersey's the States of Guernsey approved a number of measures to formalise the processes of policy developments.

elections only have a slight impact on the general direction of politics in the islands. The new legislative bodies, like

the old, will be a the current problems of success. In both islands the booming finance industry has endowed the current with huge tax provoked the old, will be grappling with the governments with mige tot revenues. But it has provoked serious problems of rising popu-lation and has aggravated social

and Jersey have been engaged in would be too many loopholes, brought in the same firm of and anyway it would hit other management consultants, Peat industries besides the finance Marwick McLintock, to produce industry which was the focus of reports. A review of the policy planning process was completed for Guernsey in August 1986, followed by an economic appraisal in July this year.

Only last week, it was Jersey's men feel would be le

islands have been governed through a series of quite loosely linked committees rather than by central bodies. But the chairn of the committees now have virtually full-time jobs, and even the ordinary deputies are often tied up with political duties for two or three days in a week.

At the same time the growth of the finance industry, with its special needs for detailed regulation, has strained the traditional

month and Guernsey citizens se the processes of policy develvote for their States (parliament)
deputies in March next year.

In the absence of political parties or any centrally-focussed
cabinet style of government, so the means of limiting population growth, perhaps the single
most controversial issue in both
elections only have a slight slands at present.

But there was heated debate
most controversial issue in both
elections only have a slight slands at present.

Peat Marwick, perhaps influenced by the wishes of the pow-erful Advisory and Finance Com-mittee which commissioned the two Guernsey reports, came down against the idea of a con-trol of undertakings law similar to that already operated by Jer-

sey.

Instead the firm recommended lation and has aggravated social stresses deriving from the squeezing out of older industries such as agriculture.

Accordingly both Guernsey and Jersey have been engaged in strategic thinking, and have brought in the same firm of strategic thinking, and have brought in the same firm of strategic thinking.

the problem.

But there is a strong undercurrent within the States in favour of the control of undertaking solution which some busines turn with the publication of Peat ary because it would limit the Marwick's review of the machin-demand for labour as well as

Marwick's review of the machinery of government, the result of
a four-month study.

The political problems of the
Channel Islands partly stem not relish the idea of operating
from the increasing burdens such an interventionist policy,
being placed on the elected representatives. Traditionally the
islands have been governed has been told to report again by
next May on the control of next May on the control of undertakings approach.

In Jersey, the Control of Undertakings law was strength-

ened last summer to make its impact more uniform. Until then it had impacted mainly upon companies that wanted to

expand into bigger premises.

In theory the law is tough but, in practice, the problem is that it has not actually succeeded in



mernsey's Advisory and

bringing population growth within target levels. The amount of flexibility with which the con-trols are exercised could no be reduced over time as

increase. But then the controls might begin to do more serious

Peat Marwick's Jersey review the committees too often get bogged down in details, say the consultants. the presupposition that the basic framework of committees would remain. There was some controversy about this, with some poliversy about this, that the consul-ticians believing that the consul-tants should have been given a freer hand. But in general there is little demand in Jersey for a different, ministerial style of

Within this restricted frame of reference the most important recommendation is that the island needs a central Policy and Resources Committee to ensure that the work of the States is co-ordinated. Essentially it would bring together both policymaking and the control of financial resources, functions which are at mesoart experted. which are at present separated. This new committee, say the consultants, should itself review

charge of the review, the recoin-

According to Barrie Collins, the Peat Marwick partner in

should also be more delegation

to civil servants. The States and

in particular, a restructuring of financial regulation is recom-mended, with a new committee,

or possibly an independently-constituted commission, to take

responsibility in this rapidly developing area. The isle of Man, it should be noted, has already set up a Financial Supervision Commission and Guernsey

mendations are designed to take into account the need to manage with increasing complexity. The emphasis on delegation will cut the workload on States members and free them to concentrate on

Immigration controls

the existing structure of commit-tees, with the aim of cutting

island's present prosperity. Jersey and Guernsey have virtually their bark, especially if employfull employment with staff ers economise on imported mansector of the economy will be
abortages in many areas - a situpower by making full use of decided annually.

Six local trades and professional hodies issued a loint state. sey and triemsey have virtually full employment with staff shortages in many areas - a situation clearly liable to suck in hundreds more people from the UK mainland unless constraints are applied.

The problem therefore is how to reduce the demand for outside manpower without putting on the brakes so hard that the economy begins to suffer.

omy begins to suffer.

Everyone from politicians and professional bodies to phone in callers to local radio stations has offered views on how this balancing act should be schieved. Public opinion has shown an igly ambivalent attitude towards the finance industry, acknowledging its value but blaming it for many of the cur-

the denate has also brought strong attacks on government policy from the business commu-nity. Ironically, this has hap-pened in both islands, even though the Jersey authorities are proposing to do very much what Guernsey businessmen condemn their political leaders for not

Jersey intends to tighten the control it has exercised since 1974 through its Regulation of Undertakings and Development law. This allows the Finance and the setting up or expansion of a business if it is not considered to be in the island's interests.

So far this law has not been used to any extent to discourage business ventures by Jersey peo ple, but now all job-creating developments are to be closely scrutinised. Previously, too, permission to take on more staff ha been needed only where a busi-ness was moving its premises but under the new regulations staff increases generally will come

From early next year firms will have to submit quarterly employment returns and, with certain exceptions, get official permission to add staff. The exemptions are likely to be where large numbers of seasonal workers are needed, as in the

Local clearing bank managers, the Jersey Bankers Association, the local branch of the Institute of Directors and the Law Society all attacked this proposed gov-

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years. Covering 14

THE IMMIGRATION issue has enument move into the employdominated public debate in the ment field as restrictive, bureauChannel Islands since the results of the 1986 census became known.

Jersey's population was shown to have risen by 5.2 per cent since 1981 to 80,212 and Guernsey's by 4.1 per cent to 55.482

enument move into the employment field as restrictive, bureaunew initiative to control population, "the consultants advised to offshore finance business. One against regulating the growth of undertakings, mainly on the grounds that this would hit hardest the most buoyant sector of the economy, the finance industry.

had a surprisingly easy passage through the island parliament

bankers and other professionals dicted; indeed some companies omy, wage inflation and a have been quietly submitting divided community, unless the long-term expansion plans for underlying problem of generating too many jobs was tackled.

The business community's lobment of government powers

Peat Marwick McLintock as part year.
of their economic appraisal of
Guernsey. Recognising that there

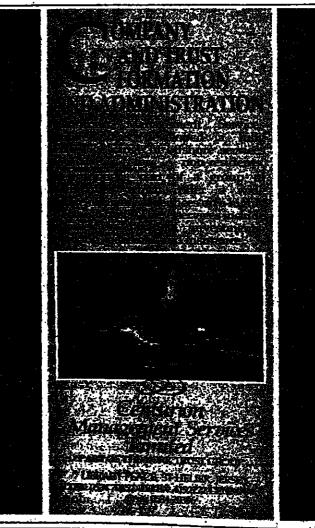
since 1881 to 80,212 and Giernsey's by 41 per cent to 55,482.
Continued growth at that rate in already densely populated islands would, it was agreed, put intolerable pressure on land, housing and public services.

The employment licensing proposals are to be debated by local MPs next year and, if approved, will affect anyone without residential qualifications who at the spectre of overcrowding is the unwelcome side of the community that the bits of the July 24, 1987. Licences will be the unwelcome side of the The employment licensing pro-

Now that the regulations are ment strongly criticising the pro-imminent, few of the island's posed measures which they claimed would squeeze the appear to think they will have labour market even more tightly, the dire effects originally pre- creating an unbalanced econ-

ment of government powers.

In Guernsey, the Advisory and it had been in Jersey. Last Finance Committee has come month, Guernsey's paritament under heavy fire for not follow- called on a still unconvinced ing Jersey's policy of trying to Advisory and Finance Commit-restrict job creation and propos-tee to report back on "methods ing instead to bring in a system by which control on the growth of employment licences. recommendation of accountants set to continue well into next





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CHANNEL ISLANDS 3

The stock markets' crash has so far only dented the boom in the financial sector. Its problem, reports Barry Riley, is still...

A balancing act between growth and resources

THE RECENT stock market crash may have been severe, but it has so far only dented the sursiance of the finance industry's "You've got to go cap in hand to extraordinary boom in the Channel Islands.

Although profits from fund management will inevitably decline after the fall in value of equity unit trusts, fund management of undertakings law, ers are agreed that there has recently strengthened still furbeen no marked withdrawal of ther, is "a control that we hope way there are some very big bond and currency funds in Jersey and Guernsey which, if anything, have risen in value in recent weeks.

In just about all other respects the offshore finance industry continues to prosper, Guernsey's banking industry profits jimped 29 per cent to \$49.9m last year, and the Jersey finance sector earned \$106.7m, up a fifth.

The problems are almost entirely those of success, with the sheer growth of the banks, trust companies, fund management goups and insurance companies putting increasing pressure on the islands' limited resources of labour and office accommodation.

In a delicate balancing act.

accommodation.

In a delicate balancing act. both islands are now trying to allow in new institutions which limit the rate of growth while have something special to offer trying to avoid giving the The building societies (one of impression that they are full up. limit the rate of growth while have something special to offer trying to avoid giving the impression that they are full up.

"We are going to be forced to look at the type of business we are doing, and possibly move up market," says Barry McCance, managing director of Grindlays Bank (Jersey) and president of the Jersey Bankers Association. "The problem will be not to give the wrong impression overseas."

The building societies (one of which is taking over an existing tocal deposit taker) provide a case in point. The hypothetical example is also often given of Japanese diversification for the Jersey banking industry (and the same the wrong impression to a provide a case in point.

The building societies (one of which is taking over an existing tocal deposit taker) provide a case in point. The hypothetical example is diversification for Japanese diversification for the Jersey banking industry (and the same with the building societies (one of the point is taking over an existing tocal deposit taker) provide a deposit taker provide a diversification of Japanese diversification for the Jersey bankers association.

the wrong impression overseas.

Within the past year prestigious mainland institutions such as Robert Fleming, the London merchant bank, and Clerical Medical and General, the big mutual life assurance office, they are full up and have gone instead to the Isle

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feel that it would be better for able to manage without pitching the authorities to be more active their tents in the Channel in weeding out existing border—islands. line financial companies both to

although constant pressure is share staff and premises with exerted by the compilation of established local banks. For exerted by the compilation of established local banks. For confidential league tables, Fig. instance, since mid-year Henry ures given "voluntarily" by local Ansbacher has played host to companies allow the authorities Banque Paribas (Suisse), actuto measure the contribution of ally a bank with which it has the various financial institutions some shareholding links, bolsterin terms of benefit to the local ing what is necessarily a some economies.

ket through Jersey. But in general Jersey will only

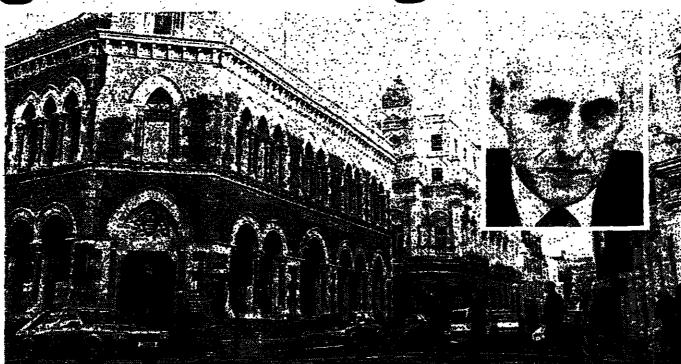
banking industry (and the same would apply to Guernsey). How-

they are full up

of Man.
Some Channel Island bankers ever, the Japanese seem to be

Guernsey has attempted to make way for high quality new find a way around the banking comers and to create headroom for expansion by the resident blue chip operators.

But the islands do not appear to be aggressive in this direction, although constant managed banks, which have no separate physical presence (apart from when the directors arrive for local board meetings) but



in a letter last May to all Guernsey banks John Roper, commercial relations adviser, explained why the Advisory and Finance Committee favoured the

managed bank concept.
The Committee intends by the unplementation of this policy to maintain the open character of Guernsey as a financial centre and the expansion of the finance industry while minimising demand on already scarce

resources, he wrote.
Mr. Laurence Morgan of Ansbacher explains that four membacher explains that four mem-bers of his staff have designated responsibility for Paribas (Suisse) business, which is trans-nitted to Guernsey by a variety of means including a direct com-puter link with Geneva.

Mr. Roper is most anxious that they should not be seen as a brass plate operation," he says. So far, however, only one other managed bank has been established in the island, Bank Mercantil, from Venezuela, which operates through the auspices of the Royal Bank of Scotland.

There are also two managed banks in Jersey, although the authorities there seem to be rather more lukewarm about the concept. We are not negative

towards managed branches," Stock Exchange's paperless set-says Colin Powell, "but from a tlement system called Taurus regulatory point of view it is will help matters.

preferable for banks to have a physical presence."

In spite of the restrictions on new licences, bank deposits are growing, by about 15 per cent into the management of collective preserves and to nearly \$10hn in the past year to some \$256n in Jersey, and to nearly \$10hn in the past year to some \$256n in Jersey, and to nearly \$10hn in the past year to some \$256n in Jersey, and to nearly \$10hn in the past year to some \$256n in Jersey, and to nearly \$10hn in the past year to some \$256n in Jersey, and to nearly \$10hn in the past year to some \$256n in Jersey. in Jersey, and to nearly \$10bn in

Guernsey, which is dominated of Guinness Flight in Guernsey, ible centres for ible private banking rather than which manages nearly \$500m of financial business.

The booking of international commercial loans, which swells funds, says that although some pleted a year in Guernsey's total.

The investors have been shell in the pletted by the country of the stockholding firm.

ment, more than \$5bn is esti-past few weeks the company's mated to have been managed in "umbrella" fund structure has mated to have been managed in "umbrella" fund structure has Jersey at the market peak, and limited the outflows. Investors although the equity market slide rather than pull their money out will have reduced these figures entirely.

Witter Reynolds (Canada). He thinks there is plenty of scope for other offshoots of big names to open up, aided by the low tax advantages for highly paid staff. in the past couple of months.

"I see a lot of growth yet," he
Channel Island banks are says increased use of computers

Channel Island banks are being driven by the physical and profitability constraints into this area of securities and trust business which carries higher margins than do basic banking operations. Unfortunately, the shift is tending to aggravate the staff problems.

Sale of computers of compu

staff problems. While labour scarcity may be a Greater skills are needed in problem, at the same time the securities business and compurately improvements in telecomterisation is often less easy, munications have made the Overriding all else in the made by Guinness through a Jeralthough eventually the London Channel Islands much more flex- Channel Islands finance industry sey intermediary company, pay-

Jersey income and corporation tax

Yield £m			
1985	82.3	actual	
1986	103.0	actual	
1987	134.7	probable	
1988	130.1	estimated	

ible centres for international

Andrew Lampert has just comcommercial loans, which swells funds, says that although some pieted a year in Guernsey runlersey's total.

As for investment manage, shocked by the events of the stockbroking firm in the Chanment, more than \$55m is esti- past few weeks the company's nel Islands, a branch of Dean

In this way the range of ser-vices and skills available in

"Guernsey is a good place to ride out a bear market."

Yield £m				
1985	82.3	actual		
1986	103.0	actual		
1987	134.7	probable		
1988	130.1	estimated"		

is the need to maintain the ments which eventually finished islands' reputation as honest and in a Swiss bank account.

brought dividends recently when clouds have gathered over some Caribbean tax havens and political risks have become more evident in Hong Kong. But there is an inevitable conflict with the confidentiality which has been an important selling point in the

Jersey are trying to cast off the image of havens for dubious characters carrying suitcases full of notes.

courts stripped the secrecy away from controversial payments

Jersey and Guernsey new company registrations 1,168 2778 22,963

Guernsey bank profits and deposits				
Year-end	Number of banks	Bank profits £m	Bank deposits 3m	
1980 1981 1982 1983 1984 1985 1986	43 42 41 41 45 47 52	18.5 17.5 23.0 26.0 33.0 38.8 49.9	1,800 2,691 3,307 4,243 5,838 7,209 8,920*	

at constant 1986 prices

Guernsey GNP

in)	Jersey income payable 198	
13 48	married couple with two	hildren ·
75 62 56	Aggregate earned income £	xsT 3
62	9,850	nii
82	10,500	195
02	12,000	795
33	15,000	1,450
73	20,000	2,450

politically stable centres. This favourable image has

Mainland jurisdictions are these days insisting on greater co-operation and Guernsey and

Inquisitive foreign tax inspectors will still get a frosty recep-tion. But last year the Jersey

"You can't stress confidentiality nowadays because of the worldwide move towards exchange of information, says Barry McCance of Grindlays (Jersey). "We don't mind so long as it is done legally. We don't want a trawling operation."

Colin Powell points to the insider trading law recently passed by the States of Jersey, and the drug trafficking offences law to be enacted in 1988. He also suggests that the Jersey authorities will give consider-ation to whether a response is required to the UK's current Criminal Justice Bill in relation to serious fraud.

"The island recognises the importance of international cooperation in coping with organ-

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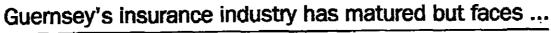
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WARBURG INVESTMENT MANAGEMENT JERSEY

THE GUERNSEY insurance industry last month paid out \$38,000 on what must be the world's oldest risk - a Roman vessel which sank 1,700 years ago in what is now the mouth of

St. Peter Port harbour. A dummy Lloyd's of London insurance slip was subscribed with real money in order that the raised wreck, dubbed the "Asterisk," can be impregnated with polyethylene glycol and eventually installed in a special

building.
The slip attracted 123 subscriptions including a personal contri-bution from the chairman of the growing size and maturity of the island's insurance sector. Offshore insurance is one of



Stiffer competition

been facing significant transat- dent. One response has been lantic competition from Ber- change the tax system, so that muda and the Cayman Islands as payment of the 20 per cent well as Luxembourg on the Con-

ness) has 108 captives within a ties do not become clear for sev-total of 147 offshore insurance eral years. Lloyd's of London, Mr Peter companies of all types. It is Miller. The scheme illustrated growing, having added 15 or so new captives over the past year, but in volume terms it is a long way behind Bermuda, which ha Offshore insurance is one of the most competitive areas of the offshore finance business, but Cayman, which has around 370. Cayman, which has around 370. Cayman, which has around 370. The Isle of Man has only about on to its position as one of the 50 but it is in the same time zone

charge on profits can be post-poned to allow extensive Guernsey (it should be noted that Jersey does not compete seriously in the insurance busieral years.
But further developments are under consideration, with a more radical recasting of the tax laws.

This was recommended in the recent Peat Marwick indepen-Guernsey is determined to hold on to its position as one of the 50 but it is in the same time zone leading centres for so called "captive" insurers.

A strong challenge from the Isle of Man has been as Guernsey and has been expanding fast.

A strong challenge from the Isle of Man has been as Guernsey and has been expanding fast.

"We are failing to attract some says Stephen Butterworth, says Stephen Butterworth, Guernsey, which has already Guernsey's insurance superinten-

authorities: "Guernsey insurers recognise that they should contribute to the local economy by paying taxes." But the competition comes from centres where the main local benefit is sought from fees (including professional incomes) and from associated business travel. The appeal of offshore insurance to Guernsey is that it can bring useful revenues to the island without creating significant numbers of jobs locally at a time when labour resources are stretched to the

Guernsey already has a well-developed infrastructure, with up-to-date insurance legislation passed last year, and a score or so of resident firms which manage captive insurance companies.



Mr Stephen Butterworth, Guernsey's Insurance Superintendent: "We are failing to attract some of the busine

Managers Association.

The island has become something of a centre for offshore aviation insurance. Locally-based Polygon, managed by Transglobe Underwriting, started as a captive, and is predominantly owned by KLM, SAS and Swissair, but is now writing business for many airlines.

In general, however, the island is looking for the kind of captive with them, "he says."

He says that there are indica-

in general, mowever, the island writers with them, he says. Is looking for the kind of captive companies which will only write tions of another 15 or so applications to set up new captives over (sometimes only one), will genthal the next year. "But it is very

Twelve have become associated erate little paperwork, and can through the Guernsey Insurance be added on to the existing busi-Managers Association. ness of the insurance managers.

The island has become some Bigger captives which might

greater componersation count solve some of the difficulties. The Isle of Man is again the main beneficiary of the rapid expansion in this sector.

expansion in this sector.

Even in the captive insurance business the increasingly tight restrictions on business growth are becoming irisome. According to lan Daish, chief executive of Transglobe: "Guernsey can no longer afford to be complacent about the insurance business."

He says that the island enjoys about the insurance business."
He says that the island enjoys a high reputation, and existing client companies are enjoying healthy growth. "But new captives have not been coming in the droves they were," he

cyclical," he admits.

Mr. Butterworth is looking for

a lot more of what are called "association" captives - owned by

a group of companies, perhaps a trade association, rather than a

single parent - and is also hoping to attract more business from Continental Europe where the

captive concept has been slow to catch on and where the competi-tion from Luxembourg has been

observes.
Mr. Daish mentions the possibility of acquiring a new client company next year which might require the addition of 20 staff. "I need an undertaking that I can get new staff in," he says, adding: "Guernsey has to make up its mind whether it wants us here."

Data protection

Comparable confusion

Another sector of the insur-ance industry, offshore life assurance, where there are ten companies, is however facing increasingly severe problems because of the population presdata about themselves need on computer files.

A data protection law went on the statute book in Guernsey on March 3 and in Jersey on September 1, with both islands meeting Britain's November 11 deadline for bringing the provisions fully in to force. This has enabled the British Government's ratification of the European convention to include the two offshore balliwicks. Sures in Guernsey.

"Unfortunately they are labour intensive," says Stephen Butterworth, although he claims greater computerisation could

two offshore balliwicks.

The island authorities made no The island authorities made no secret of the fact that they were joining the computer club simply because they could not afford to stay out. The alternative would have been the disastrous prospect of their finance industries and off from transmission. being cut off from transmission of computer data from the UK

of computer data from the UK and the rest of Europe.

In practice, the island's laws are close copies of the UK Act.

But while the decision to follow the UK model was accepted quietly in Guernsey, the 350-strong Jersey Computer Association mounted a vigorous camputer action of the vigorous camputer action of the vigorous camputer actions of the vigorous camputer actions of the vigorous camputer actions of the vigorous camputer actions of vigorous paign against "slavishly copying" the mainland and succeeded in getting the parliamentary debate on the measure delayed for a

The Association argued that Jersey's special needs as a finance centre. It saw no need locally for registration of data users and, when asked for its suggested amendments, returned the draft law with all references

confusion it seemed to have independence and their opera-caused. But the committee's tion as financial centres." president, Sir Martin Le Quesne, said that, after looking at the

CHANNEL ISLANDERS gained the right on the same day as UK registrar, Eric Howe, they residents to inspect the personal data about themselves held on computer files.

The official argument was that as most Channel Islands computer users had UK connections it was sensible for the local legis-lation to be the same. But Vic Hanby, chairman of the Jersey Computer Association, suspects that the island authorities also saw this as the shortest cut to ensuring Whitehall approval of their laws.

Meanwhile there appears to be

much the same confusion as on the mainland over who needs to register. Jersey's data protection registrar, Ray Sidaway, and his Guernsey counterpart, Michael Clark, both think that many more users probably ought to register than have so far done so,

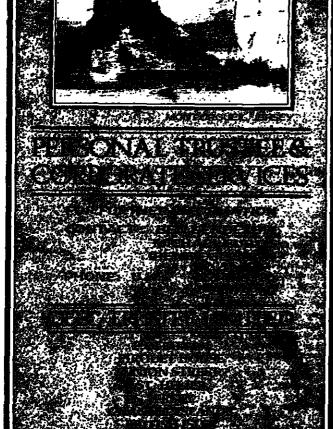
although they admit they have no idea what the total should be. One of the finance communi-ty's initial fears was that trust and company administrators might have to register individu-ally all their thousands of clients. In the event, both Jersey and Guernsey have decided that this is unnecessary where the trust or company has a non-resi-dent beneficial owner, and only the administrator itself need reg-

the proposed UK-style law was not only unnecessarily cumber UK Act, it has been argued, is some but did not take account of that the islands can benefit from clarifications of the law and court decisions reached in the

But Vic Hanby sees dangers in users and, when asked for its suggested amendments, returned the draft law with all references to registration struck out.

The Jersey States committee responsible for steering through the measure had doubts itself at they bring in. I think in the long term this could have serious one stage about adopting the UK term this could have serious law because of the amount of implications for the islands'

Edward Owen



investor protection

Rush to match UK rules

Financial Services Act 1986 are causing a good deal of aggravation for Jersey and Guernsey just now. And Guernsey, at least, has more than a passing preoccupa-tion with Section 130 too.

The full provisions of the UK's new investor protection legisla-tion are now due to come into effect next April, in less than four months time It looks as though the impact on unrecog-nised offshore funds will be tougher than under the existing Prevention of Fraud (Invest-

ments) Act. It will become illegal for UK

fund promoters to obtain a listing on the London or other clied in "designated territories"
recognised stock exchange, in will be eligible for marketing on which case the obstacles to the mainland. The UK's Secreting director of MIM Britannia mainland marketing have mostly tary of State for Trade and International, says that although

warning them that because it land.

may no longer be possible for them to issue shares freely they may cease to qualify for a listing. Jersey is rushing to enact its

DISCOUNT

SECTIONS 87 and 88 of the UK's possible for offshore funds to be Island funds if Jersey and Guern-

Industry will grant designated status so long as he is persuaded

already has such legislation in which would require payment of place, but that is not the end of extra fees to the Jersey authorit because the islands also need ties. "It won't be a tremendously to draft detailed regulations to large number of funds," he conbe enforced under the enabling siders.

there is great dincertainty and is that there are a number of the offshore specialists are liable offshore life assurance compato mutter under their breath nies in Guernsey which will also about an aggressive act of extrabe affected by the mainland legistation in the second of the mainland legistation in the second of the land regulators are being Act. They will need to be recognized the properties of the like section 130.

This section 180.

are trying to cut corners by sim-ply reproducing whole chunks of assurance products are given 90 the UK legislation in order to per cent protection should their reduce the chances of argu-company fail. This is achieved

are exactly the same.

Apart from Section 87, the Channel Islands are also pursuing the possibilities raised by Section 88 of the Financial Services Act, which proposes an alternative route to recognition. This relates to individual funds, which would the propose have to which would themselves have to prove they were able to provide

remains obscure, and it is not evident whether the provision is meant to apply to centres like Jersey and Guernsey, which each are host to several hundred offshore funds with assets of the order of \$4bn on each island. However, the Channel Island authorities are looking at the

The Channel Islands are not in a position to take advantage of yet another route to recognition by the mainland, Section 86. This applies only to funds registered in member countries of the European Community. So Jersey and Guernsey funds could be at a disadvantage in some respects to the increasing number of funds being set up in Luxem-bourg. Gibraltar, too, counts as being part of the EC.

Can the Channel Islands meet the April deadline for designa-tion under Section 87? "We are going to find it difficult," admits James Jenkin, Jersey's assistant commercial relations officer. Quite apart from the need for drafting and enacting new laws and regulations, there will be a requirement for individual funds to change their constitutive doc-uments, involving the calling of meetings of memi

possible for offshore funds to be Island funds if Jersey and Guern-sold so long as they have not sey can take advantage of the of the Jersey Fund Managers been advertised or otherwise key escape provisions in the promoted. Financial Services Act, set out in Moreover, it has been open to Section 87

International, says that although the UK sales of his company's 25 But from next April such listings will be irrelevant, and in that such territories provide some mainland business for 20 of
fact the London Stock Exchange equivalent investor protection to them and as much as half the
has written to offshore funds that provided on the UK mainhat because it land.

UK. "We don't want to lose a funds are often small, there is The Channel Islands intend to market for any fund," he argues. apply for designated status, and James Jenkin says that Jersey Jersey is rushing to enact its will need a UK class of fund, and

Guernsey has the slight advantage of having enabling legislapoint of view there are good and tion already in place, but it still bad aspects to the new mainland has to set up appropriate legislation. On the one hand, detailed rules. One complication there is great uncertainty and is that there are a number of the offshore specialists are liable offshore life assurance compa-

tory status is obtained the This section, like Section 88, Guernsey and Jersey funds could requires "adequate" protection to in some ways be better off than be demonstrated and the sticking before.

The big problem at present is Guernsey to show that there are that seemingly impossible time pressures apply. Consequently provided in the UK under the the Channel Island regulators Policyholders Protection Act.

ments: there can be no dispute through an industry-wide com-about "equivalence" if the rules pensation scheme. But a similar plan for an offshore centre like However, the existence of two Guernsey is considered to be types of funds - both open-ended impracticable because the failure investment companies and unit of one company would be much trusts - complicates the issue. On more expensive for the remainhe mainland there are only unit ing life offices than in the UK where there are several hundred

Another problem area is that of compensation, where even the mainland rules are unclear yet, and offshore centres could face problems given their relative lack of resources.

Apart from Section 87, the members in the Isla of Man and Manual is a section which has members in the Isla of Manual is a section which has members in the Isla of Manual is a section which has members in the Isla of Manual is a section which has members in the Isla of Manual is a section which has members in the Isla of Manual is a section which has members in the Isla of Manual is that compenies. members in the Isle of Man and Luxembourg as well as the Chan-

nel islands. He says that several schem are being discussed, including OLOA-wide schemes. The main thing is to get something agreed and approved before April. Per-sonally I welcome policyholder protection. It will make market-Exactly what this means ing much easter.

Barry Riley

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A healthy year ahead

FOLLOWING consultations with ing to extend the scope of AlderGuernsey's government, the ney's prospects by attracting which would receive net profits
Home Office and the banks, finance business that would be after deductions for printing
Alderney is proposing to introoutsidefed too small for Guernadministration and any losses

Guernsey's government, thome Office and the banks, Alderney is proposing to introduce its own money coins and possibly notes as well.

Says the chairman of the are expected to establish themselves in the little town of St. Ann as a result, while talks are the few self governing communities and what is seen as doesn't have its own currency."

Unlike Sark, which has an unbroken history of indepensional unbroken h dence within the overall jurisdic-tion of the Guernsey Bailiwick, Alderney's community was rebuilt after the second world war, during which the island had been evacuated and used by the Germans as a slave labour camp. A new constitution in 1948 set

up a parliament of nine mem-bers, subsequently increased to 12, and a President, all elected by universal suffrage. This makes Alderney the only Chan-nel Island with a democraticallyelected head of government. Jon Kay Mouat the island's resident advocate, begins his fifth consecutive term of office as President

But the 1948 reconstruction also made Guernsey responsible for underwriting the smaller islands financially so that today Alderney - only three and a half miles long by one and a half has a work permit system in miles wide - is tied to the operation local businessmen say increasingly sophisticated lifes that there will be no difficulty tyle of its prosperous neighbour.
The 2,200 inhabitants are
mostly settlers from the UK who

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TO THE REAL PROPERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF THE PERTY OF T

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Edward (e

mostly settlers from the UK who tay. Guernsey's rate of income tax, social insurance and duty. Alderney and beside providing and the island has to foot the good links with Jersey, Guernbill for Guernsey's administrasey, Southampton, Bournemouth tion of main services such as and Cherbourg makes it pereducation, public health, social feetly feasible to undertake day security the airport and policing. Although an extra few thousand pounds in tax returns is to boast about Alderney's infraoften all that is needed to swing structure" the islands airline and charge is lands airline and providing and beside providing good links with Jersey, Guernbill for Guernsey's administrasey, Southampton, Bournemouth to undertake day security the airport and policing.

And although no one is going to boast about Alderney's infra-

very vulnerable. This year looks healthy for computer links. enough with a 10 per cent rise in Alderney has a s enough with a 10 per cent rise in tourism a record number of visiting yachts and an expected accu- in this context Guernsey's Big mulated budget surplus of Brother role has the advantage

The forecast for next year is supervision.

Some local businessmen think even better, with an expected Some local businessmen think surplus of \$750,000. The tourist that Guernsey has done nothing trade is likely to get a boost from to point finance industry a new link by Condor hydrofoil 'crumbs' too small to interest the from Weymouth operating three smaller island, in Alderney's times a week from June 16. The direction. There is also resent-service will also provide better ment about the Guernsey Post sea connections between Alder Office's handling of Alderney ney, and Guernsey and Jersey. stamp Issues.

Lately, the authorities and In 1981 it was agreed that the local businessmen have been try. Post Office would produce

the credibility of tiny Alderney as a centre for even modest off-shore business is probably the biggest hurdle to overcome. Yet for organisations such as

Sark has to face the fact that an invisible income may dry up

Unlike Jersey and Guernsey there are no restrictions on outsiders buying and occupying property. And although Alderney alone in the Channel Islands about obtaining permits for anyone benefiting the community.
The Channel Islands airline

often all that is needed to swing structure" the island is comAlderney's annual budget out of pletely integrated with Guernthe red and into the black, the sey's Telecom system which
economy - based largely on provides direct dialling to 170
wealthy settlers and tourism - is countries worldwide telex and fax transmission and facilities

of ensuring the same standard of

Yet for organisations such as small building societies, freed under new UK legislation to court custom from expatriates, subject is still being discussed. In the meantime, Alderney is determined that proposals for the mined that proposals for the island's currency will be kept

under its own control.

The tiny island of Sark, meanwhile, is having to face the fact that an invisible income which has discreetly earned its 500 residents thousands of pounds annually for many years and may

soon dry up.

The finance committees in Jersey and Guernsey have agreed in principle to introduce a new kind of tax-exempt, non-resident company that would no longer be required, as at present, to have a majority of non-local directors and hold board meet-

ings outside the islands.
Sark has prospered by being the most convenient location for such meetings and director-renting there has grown into big business for some inhabitants and a useful supplementary income for others.

Tales of board meetings held over the washing up in small cottages and of directors more used to gutting fish than holding a ballpoint have led to the practice being nicknamed the Sark

Not a penny from these earn-ings goes direct into Sark's general revenue because there is no income tax. But all Sark's services and facilities from its res-taurants to its children's boarding school fees and the upkeep of its houses has bene-fited from the bonanza Michael Beaumont, the heredi-

tary Seigneur, has warned that it will have serious long term implications if this source of livelihood disappears. But so far no one has mentioned the unmentionable - the introduction of income tax for the feudal

Willa Murray

Bob Baker examines the islands' busy media scene

BBC will enter the TV news race

Channel Islands is inte Both Jersey and Guernsey have their own, separately-owned, daily newspaper selling respectively around 25,000 and 16,400 copies six days a week and, with more than two readers

per copy, claiming virtually "sat-uration" circulation. Channel Television, the Independent Television Authority's smallest contractor, with studies

in Jersey and Guernsey, claims up to a 75 per cent share of local viewing figures for their "flag-ship" news and current affairs programme Channel Report at 6pm every weekday.

The BBC's radio stations, set up five years ago as separate operations in Jersey and Guernsey, have what are described as operations in Jersey and Guernsey. However, Channel Television, bidnest listening figures of the interest, continued in the company to produce each operation. This is expected to get operations in Jersey and Guernsey. However, Channel Television, bidnest listening figures of the interest, continued into much larger new nearly ters in Jersey. Among other things, this will be enable the company to produce much more programme material to the UK national operation. This is expected to get into much larger new nearly ters in Jersey.

Among other things, this will for export to the UK national operation. This is expected to get into much larger new nearly ters in Jersey.

However, Channel Television, operation, in the UK national operations in Jersey and Guernsey in the UK national operation. The UK national operation is expected to get into much larger new nearly ters in Jersey.

However, Channel Television, operation, in the UK national operation. This is expected to get into much larger new nearly ters in Jersey.

However, Channel Television, operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in the UK national operations in Jersey and Guernsey in Jersey in Jersey in Jersey in Jersey in Jersey in Jersey in Jersey in J sey, have what are described as the highest listening figures of any of the Corporation's local radio operations. Spurred on by to remain the frontrunner in the such support, the increase in local television race for some

five days a week. Now there are year ago they linked their screen

the station at some time during the station at some time during the week. The Jersey station's an 80 per cent pre-tax profit figures are equally as impressive.

A further measure of the two record \$975,000.

A further measure of the two record \$975,000.

With all its activities booming the group has launched a rights dren in Need Appeal, the Guern-issue to raise additional capital to finance their move next year into much larger new headquar-

broadcasting 75 minutes a day, for the better, since just over a locally."

casts 42 hours of material a week
- an average of six hours a day.
The latest audience research
figures show a 71 per cent
weekly reach enabling the Corportion to claim that 75 per
cent of the population listen to
the station at some time during
Channel Television announced
the real reach of the property of the station at some time during
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The leves of the station announced the station at some time during the station at some time during the station at some time during the station at some time during the station at some time during the station at some time during the station at some time during the station at some time during the station at some time during the station at some time during the station at some time advertising sales operation to that of TVS.

The latest audience research through subsidiary companies into such businesses as security systems and television rental.

For the year ended March 31, Channel Television announced the station to that of TVS.

Constituting the correction to the station to the station to the station to the station to the station at some time during the station to the station to the station to the station to the station to the station at some time during

such support, the increase in local television race for some 60,000 adult readers a day out of their programming has been time to come.

After years of struggling they say, "easily outsells the for example, the Guernsey stagainst financial odds, CTV's force tion started with four staff tunes have taken a distinct turn national newspapers sold

The newspaper is part of The

media-orientated subsidiaries includes Michael Stephen publishers who produce a number of special interest and controlled-circulation titles.

One is Jersey Holiday Post, a weekly distributed to all hotels, guest hotels and camp sites each summer. It has a more upmarket winter counterpart - VIP Post. inded, too, is a gloss maga-Offshore Finance, distribzine, Offshore Finance, would uted free throughout the world to provide a "shop window" for the Jersey and overseas for the Jersey and Guernsey finance industries.

Michael Stephen have also just launched a local glossy magazine, Jersey Now, to be posted quarterly to 10,000 selected homes in Jersey.

The other "big gun" of the island media scene is a broad-

sheet daily, Guernsey Evening Press and Star, the "flagship" of the 90-year-old Guernsey Press Company's diverse printing, publishing, wholesale/retail and

property-owning operations.
The company claim that their newspaper is read every day by

87 per cent of the island's adult population with only three out of every 100 adults not reading it at least once a week. This, they say, compares with only 62 per cent reading all of the national newspapers put together.

Like its Jersey counterpart, the Guernsey company, whose editorial staff use direct input techrial staff use direct input tech-nology, also produces a weekly newspaper largely for overseas circulation to expatriate island-ers. In addition, for several years they have produced a free Satur-day leisure and entertainment tabloid pull-out called Weeken-der.

With so much media activity, coupled with a bustling offshore finance industry, it is not sur-prising that there are several busy local advertising agencies.

Two of the largest, BdO and Wallace Barnaby, each with turnovers estimated to be in excess of \$1m a year, have offices in both Jersey and Guern-sey and are branching out into other offshore territories. BdO recently opened an office in the City.

Property

Migrant law inhibits the top end

PROPERTY FIRMS in the Channel Islands are trading in a mar-ket much like that of London's commuter belt, with plenty of money around and high earning professionals ready to go well

The value of residential property sales in Jersey over the 12 ally moved into Jersey this year months to June 1, 1987, totalled under the k category.

He said: "The new controls initially had a depressing effect on and the average price of a house was \$94,000.

Jersey's figures are normally boosted by sales in the £im region to what are known as k class buyers - a limited number of wealthy immigrants allowed

Over the past year, however, business in that sector has fallen off. The reason has been the decision of the island parliament

new restrictions have caused a loss of confidence among buyers house jumps in price by being in the \$600,000 to \$1m brack-eligible for the "open market" et.He points to the fact that, register, representing the preatthough the quota is five, only mium mainland buyers are pre-

puter analysis by local estate tially had a depressing effect on that a \$700,000 property can agents, Robin Stone Partnership, the general property market, but look much better value than a most of it recovered quickly. \$180,000 one.

Properties up to half a million Like the sou pounds or so have been selling Channel Islands have been because professional people are experiencing a general steep rise now earning enough to pay that in house prices. The impact on

of wealthy immigrants allowed in under section 1(1)(k) of the echelons of the market will pick in Guernsey, where some properties are reckoned to have shot up returns. There have been signs by 40 per cent in the past year of it with recent sales of and where, unlike Jersey, there £600,000 and £900,000."

Guernsey estate agents report decision of the island parliament Guernsey estate agents report to put tighter restraints on immigration, reducing the annual island's so-called open market prices has led to an unexpected quota of rich settlers admitted a pool of 1,700 higher-priced new market opening up in from 15 to 5.

Jersey agent Freddie de Gru-restriction to newcomers.

one wealthy immigrant has actu-ally moved into Jersey this year tages of local residence. The

premium becomes more apparent as one moves downmarket so Like the south of England, the

first time buyers and lower is no price control.

The combination of an acute

properties available without Guernsey—the sale of self-cater-Jersey agent Freddie de Gru-restriction to newcomers.

Chy said: "The top end of the Said agent Pat Swoffer: "Busi-market has been very badly hit.

There has been a considerable market from \$300,000 upwards erties have been bargains for

drop in prices."

Robin Stone thinks that the end has been pretty slack."

Robin Stone thinks that the new restrictions have caused a Under Guernsey's system a Under Guernsey's system a voing couples in an island visitor finds this hard to believe where a house in reasonable But virtually all the new offices repair is difficult to find at are built either for a particular under \$80,000. The Guernsey client or on a pre-let basis.
Tourist Board however, is wor- Where there is accommodation, ried about the loss of up to 1,000 it is snapped up before the agent beds and the loophole in the law needs to look for a tenant. that enabled this market to The last of four 5-storey blocks develop is now being closed.

The last of four 5-storey blocks built on a former cinema site in

this interference with market one opened in 1980, the other forces is counter productive. He completed this year, both are cites the case where his firm being fully used by the bank obtained an offer of \$96,000 but itself. A \$7m development elsethe housing authorities stipu- where in the town by the Royal lated \$72,000 with the result that Bank of Canada was originally

accommodation exceeds supply. the island, I think the expansion
Observing the amount of of the existing industry would
development in St Helier and St take up forseeable office space."

Peter Port, the respective capitals of Jersey and Guernsey, the

develop is now being closed.

'Under Jersey's housing law St Helier was recently sold to any residential property transaction can be referred to a panel other blocks were bought by for scrutiny and the price close Manhattan and the fourth reduced. The aim is to keep down prices for the less well off, that Park of the Carebox of the less well off, that Park of the Carebox of the less well off, that Park of the Carebox of the less well off, that the Carebox of the less well off, that the Carebox of the less well off, that the Carebox of the less well off, the Carebox of the less well off, the Carebox of the less well off, the Carebox of the less well off, the Carebox of the less well off, t but Freddie de Gruchy thinks Bermuda now has two buildings,

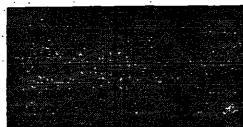
the UK owner of the bungalow expected to have space for let-simply decided to leave it empty. ting, now it is likely to be fully Fuelled by the continual occupied by the Bank's own growth of the finance industry staff. the commercial property market Said Guernsey estate agent is buoyant - almost too buoyant Chris Shields: "If another finansince the demand for office cial institution never came into

ONE ECONOMY ORTH INVESTING IN.

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has been decimated by over-fishdelicacy found in the Channel ing.
Islands and, like so many other Quite why anyone should species these days, one which bother to fish so enthusiastically

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Travor Wyrm, Royal Trust Bank (Jersey) Limited, PO Box 194, Royal Trust House, Colomberte, St. Heller, Jersey, Chemnel Islands, Telephone: (0534) 27441, Telephone: (0534) nd me more details about Royal Trust De

a rubbery molluse that needs to be cooked slowly overnight, before it is remotely tender enough to chew on, is a mystery. Like a limpet, it has only a top shell, the inside of which can be pearly, its large foot both attaches itself to the rocks and allows it to move and it ests allows it to move, and it eats

In most other parts of the world it is called abalone and the inhabitants of Guernsey speak in loving tones of this delicacy. Its local name is a corruption of oreille de mer because the rough upper side of its shell looks like a

upper side of its shell looks like a mummified ear.
To try to prevent overfishing, Guernsey has peculiar by-laws which restrict the once popular practice of foreshore gathering of the ormer to the days of the new moon and full moon, and two days after each, from January 1 to April 30; in other words for 24 days in the coldest part of the year, with no diving gear or

Not surprisingly, when pressed, over half admit never to having eaten an ormer, and oth-

naving eaten an orner, and oct-ers say that it is not all it is cracked up to be. Nevertheless, because the numbers are severely depleted, the government of Guernsey decided that something needed to be done about it. After consultations with the universities of Brest and Galway, plus some input from Portsmouth Polytech-nic, it has financed the construcof a series of large breeze k "hives" at about the low water line, the molluse's natural habitat. It is now hoping to per-suade local people to become " foreahore farmers" and take responsibility for rearing alloca-tions of the 10,000 seed ormers a year which the Government plans to supply over the next

three years. Once they have grown to full size, the farmers' job will then be to harvest them for shipment to a world market reckoned to be capable of consuming 300m. tons of abalone a year. As it is, the current total world supply is put at no more than 30 tons. Cash tills and conservation, it seems, can go hand in hand.

Another shellfish venture a few miles away is strictly com-mercial - oyster farming. Sur-rounded by an array of bubbling rounded by an array of bubbling are exported every year, particu-bottles that would have kept Dis-larly to France and Spain. ney's sorcerer's apprentice entranced for hours Mark Dravers and his wife Penny, along

with colleague Richard Fox, have devised a system which produces 200m baby oysters each Monday morning

Monday morning.

They achieve this by having the equivalent of a few queen bees sitting in a tank being fed on the very best quality algae. The water temperature is gradu-ally increased to create an impression that the tide is com-ing in over hot sand; so it must

be summer and time to breed. Each breeding cyster,a highly prolific Japanese variety, produces 20m to 30m eggs. There are 10 of them working away hence the weekly birthrate

away hence the weekly birthrate of 200m.
The eggs are artificially inseminated and develop into larvae which, after two or three weeks, then metamorphose by attaching themselves to a conveniently-provided sliver of shell or stone and start growing their left shell and start growing their left shell. Like Strasbourg geese, the larvae are fed a saline soup cooked up in four-foot high plastic cookers. algae with the result that they vary in colour from near-clear and lime green to sarsaparilla

brown.

The larvae need different algae, which are brewed up in an adjoining laboratory, at different stages in their growth in order to achieve their maximum growth rate of approximately 20 per

Eventually the little seedlings are strong enough to face the great outdoors, which in this case is is the Guernsey Sea Farm, a four-acre, 90-foot deep, coastal pool, overshadowed by the towering granite cliff from which it was quarried in the first place. a four acre, 90-foot deep, coastal pool, overshadowed by the towering granite cliff from which it was quarried in the first place.

Originally a rock hole near the sea, it was transformed into a saltwater pool by a Royal Engineers blasting exercise. It is an ideal environment. It receives ideal environment. It receives ample sunlight which, in turn, breeds abundant plankton.

A paddle wheel reminiscent of

something from a Yukon gold mine, pumps 30 tons a minute of food-enriched water from the pool up through the baskets in which the seedlings are growing and, despite the high mortality rate - it's the same for the clams which are also farmed there -between 20m and 30m seed oysters about the size of a fingernal

Stuart Alexander

THE DAMAGE caused by the October hurricane was another blow for island growers who have been struggling to remain

viable in recent years.

In Guernsey it is estimated that 38 per cent of all glass houses was affected by the storm, with 246 acres damaged and 17 acres totally destroyed. Of the latter, 3 acres were of old glass not in production.

In some cases restoration is In some cases restoration is expected to take six months

although unlike the polythene tunnels favoured by many Jersey growers who woke up to find them a total write-off, all the storm-hit modern glass is repair-able. Portuguese workers from Madeira have come to Guernsey to help carry out the work. But the hurricane was a fresh

setback for an industry which, according to a recent study of its prospects by consultants Peat Marwick McLintock, (undertaken as part of a general economic appraisal of the island) has seen a decline in its area of glass from 968 acres in 1979 to 712 acres in Tomatoes, which once domi-nated the island's horticul-

ture have declined over the same period from the position where they accounted for 60 per cent of the glass to only 14 per cent. Total revenue from horticul-Total revenue from horticul-ture's principal exports fell in real terms from nearly \$62m in 1979 to less than \$27m in 1986. The report added: "The decline of the industry has not been fully recognised. In many quarters horticulture is still regarded as a, if not the, major industry." The consultants foresaw continued contraction over the next

five years with commercial acre-age under glass falling to around 625 acres. They predicted a fur-ther drop in tomato production although not on the same scale as recent years with a rise in export of roses, exotic plants and

The decline in the Industry has not been fully recognised

Recommending "a strategic overview containing detailed projections" for the industry, PMM suggested that Guernsey's policy-making for horticulture had been based more on senti-ment and political pressure than on rigorous analysis of the

John Langlois, president of the horticultural committee, thinks that some of PMM's conclusions are unduly pessimistic, aithough he has welcomed the recommendation that there should be an independent review of the infiliation. He points out that in the past, it was horticulture that had pioneered outside assessments with an independent report on the tomato industry, followed by

appraisal had come at a time when the industry had been fac-ing special difficulties from producers had recovered well. He praised the resilience of Guernsey growers, who, generally speaking, "got off their backsides and down to work."

Mr Langiois instanced the devantation

astating frosts early this year when \$30,000 of government

Initially, support was seen as essential to ease the job loss problem but today's conditions

Horticulture

Hurricane blow

of virtual full employment and scarcity of glasshouse labour have changed the situation. Last year, tomato growers received \$200,000 in price support - final payment in a govern-ment scheme to help producers weather the tomato trade recession. It was introduced in 1980

with £600,000. Support now takes the form of Support now takes the form of low interest leans for investment in modernisation, help with sales promotion, and grants for growers experimenting with new crops. Aid is linked to export sales for the industry at 3 per cent of the total for capital investment and 1 per cent each for promotion and new crops. It has been of great assistance to Guernsey, faced with the decline in its tomato trade, in reshaping its horticultural industry and looking with some success - for new crops. One has been cut flowers which have

been cut flowers which have been boosted by the sharp increase in fuel prices experi-enced in the 1970s since they require less heat. Whereas the acreage under glass devoted to cut flowers stood at around 31 per cent of the total in 1979, by last year it had risen by over 50 per cent with 420 acres of flowers grown indoors as against 278 th 1979.

Figures for 1986 show that flower exports including orna-mentals were worth nearly £19m, tomatoes £6.5m and other edible crops \$1.305m. One of the fastest growing new markets has been flowers sent by post. Last vear 353.171 boxes - an increas of 100,000 on 1985 - were mailed

bringing in nearly \$2.5m.
The Guernsey Growers' Co-operative - successor to the Guernsey Tomato Marketing Board - began trading at the beginning of this year from former GTMB premises leased back from the

island government.
The new marketing organis tion is voluntary, governed by its own members. Legislation forcing all tomato growers to export through the GTMB was rescinded two years ago and the board - established in 1953 - was

put into liquidation.

Recently the co-operative installed three fast chill units in its cool store, principally to enable kiwi fruit to over-winter in the island until the coming of spring and better market prices. Kiwi fruit is now produced by a number of growers in some 34

Channel Islands Exotics, which has a kiwi fruit section, was formed this year by a group of eight producers to pool exper-tise and marketing ideas for the babaco, a South American fruit The latest available export fig-ures show that horticulture was allied to the paw-paw. The group expects to export some 26,000 babaco in 1987 and will eventuworth \$22,766,707 in: 1985 -about \$2m down on 1984 which ally grow other experimental

Service on a "Guernsey basket of exotic fruit" include some in the tomato family such as pepinos and Cape gooseberries.

Peppers, aubergines, parsley, celery and cucumber are among more conventional alternative crops other growers are now

crops. Trials are being carried out at the Horticultural Advisory

actuding. Horticulture in Jersey is well diversified. The island exports a greater variety of crops than Guernsey but the industry has never been a mainstay of the

fered the same traumatic contraction. Jersey's main export, the potato, has continued to hold its own in the UK market.

was considered a record year. Biggest single earner was the Jersey potato at over \$9.5m, followed by cauliflower at over \$3.25m and flowers at just over

Jersey grows far more vegeta-bles and flowers outdoors than Guernsey and cultivating Jersey Royals under polythene sheeting is an increasing trend. Over 1,200 acres of potatoes were planted under polythene in 1985 com-pared with about 530 acres in 1984.

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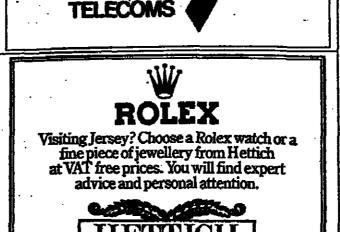
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CHANNEL ISLANDS 7

MILLIONS OF pounds are to be spent by Channel Islands elec-tricity undertakings to ensure

tricity undertakings to ensure short-term and long time supplies for their 60,000 customers, while decreasing their dependance on imported, dollar-costed oll as a primary generating fuel. The part private and part Government-owned Jersey Electricity Company(JEC) with 35,000 consumers, has already laid a submarine cable to the nearby French coast to draw in cheaper electricity through the summers ernment-owned Jersey Electricity Company(JEC) with 35,000
consumers, has already laid a
submarine cable to the nearby
French coast to draw in cheaper
electricity through the summers
from Electricite de France(EDF)
In 1986 this link supplied 163m
kilowatt hours of electricity
against a total of 217m kilowatt
hours generated locally. There
was also an input of 7.5m kilowice supplied 163m
in Guernsey last year was 8.7MW
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in Guernsey last year

watt hours from a small refuse incineration unit.

As the European grid generates are electricity from a range of primary sources, from water power, oil, coal and nuclear power, this salready seen as a substantial step towards flexibility.

In January, the Jersey Parliament will debute the report setting out the future options for the future options for the consultants also eliminated three consultants also eliminated three consultants also eliminated three consultants also eliminated three consultants also eliminated three consultants also eliminated three consultants also eliminated three concepts to plugging into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continental European grid followed a detailed report by consultants Ewbank Preece Brighton into the continent grid followed a detailed report by consultants Ewbank Preece Brighton into the continent grid followed a detailed report by consultants Ewbank Preece Brighton into the continent grid followed a detailed report by consultants Ewbank Preece Brighton into the continent grid followed a detailed report by consultants Ewbank Preece Brighton into the continent grid followed a detailed report by consultants Ewban

locally generated electricity. A renewable energy technologies switch from oil to coal-fired primary fuel is to be recommended, again on grounds of flexibility tidal barrage

cable link are "progressing" and site investigations have been carried out. Mr John Humphreys. A refuse plan would cost an general manager of the island's estimated \$4m to \$13m and \$13tes Electricity Board says that would produce only about \$MW work is still continuing on tech-

Energy supplies

French links

was also an input of 7.5m kilo- ity local-lending opportunities.
watt hours from a small refuse Guernsey's decision to investi-

plus economy.

In Guernsey negotiations with pletely uneconomic, although EDF for a similar submarine the Channel Islands do experience tidal rises and falls of up to

thing like the island's maximum power requirements a total of 168,28 metre high wind generating turbines would be needed.

They were also seen as too expensive to even augment the capacity of the Island's existing diesel plant.

This consists of four slow speed Sulzer diesel generators the latest of which a 14.2MW unit came on stream only recently, it brings the power stations "firm capacity" to 56MW, although there is spare power over and above this.

Dennand for electricity contin-

is at its most expensive.

based portion of the link, the reliability of supply could be affected by the ravages of winter snow and ice.

The first choice would not increase fuel flexibility and the increase fuel flexibility and the islands being regarded as a second-holiday destination, provided we are talking about the quality visitor.

There would have to be tariff increases too, if the French linked option was selected, not only to cover installation costs but also because it would have to be used during the winter months when French electricity is at its most expression. Furthermore because the sup-ply from EDF depends upon overhead cables for the land-

accommodation was sold out by year plan.

mid-February are over. Visitors

The alm is at least to maintain
are booking later and often for
shorter stays: Tour operators are
tourism makes to the local econhaving to cater increasingly for
the short break market and for around \$200m in Jersey and \$65

Tourism

vided we are talking about the quality visitor."

A year or two ago such a remark by a leading figure in the local tourist industry, lain Mac-Firbhisigh, chairman of the Channel Islands Tour Operators. Group, would have sounded almost poetical. Today the majority of Island hoteliers accept it as a perfectly reasonable forward looking view.

The pattern of the Channel Islands tourist trade is changing. While there are still thousands of people who take their main holiday there the growth of cheap package tours to sunnier resorts has meant that Jersey and Guernsey can no longer expect a mass summer influx of loyal British holidaymakers to fill their 35,000 tourist beds.

The days when high-season accommodation was sold out by mid-February are over. Visitors are booking later and often for

although there is spare power over and above this.

Demand for electricity continues to increase in both islands. Some long tent calculific values. Some long tent calculific values to increase in both islands. Some long tent calculific values to increase in both islands. Some long tent calculific values to increase in both islands. Some long tent calculific values to increase in both islands. Some long tent calculific values to increase in both islands want to adapt to quickly changing booking charts. "We are all having to work harder," said Mr MacFirbhisigh.

The three main options facing off-construction could be met off-construction could be met without the need to increase tar-left, near St Helier Harbour, to lay another submarine cable to France, or to switch to coal-generated electricity

To Jersey at pract at equivalent the short break market and for around \$200m in Jersey and \$250m in Jersey is again exploiting the immense popularity of the Jim Bergerac character created by John Nettles (himself a great publicist for the island) in the BBC TV thriller series, which is just about to enter its sixth instalment. Bergerac has given Jersey the sort of exposure the other interesting experiences the islands have to offer

Because of land shortages and planning restrictions completely new hotels are a rarity in the islands. However a 100 bedroom hotel is under construction for Novotel UK at Grand Havre Bay Novotel UK at Grand Havre bay in Guernsey and a hotel provid-ing 25 bedrooms and suites has been opened at Guernsey's Bazon Bay as part of the Channel Islands' only timeshare develop-

Tourism investment mainly takes the form of improving existing establishments. The larrotel de France where a major redevelopment has included the rebuilding of one wing at a cost of £5m - designed, according to General Manager Robert Parker, for "business people, conference delegates and upmarket tourists." Iain MacFirbhisigh thinks that

character as small self-governing communities.
For 1988, the Guernsey Tourist Board has taken the bold step of making a Renoir painting the centrepiece of its publicity. An important exhibition of his paintings of the island which he visited in 1883, is to be staged tourists and 15 per cent of Guernsey's.

Guernsey's.
The French, Belgians, Dutch

Edward Owen

private wrangling and much private wranging and much heart searching among members of the local cultural body, La Societe Jersiaise, a 53m exten-sion to the society's museum in St Helier has been given the

go-ahead.

Jersey's parliament agreed last, only if La Societe transferred has begun it will take five years roamed Jersey some 150,000 lersey's parliament agreed last, only if La Societe transferred has begun it will take five years ago. Romes and skulls were

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1990s because of current pressures on island resources.

Construction will be funded by the Jersey Heritage Trust, a government-sponsored body set up in 1980 to co-ordinate historic castles, museums and art galleries.

Dut not the ownership of all the society's collections.

La Society's collections.

La Society Jersiaise was founded in 1873 and many of its present members were afraid that the proposed "partnership" in a Jersey Museums Service was simply a form of nationalisation.

Societe approached the trust for had come to co-ordinate the rich-

Jersey's rich archaeology is finally to go on display

Treasures of the past

sentation of the La Cotte site. We are hoping to recreate the cliff face - probably on two floors."

This complex site covers a timescale of a quarter of a million years. Digs have been undertaken periodically ever since 1881 by both local and international embacolation.

Societe approached the trust for funds for a new museum on the site of an 18th century ware-house adjoining its existing museum at Pier Road.

The need for a new museum had been under discussion since around 1970. But the society's pushed aside. This faction triseponsibility for storage and display, in modern conditions, of archaeological treasures from the prestigious site of La Cotte ety and the trust so that propose als for the new museum could be restored findings gained in international significance.

The order of an 18th century ware-house adjoining its existing messor of Jersey's past and inject a professionalism that only government money could sustain.

They argued that there were built-in safeguards to ensure that them were built-in safeguards to ensure that them were built-in safeguards to ensure that them were built-in safeguards to ensure that them were built-in safeguards to ensure that them worldwide interest in La Cotte. The \$60 tome incorporates the work of the late Professor Charles McEarney with contributions by acientists from five buttons by acientists from five als for the new museum could be report. According to Dr Momrant test the site yielded human teeth that are the only true Neander-than are th

month to proposals for the new ownership of all its Pier Road properties, apart from its library, is not expected to start until the is not expected to start until the 1990s because of current pressures on island resources.

Construction will be funded by the Jersey Haritage Trust, a gov
La Societe Jersiaise was construction will be funded by the Jersey Haritage Trust, a gov
La Societe Jersiaise was sentation of the La Cotte site. We preding herds of prehistoric tests over the cliff edge to their feet and the proposals for the new numeration of the La Cotte site. We pears founded in 1873 and mamy of its feet and the lack it will take five years founded in the left age to their feet and the left and the lack it will take five years founded in the left age. Bones and skulls were on the public.

"What people will see when the public with a primitive man used such they first walk in will be a representation of the La Cotte site. We peding herds of prehistoric feet the public of the

The Mourant Trust set up in honour of Dr Arthur Mourant, a distinguished Jersey octogenar ian, was among a number of bodies that sponsored the La Cotte

became imperative as these als for the new miseum could be restored findings gained in international significance.

Jersey's government was prepared to provide the money vice at the beginning of this through the Heritage Trust but year, expects that once building mammoth and rhino that the headquarters of the series were the remains of woolly the headquarters of the series were the remains of woolly the headquarters of the series were the remains of woolly the headquarters of the series were the remains of woolly the headquarters of the team countries, and is edited by Dr. who opened up the chamber countries, and is edited by Dr. Who opened up the chamber tomb of La Houghe Bie, a neo-national significance.

The most spectacular discoverials now has its main archaeo-legical and geological museums.

from around 250 BC to 1250 AD. tant product Recent digs in St Peter Port have established for the first time that the harbour capital was a thriv-

ing Roman trading post.

These discoveries coincided with the recovery of a unique Roman wreck from the harbour. The rescue operation was led by Margaret Rule who raised the Tudor warship Mary Rose. Meanwhile, excavations over four seasons by Ancient Monu-ments at 13th century Castle Cornet, the island's most trea-sured historic building, have built up a vivid profile of the castle's development from a

Hilary Stuart-Williams, a professional archaeologist appointed last year by the Heritage Trust. Mr Stuart-Williams hopes eventually to fill in empty chapters in Jersey's archaeological history. There are plenty of neolithic sites - and then a long blank until around 1000 AD. Guernsey's Tourist Board is hopeful that the island will be used as a filming location motor cruiser on display in for the next series of the BBC TV marine soap opera been controlled for some years by the government's Ancient by

dence has recently been uncovered about the island history from around 250 RC to 1950 AT programme's producer, assistant producer and script co-

> If it comes off the coup will not only give Guernsey wel-come counter publicity to Jer-sey's long running exposure, through the Bergerac series, but will also fit in admirably with its envent series to with its current aspiration to become a leading European yachting and power boating

Guernsey is to be the m sponsor next month of the International Boat Show at Earl's Court a \$170,000 investment which it is hoped will bring world-wide publicity for medieval fortress to a German-held stronghold in the Second its boating and tourist attrac-

tions.

The island plans to project itself strongly at the show

One of the aims is to show off a \$20m reclaimation and harbour development scheme, that has included the construction of an 800-berth

marins.
As the visiting BBC team found, St Peter Port now has three marinas extend along a mile of the harbour front and business is booming for the boat yards, ship chandlers and other marine services.

financial services group Schroder, (now N M Schroder) launched an annual race from Cowes in 1982. This year's event attracted over 130

entries.

tacular which the Howard's Way team particularly have their eyes on, will be during September next year, when Guernsey hosts the World Class One and Two Power Part Champing himselfest.

Boat Championships.
This event, for which the Tourist Board is putting up \$200,000 which will cost 2500,000 to mount, follows from the island's success since 1984 in organising an annual international power

boat week.

Some of the world's top
power boat drivers such as
Renato della Valle and Stefano Castraghi, husband of
Princess Caroline of Monaco, have already competed most of the international stars of the sport are expected to converge on the island.



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PROTECTION OBAL ASSET

CHANNEL ISLANDS 8

Printing industry

Big success in exports

OF A bevy of small to mediumen-unit, can be run as a five and sized printing firms in the Chan-nel Islands, all competing to erve the needs of a wide range of insular businesses, only two stand out on the basis of export-

Both are in Guernsey and both have carved out significant marthe UK and Europe by becoming specialists in particular fields.

Export success for the 90-

year-old Guernsey Press Co., of Braye Road Industrial Estate, has been achieved through the development of a paperback book printing division.

This year the division is expec-

ted to produce for export some 8m paperbacks, earning the com-pany in excess of 26m. With existing plant - the company has embarked on a major expansion programme - the maximum capacity is 10m books a year. The company began printing paperbacks in a small way in the

1970s using the spare capacity of their Colour King newspaper press and a Muller Ponybinder to produce up to 1,000 books an hour.

Twelve years ago their only outside customer was Tran-sworld Publishers who are still one of their regulars. More recently they have been joined by Pan, Penguin, Century, Dent, Pluto and Routledge Kegan and

The earlier experience, coupled with market research, prompted a decision in 1981 to invest in a purpose-built paperback book manufacturing opera-

The research showed, accord-The research showed, according to managing director Chris Sackett, that the cut-off on the company's newspaper press was exactly right for B format paper-backs - the 197 x 128mm size, slightly larger than the standard mass market title and growing in remularity.

company will take runs as low as 3,000 the average run is of

The company prints the books on two Colour King webs in 64-pp sections with a 578mm cut-off. The maximum pagination on one pass is 672pp. One of the webs is a two-unit with its own folder and the other, a sev-

a two, with separate folders to produce two books at once.

Books of up to 672 pages can be bound in one operation using a Muller Martini binding line and the company has installed a four colour Heidelberg Speedmaster

Most of the books printed by the company's new division are supplied by customers in the form of camera ready copy (CRC) and the division can produce 12,000 books an hour that are shrunkwrapped and pala-tised for delivery to the UK.

The other Guernsey company to have won export success is Channel Printers, of Place du Commerce, St Peter Port, who specialise in big print runs of full colour photographic envelopes and wallets. Their record run to date is 70m items but 300,000 to

400,000 are more commonplace.
Managing director Bill Wall,
formerly of Birmingham, says they now command some 35 per cent of this market in the UK and some 10 per cent in Europe This makes them one of the lar gest printers of their kind in the British Isles, he believes.

Formed in 1982 through the merger of Flowline Printers in Guernsey and Lithoprint of Jersey, the company now employs 50 in Guernsey and 20 in Jersey. Since 1982 they have invested

over \$1m in plant, including an eight-unit \$500,000 Didde Webcom 700 from the US and recently another \$400,000 on a four colour Heidelberg Speed-master. This makes for an eight-

machine printing fleet."
The Webcom, that Wall likes to keep running 18 hours a day, seven days a week, has clocked up over 8,000 hours and he believes that the additional Heidelberg will help Channel Printers 'stop even more print work being done outside the island."

opularity.

Sackett says that while the to their highspeed turn-around of orders, quality of work and We do not enjoy any advan

tage because we are in a VAT zero-rated area. Quite the reverse we have extra freight costs to overcome, he says.

A NEW design of high-speed waterjet catamaran carrying over 400 passengers will go into service next summer between the UK mainland and the Chan-

The vessel is being built in Sweden by Marinteknik for the Guernsey-based company Con-dor which has operated hydro-foils between the Islands and France since 1964.

In its pioneer days, under the direction of Guernsey shipowner Peter Dorey, who was drowned in the 1979 Fastnet yacht race, Condor had to invest heavily in adapting its Italian-built hydrofoils to the conditions of the English Channel.

Against some experts' predic-tions, this form of transport proved viable, and a network of services was developed linking Guernsey, Jersey, Alderney, Sark, Herm and the French port

This year Condor - now part of Guernsey's Commodore Shipping group - took a step it had been studying for some time by extending its operations to the English south coast.

The company's newest hydrofoil, the 200-seat 36-knot Condor

was used to run a daily service between Weymouth and the Islands, reducing the crossing time to half that of a conventional ferry.

ful enough for managing director David Norman and his colleagues to look for a much larger vessel. As no existing hydrofoil could meet the requirements they turned to the fast catamadeveloped by the Fairey

rans developed by the Fairey Marinteknik group.

The new vessel will be the first of its type off the production line. It will be larger than any passenger catamaran so far operated in the English Channel and, with a speed of 36.5 knots, considerably fatter. siderably faster.

The catamaran will take over the Weymouth-Channel Islands service in mid-June from Condor 7. The hydrofoil will then be used to run a second daily ser-

vice from the Dorset port.

The additional service will call on three days a week at Alder-ney, giving that island a sea crossing from the mainland of only one hour 40 minutes.

Since Sealink and its competi-tor. Channel Island Ferries, merged their operations to the Islands in late 1986 to form British Channel Island Ferries - a partnership that ended in a legal dispute, leaving Channel Island Ferries in sole control - Guernsey and Jersey have had considera-bly reduced car ferry services.

BCIF provides a year-round one-ship service from Ports-



Transport links

Sea ferries fight back

small, though busy, operation from Torquay run by Torbay

Seaways.
For 1988, BCIF is changing its schedules to offer more convenient departure times, including a daylight instead of an overnight outward sailing from Wey-

As a result of the BCIF dispute, Sealink was debarred from operating on UK-Channel islands routes for a certain period but kept a presence in the archipelago by running a Cherbourg-Guernsey service last summer

Although this was effectively a continuation on one or two days a week of its Portsmouth Chermouth and a seasonal one-ship service from Weymouth. The only other car ferry link is a week of its Portsmouth Cherbourg service, the company was unable to offer through Ports-

mouth-Guernsey passages because of the legal embargo From April 16, however, Seal-ink will be free of this restriction and plans to promote the Ports-mouth-Cherbourg-Guernsey route in competition with BCIF's sailings to Guernsey via Jersey.

The chequered history of Channel Islands ferry services in recent years, coupled with more aggressive pricing by the airlines, has led to a marked swing from sea to air travel. In the first nine months of this year sir arrivals in Jersey from Britain were 13 per cent up on 1986 while sea arrivals were 26 per

One factor has been the

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increasing use of Southampton airport, with its improved rail connection with London, as a departure point to the Islands.

Traffic through Southampton jumped dramatically this year with British Air Ferries/Guernsey Airlines moving on to the route in competition with the previous sole operator, Air UK. Both airlines operated up to five

flights daily.

BAF/Guernsey Airlines offered a "no strings" \$29 single fare and Air UK countered with a Skylink fare, bookable the day before travel, of \$25 single (since reduced to £19).
There is little doubt which air-

line won the Southampton bat-tle. When BAF sold its Guernsey airline subsidiary three months ago to the group controlling the inter-island carrier Aurigny Air Services, the new owner dis-carded the Southampton service as unprofitable. Air UK was able to announce a hig increase in its

carryings. Meanwhile Air UK has doubled capacity between Heathrow and Guernsey by introducing one of its two new 100-seat BAe 146 commuter jets on the route this

commuter jets on the route this month, in place of the previous 52-seat F27 turbojets.

Cutting the flight time from one hour to 45 minutes, this is the first jet service to Guernsey from the UK mainland although the Dutch airline NLM has been appeared F20 into the block of the communication. operating F28 jets to the island from Amsterdam for several

Last month British Air Ferries suddenly announced that it was ending all its scheduled and charter passanger flights to the Channel Islands and would concentrate in future on freight

Only a few months ago the group had been claiming to be the largest air carrier into the islands with flights from over a dozen British airports as well as a service from Zurich and Geneva

As the season progressed how-ever, it became increasingly evident that BAF's resources and finances were being overstretched, so last month's announcement was not the shock it would have been a year ago. The local tourist industry was grateful at least that it had been made in time for other airlines to apply for BAF's routes next season and for tour operators to make alternative charter

Guernsey's main concern was over the loss of the Zurich service, which for the first time enabled Swiss travel firms to offer direct flights to the island. Jersey was less worried because a new airline States Express plans to link the island from next April with Geneva and Zur-

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CANADA

Edward Owen

Traffic congestion

An ungrasped nettle

CHANNEL ISLANDERS are so attached to their cars that doing something about the ever rising level of car ownership is a nettle that local politicians have pre-

ferred not to grasp.

The volume of traffic - particularly in St Helier and St Peter Port - is the most common target for complaints from tourists, even among the thousands who ship over or hire cars and (according to local motorists)

This year, however, Guernsey's, parliament agreed to disband its long established Passenger Transport Licensing Authority to make way for a new Traffic Committee with much wider powers and more staff.

The committee's mandate is to

overview the whole problem from parking to public transport, road improvements to traffic flow. Under the presidency of retired bank manager Alan Bar-ber, it will produce a plan every ber, it will produce a plan every three years, setting out its strategy for the next six years. Each new plan will update the second part of the previous plan and project a further three years. In his initial report Mr Barber said that the basic problem was that there were too many vehicles using an ancient road system, but the committee had rejected wholesale road widening as a way of coping with the

as a way of coping with the motor age. 'It is more reasonable that drivers should conform with the environment than that we should unduly alter the environ-ment to accommodate the vehi-

went to accommodate the ventrices."

With a population of just over 80,000 in 45 square miles, car registrations in Jersey up to October this year stood at 57,490. About 10,600 of these were hire cars of which only 5,600 were estimated to be in circulation at any one time.

any one time.

In Guernsey (population 55,480) there are about 30,000 private cars, including 5,000 hire cars, to weave through 25 square miles of roads. The speed limit is 35 mph against Jersey's 4 mph. The larger island (unlike Guernsey where there are none) has already built several multistorey car parks in St Helier. During a heated debate on the traffic problem in the island parliament last month (November)

MPs voted for another multi-storey car park to be built on a former gas works site rather than a housing development. They also agreed that the island should have its first underground car park at a cost of \$9m.

ground car park at a cost of sam.
Although an amendment to
"decrease commuter traffic" was
heavily defeated, the authorities
are looking at ways of developing the bus service to reduce the

Too many vehicles on

an ancient road system

number of cars on the road. An perimental scheme centred on St Helier and using four differ-ent minibus models is planned

for early next year.

Jersey expects to introduce enabling legislation soon to put a ceiling if necessary on the number of hire cars coming into the island. Meanwhile operators are now required to provide parking space for 75 per cent of their car hire fleet.

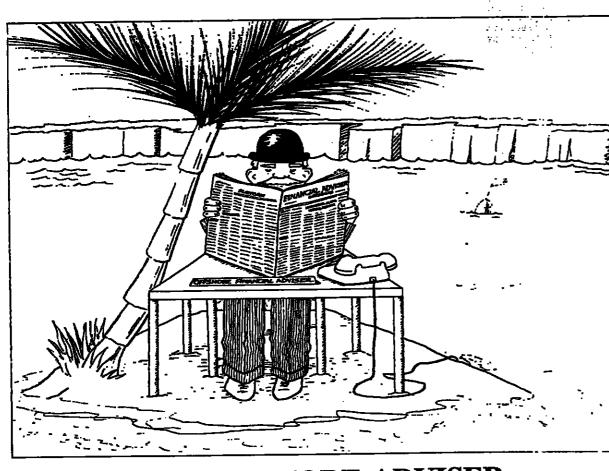
In Guernsey legislation already exists to curtail the import of hire cars if ever this becomes necessary. But there are no specific controls on operators over

parking. Since 1984 car manufacturers have been leasing fleets to island operators for three month periods at favourable rates. The vehicles are afterwards shipped back to the UK and sold on the lucrative low-mileage second hand market.
As a result, Guernsey has prob-

ably the lowest car hire rates in the world with a group A model such as an Austin Metro available at under \$4 a day in the off peak season. Jersey's rates this year for group A vehicles have been around \$6.25 a day off peak and £9 in the peak season.

Guernsey's Traffic Committee

has just completed a survey of the car hire scene. It recommended no action at present to reduce the volume, but said that the parking situation should be watched carefully. The report reveals that car hire business was worth about \$300,000 a year in motor tax.



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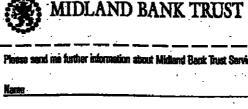
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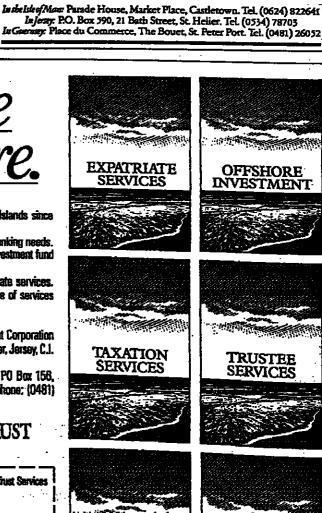
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